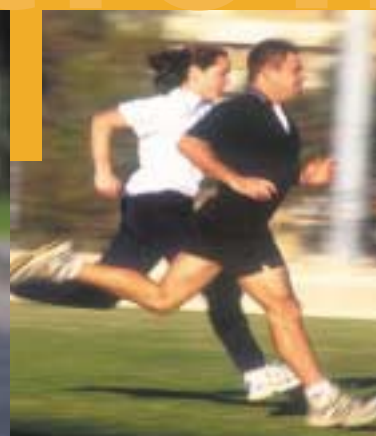




# SPORT & Recreation



# SPORT & Recreation

# Introduction to NSW Sport & Recreation



There are just so many ways to participate in sport and recreation and the choice is increasing. New and improved facilities are being built and increased recreation and sporting opportunities are being offered to communities around NSW to get them involved in sport and recreation. The 1999/2000 annual report shows how the department is increasing the sports' infrastructure, introducing new sport and recreation programs and working with its partners and the community.

The report is divided into four areas:

- The executive summary gives a history of the department, includes highlights of the year, compares outcomes, outputs and inputs over the last five years, and gives a financial summary
- The performance reports show how we carried out the strategies to meet our three aims that are set out in the corporate plan 1999-2003
- The financial report details financial statements for the department and Eastern Creek Raceway
- The appendices are made up of information that complies with the legislative requirements for the content of annual reports of NSW government departments.

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# Executive Summary



# Executive Summary

## About the NSW Department of Sport and Recreation

### History

NSW Sport and Recreation was established in 1971 as a NSW Government department to:

- assist with the development of sport and recreation facilities and organisations
- help aspiring athletes
- provide programs and services that encourage the participation of the NSW community in sport and recreation.

In the lead up to the Sydney 2000 Olympics, NSW Sport and Recreation was responsible for the initial planning and development of many international facilities while continuing to develop sporting and recreational opportunities for the community. At other periods during its 29-year history NSW Sport and Recreation has been responsible for legislation and implementing government policy on culture and the arts, tourism, racing, and the gaming industries. The current legislation administered by NSW Sport and Recreation is detailed in appendix 1.

### Mission

Assist the people of NSW to participate in sport and recreation.

### Vision

A community that uses sport and recreation to improve its well being.

### Guiding principles

Provide services that:

- meet the identified needs of our customers
- increase opportunities for communities or individuals to participate in sport, recreation or physical activity
- increase opportunities for participation of under-represented groups
- provide services and facilities to communities disadvantaged by location
- support the NSW Government's approach of combining resources and expertise to deliver better results
- adapt current services or initiate new ones to meet government priorities
- increase the efficiency and effectiveness of the department's operations
- limit the department's exposure to risks

- increase the value of the department's assets.

### Focus

NSW Sport and Recreation occupies a unique and influential position to make a difference to the lives of the people in our community. With locations in the west at Orange and Cobar, in the south at Jindabyne, and in the north in the Hunter region and Lennox Head, the department is well positioned to add significant value to recreation services in regional NSW.

Because sport and recreation are important factors in linking communities, the department is improving services through the introduction of improved technology, building cooperation between government agencies, working with industry and the community to achieve common and lasting outcomes, seeking maximum leverage for its resources, and influencing outcomes through grants and partnerships.

A major challenge is to increase awareness that there is more to sport than playing it. As well as improving quality of life, physical activity develops self-esteem in young people, helps youth at risk, maintains the fitness and wellbeing of senior citizens, and offers the opportunity to develop athletic talent.

## Executive Summary

The Hon John Watkins MP  
Minister for Sport and Recreation  
Minister for Fair Trading



7 November 2000

Dear Minister,

I have pleasure in submitting to you for presentation to Parliament the annual report on the operations and statement of accounts for the NSW Department of Sport and Recreation. The report was prepared in accordance with the provisions of the *Annual Reports (Departments) Act 1985* and the *Public Finance and Audit Act 1983*.

Closer ties were forged with the community, industry partners and customers and other government agencies during 1999/2000. This strategy is underpinned by the 1999/2003 Corporate Plan. Guided by the plan's commitment to consultation and social justice principles, the department created new opportunities to participate in sport, recreation or physical activity. As a result, women in regional areas were targeted for management development scholarships, partnerships were formed with Aboriginal communities and, under *Active Australia*, networks were established with councils and schools to promote the benefits of sport and recreation.

Sport is widely recognised as an activity that can be enjoyed by everyone in the community, no matter the age or skill level. The Department's challenge is not only to increase participation in sport and recreation and assist the development of athletes but also to build awareness of other benefits including: developing self esteem, improving quality of life and building community spirit.

The Department is also working closely with the sport and recreation industry to raise standards, develop facilities and improve practices to ensure the people of NSW enjoy quality sport and recreation services.

In the coming year, we will capitalise on the excitement and opportunity of the Olympic and Paralympic Games to make sport and recreation an even more vital, vibrant and viable aspect of community life.

Yours sincerely

Brendan O'Reilly  
Director-General

# Executive Summary

## Achievements

### SPORT AND RECREATION DEVELOPMENT

#### Social justice

- Initiated a mentoring program for potential sports managers, a walking program for new mothers and childcare guidelines as part of the new State Plan for Women in Sport and Recreation that aims to increase women's participation in physical activity
- Funded sport and recreation facilities and established partnerships with Aboriginal communities to expand sport and recreation opportunities. Held an inaugural program of Swimsafe lessons for Aboriginal preschoolers and aqua aerobics for Aboriginal adults
- Funded projects that encourage physical activities among older adults and promoted a modified basketball game for older adults called shotball
- Finalised a three-year Disability Action Plan and granted funds to enable sports organisations to make their services more accessible to people with a disability
- Improved access for athletes and coaches in rural and remote areas to first class sports science and coach education services through a mobile sports education van
- Helped youth at risk through a basketball tournament and a school truancy program that includes an adventure camp with the Police & Community Youth Club.

#### Community development

- Conducted recreation programs for more than a quarter of a million people at the department's 11 sport and recreation centres and academies around NSW
- Helped almost 43,000 people in urban, rural and remote areas to improve their water safety and swimming skills
- Promoted basic principles of swimming and water safety through the Swimsafe and SafeWaters programs in regional areas and to people from culturally diverse backgrounds;
- Formed the NSW Sport and Recreation Safety Council to improve the safety practices of sporting agencies.

#### Assist the sport and recreation industry to improve service quality

- Conducted industry seminars on child protection and gave presentations for individual sports as part of the child protection education and awareness program.

#### Olympic Games preparations

- Increased funding by \$800,000 for development of Olympic related facilities, providing communities with a lasting legacy
- Provided technical advice to the Olympic Coordination Authority on the management of facilities and infrastructure
- Promoted sport facilities in NSW for pre-games training and attracted teams from more than 50 countries.

#### Improving infrastructure

- Awarded \$7.0 million in 503 grants to improve sport and recreation facilities around NSW.

#### Nurturing talent

- Supported international events that give talented athletes access to high levels of competition in NSW, including the Pan Pacific Swimming Championships, Pacific School Games and the International Shooting Committee's Paralympic Qualification
- Provided 440 talented athletes with skill development, coaching, sports science and sports education and expanded and improved the programs in the three regional Western Sydney, South Western Sydney and Far West academies.



# Executive Summary

## Achievements

### QUALITY MANAGEMENT

#### Continuous improvement

- Decentralised customer feedback procedures to improve the speed and appropriateness of responses
- Revised industrial agreements and introduced an integrated award for centre and academy managers
- Raised the profile of child protection issues within the department and sporting organisations through information sessions and training
- Improved service and economies in vehicle operation by contracting motor vehicle fleet management to StateFleet Services
- Developed an energy management plan to effectively reduce greenhouse gas emissions and achieve energy savings
- Identified emerging areas of risk, such as the new tax system and the new computerised customer information management system
- Developed an asset management planning process that includes a five-year maintenance plan, to ensure efficient development and maintenance of the department's assets.

#### Staff wellbeing

- Reduced the average cost of workers' compensation claims per employee by 65 per cent through initiatives in the Workplace Safety Management Plan
- Developed alternative methods of regulating hours to help staff meet the competing demands of work and personal commitments under a new working hours agreement
- Used a team approach to harness the skills and knowledge of team members and empower them to make decisions.

#### Using technology to improve efficiency

- Centralised the accounts payment process to enable more rigorous financial management
- Undertook a complete review of disaster recovery plans and procedures in all the Department's offices and centres and developed a fully documented and up to date set of plans as part of the Y2K planning process.
- Implemented a comprehensive process to ensure that there would be no services inter-

rupted on 1 January 2000.

- Commenced a review and redesign of processes in preparation for the goods and services tax.

#### Working together

- Introduced the most inclusive planning process ever undertaken for development of the 1999-2003 corporate plan, this enhanced the department's profile in the community and the sport and recreation industry.

#### Customer satisfaction

- Conducted forums around the state in communities with large Aboriginal populations to identify ways to improve access to sport and recreation opportunities
- Initiated three major programs to improve customer feedback processes.

### COMMUNICATING WITH CUSTOMERS

#### Improve community access to information

- Provided a telephone number that allows clients from around NSW to book into programs and services for the cost of a local call
- Added information on the Swimsafe and holiday programs to the web site
- Kept local communities informed on sport and recreation developments in their area through a new insert in the Sportshorts newsletter
- Developed four water safety messages for broadcasting throughout NSW
- Produced information sheets on topics of interest to the sport and recreation industry
- Developed a uniform that must be worn at sport and recreation centres and is voluntary in other work environments to make it easy for the community, especially children, to identify staff members.

#### Promote participation by the community, the industry and government

- Built Active Australia networks to promote physical activity among schools, local councils and sport and recreation providers
- Held a conference on promoting physical activity at the community level for councils in

the Active Australia network

- Produced a publication to promote a combined approach to planning physical activity for sport and recreation providers that are members of the Active Australia network
- Produced a guide on physical activity for older adults, and booklets and brochures promoting the benefits children gain from physical activity.



# Executive Summary

## Performance Summary

### PERFORMANCE SUMMARY

Outcomes: Table 1 is a key indicator of the community participation in sport and regular physical activity in NSW. NSW Sport and Recreation and all other industry partners contribute to this result. Tables 2 and 3 indicate the impact of our performance.

Outputs: Tables 4 to 6 indicate the level of use and the number of programs conducted during the year.

Inputs: Tables 7 and 8 indicate the resources used to produce outputs and outcomes.

#### Outcomes

Table 1: Participation in organised sport(1) and physical activity

Indicators	1996/97 actual %	1997/98 actual %	1998/99 projected %	1998/99 actual %	1999/00 projected % (2)
NSW population aged 18 and over participating in organised sport and physical activity (3)	23.6	25.9	28.0	28.7	30.0

(1) Organised means organised by a club, association or school. The club or association does not need to be a sporting body. It may be a work social club, church group or the local gymnasium.

(2) The 1999/00 figure will be released by the ABS in November 2000.

(3) The scope of the ABS survey which collects this data has changed from 15 years and over to 18 years and over in 1997/98. The figures for 1996/97 have been amended to reflect the new scope.

#### Outcomes

Table 2: Customer satisfaction(1)

Indicators	1996/97 actual %	1997/98 actual %	1998/99 actual %	1999/00 projected %	1999/00 actual %	2000/01 projected %
Outdoor education program	86	91	92	92	93	94
School holiday program	87	91	92	92	93	94
Community use program	86	90	92	92	92	93
Senior adult holiday program	86	94	95	95	95	96
Introduction of adults to sport and recreation	94	93	94	94	94	95
Local sports development programs	91	94	94	95	95	96
Holiday sports program	92	93	92	92	92	93
Swimsafe	90	94	96	96	96	96
Average percentage satisfied	89.0	92.5	93.4	93.5	93.8	94.6

(1) This information is collated from customer service quality surveys run on a regular basis on completion of Department of Sport and Recreation programs.

# Executive Summary

## Performance Summary

### Outcomes

Table 3: Participation in programs(1) by demographic groups

Indicators	% (2)	1996/97 actual %	1997/98 actual %	1998/99 actual %	1999/00 projected %	1999/00 actual %	2000/01 projected %
Aboriginal and Torres Strait Islanders	1.7	2.0	2.6	3.9	4.0	3.6	4.0
People with a disability	19.0	3.4	8.15	8.2	9.0	9.6	10.0
People from a culturally diverse background	16.0	2.6	4.0	5.4	8.0	13.0	14.0
People aged over 55 years	21.0	1.4	4.5	16.4 (3)	18.0	23.0	23.0
Women aged over 25 years	33.0	16.8	15.5	14.8	20.0	19.5	22.0
Youth aged over 15 to 24 years	14.0	5.6	8.0	14.5 (4)	15.0	11.4	12.0

(1) All programs run by NSW Sport and Recreation in regions and at centres and academies.

(2) Percentage of the NSW population as taken from the ABS 1996 Census of Population and Housing and the 1998 Disability, Aging and Carers' Survey.

(3) This increase is attributed to specific programs conducted for senior adults from 1998/99 onwards.

(4) This increase is attributed to the emphasis on youth at risk through the youth in sport program.

### Outputs

Table 4: Participant days and number of participants per annum

Indicators	1996/97 actual 000	1997/98 actual 000	1998/99 actual 000	1999/00 projected 000	1999/00 actual 000	2000/01 projected 000
<b>Residential programs – participant days</b>						
Outdoor education program	253.6	260.2	264.4	270	249.4(1)	275
School holiday program	42.3	50.7	66.7	70	55(2)	60
Special populations program (3)	6.8	7.8	10.9	12	19.3	20
Weekend camps and self-contained programs	43.1	65.2	83.5	90	92.6	95
Talent development and elite athlete programs	N/A	N/A	16.9	20	18.7	19
<b>Non-residential programs – number of participants</b>						
Centres and Academies sporting facilities use	39.8	50	531.8 (4)	550	664.3	670
Introduction of adults to sport and recreation (5)	4.5	4.8	52.8	60	124(6)	130
Local sports development programs (7)	5.3	24.9	6.6	10	16.3	18
Sports education program (8)	46.8	19.3	14.3	15	15.5	16
Holiday sports program	15.6	10.7	8.3	6	6.9	7
Coaching accreditation program	24.6	3.6 (9)	1.9	2	1.8	2
Leadership development program	25.2	11.7	4.7	5	4.5	5
Swimsafe (10)	446.4	418.2	r412	470	385.3(11)	350

r = revised Notes:

(1) Decrease due to industrial issues in DET.

(2) Decrease due to unexpected delays in the promotion of programs.

(3) Includes programs that target social justice groups.

# Executive Summary

## Performance Summary

- (4) From 1998/99, these figures include community use of the sporting facilities of academies and centres.
- (5) Includes Walking for Pleasure and other introductory programs.
- (6) Increase due to the success of the Walking for Pleasure program with older adults.
- (7) Includes the volunteer involvement program, community and sports development programs.
- (8) Includes water safety seminars, sports safety training and sports science initiatives.
- (9) State Sporting Associations now conduct many coaching programs.
- (10) This figure is the number of clients multiplied by number of lessons.
- (11) Several factors contributed towards the decrease of participant numbers: a reduced number of pools available, inclement weather during summer and more private operators entering the field.

### Outputs

Table 5: Facility development grants

Indicators	Unit	1996-97 actual	1997-98 actual	1998-99 actual	1999-00 projected	1999-00 actual	2000-01 projected
<b>Number of organisations assisted</b>							
Capital Assistance Program	No.	353	463	515	500	465	460
Government Guaranteed Loans (1)	No.	1	0	3	5	4	4
FootyTAB	No.	16	13	16	15	3	15
Regional Sports Facility Program (2)	No.	9	22	17	12	14	12
Shooting Club Facility Program (3)	No.	N/A	N/A	21	10	15	10
ATSI Sports Development Program (4)	No.	N/A	N/A	N/A	N/A	6	0
Total number of organisations	No.	379	498	572	542	507	501
<b>Total amounts of grants</b>							
Capital Assistance Program	\$'000	2961	3723	4008	4000	4000	4000
FootyTAB	\$'000	1198	525	515	433	900	0
Regional Sports Facility Program	\$'000	485	4418	2727	1500	1500	1500
Shooting Club Facility Program	\$'000	N/A	N/A	965	500	500	500
ATSI Sports Development Program	\$'000	N/A	N/A	N/A	N/A	100	N/A
Total grants	\$'000	4644	8666	8215	6433	7000	6000
Total Government Guarantee Loans	\$'000	250	0	156	1500	820(5)	1700

#### Notes:

- (1) Major reviews of this program were commenced towards the end of the 1996/97 financial year.
- (2) The Regional Sports Facility Program was formally established in 1996/97. In previous years, the regional scale facilities were funded on an 'ad hoc' basis.
- (3) The Shooting Club Facility Program was formally established in 1998/99. This program is scheduled to run over 3 years.
- (4) The ATSI Sports Development Program was a pilot for 1999/2000.
- (5) Loan recipients have not finalised applications, these are carried over to the next financial year.

# Executive Summary

## Performance Summary

### Outputs

Table 6: Sporting facilities completed

Indicators	1996/97 actual	1997/98 actual (1)	1998/99 actual (1)	1999/00 projected	1999/00 actual	2000/01 projected
Sporting facilities completed in the year (irrespective of the original date of approval)	372	r422	r397	820	474	565

Note: (1) Due to changes in the administration of the Capital Assistance Program in 1997/98, this figure also includes regional sports facilities. Introduction of an improved reporting system allowed collection of this information.

r Revised

### Inputs

Table 7: Full time equivalent staffing as at 30 June

Indicators	1997 actual	1998 actual	1999 actual	2000 projected	2000 actual	June 2001 projected
Full time equivalent staffing	363	355.5	351	351	335	359

### Inputs

Table 8: Expenditure and income from Outdoor Education and Swimsafe programs

Indicators	Unit	1996/97 actual	1997/98 actual	1998/99 actual	1999/00 projected	1999/00 actual	2000/01 projected
<b>Outdoor education</b>							
Bed occupancy	%	90.00	76.55	85.00	84.00	60.00 (1)	70.00
Income per participant day	\$	22.75	24.68	25.58	24.00	25.00	28.00
Expenditure per participant day	\$	29.39	34.94	35.14	36.00	34.00	32.00
<b>Swimsafe</b>							
Pupils learning to swim in nine lessons	%	60.00	64.00	62.33	65.00	68.00	70.00
Income per program	\$	24.56	25.31	20.00	22.00	24.42	31.41
Expenditure per program	\$	21.58	23.07	22.00	27.00	30.58	31.41

Note: (1) From 1999/2000, bed occupancy is calculated using the maximum number of beds available in each centre and academy.

# Executive Summary

## Financial Summary

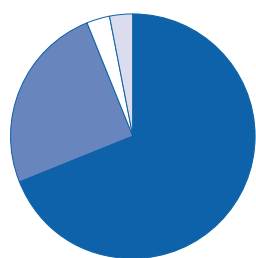
Our operations in the 1999/00 financial year resulted in total revenue of \$77.3 million and total expenditure of \$80.5 million. At 30 June 2000 total assets were \$94.7 million, total liabilities \$6.7 million and net assets \$88 million.

The difference between total revenue and total expenditure of \$3.2 million was due to non cash movements in assets and liabilities, in particular the annual depreciation charge of \$1.9 million and an increase in expenditure liabilities of \$957,000 during the year.

### Where does the money come from?

Revenue mainly comes from the NSW Government and from programs and services provided at our sport and recreation centres, academies of sport and regional offices.

	\$' million
Sale of goods and services	19.1
Government appropriations	53.0
Other government contributions	2.5
Other income	2.7
<b>Total revenue</b>	<b>77.3</b>



■ Sale of Goods and Services	25%
■ Other Income	3%
■ Other Government Contributions	3%
■ Government Appropriations	69%

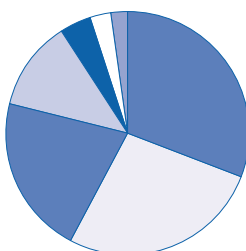
### Where is the money spent?

Expenditure covers our ongoing operations, grants to sporting organisations and, to a lesser extent, our asset acquisition program.

	\$ million
Employee related	24.9
Other operating	16.7
Maintenance	3.1
Depreciation	1.9
Other grants and subsidies	21.4
Administered grants	9.8
Purchases of property, plant and equipment	2.7
<b>Total expenditure</b>	<b>80.5</b>

## FINANCIAL OVERVIEW

### Performance to budget



■ Depreciation	2%
■ Purchases of Property, Plant, and Equipment	3%
■ Maintenance	4%
■ Administered Grants	12%
■ Other Grants and Subsidies	27%
■ Other Operating	21%
■ Employee Related	31%

The net cost of services at \$46.4 million, as shown in the operating statement, was \$756,000 lower than budget.

Operating expenditure decreased by \$395,000 mainly as a result of lower employee and other operating costs.

These were partly offset by an increase in maintenance costs due to including a number of capital works costs as expenditure, including the stage one decontamination of the shotgun range at the Sydney Academy of Sport, Narrabeen.

Claims by recipients for progress payments against grants approved in prior years was lower than scheduled.

Revenue was \$655,000 lower than budget for reasons detailed in Table 4: Participant days and the number of participants per annum on page 8.

The government contribution for Recurrent Appropriations, excluding transfer payments for administered grants, at \$40.2million was \$452,000 higher than budget, mainly as a result of additional grant funding for the regional sports facilities program.

### Financial position

Net assets decreased by \$727,000 to \$88 million, mainly as a result of a reduction in cash balances of \$566,000, due to the payment of capital grants under the regional sports facilities program approved from cash reserves, and the increase in expenditure liabilities of \$957,000 for the stage one shotgun range decontamination located at the Sydney Academy of Sport and surplus draw downs payable to the Consolidated Fund.

This was partly offset by an overall increase in property, plant and equipment of \$648,000, reflecting purchases under the asset acquisition program being greater than the annual depreciation charge.

### Asset acquisitions

Purchases of property, plant and equipment funded from Capital Appropriations totalled \$2.7 million. The most significant expenditure was the completion of two lodge accommodation units at Myuna Bay Sport and Recreation Centre (\$1.0 million), a new storage shed and maintenance workshop at the Sydney Academy of Sport (\$139,000) and completion of a multi purpose training track at the Winter Academy of Sport (\$102,000).

In addition, significant projects commenced and included in works in progress at 30 June 2000 comprised construction of the International Centre of Excellence for Athletes with a Disability at the Sydney Academy of Sport (\$560,000), the multi purpose indoor recreation facility at Lake Keepit Centre (\$438,000) and stage one of the conference centre at Milson Island (\$251,000).

Remediation of the shotgun range at the Sydney Academy of Sport, has commenced. Due to the non-capital nature of the project, expenditure of \$527,000 was charged directly to maintenance expenditure in 1999/00.

### Additional information

These figures are based on accrual accounting concepts and do not include the controlled entity Eastern Creek Raceway. Full details are in the financial statements starting on pages 29.

# Performance Reports



# Performance Reports

## Sport and Recreation Development

**Aim:** To ensure the greatest levels of development in sport and recreation we will provide and help with the provision of quality sport and recreation services that promote all levels of participation and sustainable industry growth.

Swimming skills and water safety were emphasised in community education programs and communities from around the state received more than \$3 million to improve community facilities. As the Sydney Olympics were held just after the end of the reporting year, emphasis was placed on creating an Olympic and Paralympic legacy and attracting teams from around the world to use the department's facilities for training.

### IMPROVE OUTCOMES FOR GROUPS CURRENTLY UNDER-REPRESENTED IN SPORT AND RECREATION

#### Women

**Achievement:** Distributed the 1999/2002 State Plan for Women in Sport and Recreation throughout NSW. Numerous projects have been implemented, including a women's sport area on the department's web site, a review of the scholarship program, a mentoring program, review of childcare guidelines, and a pilot walking program for new mothers. Partnerships have been established with state and local government agencies and a university to implement strategies in the plan.

**Benefit:** The plan's wide range of strategies and initiatives will improve the participation of women and girls at all levels of sport and recreation.

**Challenge:** Guide all areas of the department and the industry in providing an appropriate environment for participation by women and girls.

**Future:** Continue to implement the strategies in the state plan and further develop partnerships with government agencies and other partners and customers.

**Achievement:** Conducted a review of the Women in Sport and Recreation Administration Scholarship Program to ensure the needs of the community and the sport and recreation industry were met in the focus and delivery of the program. As a result, the department now conducts the sports management development program in two regional areas, provides scholarships to attend international events and con-

ferences, and funds research. During the reporting year, management development scholarships were offered in the Hunter and Far West regions, with one of these targeting Aboriginal women. Three women from a wide range of sports and organisations were awarded international scholarships to attend sporting events and conferences in Asia, USA and Europe.

**Benefit:** Increases the number of women in leadership and decision-making positions. The skills, knowledge and networks that women build, both locally and abroad through the program, help the industry develop programs and strategies that extend sport and recreation participation among women and girls.

**Challenge:** Ensure that women completing the program are supported in the industry and community.

**Future:** Extend the management development scholarship to other regional areas and continue to conduct mentor training programs to support women in their sports management roles.

#### Springboard to success

A letter from Fiona McEachern, former winner of the Women's Sports Administration Scholarship.

'Just a note to inform you I have recently been appointed a member of the International Parachuting Commission's Formation Skydiving Committee. This group of five members and three advisers decides the direction and development of competition for the most popular discipline in our sport. I am the only female on this committee.

Could you please extend my appreciation to all involved in the Women's Sport Unit for the Springboard to Success initiative which I believe responsible for a major part of my success. Sometimes I find it hard to believe how far I have progressed in such a short time. I hope the Women in Sports Administration programs continue and that other participants have the success I have enjoyed.'

The scholarship funds opportunities for women to attain the skills and confidence to gain management positions.



## Performance Reports

### Sport and Recreation Development

**Achievement:** Childcare guidelines for NSW sport, recreation and fitness organisations were revised by the department. The initiative is part of the strategy arising from 1999/2002 State Plan for Women in Sport and Recreation that aims to improve access for women and girls to a safe and appropriate environment.

**Benefit:** Childcare services give more women access to sport and recreation.

**Challenge:** To encourage more sport and recreation organisations to increase the participation of women by providing childcare services.

**Future:** Publish and distribute the guidelines.

**Achievement:** As part of the 1999/2002 State Plan for Women in Sport and Recreation, a pilot pram walking project for new mothers, Stroll Your Way to Wellbeing, has been designed in partnership with NSW Health, Western Area Health Service, NSW Department for Women and the Australian Catholic University. A project plan has been developed and the department has contributed \$20,000.

**Benefit:** Offers a healthy activity with a social component to mothers from culturally diverse backgrounds who have recently given birth and live in areas of low socio-economic status.

**Challenge:** Engage and maintain new mothers from culturally diverse backgrounds in walking programs.

**Future:** Implement and evaluate the pilot program from July 2000 to December 2001 and develop a model for other communities to replicate

#### Listening to the community

Women have an avenue to communicate with Government on issues affecting women and their families through the NSW Ministerial Taskforce for Women in Sport and Recreation. The taskforce provides advice to the Minister for Sport and Recreation on policies, programs and strategies. The taskforce, which consults with national, state, regional, local and individual partners and customers, developed the NSW State Plan for Women in Sport and Recreation and implemented the NSW Government actions that the plan identified.

#### Supporting women in sport

120 female athletes competing in the Tour de Snowy Cycling Classic and their support staff were accommodated and provided meals at the Winter Academy of Sports in Jindabyne where a public reception was also held for the athletes

80 women from rural north-west NSW increased their netball coaching skills at a clinic conducted by national coach Jill McIntosh and NSW state coaching director Margaret Corbett

More than 40 Aboriginal women participated in a lawn bowls tournament at Albury, organised by the Riverina Region

As a result of taskforce consultations in the region, a working party has been established in the Shoalhaven area to identify opportunities to increase women's participation in physical activity. Specific groups, such as young mothers, will be targeted and strategies will be developed, in consultation with local sporting groups, business groups and other support groups such as neighbourhood centres.

#### Aboriginal people

**Achievement:** In partnership with the Aboriginal and Torres Strait Islander Commission (ATSIC), the Department provided \$100,000 in funds through the ATSI Sports Facility Program. Under the Aboriginal Community Grants Scheme \$100,000 was granted.

**Benefit:** The range, availability and quality of sport and recreation facilities in Aboriginal communities is improved. Funding is provided for programs that build community cohesion, improve opportunities for Aboriginal communities to participate in physical activity and promote the benefits of an active lifestyle.

**Challenge:** Build community awareness and provide up-to-date information on the criteria and funding processes of both schemes.

**Future:** Monitor outcomes of the projects and continue promotion of the scheme.

**Achievement:** Forged links with agencies to develop programs in Aboriginal communities.

**Benefit:** Working in partnership to increase the number and quality of sustainable sport and recreation activities in Aboriginal communities.

**Challenge:** To ensure that Aboriginal needs are identified and programs adequately address those needs.

**Future:** Monitor outcomes of programs developed and implemented through links and partnerships.

**Achievement:** Under the north west strategy, partnerships were developed with several Aboriginal committees in the area and \$50,000 was provided for sport and recreation program development.

**Benefit:** Sports management committees have been established to expand sport and recreation opportunities in communities with high Aboriginal populations.

**Challenge:** Provide a range of sporting activities and develop the community's skills to run the programs. To use sporting activities to address other issues in communities such as drug and alcohol abuse and criminal behaviour.

**Future:** Continue community consultation on the development of programs that meet community needs.

**Achievement:** In the Riverina (Griffith) region, two inaugural 1999/2000 programs of swimming lessons and aqua aerobics built water confidence among Aboriginal preschool children and adults. The Aboriginal women's aqua aerobics class was conducted in a culturally sensitive way and participants were able to talk about issues such as drug and alcohol abuse, diabetes, and the benefits of physical activity.

**Benefit:** Under the Swimsafe program children develop swimming skills. The aqua aerobics gives Aboriginal women access to a culturally sensitive sport program.

**Challenge:** To increase the number of Aboriginal children attending the Swimsafe program. Provide culturally appropriate sports activities to Aboriginal women.

**Future:** Provide AUSTSWIM training for Aboriginal childcare workers and other adults. Encourage Aboriginal women to become fitness leaders and community educators.

**Achievement:** To increase the number of Aboriginal sports officials in the south coast region, the department supplied training in coaching and refereeing touch football to 22 members of the local Aboriginal community.

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### Sport and Recreation Development

**Benefit:** Increased involvement by the Aboriginal community in local touch football competition.

**Challenge:** Develop partnerships that will further expand the coaching and refereeing program.

**Future:** Continue to encourage involvement in community sport.

**Achievement:** Established community based sports councils in two areas of NSW, the lower Clarence Valley Aboriginal community in the north coast region and the Dareton Aboriginal community in the Riverina region.

**Benefit:** The community councils will disseminate information about sport and recreation opportunities.

**Challenge:** To assist the members of the sports councils to develop the sport administration skills to serve their communities.

**Future:** Develop a pool of resources, such as equipment and funds.

**Achievement:** A community working party, led by the department's north coast region, developed sport and recreation programs for Aboriginal youth during the school holidays.

**Benefit:** The youth participate in healthy activities.

**Challenge:** To expand the program to weekends and after school.

**Future:** The department will consult with the working party and youth on sport and recreation activities.

**Achievement:** Prepared a video introducing the Rediscovery Project. The project was developed by a Canadian indigenous community, the Haidu Gwai, to address social issues among youth. Elders of the community use traditional practices and recreational experiences to introduce traditional values, develop self-esteem and respect for the rights of others.

**Benefit:** The Rediscovery Project addresses many of the issues faced by Aboriginal communities in NSW.

**Challenge:** To identify Aboriginal communities that wish to pilot the project and provide them with the training and support to implement the project.

**Future:** If the pilot is successful, assist in promoting the project to other communities.

#### Sharing the wealth

Aboriginal communities have access to sports equipment with the granting of \$5,700 in funding for a sports library service at Toomelah in the north west of NSW. The sports library is an opportunity for the community to become involved in structured activities and local sporting competitions. A total of \$60,000 has been provided to expand the program to other regions.

#### People with a disability

**Achievement:** Developed strategies to address issues and improve services to people with a disability as part of the department's three-year Disability Action Plan. The plan was finalised and distributed to every staff member during the reporting year.

**Benefit:** The plan applies to all aspects of service delivery, including promotion of positive community attitudes, dissemination of information on services, establishment of feedback procedures, and setting out training for staff.

**Challenge:** Implementation of strategies in all departmental programs.

**Future:** The plan is a legal working document and annual review to monitor progress towards outcomes will be undertaken.

**Achievement:** Provided Active and Able funding to a variety of organisations, including the Indoor Cricket Federation of NSW, Ku-ring-gai Council, the Hunter Region Athletics and Gymnastics Centre, Paraquad NSW, Loftus TAFE, Futsal NSW, and NSW Sports Council for the Disabled.

**Benefit:** The Active and Able program, a joint initiative with the Motor Accidents Authority, helps organisations make their services more accessible to people with a disability, especially those who acquired their disability through motor vehicle accidents.

**Challenge:** Ensuring that models developed from the pilot programs are applicable across the sport and recreation industry.

**Future:** These pilot projects will be evaluated and developed as models of good practice for other organisations.

#### Sports opportunities for people with disabilities

Adults with an intellectual disability living in group homes in the Illawarra area are participating in a weekly walking program. Coordinated by the South Coast Region, the activity improves health and is an opportunity for social interaction.

Funding was provided to the NSW Wheelchair Sports Association to purchase fifty multi-purpose sports wheelchairs. The chairs have been distributed across eight regions in NSW and people with disabilities as well as other community members are being given the opportunity to try new sports.

Provided funding to Technical Aid to the Disabled to develop modified bikes and trikes for children with disabilities so that they can join in activities with their peers.

Families with a child with a disability attended a weekend camp that was an opportunity to build support links between families and learn about support services.

The Sydney Academy of Sport has been appointed as the NSW provider of disability education programs, developed by the Australian Sports Commission. A total of 28 people were trained to present the Coaching Athletes with a Disability Course and a further 166 participated in the course.

The first TTY (teletypewriter) service was made available to customers of the department who are deaf or have a hearing impairment. This is an initiative of the department's disability action plan.

The Muscular Dystrophy Electric Wheelchair Games, the Push 'n' Power Sports National Games and the NSW Wheelchair Sports Association Regional Games were held at the Sydney Academy of Sport.

Several disability organisations participated in generic sport and recreation camps including Anglicare, Careforce, Eastern Suburbs Respite, Northcott Society, Interchange Respite Care and Mercy Family Centre.

#### People in rural and remote locations

**Achievement:** Awarded \$200,000 in grants to athletes and coaches in rural NSW through the Rural and Remote Sport Development Plan. The plan provides direction for the department

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### Sport and Recreation Development

to pursue its objectives in sport development with emphasis on the development of athletes and coaches in rural NSW. It recognises the range of organisations involved in the development of sporting talent and provides a framework for cooperation between these organisations.

**Benefit:** Improved coordination of the resources across organisations involved in sport development, leading to improved pathways for athletes and coaches to progress from grass root level to elite level participation.

**Challenge:** To overcome the lack of active and qualified coaches across rural and remote NSW. To identify and support athletes with talent to develop the skills and knowledge required to progress to higher levels.

**Future:** To continue to work with organisations involved in sport and to ensure the best use of resources and address problems faced by athletes and coaches in rural and remote communities.

#### Sports services take to the road

Athletes and coaches in rural and remote NSW have access to first class sports science and coach education services through a mobile sports education van. The van is a fully self contained sports science laboratory that visited the following 11 locations during the reporting year: Armidale, Bourke, Brewarrina, Cobar, Gunnedah, Lake Burrendong sport and recreation centre, Myuna Bay, Nyngan, Orange, Tamworth and Wagga Wagga.

#### Older people

**Achievement:** Awarded a total of 12 Active Australia community grants as part of the International Year of Older Persons. Not-for-profit organisations received \$40,000 in funding to introduce or extend projects that encourage physical activity among older adults. Five of the projects were in country regions and two were in remote areas: Albury/Wagga Wagga, Bathurst, Gulargambone, Hawkesbury and Lake Cargelligo. Support was given to three projects in Aboriginal communities at Dharuk, Gulargambone and Wagga Wagga/Albury, two for people from culturally diverse backgrounds at Blacktown and Doonside and one for people with a disability at Roselands Sports and Aquatic Club.

**Benefit:** Builds awareness among older adults

of the benefits of an active lifestyle.

**Challenge:** To build awareness of the benefits of physical activity and encourage older adults to regularly participate in sport and recreation.

**Future:** Provide opportunities for older adults to participate in physical activity.

**Achievement:** Regional offices initiated a range of projects targeting older people. Western Ways, a physical activity needs analysis and training program was conducted in four towns in western NSW; fitness leaders undertook training in gentle exercise and classes were held for older adults; a workshop, Veterans on the Move, promoted the benefits of physical activity among Rotary and Probus club members; classes on Active over 50 strength training were held for fitness leaders; and participants and providers on the north coast were offered the programs Active and Older and From Strength to Strength.

**Benefit:** Qualified staff offer programs suitable for older adults, increasing opportunities for physical activity in this group.

**Challenge:** Understanding the needs of older adults and providing suitable services.

**Future:** Increase the number of age appropriate physical activity programs that are offered to the older community.

**Achievement:** Shotball, a modified basketball for older adults, is spreading rapidly across NSW under a program funded by the department. As part of the project, 10 workshops on establishing the sport were held for community leaders from around the state.

**Benefit:** The sport suits the physical abilities of adults aged 50 years and over and emphasises fun and social activity.

**Challenge:** To introduce the sport throughout NSW with the aim of increasing the level of physical activity among older adults.

**Future:** Provide workshops to train community leaders in establishing the sport in their area.

**Achievement:** Funding was provided under the OLDER: WISAR (Welcome in Sport and Recreation) program to organisations that are committed to increasing the number of volunteers and/or participants in their sport. These included \$5,000 in funding to NSW Wheelchair Sports, Masters Swimming NSW, NSW Rugby

League, Shotball and the 8th Australian Masters Games.

**Benefit:** Expands opportunities for senior adults to participate in sport as either a volunteer or participant.

**Challenge:** Increase the range of sporting activities that are modified to enable older adults to participate.

**Future:** Increase the number of older adults who are trained to participate and/or volunteer in sport and increase awareness among this group of appropriate programs, such as the Masters Games.

**Achievement:** The Healthy Hearts Walk program has marked more than 65 km of gentle, measured walking trails that are suitable for older people requiring heart care and recovery exercise.

**Benefit:** The walks that are marked every 500 metres promote the benefits of regular physical activity to older adults and, as a consequence, there has been a marked increase in requests for information from walking for pleasure clubs.

**Challenge:** Gaining volunteer support to mark the trails.

**Future:** Mark trails in the Eurobodalla area and promote the program in other areas.

**Achievement:** Walking for Pleasure clubs around NSW provided opportunities for older people to undertake physical activity in a friendly group. The Western Region developed a newsletter for members of all their walking clubs.

**Benefit:** Older people gain from being physically active and through social interaction. The newsletter encourages interaction between the walking groups.

**Challenge:** Expand the program to new areas.

**Future:** Continue to coordinate the Walking for Pleasure program.

#### Stepping out

Walk Around NSW was part of the celebrations during the International Year of Older Persons in 1999. The final two walks of the program that celebrated the positive values of ageing were held at Cronulla and in the Blue Mountains at Wentworth Falls. A total of 500 people participated in the five walks around the Sydney area.

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#### Youth at risk

**Achievement:** Youth from the Akmena Juvenile Justice Centre in Grafton gained skills in a range of sports, refereeing and basic sports first aid.

**Benefit:** The boys who participated said they gained skills to contribute to local sport in their communities.

**Challenge:** Limited opportunity to practice these skills due to varying lengths of time the youths are in detention and commitment to other detainee programs.

**Future:** Evaluate the success of the program and examine ways to duplicate it.

**Achievement:** More than 100 youths have attended a school truancy program that was developed with the Police & Community Youth Club under the Youth in Sport program. The program was conducted in the Sydney suburbs of Bidwill, Mt Druitt, Blacktown, Bankstown and Cabramatta. Activities include an adventure day camp at Milson Island. More than 90 per cent of participants gained an officiating qualification in sport skills.

**Benefit:** Youths at risk from around Sydney have gained referee skills in touch football, volleyball, soccer and basketball. The students also attended workshops on drug abuse and truancy as well as meeting a sports star.

**Challenge:** Availability of instructors to develop programs in these areas.

**Future:** Conduct a formal evaluation of the program to assist the government in providing quality youth crime prevention programs.

#### Slammin' and jammin'

Youth who are at risk are being helped by a basketball tournament, the 3 X 3 Slam Cup, which involved more than 2,000 participants and 35 Police & Community Youth Clubs in 1999. The 3 X 3 basketball tournament is run across NSW by the department in partnership with the clubs and is supported by the Sydney Kings and Flames management teams. Players from the Sydney Kings, West Sydney Razorbacks, Canberra Cannons and Wollongong Hawks participated in the program

An activity day for boys without fathers at the Lake Ainsworth Sport and Recreation Centre provides a male role model and encourages participation in physical activity

Detainees from Mt Penang Detention Centre gain work experience and skills working in the parks and gardens at Milson Island Sport and Recreation Centre.

#### Taking the fun out of truancy

More than 100 school students who truant in Sydney's Bidwill, Mt Druitt, Blacktown, Bankstown and Cabramatta areas are being lured back to learning through an innovative program developed by the department with the Police & Community Youth Clubs in these areas. The students gain skills as referees in the popular sports of touch football, volleyball, soccer and basketball. The eight-week program includes workshops on drug abuse and truancy issues. Highlights include attending an adventure day camp and meeting a sports star.

#### People from culturally diverse backgrounds

**Achievement:** Under the Get Up, Have A Go, Get Active project, older Croatian residents in western Sydney were offered activities, such as health information sessions, gentle exercise, aquafitness, a community picnic and bushwalking. Of the total of 60 people who attended, 9 per cent in their 50s, 64 per cent were in their 60s, and 26 per cent were over 70.

**Benefit:** Participants gradually improve their fitness levels. An evaluation of the program found it is achieving its aim of increasing physical activity.

**Challenge:** To promote the program as a model for other community groups.

**Future:** Expand the number of activities to include bocce.

#### Line dancing a winner

To ensure sport and recreation opportunities have cultural appeal, the department works with community representatives to develop programs that appeal to its culturally diverse community. For example, to increase participation in recreation among Maltese people who are in their 50s, the department developed a 26-week line dancing program in collaboration with the bilingual counsellor at Doonside Community Health Centre. Another program was adult learn to swim that was conducted for women from the Sikh community in Leeton.

#### ASSIST THE SPORT AND RECREATION INDUSTRY TO IMPROVE THE QUALITY OF ITS SERVICE TO THE COMMUNITY

**Achievement:** The Sports Development Program, funded by the NSW Government, was increased by \$500,000 to \$2.7 million.

**Benefit:** The program works with state sporting organisations and peak industry bodies to develop sport and recreation activities. Under this year's program, \$2.36 million was provided to 72 state sporting organisations and 11 industry bodies, to undertake projects in the broad areas of athlete development, participation development and quality management. For example, more than \$102,000 was allocated to increase female participation in sport and over \$201,000 supported projects to develop sporting opportunities for people with a disability. A total of \$340,000 was allocated to projects that address current issues facing the sports industry. These include governance, training and development, specialist advice and rural development.

**Challenge:** For providers of sport and recreation activities to remain viable in a competitive market.

**Future:** Continue to provide financial assistance to State sporting organisations and industry peak bodies to assist in the provision of quality sport and recreation services to the community.

**Achievement:** The department continued to provide accreditation courses and workshops throughout the regional network to ensure those working in the industry are accredited.

**Benefit:** The number of people accredited increased in coaching, AUSTSWIM, resuscitation, fitness leading, sport safety and sport development.

**Challenge:** To maintain a range of accreditation programs around NSW.

**Future:** Continue to support the sport and recreation industry by providing appropriate accreditation opportunities.

**Achievement:** Accepted the role of lead agency in sport and recreation injury prevention and formed the NSW Sport and Recreation Safety Council. The council is made up of 13 organisations that cover all sectors of the sport and recreation industry as well as those with a



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### Sport and Recreation Development

role in injury prevention. The department conducted research on the sport safety practices of state sporting organisations and is preparing a briefing on development of risk management policy and procedures.

**Benefit:** Established an interagency approach to sports injury prevention.

**Challenge:** To better manage resources and avoid duplication.

**Future:** Develop and implement a policy framework that promotes safer participation in sport and recreation.

**Achievement:** Under the Safety and Rescue Service Program, more than \$1 million was allocated to five organisations: Surf Life Saving, AUSTSWIM NSW, Royal Life Saving Society, Ski Patrol Association and Wollongong City Council. Details of the funding are in appendix 42.

**Benefit:** Ensures provision of safety and rescue to the people of NSW.

**Challenge:** To meet the safety and rescue needs of the NSW community.

**Future:** Ongoing commitment to organisations involved in safety and rescue programs.

**Achievement:** Established the Mentor as Anything project to increase the number of women in leadership and decision-making roles under the 1999/2002 State Plan for Women in Sport and Recreation. Mentor as Anything, which gives women access to mentor facilitation training, was conducted as part of the 1999 Executive Development Program.

**Benefit:** Mentoring provides women in the sport and recreation industry with a support framework.

**Challenge:** To expand the program throughout the industry.

**Future:** Extend the mentoring program to more women, develop brochures on the program, and conduct a series of seminars.

**Achievement:** To comply with the Commission for Children and Young People Act 1998 that requires Working with Children Checks to be conducted on preferred applicants for child related positions, the department conducted a number of industry seminars and a range of individual presentations for specific sports. These sessions covered child protection mat-

ters and provided information on legislative requirements for industry including prohibited employment declarations. As part of this child protection education and awareness program, information kits from the Commission for Children and Young People on the Working with Children Check were distributed to peak sporting organisations and made available to clients through the department's client service centre. In addition, work was undertaken on the development of a resource kit to help sporting organisations implement the new legislation to develop safe environments for children.

**Benefit:** Building understanding in the industry about its responsibilities for child protection. Creating a child safe environment along with the Working with Children Check will help ensure that every child has a positive and safe experience when participating in their chosen activity.

**Challenge:** To ensure a proactive and consistent approach to protecting children and young people by assisting sporting organisations to develop child safe environments and adopt best practice models for child protection and intervention.

**Future:** Continue to conduct information and education seminars to industry and provide guidance on child protection intervention policy. Assist sporting organisations in the further development of safe environments for children to participate in sport.

**Achievement:** Provided secretariat support to the NSW Sports Advisory Council which managed a review of the fitness code of practice and provided grant recommendations for the 1999/2000 sports development program.

**Benefit:** The NSW Sports Advisory Council provides independent advice to the Minister on issues concerning the development of sport in NSW. Members of the council are leading sports people and administrators.

**Challenge:** To provide effective support and assistance to the NSW Sports Advisory Council.

**Future:** To expand the role of the NSW Sports Advisory Committee.

**Achievement:** Helped sporting organisations in greater western Sydney to develop SunSmart policies.

**Benefit:** Increased awareness and use of sun

protection practices.

**Challenge:** Change entrenched attitudes to skin care and sun protection.

**Future:** Continue the partnership with the Western Sydney Area Health Service and the Cancer Council to promote SunSmart practices to sporting organisations.

#### SunSmart strategies

Promoted the 1999 Prospect Credit Union City to Turf fun run as a SunSmart event to raise community awareness about sun protection

Provided free sunscreen for instructors and children for the Swimsafe program in the Sydney region and distributed posters, activity and fact sheets on sun protection.

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### Sport and Recreation Development

#### PROMOTE COMMUNITY DEVELOPMENT THROUGH PARTICIPATION IN SPORT AND RECREATION

**Achievement:** The NSW Water Safety Taskforce was established to provide advice to the Minister for Sport and Recreation on water safety. The taskforce is made up of representatives from peak water safety organisations, state and local government and private industry.

**Benefit:** The taskforce provides advice to the Minister for Sport and Recreation on water related matters and develops strategies to improve water safety. Key focus areas are public education, data collection and research, standards and water safety education.

**Challenge:** To develop a comprehensive Water Safety Framework for NSW.

**Future:** To ensure strategies from the framework are developed and implemented.

**Achievement:** Participated as a partner in SafeWaters, the NSW Government's water safety public awareness campaign which is comprised of three television advertisements and brochures relating to beach safety, inland waterway safety and general water safety including surf, inland waterways and learn to swim.

**Benefit:** Mass education of the people of NSW highlighting the importance of water safety.

**Challenge:** To reduce the number of drownings, near drownings and water related accidents in NSW.

**Future:** Campaign is to continue into the 2000/2001 financial year.

**Achievement:** Conducted the department's Water Safety Grants Program which involves the expansion of water safety education programs by peak water safety organisations including Surf Life Saving NSW and the Royal Life Saving Society NSW. A total of \$165,000 per annum has been committed under this program.

**Benefit:** Support the extension of these organisations' services with a focus on targeting rural and remote areas and people from culturally diverse backgrounds.

**Challenge:** To deliver water safety education programs to as many people in NSW as possible.

**Future:** The Water Safety Grants program is

approaching its third and final year (2000/2001). However, it is anticipated funding allocations will be reviewed and evaluated with decisions being made on a case by case basis. The outcomes of this review will not be confirmed until the budget decisions in November 2000.

**Achievement:** Managed four programs to facilitate integrated service delivery in the development, use and management of facilities: Capital Assistance Program, Regional Sports Facility Program, Shooting Club Development Program and the Aboriginal and Torres Strait Islander Facility Development Pilot Program. During the reporting year, 503 grants provided \$7 million to sporting organisations.

**Benefit:** Local government authorities and not-for-profit sport and recreation organisations are helped to develop community oriented sport and recreational facilities around NSW.

**Challenge:** To build close working relationships with government and the sport and recreation industry to ensure funds are directed at the most appropriate areas and bring the best return for the investment.

**Future:** Continue to assist with funding of facilities and work with the sport and recreation industry and local government to address their social and community responsibilities.

**Achievement:** The Department's 11 sport and recreation centres and academies conducted recreation programs for 249,400 people.

**Benefit:** The programs that are structured for both primary and secondary students, built social living and leisure skills, provided environmental education and included outdoor recreation experiences.

**Challenge:** Build participation at each location and increase the focus on new programs that link to the curriculum.

**Future:** Strengthen the partnership with the Department of Education and Training, community groups and sporting organisations to further enhance services and ensure they meet the needs of a diverse range of clients.

**Achievement:** Maintained formal partnerships with government agencies, including NSW Health, Western Sydney Area Health Service, and the Department for Women as well as the Australian Catholic University.

**Benefit:** Sharing of resources and expertise increases influence of programs in the community.

**Challenge:** To identify potential partnerships with agencies that can add value to the department's activities.

**Future:** Build on the current partnerships.

**Achievement:** The Swimsafe learn to swim program was conducted for pre-school and school age children as well as adults around NSW. Swimsafe is a moderate cost, learn to swim program that teaches adults and children the basic principles of swimming and water safety.

**Benefit:** Qualified instructors assisted 42,805 people in urban and rural and remote areas to improve their water safety and swimming skills.

**Challenge:** The increasing number of competitors offering this program and the difficulty in securing swimming pools, which are controlled by private providers of this program. Maintaining participation rates.

**Future:** Give all people around NSW access to learn to swim lessons through the Swimsafe program.

**Achievement:** As part of the Active Australia initiative the publication, Regional Physical Activity Partnerships – Working Together To Help People was produced to highlight the intersectoral approach to physical activity that occurs at a regional level.

**Benefit:** Builds awareness of the many partnerships at a regional level and encourages other organisations to join the program and share ideas and resources for physical activity.

**Challenge:** Develop a user-friendly resource that spreads ideas among a diverse range of sport and recreation organisations.

**Future:** Produce an update of the publication if there is sufficient demand.

**Achievement:** Introduced the Courage to Care program at the department's sport and recreation centres to provide staff with the skills and knowledge to fulfil the needs of schools and other groups using the centres.

**Benefit:** The department helps schools meet their educational outcomes in the areas of learning, student development and social justice.

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**Challenge:** Marketing the department's programs to the schools.

**Future:** A number of sport and recreation centres are working with the Department of Education and Training to facilitate the Crossroads program, a compulsory sexual health and drug education program for year 11 students.

#### Promoting social harmony

A buddy system between an Aboriginal and non-Aboriginal student was part of a youth camp at Lake Ainsworth Sport and Recreation Centre to build understanding of the two cultures and improve social interaction and communication.

#### OLYMPIC GAMES PREPARATIONS

**Achievement:** During 1999/2000 the Department has continued its support for initiatives of the Sydney 2000 Pre-Games Training Taskforce.

**Benefit:** More than 50 countries sent teams for pre-games training in NSW. The presence of these teams will promote the Olympic and Paralympic Games and provide a legacy of benefits to the communities where they train and stay.

**Challenge:** Attracting teams to train in NSW.

**Future:** Use the groundswell of support for sport that the Olympics and Paralympics generates to build participation in sport.

#### Going for gold

The Sydney Academy of Sport has successfully promoted itself as an Olympic training facility to international sports, including high profile American athlete Michael Johnson, the French Olympic track and field team and the Belgian paralympic team, for pre-Games training and accommodation.

**Achievement:** Increased funding by \$800,000 for development of Olympic-related facilities in the community. Projects include a baseball facility at Aquilina Reserve that will become the home of Baseball NSW, and a cover and additional lane space at the Ryde Aquatic Leisure Centre that will become the home of water polo.

**Benefit:** A lasting legacy of facilities for the community.

**Challenge:** To work in partnership with key agencies and organisations to maintain and develop facilities across NSW.

**Future:** To develop a whole-of-government approach in partnership with sport organisations in the development of facilities.

**Achievement:** Allocated a total of \$25,000 to seven councils that are members of the Active Australia Local Government Network to fund Sydney Olympic and Paralympic Games related programs. These include aquatic programs for people with disabilities, a 2000 sports medal, an Olympic legacy and a sport parade.

**Benefit:** Takes advantage of the opportunity to capture new participants that community interest in the Olympics and Paralympics will generate.

**Challenge:** Ensure accessibility of the grants program to councils that do not have sufficient human resources to apply for funding.

**Future:** Expand the program with a new project theme.

#### Olympians – in an area near you

In the lead up to the Sydney 2000 Games, teams from 28 countries trained in NSW. Sailing teams from the USA, Britain, Sweden and New Zealand trained on Sydney Harbour. Estonian athletes, fencers, rowers, swimmers and wrestlers as well as some Irish athletes trained on the south coast. The Hunter area hosted the Netherlands swimming team and Japanese and Lithuanian athletes. The Swiss and Irish rowing teams trained in northern NSW and the South African athletic team was based in the south. The Belgian athletic, judo and swimming teams as well as the US swimming team trained on the central coast. On the western fringe of the greater Sydney metropolitan area rowing teams from Finland and Italy and canoe teams from the UK and Hungary trained.

#### SUPPORT THE DEVELOPMENT OF INFRASTRUCTURE TO INCREASE PARTICIPATION IN SPORT AND RECREATION.

**Achievement:** Under the Capital Assistance Program, 465 projects were awarded more than \$4 million in funds for the development of sport and recreation infrastructure around NSW. For example, Coonamble Amateur Swim Club received funds to construct sun protection shelters, Lithgow Athletics Club will erect a clubhouse, Boorowa Council will build a netball court, Macarthur Cricket Council gains a training complex and Blacktown City Council will develop baseball facilities.

**Benefit:** The Capital Assistance Program supports development of sport and recreation facilities at a local level and provides better amenities for recreation activities and district competitions.

**Challenge:** To ensure accessibility of the grants program to local councils and not for profit sporting organisations.

**Future:** Monitor outcomes and continue to promote the program.

**Achievement:** Opened the Northern Suburbs Indoor Sports Stadium in December 1999 at Crows Nest. Development of the project was supported by \$300,000 from the department's Regional Sports Facilities Grants program and the balance of funding was provided by North Sydney Council and the Northern Suburbs Basketball Association.

**Benefit:** A modern and safe facility for athletes that also caters for spectators with disabilities.

**Challenge:** To work in partnership with key agencies and organisations to maintain and develop facilities across NSW.

**Future:** Develop whole-of-government approach in partnership with sport organisations in the development of facilities.

#### Top facility opens

The new Ken Booth Gymnasium at Glendale in the Hunter Valley staged the National Men's Artistic Gymnastic Championship in July 1999, bringing together more than 250 gymnasts from 32 clubs throughout Australia. The gymnasium is part of the Hunter Region Athletics and Gymnastics Centre that includes an inter-



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national standard 10-lane synthetic running track. The department provided a \$2 million grant to assist with construction of the new facility that is being used as a training base in the lead up to the Olympics and Paralympics.

#### PROVIDE PROGRAMS AND SERVICES TO DEVELOP TALENT AT ALL LEVELS

**Achievement:** Increased the awareness and understanding of drugs in sport through 46 presentations to sporting organisations around NSW. The presentations included a short history of drugs in sport, explained why substances are banned and the drug test procedure, as well as how to check medications to establish which ones to avoid. Presentations also included information on a hot line and the athletes' rights and responsibilities. Presentations made in 1999/2000 are listed in appendix 41.

**Benefit:** Reduce the harm caused by drug use in sport and ensure that athletes are fully aware of side effects of banned substances.

**Challenge:** To make all athletes aware of the harm caused by drug use.

**Future:** Inform all athletes and coaches of the consequences of drug use.

**Achievement:** The Major Events Committee, administered by Tourism NSW, supported major events, including the Adidas International 2000 Tennis and the Greg Norman International. The International Sporting Events Program, administered by the department, supported high profile events, including the 1999 Pan Pacific Swimming Championships, the International Shooting Committee's Paralympic Qualification, Rescue 2000 Life Saving Championships, the Pacific School Games and the Intercontinental Baseball Cup.

**Benefit:** Staging of international sporting events gives the host city or town access to high level competition opportunities for NSW athletes, coaches and officials.

**Challenge:** Expand the range of sporting events of an international standard in NSW through the International Sporting Events Program.

**Future:** Following the Olympic and Paralympic Games, the department and its partners will promote Sydney as a premier sporting city that offers a wide range of world class sporting facilities.

**Achievement:** Through the Support Program for Athletes with a Disability, 42 athletes attended the Sydney Academy of Sport.

**Benefit:** Elite athletes gain access to appropriate sports science support, coaching and competition.

**Challenge:** To capitalise on the opportunities provided by the Paralympic Games to increase awareness of and support for achievements of athletes with a disability.

**Future:** Establish the Sydney Academy of Sport as a Centre of Excellence for Athletes with a Disability.

**Achievement:** The talent development program provided 440 athletes with skill development, coaching, sports science and sports education at the three regional academies: Western Sydney, South West Sydney and the Far West.

**Benefit:** Talented athletes gain access to development programs.

**Challenge:** To increase the number of talent development programs offered by the academies.

**Future:** Work closely with state and local sporting organisations to develop programs that are high quality and meet local needs.

#### Surfing legends take to the water at Lake Ainsworth

Junior surfers from around Australia and overseas were based at the department's Lake Ainsworth Sport and Recreation Centre for the week-long Quiksilver Surf Camp led by surf stars Tom Carroll and Gary 'Kong' Elkerton. Participants attended sessions on sports psychology and nutrition and undertook fitness tests. There was also plenty of opportunity for practising and developing manoeuvres in the surf.

**Customer feedback:** "Man, it's been filthy, hey!" said one Quiksilver team member from Brazil.

The Western Sydney Academy of Sport held a drugs in sport awareness workshop for 140 athletes, parents and coaches. Former Olympians Nicole Stevensen, Kerrie Tepper, Dr Rob Paver and sports commentator Norman May gave presentations.

#### Postcard from Tokyo

'I certainly won't forget my first week of the year 2000 in a hurry. It was spent in Japan as delegation leader for the 2000 Tokyo Sports Exchange.

The team I took to Tokyo included four of the best half marathon runners in NSW. All performed very well and were pleased with their results, especially the two women who ran personal best times.

Around 7,000 people took part in the race that is so highly competitive and popular that organisers limit the number of participants by ballot. So, it's a privilege to compete!

Reflecting on what was gained from the trip: raising cultural awareness, forming friendships and having contact with officials and athletes from many different countries, seeing another country's event management/sports administration practices in action, and for the NSW athletes a valuable chance to compete internationally.'

Shannon Dixon, Marketing Coordinator, Marketing Branch.

## Performance Reports

### Quality Management

**Aim:** To ensure the highest standards of management we will ensure that we use our resources in the most efficient and effective ways to provide the highest quality customer service.

Quality management underpins our approach to combine resources and expertise to deliver better results. As part of this process, the department brought together customers, both internal and external, to develop the corporate plan that gives direction and focus for the next four years. The department built a strong team approach with the aim of drawing on the skills and knowledge of staff as part of its strategy to create a culture of continuous improvement. Three major programs were initiated to improve customer feedback processes. These are set out in appendix 17.

#### CREATE A CULTURE OF CONTINUOUS IMPROVEMENT

**Achievement:** The department is reviewing its complaints and compliments procedures to comply with the government's requirement for development of a service charter. The Sydney region is conducting a pilot of the department's customer feedback procedures that were developed from best-practice guidelines.

**Benefit:** The decentralised system allows feedback to be recorded and acted on locally, enabling the department to respond to clients quickly and appropriately.

**Challenge:** To implement one standard system across the department.

**Future:** Standard organisation-wide data will provide improved information on which to base decisions on improving products and services.

**Achievement:** A range of performance indicators for the management of outdoor recreation centres is being developed by the department in partnership with the Centre for Environment and Recreation and the University of Technology Sydney.

**Benefit:** The department and other providers will be able to benchmark performance against best practice in management.

**Challenge:** Gaining agreement to standards and building an understanding of the process across the department and the industry of the value of benchmarking and trend data.

**Future:** Operational indicators will be integrated with customer satisfaction indicators. Industry standards will be established for the management of outdoor recreation centres enabling improved decision-making and resource allocation.

**Achievement:** Developed a staff training program on continuous improvement and team building, Winning Together.

**Benefit:** Improves staff team skills and provides them with the tools to work effectively with each other and improve service delivery to clients.

**Challenge:** To improve customer focus and teamwork across the Department.

**Future:** Further develop this program and link it with team performance.

#### Working together to improve service

In preparation for the second round of consultations with partners and customers as part of the Working Together process, Financial Controller John Cuthbert and Riverina Regional Coordinator Bob Sleeman provided some insights into the benefits of the process.

John attributes Working Together as the vehicle that helped drive the development of Finance Branch's greater internal and external focus.

"We now work better as a team with informed and flexible staff who take responsibility for their actions. Better relationships with our partners and customers have made it easier to re-engineer processes, develop a business plan and devolve financial management responsibility."

Bob is keen to emphasise the importance of building relationships with partners and customers in all the regions.

"Our staff understand the wider role they play in the community, for example the role we play in the health and wellbeing of a community," he said.

#### ENCOURAGE THE DEVELOPMENT, INITIATIVE, INVOLVEMENT AND WELLBEING OF STAFF

**Achievement:** Since introducing the Workplace Safety Management Plan 1999/2001, the number of workers' compensation claims have dropped from 47 in 1998/99 to 37 in 1999/2000 and the average cost of claims per employee has been reduced from \$324 in 1998/99 to \$115 in 1999/2000. These improvements have been achieved through a more streamlined system of accident notification and rehabilitation processes. Following a review, membership of the Occupational Health and Safety Committee was increased with the formation of an additional 11 local Workplace Safety Committees to serve regional areas and academies.

**Benefit:** Because the local Workplace Safety Committees are on-site, hazards are identified earlier and staff who are familiar with their workplaces are able to recommend solutions and remedy hazards more efficiently. The increase in direct staff consultation on-site is improving motivation and enhancing morale.

**Challenge:** Continue to streamline and expedite investigations and remedial action at a local level through the local Workplace Safety Committees.

**Future:** Further reduce workers' compensation claims through workplace safety training, improved record keeping, and strategies that reduce exposure to workplace risks.

**Achievement:** In consultation with staff and their representatives, the department developed the Crown Employees (Department of Sport and Recreation Centres and Academies Managers 2000) Award.

**Benefit:** Introduces an integrated award for all centre and academy managers that complements the revised management structure and recognises the roles and responsibilities of centre and academy staff.

**Challenge:** Revise existing industrial agreements and awards to meet the demands of clients and the needs of employees.

**Future:** Consult with staff and their representatives to ensure the department's industrial instruments are responsive and equitable.

**Achievement:** A new working hours agree-

# Performance Reports

## Quality Management

ment has been developed to identify alternative methods of regulating hours of duty to assist staff in meeting the competing demands of work and personal commitments.

**Benefit:** The agreement endeavours to provide greater recognition of time worked by staff and to provide assistance in balancing work and family commitments. Flexible work practices provide staff with an extended band width, varied work hours and accrual of flex days. Current systems have been improved and staff work hours are more efficiently managed to meet various and challenging workloads and deadlines.

**Challenge:** The agreement requires staff and managers to review current processes and systems to ensure effective and efficient time management of workloads. It also challenges managers to effectively manage staff working hours and time off and to recognise time worked during peak periods. The success of the agreement requires management and staff to work cooperatively at all times while ensuring that customer service levels are met.

**Future:** Following implementation, an indication of the success of the agreement will be on-going improvements to the current processes and systems together with an overall improvement in staff morale. An annual review will be conducted to ensure the agreement is providing a balanced benefit to staff as well as achieving the department's goals.

### MAXIMISE THE USE OF TECHNOLOGY TO IMPROVE EFFICIENCY

**Achievement:** Centralisation of the accounts payment process was successfully implemented across all regional offices, sport and recreation centres and the Winter Academy of Sport at Jindabyne.

**Benefit:** The process is part of the development of more rigorous financial management. It is more efficient in terms of direct data entry and requires fewer resources to make payments.

**Challenge:** To continue to develop the skills of staff at regional sites to take full advantage of the accounts payable system for inquiries and reports on transactions, the status of invoice payments and vendor histories.

**Future:** Use the centralised system to its full capacity by implementing the department's preferred payment method by electronic funds transfer.

### COORDINATE PLANNING, RESOURCES, RESEARCH AND DECISION MAKING TO ACHIEVE BETTER OUTCOMES

**Achievement:** The process of developing the 1999/2003 corporate plan has been the most inclusive planning process the department has undertaken. The process and the presentation of the plan were developed in consultation with customers and staff, ensuring it is brief and easy to understand.

**Benefit:** The planning process, which links performance management directly with every area of the department, follows-up those who participated in the working together process and reports the results. This is a transparent process that has greatly enhanced the department's profile in the community and the industry.

**Challenge:** To learn to use the information to support decision making and change.

**Future:** The information will be used to improve the delivery of services to customers.

**Achievement:** The department continued its strong liaison with other government departments, responded efficiently to correspondence, regularly updated the achievement registers and prepared privacy management and service delivery plans for the Sydney 2000 Games.

**Benefit:** These procedures ensured that the government and community received accurate and timely advice.

**Challenge:** To use new technology to maximise our efficiency.

**Future:** Continue to supply accurate and timely advice and support to the government.

**Achievement:** Implemented quarterly performance indicators on service efforts and accomplishments and started a trial on preparing ministerial reports monthly.

**Benefit:** Establishes evidence-based planning in the organisation.

**Challenge:** Encouraging the use of performance indicators by all the department's staff.

**Future:** Continue to improve and refine the performance indicators.

**Achievement:** Contracted the motor vehicle

fleet management to StateFleet Services.

**Benefit:** Ongoing savings in overheads of around \$20,000 per annum have been achieved.

**Challenge:** To improve service and economies in vehicle operation.

**Future:** Monitor contractual arrangements to ensure continuously improving efficiency.

**Achievement:** Devolved the purchasing function to individual divisions in head office.

**Benefit:** Because cost centres deal directly with suppliers of stores/stationery and other goods and services, cost control has improved and items are supplied faster. Stockpiling of inventory has been reduced. Savings of around \$25,000 per annum have been achieved.

**Challenge:** To use e-commerce for purchasing and payment for goods and services.

**Future:** Expand the use of technology to help managers in the procurement process.

**Achievement:** Developed an Energy Management Plan in accordance with the Government's Energy Management Policy. The plan is set out in appendix 28.

**Benefit:** Cost savings of around \$50,000 in the energy purchased by the department.

**Challenge:** To effectively reduce greenhouse gas emissions and achieve energy savings throughout the department's facilities in accordance with the government's energy targets.

**Future:** Improved awareness of energy policy and technology will help managers develop best practice techniques in energy management.

**Achievement:** A review of the department's risk profile was undertaken during 1999/2000. This review further developed the work of the previous year with Treasury in risk management. It identified risks and associated strategies to be implemented to manage the risks. The strategies mainly focused on operational risks. A major achievement was the completion and implementation of standard procedures for ensuring maximum safety of staff and clients while participating in outdoor activities.

**Benefit:** The review identified new areas of risk that are emerging. These include the introduction of the new tax system and the new com-

# Performance Reports

## Quality Management

puterised customer information management system.

**Challenge:** To ensure that risks are identified and treated appropriately as they emerge and that the strategies to minimise risk are adequate.

**Future:** Strategies are being developed and will be implemented to manage and minimise risks associated with the new tax system and computerised customer information management system.

**Achievement:** The Audit Committee approved the annual audit plan. Internal audits were completed on accounts payable and purchasing, accounts receivable, facilities grants management, risk management and information technology security.

**Benefit:** Each audit identified ways to improve management and control mechanisms. The facilities grants management audit, which followed up the previous year's audit, showed that management had successfully adopted recommendations of the previous audit and that accountability of the grants management process had improved. The findings of the information technology audit will be used to reduce risk associated with the introduction of the customer information management system.

**Challenge:** Continue to add value to the organisation through the implementation of improvement opportunities identified by internal audit.

**Future:** Review contractual arrangements for the next three years.

**Achievement:** To ensure readiness for the Goods and Services Tax (GST) on 1 July 2000, the department formed teams from relevant areas to consider issues arising from the new tax system and identify necessary changes to systems and procedures. Passing on any savings to clients was a priority. The project was carried out in accordance with a NSW Treasury compliance plan. A number of business processes were streamlined in response to the changes imposed by the GST. The department assisted in the preparation of seminars and an information package for sporting organisations as well as undertaking research on the GST's impact on participation in sport.

**Benefit:** All reporting deadlines were met dur-

ing the project and the department was ready for the introduction of the GST. The impact of the GST on the department's grant programs was minimised.

**Challenge:** To ensure that the cash flow impact of the GST does not adversely affect the department's business of providing services.

**Future:** Ensure tax obligations are met and that any savings continue to be passed on to customers.

### DEVELOP BUSINESS OPPORTUNITIES

**Achievement:** Introduced the program, Courage to Care, to provide staff with the skills and knowledge to modify services so they address social justice and social welfare issues through sport and recreation.

**Benefit:** Customers will be able to indicate the outcomes they want, for example addressing a school's bullying problems.

**Challenge:** To ensure flexibility in staff, facilities and operations to adapt to the needs of the customers and market this ability.

**Future:** Complete staff training and work with organisations that use sport and recreation centres to develop programs.

### Business opportunities: teachers, children and the corporate sector

An intensive 10-day aquatics training program was conducted for 26 Korean school teachers at the Berry Sport and Recreation Centre

A day program for children on holidays was added to the traditional vacation holiday program at Milson Island Sport and Recreation Centre

A very popular circus camp has been added to the vacation holiday program at the Sydney Academy of Sport

The corporate sector is increasingly booking the department's academies and sport and recreation centres to conduct outdoor learning experiences. Corporations that use the facilities to improve team work and job satisfaction are Woolworths, Kennards Self Storage and Oracle Corporation.

### ENSURE THAT THE DEPARTMENT'S PRODUCTS AND SERVICES ARE WHAT CUSTOMERS WANT

**Achievement:** The second phase in customer consultation was introduced as part of the Working Together process. The first phase identified the needs of partners and customers and phase two will provide the department with feedback on how well these needs have been met, as well as identifying areas to improve service.

**Benefit:** The process builds relationships with customers and partners and the department fulfils its commitment to continuous improvement.

**Challenge:** Assisting managers to develop the full potential of this approach.

**Future:** Complete phase two of the consultation and continue to support the process with partners and customers.

**Achievement:** The department is seeking to improve customer feedback processes through three major initiatives. Specifications are being developed for a one-stop shop system of data collection as part of the new customer information management system. Under a three-year joint research project on developing performance indicators, a customer survey process is being developed with the University of South Australia and the University of Technology Sydney. Key customers and partners are contributing to a joint feedback and planning process that links into local and corporate business plans.

**Benefit:** These processes improve customer consultation processes and give a better indication of customer satisfaction. Though the department's centres and regional offices receive letters and conduct surveys on programs, these vary in content and consistency and are not a comprehensive indication of customer satisfaction.

**Challenge:** To use the information gathered through these processes to improve the Department's efficiency and effectiveness.

**Future:** The programs and services provided by the department continue to meet the needs of the people of NSW.

**Achievement:** Conducted sports needs forums and community consultations in areas with



# Performance Reports

## Quality Management

high Aboriginal populations around NSW.

**Benefit:** The forums brought together key partners and customers to identify sporting needs and how they can be addressed. These include establishment of the Namatjira Regional Sporting Association office and improved opportunities for participation in rugby league in the Barwon-Darling area.

**Challenge:** To address the issues that were identified and improve access to sport and recreation opportunities for Aboriginal communities.

**Future:** Follow the action plans developed at the forums.

### Sporting facilities build communities

A letter from the consultant that is working with a range of government agencies on a project in Dareton in south western NSW:

'On behalf of the Namatjira Working Party we wish to express utmost appreciation for the kind consideration given by your Minister and your department to the Namatjira community in the provision of major sporting facilities. The provision of the football oval and basketball court have had arguably the most pronounced influence on easing social tensions in the community. The NSW Police Service is reporting to the working party a significant reduction in crimes and incidence of injury in the Dareton area and it is reasonable to conclude that this is the direct result of the implementation of initiatives by the working party, including the provision of sporting facilities.

Management of the oval and court has fallen to the newly created Namatjira Regional Sporting Association, a partnership of the Aboriginal and non-Aboriginal communities, which has moved quickly to introduce competitive sports and training sessions at the oval, the latter on a grand scale involving children from the local high school and beyond. The positive influences for reconciliation are immeasurable.'

### MAXIMISE THE USE OF OUR CAPITAL ASSET BASE TO MEET CUSTOMER NEEDS

**Achievement:** The department presented its newly developed asset planning framework to the Government Asset Management Committee. The plan outlines a five-year maintenance plan that will ensure the department develops and maintains assets at levels that are appropriate for its service delivery aims.

**Benefit:** The plan, developed with the assistance of the Department of Public Works and Services, was a key factor in the successful submission to Treasury for additional funds for maintenance and capital works in the department's sport and recreation centres for the next three years.

**Challenge:** To ensure that the maintenance plan is reviewed annually and is relevant to the changing needs and expectations of our customers.

**Future:** The planning process will ensure that expenditure on maintenance and capital works will support the department's business aims and objectives.

## Organisational Chart and Executive

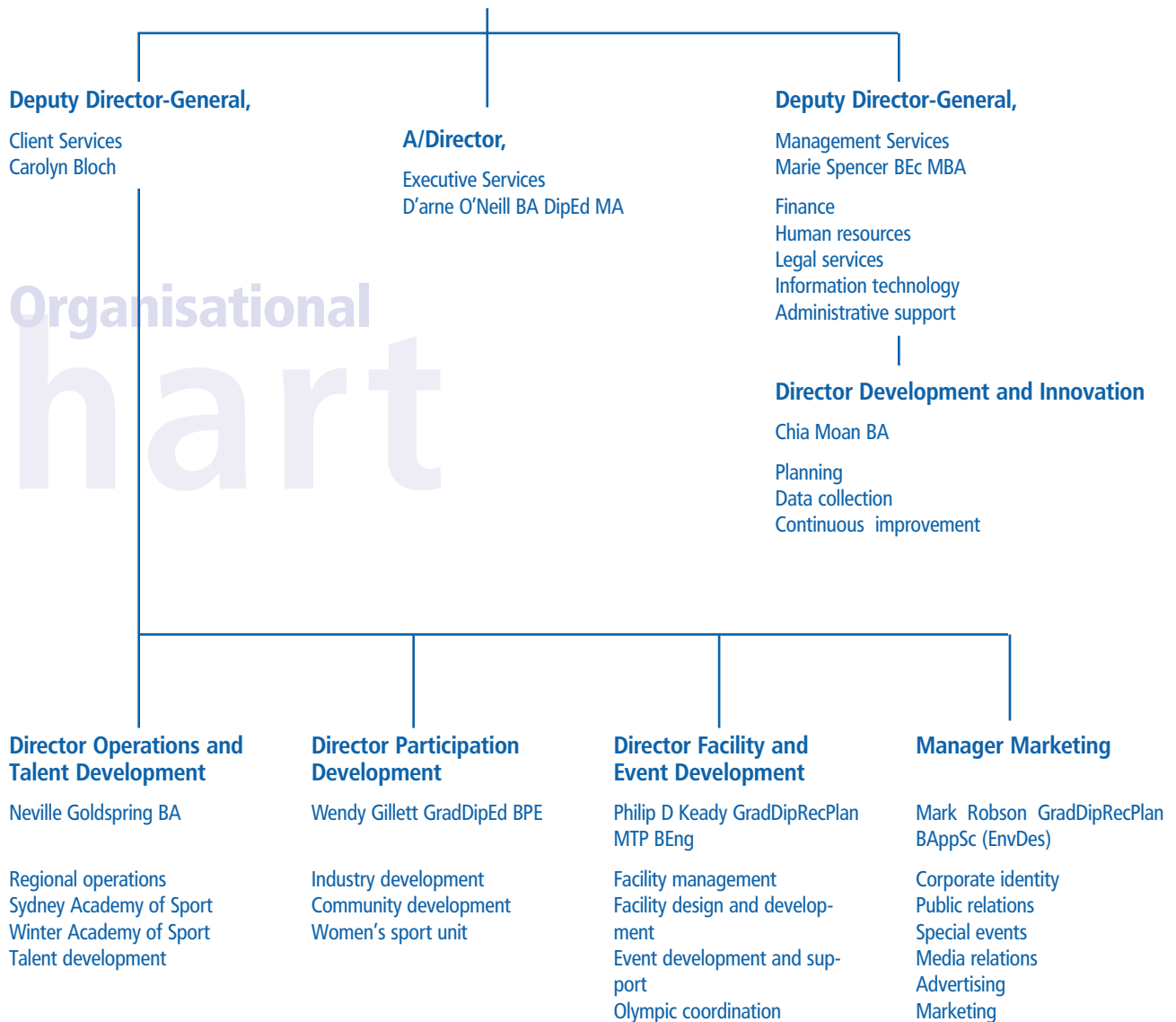
(on 30 June 2000)

**Minister for Sport and Recreation,  
Minister for Fair Trading,**

The Hon John Watkins, MP.

**Director-General,**

Brendan O'Reilly M.M. (Ed.)



Organisational  
chart

# Performance Reports

## Communicating with Customers

**Aim: To ensure the best communication with our customers we will:**

- promote the benefit of sport and recreation and
- make people more aware of sport and recreation services.

Opening lines of communication with the community, the sports and recreation industry, other government departments and staff is crucial to meeting our mission of assisting the people of NSW to participate in sport and recreation. This means taking advantage of new technology, such as the Internet, developing targeted promotions and building networks in partnership with these groups.

### IMPROVE COMMUNITY ACCESS TO INFORMATION ABOUT THE DEPARTMENT AND THE INDUSTRY

**Achievement:** Since the launch of the department's web site in February 1999, there have been a number of improvements. Information on the Swimsafe program and the holiday programs at sport and recreation centres is now available, including a search function and enrolment forms that can be downloaded. Visitors can now take a 'virtual tour' of all the department's sport and recreation centres and academies and get a three dimensional view of the facilities, including accommodation. A survey of peak sport and recreation organisations gave very good ratings on the look and feel of the site and high ratings for content and ease of navigation. Visits to the site have increased from 2293 per month in July 1999 to 4900 visitor sessions per month in June 2000. This increase is attributed to incidental promotion.

**Benefit:** The web site makes an increasing number of the department's services available around the clock, improving accessibility of information.

**Challenge:** Ensuring the content is timely and accurate. It is expected that use of the web site will increase as the community becomes more familiar with the technology and accepts the security of online transactions.

**Future:** A promotion campaign will be undertaken during 2000/2001 to ensure a wide awareness of the Department's web site. A usability study will be commissioned and improvements will be made to site navigation

to ensure a greater customer focus. The department's services will be assessed to identify those that are appropriate for the web site. E-commerce capability will be developed to enable online booking.

**Achievement:** Completed the project brief for the women's sport section on the department's web site. All current brochures are now ready to add to the site. Development of the site is a strategy in the 1999/2002 State Plan for Women in Sport and Recreation that will offer a range of participation opportunities to women and girls.

**Benefit:** All levels of the sport and recreation industry, especially those in remote areas, can access up to date information on women's participation.

**Challenge:** Provide up-to-date information to the community on women in sport as well as recreation initiatives and issues.

**Future:** Provide timely information in the web site's women's section.

**Achievement:** Published the first in a series of infosheets on sport and recreation industry topics. Available as a printed flyer and on the web site, the three infosheets on coaching children covered the handling of common coaching situations, organising a coaching session and communicating with parents.

**Benefit:** The infosheets provide concise information on topics of interest and importance to the industry and are a flexible alternative to face-to-face contact.

**Challenge:** Ensuring the sport and recreation industry is aware of and applies the information contained in the infosheets.

**Future:** Extend the topics to cover broader issues in the sport and recreation industry.

**Achievement:** Four water safety messages were developed and distributed to radio stations throughout NSW and subsequently played as a community service. The four announcements were aired over 10,000 times and covered learning to swim, supervising young children around water, fencing of swimming pools, and swimming in natural waterways.

**Benefit:** Support by the radio stations ensured wide distribution of the key water safety messages and was integral to the water safety

communication strategy to reach rural areas.

**Challenge:** A heavy reliance on the support and goodwill of broadcasters.

**Future:** Approach NSW radio stations to support future campaigns.

**Achievement:** The regions developed inserts for the quarterly Sportshorts newsletter.

**Benefit:** Local communities are receiving information on sport and recreation developments specific to their area.

**Challenge:** Providing accurate and timely information to the reader.

**Future:** Establish a corporate format for the regions to follow.

**Achievement:** Developed a style guide on use of the department's logo. The guide includes a checklist and demonstrates correct use of the logo in a variety of media and applications.

**Benefit:** The department and its partners will present a consistent and recognisable image.

**Challenge:** Ensuring that the guide is followed.

**Future:** A review will be conducted and corporate communications standards will be updated.

**Achievement:** Developed a uniform that is compulsory for all staff at sport and recreation centres and voluntary in other work environments.

**Benefit:** Staff provide a consistent and distinctive corporate identity that enhances the department's image. Children can readily recognise departmental staff. This is critical for child protection and safety.

**Challenge:** Finding a uniform that is suitable for a wide range of uses and incorporates staff preferences.

**Future:** The uniform range and type will be continually reviewed and evaluated for appropriateness.



## Performance Reports

### Communicating with Customers

#### Building communication networks

Clients from all over the Sydney region can book into programs and services for the cost of a local phone call through the client service centre's 13 13 02 telephone number

Services to local government areas around Sydney have improved with the establishment of a local government area network

Sporting groups in the south coast region are kept up to date on developments and issues in sport and recreation in their area through a quarterly information pack. The initiative was developed as part of the Working Together consultation process that involves customers and partners in the department's planning.

#### PROMOTE PARTICIPATION IN SPORT AND RECREATION BY THE COMMUNITY, INDUSTRY AND GOVERNMENT

**Achievements:** Active Australia networks are being built among schools, local government and sport and recreation providers. The first edition of the newsletter for the networks, *Networks in Action*, was produced. As part of the strategy to target young adults, more than 200 schools have joined the Active Australia schools network since its launch in August 1999. Membership is growing on the Active Australia local government network that brought together representatives from more than 40 councils at the network's conference to discuss the promotion of physical activity at the community level. For providers, a publication was launched to promote the inter-sectoral approach to planning physical activity. Providers in the network include area health services, local councils, the NSW Department of Education and Training and the National Heart Foundation.

**Benefit:** NSW members of the Active Australia networks of local government, schools and providers are kept up to date on initiatives that aim to improve their management practices in providing sport and recreation.

**Challenge:** Make the newsletter relevant to a diverse range of organisations.

**Future:** Produce *Networks in Action* four times a year. Hold the conference for local government annually. Increase membership of the networks.

**Achievement:** Coordinated the Australian Sports Medal for NSW. More than 1,700 nominations were received for the award that recognises outstanding contributions to the development of sport in Australia.

**Benefit:** Involves local councils and other organisations in identifying appropriate recipients of this prestigious award.

**Challenge:** Coordinating the process that involves 180 organisations.

**Future:** This is a once-only initiative.

**Achievement:** Produced a guide for older adults, *Physical Activity for Older Adults* – a simple guide to getting active.

**Benefits:** Builds awareness among older adults of the benefits of physical activity and promotes opportunities for exercise that are available in the community.

**Challenge:** Communicate information effectively on physical activity that will encourage more older adults to participate.

**Future:** Produce information sheets based on the guides in a number of languages.

**Achievement:** Produced a booklet and brochures promoting the benefits that children gain from participating in physical activity and sport. Aimed at parents to encourage them to make sport enjoyable for children, the five publications are titled: *Kids' sport* – a very real guide for grown ups; *The right start* provides a sporting chance; *Why is sport so worthwhile*; *Kids' sport* – talking to your children; *Keeping your children in the game*.

**Benefit:** Parents are encouraged to help their children make healthy lifestyle choices. Children who have a positive experience in sport and physical activity are more likely to remain active throughout their lifetime.

**Challenge:** Provide information in a user-friendly form that will change behaviour.

**Future:** Load the brochures on the web site and further promote the booklet and brochures.

# Financials




## Financial Report

## NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Certificate of Financial Statements  
For The Year Ended 30 June 2000

Pursuant to Section 45F of the Public Finance and Audit Act, 1983, we state that:

- (a) the accompanying Financial Statements have been prepared in accordance with the provisions of the Public Finance and Audit Act, 1983, the Financial Reporting Code for Budget Dependent Agencies, the Public Finance and Audit (General) Regulation, 1995, (as applicable) and the Treasurer's Directions.
- (b) the Financial Statements exhibit a true and fair view of the financial position and transactions of the NSW Department of Sport and Recreation and Controlled Entity.
- (c) there are no circumstances which would render any particulars included in the Financial Statements to be misleading or inaccurate.

  
B O'Reilly  
Director-General  
31/8/00

  
J M Cuthbert  
Financial Controller

# Financial Report



BOX 12 GPO  
SYDNEY NSW 2001

## INDEPENDENT AUDIT REPORT

### DEPARTMENT OF SPORT AND RECREATION

To Members of the New South Wales Parliament and the Director-General

#### Scope

I have audited the accounts of the Department of Sport and Recreation for the year ended 30 June 2000. The financial report includes the consolidated financial statements of the consolidated entity comprising the Department of Sport and Recreation and the entities it controlled at year end or from time to time during the financial year. The Director-General is responsible for the financial report consisting of the accompanying statement of financial position, operating statement, statement of cash flows, program statement - expenses and revenues and summary of compliance with financial directives, together with the notes thereto, and information contained therein. My responsibility is to express an opinion on the financial report to Members of the New South Wales Parliament and the Director-General based on my audit as required by sections 34 and 45F(1) of the *Public Finance and Audit Act 1983* (the Act). My responsibility does not extend to an assessment of the assumptions used in formulating budget figures disclosed in the financial report.

My audit has been conducted in accordance with the provisions of the Act and Australian Auditing Standards to provide reasonable assurance whether the financial report is free of material misstatement. My procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of accounting policies and significant accounting estimates.

In addition, other legislative and policy requirements, which could have an impact on the Department of Sport and Recreation's financial report, have been reviewed on a cyclical basis. For this year, the requirements examined comprised compliance with:

- core business activities being in accordance with approved program descriptions;
- key provisions of Part 2 of the *Public Sector Management Act 1988* and Parts 2, 3, 4, 5 and 6 of the *Public Sector Management (General) Regulation 1996*; and
- operation of the Sport and Recreation Fund Special Deposits Account, in accordance with the *Public Lotteries Act 1996*.

These procedures have been undertaken to form an opinion whether, in all material respects, the financial report is presented fairly in accordance with the requirements of the Act, Accounting Standards and other mandatory professional reporting requirements, in Australia, so as to present a view which is consistent with my understanding of the Department's and the consolidated entity's financial position, the results of their operations and their cash flows.

The audit opinion expressed in this report has been formed on the above basis.

#### Audit Opinion

In my opinion, the financial report of the Department of Sport and Recreation complies with section 45E of the Act and presents fairly in accordance with applicable Accounting Standards and other mandatory professional reporting requirements the Department's and the consolidated entity's financial position as at 30 June 2000 and the results of their operations and their cash flows for the year then ended.

G. J. GIBSON, FCPA  
PRINCIPAL AUDITOR  
(delegated authority by the Auditor-General of New South Wales  
under section 45F(1A) of the Act)

SYDNEY  
31 August 2000  
(124118490).doc

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### OPERATING STATEMENT FOR THE YEAR ENDED JUNE 30, 2000

	Notes	Economic Entity		Parent Entity		Actual 1999 \$'000
		Actual 2000 \$'000	Actual 1999 \$'000	Actual 2000 \$'000	Budget 2000 \$'000	
<b>Expenses</b>						
Operating Expenses						
Employee Related	2 (a)	24,913	25,443	24,913	26,251	25,443
Other Operating Expenses	2 (b)	16,752	17,966	16,734	16,954	17,924
Maintenance	2 (c)/4	3,131	2,875	3,131	1,763	2,875
Depreciation	2 (d)	2,256	2,196	1,898	2,103	1,838
Grants and Subsidies	2 (e)	21,439	20,689	21,439	22,637	20,689
<b>Total Expenses</b>		<b>68,491</b>	<b>69,169</b>	<b>68,115</b>	<b>69,708</b>	<b>68,769</b>
<b>Less:</b>						
<b>Retained Revenue</b>						
Sale of Goods and Services	3 (a)	19,682	19,141	19,145	19,818	18,609
Investment Income	3 (b)	538	487	512	414	463
Donations and Industry Contributions	3 (c)	1,848	1,978	1,848	2,213	1,978
Other Revenue	3 (d)	385	453	385	100	449
<b>Total Retained Revenue</b>		<b>22,453</b>	<b>22,059</b>	<b>21,890</b>	<b>22,545</b>	<b>21,499</b>
<b>Gain/(Loss) on Sale/Disposal of Non-Current Assets</b>	5	(182)	(102)	(182)	0	(102)
<b>Net Cost of Services</b>	22	<b>46,220</b>	<b>47,212</b>	<b>46,407</b>	<b>47,163</b>	<b>47,372</b>
<b>Government Contributions</b>						
Recurrent Appropriation (Net of Transfer Payments)	6/7	40,236	41,121	40,236	39,784	41,121
Capital Appropriation (Net of Transfer Payments)	6/7	2,927	985	2,927	4,884	985
Return to Crown Entity on Sale and Lease of Assets		(354)	(409)	0	0	(55)
Acceptance by Crown Entity of Employee Entitlements and Other Liabilities	8	2,517	2,342	2,517	1,558	2,342
<b>Total Government Contributions</b>		<b>45,326</b>	<b>44,039</b>	<b>45,680</b>	<b>46,226</b>	<b>44,393</b>
<b>Surplus/(Deficit) for the year</b>		<b>(894)</b>	<b>(3,173)</b>	<b>(727)</b>	<b>(937)</b>	<b>(2,979)</b>

The accompanying notes form part of these Statements.

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### STATEMENT OF FINANCIAL POSITION AS AT JUNE 30, 2000

	Notes	Economic Entity		Parent Entity		Actual 1999 \$'000
		Actual 2000 \$'000	Actual 1999 \$'000	Actual 2000 \$'000	Budget 2000 \$'000	
<b>Assets</b>						
<b>Current Assets</b>						
Cash	9	9,631	10,053	8,842	5,595	9,408
Receivables	10	1,578	1,699	1,562	620	1,684
<b>Total Current Assets</b>		<b>11,209</b>	<b>11,752</b>	<b>10,404</b>	<b>6,215</b>	<b>11,092</b>
<b>Non-Current Assets</b>						
Land and Buildings	11	94,640	94,165	79,550	83,351	78,717
Plant and Equipment	11	2,676	2,861	2,676	2,219	2,861
Receivables	10	2,049	1,807	2,049	2,531	1,807
<b>Total Non-Current Assets</b>		<b>99,365</b>	<b>98,833</b>	<b>84,275</b>	<b>88,101</b>	<b>83,385</b>
<b>Total Assets</b>		<b>110,574</b>	<b>110,585</b>	<b>94,679</b>	<b>94,316</b>	<b>94,477</b>
<b>Liabilities</b>						
<b>Current Liabilities</b>						
Accounts Payable	12	3,371	3,579	3,366	2,803	3,528
Employee Entitlements	13	2,405	2,271	2,405	2,142	2,271
Other	14	957	0	957	0	0
<b>Total Liabilities</b>		<b>6,733</b>	<b>5,850</b>	<b>6,728</b>	<b>4,945</b>	<b>5,799</b>
<b>Net Assets</b>		<b>103,841</b>	<b>104,735</b>	<b>87,951</b>	<b>89,371</b>	<b>88,678</b>
<b>Equity</b>						
Accumulated Funds		82,302	83,196	66,412	67,851	67,139
Asset Revaluation Reserve		21,539	21,539	21,539	21,520	21,539
<b>Total Equity</b>	15	<b>103,841</b>	<b>104,735</b>	<b>87,951</b>	<b>89,371</b>	<b>88,678</b>

The accompanying notes form part of these Statements.

## Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2000

	Notes	Economic Entity		Parent Entity		
		Actual 2000 \$'000	Actual 1999 \$'000	Actual 2000 \$'000	Budget 2000 \$'000	Actual 1999 \$'000
<b>Cash Flows from Operating Activities</b>						
Payments						
Employee Related		(23,578)	(23,797)	(23,578)	(24,631)	(23,797)
Grants and Subsidies		(21,439)	(20,689)	(21,439)	(22,637)	(20,689)
Other		(18,806)	(20,226)	(18,788)	(18,646)	(20,182)
<b>Total Payments</b>		<b>(63,823)</b>	<b>(64,712)</b>	<b>(63,805)</b>	<b>(65,914)</b>	<b>(64,668)</b>
Receipts						
Sale of Goods and Services		19,828	19,139	19,333	19,818	18,557
Interest Received		474	477	449	414	467
Other		2,233	2,412	2,233	2,313	2,408
<b>Total Receipts</b>		<b>22,535</b>	<b>22,028</b>	<b>22,015</b>	<b>22,545</b>	<b>21,432</b>
<b>Cash Flows from Government</b>						
Recurrent Appropriation (Net of Transfer Payments)		40,236	41,121	40,236	39,784	41,121
Capital Appropriation (Net of Transfer Payments)		2,927	985	2,927	4,884	985
Return to Crown Entity on Sale of Assets		0	(55)	0	0	(55)
Cash Reimbursements from the Crown Entity		1,127	1,368	1,127	693	1,368
Cash Transfers to the Consolidated Fund		(358)	(308)	0	0	0
<b>Net Cash Flows From Government</b>		<b>43,932</b>	<b>43,111</b>	<b>44,290</b>	<b>45,361</b>	<b>43,419</b>
<b>Net Cash Flows from Operating Activities</b>	22	<b>2,644</b>	<b>427</b>	<b>2,500</b>	<b>1,992</b>	<b>183</b>
<b>Cash Flow from Investing Activities</b>						
Purchases of Property, Plant and Equipment		(2,728)	(1,841)	(2,728)	(4,884)	(1,841)
Advance Payments Received/(Advances Made)		(338)	52	(338)	408	52
<b>Net Cash Flows from Investing Activities</b>		<b>(3,066)</b>	<b>(1,789)</b>	<b>(3,066)</b>	<b>(4,476)</b>	<b>(1,789)</b>
<b>Net Increase/(Decrease) in Cash</b>		<b>(422)</b>	<b>(1,362)</b>	<b>(566)</b>	<b>(2,484)</b>	<b>(1,606)</b>
Opening Cash and Cash Equivalents		10,053	11,415	9,408	8,079	11,014
<b>Closing Cash and Cash Equivalents</b>	22	<b>9,631</b>	<b>10,053</b>	<b>8,842</b>	<b>5,595</b>	<b>9,408</b>

The accompanying notes form part of these Statements.



# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### PROGRAM STATEMENT EXPENSES AND REVENUES FOR THE YEAR ENDED 30 JUNE 2000

	Notes	Program 1		Eastern Creek		Not Attributable*		Total	
		2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>1. Department's Expenses and Revenue</b>									
<b>Expenses</b>									
Operating expenses									
Employee Related		24,913	25,443	0	0	0	0	24,913	25,443
Other Operating Expenses		16,734	17,924	19	42	0	0	16,753	17,966
Maintenance		3,131	2,875	0	0	0	0	3,131	2,875
Depreciation		1,898	1,838	358	358	0	0	2,256	2,196
Grants and Subsidies		21,439	20,689	0	0	0	0	21,439	20,689
<b>Total Expenses</b>		<b>68,115</b>	<b>68,769</b>	<b>377</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>68,492</b>	<b>69,169</b>
<b>Retained Revenue</b>									
Sale of Goods and Services		19,017	18,483	665	658	0	0	19,682	19,141
Investment Income		512	487	27	24	0	0	539	511
Donations and Industry Contributions		1,848	1,978	0	0	0	0	1,848	1,978
Other Revenue		385	425	0	4	0	0	385	429
<b>Total Retained Revenue</b>		<b>21,762</b>	<b>21,373</b>	<b>692</b>	<b>686</b>	<b>0</b>	<b>0</b>	<b>22,454</b>	<b>22,059</b>
Gain/(Loss) on Sale/Disposal of Non-Current Assets		(182)	(102)	0	0	0	0	(182)	(102)
<b>Net Cost of Services</b>		<b>46,535</b>	<b>47,498</b>	<b>(315)</b>	<b>(286)</b>	<b>0</b>	<b>0</b>	<b>46,220</b>	<b>47,212</b>
Government Contributions		0	0	0	0	(45,326)	(44,039)	(45,326)	(44,039)
<b>Net Expenditure/(Revenue)</b>		<b>46,535</b>	<b>47,498</b>	<b>(315)</b>	<b>(286)</b>	<b>(45,326)</b>	<b>(44,039)</b>	<b>894</b>	<b>3,173</b>
<b>2. Administered Expenses and Revenue</b>									
<b>Administered Expenses</b>									
Transfer Payments	7	9,838	9,075	0	0	0	0	9,838	9,075
<b>Total Administered Expenses</b>		<b>9,838</b>	<b>9,075</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,838</b>	<b>9,075</b>
<b>Administered Revenue</b>									
Transfer Receipts	6	9,838	9,075	0	0	0	0	9,838	9,075
Consolidated Fund:									
– Taxes, fees and fines	23	31	32	0	0	0	0	31	32
<b>Total Administered Revenue</b>		<b>9,869</b>	<b>9,107</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,869</b>	<b>9,107</b>
<b>Administered Expenses Less Revenue</b>		<b>31</b>	<b>32</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31</b>	<b>32</b>

The name and purpose of each program is summarised in Note 24. Note, as the Program Statement covers the Economic Entity it includes the program Statement of the Department and also the controlled entity Eastern Creek Raceway.

The above items of Expenses and Revenue have been included after adjustments have been made for eliminations on consolidation of the Department's and Eastern Creek Raceway's financial figures.

\*Appropriations are made on an agency basis and not to individual programs. Consequently, government contributions must be included in the "Not Attributable" column.

The accompanying notes form part of these financial statements

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### SUMMARY OF COMPLIANCE WITH FINANCIAL DIRECTIVES FOR THE YEAR ENDED 30 JUNE 2000

	2000				1999			
	Recurrent		Capital		Recurrent		Capital	
	Appropriation	Exp./Net Claim on Con. Fund	Appropriation	Exp./Net Claim on Con. Fund	Appropriation	Expenditure	Appropriation	Expenditure
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Original Budget</b>								
<b>Appropriation/Expenditure</b>								
Appropriation Act	49,480	49,464	4,884	2,927	48,982	48,982	3,134	973
Additional Appropriations								
s21A PF&AA - special appropriation								
s24 PF&AA - transfers of functions between departments								
s26 PF&AA - Commonwealth specific purpose payments								
	<b>49,480</b>	<b>49,464</b>	<b>4,884</b>	<b>2,927</b>	<b>48,982</b>	<b>48,982</b>	<b>3,134</b>	<b>973</b>
<b>Other Appropriations/Expenditure</b>								
Treasurer's Advance	359	359			2,572	1,214		
Section 22 - expenditure for certain works and services	262	237					12	-
Transfers from another agency (section 26 of the Appropriation Act)	14	14						
	<b>635</b>	<b>610</b>	<b>-</b>	<b>-</b>	<b>2,572</b>	<b>1,214</b>	<b>12</b>	<b>-</b>
<b>Total Appropriation/Expenditure (includes Transfer Payments) - Net Claim on Consolidated Fund</b>	<b>50,115</b>	<b>50,074</b>	<b>4,884</b>	<b>2,927 *</b>	<b>51,554</b>	<b>50,196</b>	<b>3,146</b>	<b>973</b>
<b>Amounts Drawdown Against Appropriation</b>		<b>50,074</b>		<b>3,384</b>		<b>50,196</b>		<b>985</b>
<b>Liability to Consolidated Fund</b>		<b>0</b>		<b>(457)</b>		<b>0</b>		<b>(12)</b>

The Summary of Compliance is based on the assumption that Consolidated Fund moneys are spent first (except where otherwise identified or prescribed).

The Liability to Consolidated Fund represents the difference between the "Amounts Drawdown against Appropriation" and the "Total Expenditure/Net Claim on Consolidated Fund".

\* In 2000 \$712,000 was allocated from the Capital Appropriation for a number of minor works projects and was fully spent on this purpose. However, in accordance with accounting standards and other professional pronouncements the expenditure has been reclassified as an expense in the financial statements as these projects did not meet capitalisation criteria.

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### SUMMARY OF COMPLIANCE WITH FINANCIAL DIRECTIVES FOR THE YEAR ENDED 30 JUNE 2000 (CONTINUED)

Additional Appropriations for 2000 are as follows:

#### Recurrent Appropriation

The variation of \$594,000 between the original Recurrent Appropriation (\$49.480 million) and drawdown (\$50.074 million) comprises:

Increase/(Decrease) in Appropriation:	2000 \$'000
Additional Grant funding:	
Extension of the Regional Sports Facilities Program	300
Increased Funding for the Area Assistance Scheme	4
	<u>304</u>
Additional Administered Grant Funding:	
The Operator's grant for the Sydney International Athletic and Aquatic Centres to cover CPI increases	55
The State Sports Centre for Y2K rectification	64
	<u>119</u>
Additional Funding for Operations:	
Mainly GST implementation and escalation for award increases	212
	<u>635</u>
<b>Increase in Recurrent Appropriation</b>	<b>635</b>
Less: Reduction for Payroll Tax Charges	41
	<u>594</u>
<b>Net Increase</b>	<b>594</b>
<b>Capital Appropriation</b>	
The variation of \$1.5 million between the original Capital Appropriation (\$4.884 million) and drawdown (\$3.384 million) comprises:	
	2000 \$'000
Carry over of remediation of the Shotgun Range at the Sydney Academy of Sport	(1,500)
	<u>(1,500)</u>
<b>Net Decrease</b>	<b>(1,500)</b>

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 2000

#### 1. Summary of Significant Accounting Policies

##### (a) Reporting Entity

The NSW Department of Sport and Recreation as a reporting entity comprises the operating activities and entities under the control of the Department, with the exception of Eastern Creek Raceway, which is a separate reporting entity forming part of the NSW Department of Sport and Recreation Economic Entity. In the process of preparing the consolidated financial statements for the economic entity consisting of the controlling and controlled entities, all inter-entity transactions and balances have been eliminated.

On 29 November 1996, the Australian Racing Drivers Club formally took over the lease of the Eastern Creek Raceway facility. The Government retains ownership of the Raceway and control of this facility is still deemed to reside with the Department.

##### (b) Basis of Accounting

The financial statements are a general purpose financial report which have been prepared on an accruals basis and in accordance with applicable Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), Urgent Issues Group (UIG) Consensus Views, the requirements of the Public Finance and Audit Act and Regulations, and the Financial Reporting Directions published in the Financial Reporting Code for Budget Dependent Agencies or issued by the Treasurer under section 9(2)(n) of the Act

Where there are inconsistencies between the above requirements, the legislative provisions have prevailed.

In the absence of a specific Accounting Standard, other authoritative pronouncement of the AASB or UIG Consensus View, the hierarchy of other pronouncements as outlined in AASB "Accounting Policies" is considered.

Except for property, plant and equipment, which are recorded at valuation, the financial state-

ments are prepared in accordance with the historical cost convention. All amounts are rounded to the nearest one thousand dollars and are expressed in Australian currency. The accounting policies adopted are consistent with those of the previous year unless otherwise stated.

##### (c) Administered Activities

The Department administers, but does not control, certain activities on behalf of the Crown Entity. It is accountable for the transactions relating to those administered activities but does not have the discretion, for example, to deploy the resources for the achievement of its own objectives.

Transactions and balances relating to the administered activities are not recognised as the Department's revenues, expenses, assets and liabilities, but are disclosed in accompanying schedules as "Administered Revenues", and "Administered Expenses". The Department has no "Administered Assets" or "Administered Liabilities".

The accrual basis of accounting and all applicable accounting standards have been adopted for the reporting of the administered activities.

##### (d) Parliamentary Appropriations and Contributions from Other Bodies

Parliamentary appropriations and contributions from other bodies (including grants and donations) are recognised as revenues when the Department obtains control over the assets comprising the appropriations/contributions. Control over appropriations and contributions is normally obtained upon the receipt of cash.

An exception to the above is when Parliamentary appropriations are unspent at year-end. In this case, the authority to spend the money lapses and generally the unspent amount must be repaid to the Consolidated Fund in the following financial year. As a result, unspent appropriations as from 1 July 2000 are now accounted for as liabilities rather than revenue.

This is a change in accounting policy, the effect of this change for the year ending 30 June 2000 is

that \$457,000 which is the amount owing to the Consolidated Fund (excluding any liability in respect of transfer payments), is accounted for as a current liability. This liability is disclosed in Note 14 Other under Current Liabilities. The amount will be repaid and the liability will be extinguished next financial year.

It is impracticable to restate the comparatives for this change in accounting policy, as agencies were not required to determine any final amount owed to the Consolidated Fund for the year ending 30 June 1999.

##### (e) Retained Revenues

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the entity and the revenue can be reliably measured. The following specific recognition criteria must be met before revenue is recognised:

Rendering of Services - where control of a right exists to receive consideration upon completion of or a stage of services provided.

Lease fees - where control of a right to receive consideration for the provision of assets has been attained, revenue from operating leases are recognised by allocating minimum lease payments on a basis representative of the pattern of service rendered through the provision of the leased asset in accordance with AAS 17. In addition, if lease fees are in the form of contributions of fixed assets from the lessee, these contributions are recognised as revenue at the fair value of the assets at the time when the depreciable asset is first put into use or held ready for use by the lessee.

Sale of Goods - where a right to receive consideration exists upon control of goods passing to a buyer.

Investment Income - control of a right to receive consideration for the provision of, or investment in, assets has been attained.

Donations and Industry Contributions - refer note 1 (d).

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 2000

#### 1. Summary of Significant Accounting Policies (continued)

##### (f) Employee Entitlements

(i) Wages and Salaries, Annual Leave, Sick Leave and On-costs:

Liabilities for wages and salaries and annual leave are measured as the amount unpaid at the reporting date at current remuneration rates in respect of employees' services up to that date.

Unused non-vesting sick leave does not give rise to a liability as it is not considered probable that sick leave taken in the future will be greater than the entitlements occurring in the future.

The outstanding amounts of payroll tax, workers compensation insurance premiums and fringe benefits tax, which are consequential to employment, are recognised as liabilities and expenses where the employee entitlements to which they relate have been recognised.

(ii) Long Service Leave and Superannuation: The Department's liabilities for long service leave and superannuation are assumed by the Crown Entity. The Department accounts for the liability as having been extinguished resulting in the amount assumed being shown as part of the non-monetary revenue item described as "Acceptance by the Crown Entity of Employee Entitlements and Other Liabilities".

Long service leave is measured on a nominal basis. The nominal method is based on the remuneration rates at year end for all employees with five or more years of service. It is considered that this measurement technique produces results not materially different from the estimate determined by using the present value basis of measurement.

The superannuation expense for the financial year is determined by using the formulae specified in the Treasurer's Directions. The expense for certain superannuation schemes (ie. Basic Benefit and First State Super) is calculated as a percentage of the employees' salary. For other superannuation schemes (ie. State Superannuation Scheme and State Authorities Superannuation Scheme) the expense is calculated as a multiple of

the employees' superannuation contributions.

##### (g) Insurance

The Department's insurance activities are conducted through the NSW Treasury Managed Fund Scheme of self insurance for Government agencies. The expense (premium) is determined by the Fund Manager based on past experience.

##### (h) Property, Plant and Equipment

###### (i) Acquisition:

The cost method of accounting is used for the initial recording of all acquisitions of assets controlled by the Department. Cost is determined as the fair value of the assets given as consideration plus the costs incidental to the acquisition.

Assets acquired at no cost, or for nominal consideration, are initially recognised as assets and revenues at their fair value at the date of acquisition.

Fair value means the amount at which an asset could be exchanged between a knowledgeable, willing buyer and a knowledgeable, willing seller in an arm's length transaction.

###### (ii) Capitalisation Criteria:

Plant and equipment costing \$5,000 and above individually with an expected useful life of one year or greater is capitalised.

###### (iii) Revaluation of Physical Non-Current Assets:

Land and buildings are revalued at five yearly intervals. Independent assessments are obtained of the value of land and buildings based on existing use and present condition. Valuations adopted in the financial statements do not exceed these independent assessments. The last such revaluation was completed on 1 July 1997.

Assets previously not recorded are brought to account at fair value and the financial effect of this is recorded in the Operating Statement. Asset revaluation decrements, which are considered abnormal by reason of their size and effect on the Operating Statement, are also brought to account as an abnormal item. Asset revaluation increments are credited directly to the Asset

Revaluation Reserve, which forms part of total equity.

Where assets are revalued upward or downward as a result of a revaluation of a class of non-current physical assets, the Department restates separately the gross amount and the related accumulated depreciation of that class of asset.

The recoverable amount test has not been applied as the Department is a not-for-profit entity whose service potential is not related to the ability to generate net cash inflows. However, this exemption does not apply to the controlled entity, Eastern Creek Raceway, as the service potential of its non-current assets is related to its ability to generate net cash inflows.

Items of plant and equipment which are considered not to be material in context of these accounts are included at historical cost less accumulated depreciation. The resulting written down value has due regard to depreciation rates that reflect the useful life of each asset and it is considered this represents a reasonable approximation of their market value.

In instances where the Department considers it appropriate, certain assets have been revalued internally to allow for the adjusted asset balance to be depreciated over the anticipated remaining useful life of these assets.

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 2000

#### 1. Summary of Significant Accounting Policies (continued)

##### (h) Property, Plant and Equipment (continued)

##### (iv) Depreciation:

Depreciation is provided on a straight line basis for all depreciable assets so as to write off the depreciable amount of each asset as it is consumed over its useful life to the Department. This includes adjusting where appropriate depreciation rates for buildings in line with external valuations so as to write off the adjusted written down values over their remaining useful lives. The Department's land is not a depreciable asset.

Useful lives of the Department's assets have been determined as follows:

Average Useful Life	Years	
	Economic Entity	Parent Entity
Buildings	50	50
Computer Equipment	4	4
General Plant and Equipment	10	10
Motor Vehicles/Marine Vessels	2-10	2-10
Land Improvements	20	20
Track	17	-

##### (i) Leased Assets

A distinction is made between finance leases which effectively transfer from the lessor to the lessee substantially all the risks and benefits incidental to ownership of the leased assets and operating leases under which the lessor effectively retains all such risks and benefits.

Operating lease payments are charged to the Operating Statement in the periods in which they are incurred.

##### (j) Financial Instruments Disclosure

Disclosure requirements are applicable to the economic entity.

##### (i) Cash:

Cash comprises cash on hand and bank balances within the Treasury Banking System. Interest is earned on daily bank balances at the monthly average NSW Treasury Corporation (Tcorp) 11 am unofficial cash rate adjusted for a management fee to Treasury.

##### (ii) Receivables:

All trade debtors are recognised as amounts receivable at balance date. Collectability of trade debtors is reviewed on an ongoing basis. Debts which are known to be uncollectable are written off. A provision for doubtful debts is raised when some doubt as to collection exists. The credit risk is the carrying amount (net of any provision for doubtful debts). No interest is earned on trade debtors. The carrying amount approximates net fair value. Sales are made on 30 day terms.

# Financial Report

## Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 2000

#### 1. Summary of Significant Accounting Policies (continued)

##### (j) Financial Instruments Disclosure (continued)

##### (iii) Trade Creditors and Accruals

The liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in Treasurer's Direction 219.01. If trade terms are not specified, payment is made no later than the end of the month following the month in which an invoice or a statement is received. Treasurer's Direction 219.01 allows the Minister to award interest for late payment. There was no late payments made (nil in 1999).

#### 2. Expenses

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>(a) Employee Related</b>				
Salaries and Wages (including Recreation Leave)	20,426	20,948	20,426	20,948
Superannuation	1,652	1,558	1,652	1,558
Payroll Tax and Fringe Benefits Tax	1,712	1,779	1,712	1,779
Long Service Leave	810	776	810	776
Workers Compensation Insurance	313	382	313	382
	<b>24,913</b>	<b>25,443</b>	<b>24,913</b>	<b>25,443</b>



# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 2. Expenses (continued)

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>(b) Other Operating</b>				
Fees and Licences	3,768	4,238	3,765	4,234
Food and Catering	2,263	2,304	2,263	2,304
Accommodation Rental	1,685	1,845	1,685	1,845
Minor Equipment	1,092	1,664	1,092	1,664
Cleaning	1,238	1,164	1,232	1,164
Postal and Telephone	1,205	1,115	1,205	1,115
Motor Vehicle and Marine	970	931	970	931
Advertising and Promotions	600	725	600	725
Travel	417	700	417	700
Gas and Electricity	702	641	702	641
Transport	653	567	653	567
Insurance	537	563	531	563
Printing	520	429	520	429
Books	217	249	217	249
Bad and Doubtful Debts	136	224	136	224
Rates and Charges	224	203	224	203
Freight and Courier Costs	89	163	89	163
Consultancy Fees	276	86	276	53
Operating Lease Rental Costs	77	78	77	78
External Auditors Remuneration	83	77	80	72
	<b>16,752</b>	<b>17,966</b>	<b>16,734</b>	<b>17,924</b>
<b>(c) Maintenance</b>				
Repairs and Routine Maintenance:				
General	2,385	2,638	2,385	2,638
Computer	219	237	219	237
Land Remediation	527	0	527	0
	<b>3,131</b>	<b>2,875</b>	<b>3,131</b>	<b>2,875</b>
Land remediation refers to the clean up of the lead pollution at the former shotgun range at Sydney Academy of Sport Narrabeen (refer also Note 4)				
<b>(d) Depreciation</b>				
Buildings	1,170	1,166	973	968
Computer Equipment	170	157	170	157
General Plant and Equipment	197	182	197	182
Motor Vehicles and Marine Vessels	75	79	75	79
Land Improvements	644	612	483	452
	<b>2,256</b>	<b>2,196</b>	<b>1,898</b>	<b>1,838</b>

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 2. Expenses (continued)

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>(e) Grants and Subsidies</b>				
Special Community Groups Assistance	338	411	338	411
Assisting Children to attend Sport and Recreation Centres	0	10	0	10
Sport and Recreation Fund:				
Non Capital Grants	7,827	5,998	7,827	5,998
Capital Assistance Grants	8,074	9,740	8,074	9,740
International Sporting Events Council	500	530	500	530
Olympic Service Grants	4,700	4,000	4,700	4,000
	<b>21,439</b>	<b>20,689</b>	<b>21,439</b>	<b>20,689</b>

#### 3. Revenue

##### (a) Sale of Goods and Services

##### Rendering of Services:

##### Fees for Sport and Recreation Services:

Outdoor Education	6,769	6,525	6,769	6,525
Other (incl Commercial Services, Vacation and Community Groups)	8,302	7,548	8,302	7,548
Regional Programs	1,489	1,718	1,489	1,718
Vacation Swimming and Activity	807	993	807	993
Minor Charges	777	830	777	830
Lease Fees Eastern Creek Raceway	665	658	0	0
Rental and Hiring	301	242	301	242
Cost Recoveries	0	82	128	208
	<b>19,110</b>	<b>18,596</b>	<b>18,573</b>	<b>18,064</b>

##### Sale of Goods:

Clothing, Souvenirs and Publications	572	545	572	545
	<b>19,682</b>	<b>19,141</b>	<b>19,145</b>	<b>18,609</b>

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 3. Revenue (continued)

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>(b) Investment Income</b>				
Interest	538	487	512	463
<b>(c) Donations and Industry Contributions</b>				
Australian Sports Commission	1,066	1,108	1,066	1,108
Disabled Winter Sports Australia	147	289	147	289
Local Government Other	128	38	128	38
Motor Accidents Authority	110	50	110	50
Other	111	88	111	88
Connect NSW	80	0	80	0
NSW Institute of Sport	74	50	74	50
Athletes with a Disability	57	107	57	107
Australian Disabled Skiers Association	19	0	19	0
Impulse Airlines	10	0	10	0
Athlete Contributions	10	0	10	0
Attorney General's Department	10	0	10	0
Perisher Blue	9	17	9	17
NSW Ski Association	5	48	5	48
Rosemount Wines	5	0	5	0
NIB Health Funds	4	0	4	0
Coca Cola	3	0	3	0
Department of Employment, Education and Training	0	83	0	83
Australian Sports Drug Agency	0	40	0	40
Campbelltown Council	0	20	0	20
Liverpool City Council	0	20	0	20
Advance Energy	0	5	0	5
NSW Netball	0	5	0	5
Goulburn Shire Council	0	5	0	5
Wallindilly Shire Council	0	5	0	5
	<b>1,848</b>	<b>1,978</b>	<b>1,848</b>	<b>1,978</b>
<b>(d) Other Revenue</b>				
Insurance Claims/Premium Adjustments	221	223	221	223
Other	164	230	164	226
	<b>385</b>	<b>453</b>	<b>385</b>	<b>449</b>

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 2000

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>4. Abnormal Items</b>				
Maintenance Expense	527	0	527	0
	<b>527</b>	<b>0</b>	<b>527</b>	<b>0</b>

Expenses and Retained Revenue include items which are considered to be abnormally large due to their size and effect. These comprise:

2000 Financial Year:

Maintenance expenditure of \$527,000 relates to the decontamination of lead spoil at the former shotgun range at the Sydney Academy of Sport, Narrabeen (refer also Notes 14 and 18)

#### 5. Gain/(Loss) on Sale of Non-Current Assets

Sale/Disposal of Property, Plant and Equipment:

Proceeds from Sale	0	0	0	0
Less: Written Down Value of Assets Disposed	(182)	(102)	(182)	(102)
Net Gain/(Loss) on Disposal	<b>(182)</b>	<b>(102)</b>	<b>(182)</b>	<b>(102)</b>

#### 6. Appropriations

Total Recurrent Drawdowns (per Summary of Compliance)	50,074	50,196	50,074	50,196
Less: Transfer Payments	(9,838)	(9,075)	(9,838)	(9,075)
Recurrent Appropriation (per Operating Statement)	<b>40,236</b>	<b>41,121</b>	<b>40,236</b>	<b>41,121</b>
Total Capital Drawdowns (per Summary of Compliance)	3,384	985	3,384	985
Less: Liability to Consolidated Fund (per Summary of Compliance)	(457)	0	(457)	0
Capital Appropriation (per Operating Statement)	<b>2,927</b>	<b>985</b>	<b>2,927</b>	<b>985</b>

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>7. Transfer Payments</b>				
Grant payments to other entities outside the Economic Entity for which the Department operates in the capacity of an agent:				
NSW Institute of Sport:				
Operating Grant	3,463	3,791	3,463	3,791
State Sports Centre Trust:				
Maintenance Contribution Grant	1,972	801	1,972	801
International Aquatic and Athletic Centres:				
Operating Grant/Asset and Estate Maintenance Contributions	4,403	4,483	4,403	4,483
	<b>9,838</b>	<b>9,075</b>	<b>9,838</b>	<b>9,075</b>
<b>8. Acceptance By Crown Entity of Employee Entitlements and Other Liabilities</b>				
Superannuation	1,604	1,468	1,604	1,468
Long Service Leave	810	776	810	776
Payroll Tax	103	98	103	98
	<b>2,517</b>	<b>2,342</b>	<b>2,517</b>	<b>2,342</b>
<b>9. Current Assets - Cash</b>				
Cash on Hand	17	16	17	16
Cash at Bank	9,614	10,037	8,825	9,392
<b>Total Cash</b>	<b>9,631</b>	<b>10,053</b>	<b>8842</b>	<b>9408</b>

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>10. Current/Non-Current Assets - Receivables</b>				
<b>Current</b>				
<b>Loans Receivable</b>				
Sporting Grounds Improvement Fund	400	409	400	409
Sport and Recreation Fund	0	29	0	29
	<b>400</b>	<b>438</b>	<b>400</b>	<b>438</b>
<b>Other</b>				
Prepayments	38	138	38	138
Interest Receivable	304	240	288	225
Trade Debtors*	575	441	575	441
Less: Provision for Doubtful Debts	0	0	0	0
Accounts Receivable	261	442	261	442
	<b>1,178</b>	<b>1,261</b>	<b>1,162</b>	<b>1,246</b>
<b>Total Current Receivables</b>	<b>1,578</b>	<b>1,699</b>	<b>1,562</b>	<b>1,684</b>
*The ageing of Trade Debtors in the Economic Entity comprises Current \$469,000 (\$435,000 in 1999) and 30 days and over \$106,000 (\$5,600 in 1999).				
<b>Non-Current</b>				
<b>Loans Receivable</b>				
Sporting Grounds Improvement Fund	2,856	2,480	2,856	2,480
Less: Provision for Doubtful Debts	(807)	(673)	(807)	(673)
<b>Total Non-Current Receivables</b>	<b>2,049</b>	<b>1,807</b>	<b>2,049</b>	<b>1,807</b>

## NSW Department of Sport and Recreation and Controlled Entity

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 2000

## 11. Non-Current Assets - Land and Buildings, Plant and Equipment

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>Land and Buildings</b>				
At Cost	23,351	21,167	15,144	12,960
At Valuation	92,800	93,696	84,503	85,398
	<b>116,151</b>	<b>114,863</b>	<b>99,647</b>	<b>98,358</b>
Accumulated Depreciation at Cost	4,350	3,875	4,060	3,696
Accumulated Depreciation at Valuation	17,161	16,823	16,037	15,945
	<b>21,511</b>	<b>20,698</b>	<b>20,097</b>	<b>19,641</b>
Written Down Value at Cost	19,001	17,292	11,084	9,264
Written Down Value at Valuation	75,639	76,873	68,466	69,454
	<b>94,640</b>	<b>94,165</b>	<b>79,550</b>	<b>78,717</b>
<b>Plant and Equipment</b>				
At Cost	7,015	6,940	7,015	6,940
Accumulated Depreciation at Cost	4,339	4,079	4,339	4,079
Written Down Value at Cost	<b>2,676</b>	<b>2,861</b>	<b>2,676</b>	<b>2,861</b>

## Notes

- (a) The Department's Land was revalued by the State Valuation Office having regard to existing use, as at July 1, 1997. Eastern Creek Raceway's land was revalued, at market value, by Colliers Jardine (NSW) Pty Ltd in December 1995.
- (b) Buildings were also revalued by the State Valuation Office at written down replacement cost at the common date of July 1, 1997, for the Department. Buildings and improvements of the Raceway were valued by Colliers Jardine (NSW) Pty Ltd in December 1995. Subsequent to the revaluation date new buildings have been completed and included at original cost.
- (c) Fully Depreciated Assets-items remaining as assets which have been fully depreciated have an original cost of \$4,157,000 (\$3,794,000 in 1999). These items comprise buildings (\$850,000), computer equipment (\$431,000), Motor Vehicles and Marine Vessels (\$422,000) general plant and equipment (\$1.585 million) and land improvements (\$869,000). Buildings which have been fully depreciated currently provide no economic benefit to the Department and will remain as assets pending determination of future requirements. Computer equipment will be, or is, considered to be technically obsolete, whilst certain items of general plant and equipment and land improvements are not significant in the context of these accounts and/or will be replaced within the next twelve months.
- (d) Revaluations refer to external valuations of land and buildings (refer also Note 1 (h)(iii)).
- (e) Useful lives for buildings have been determined on the basis that all existing buildings will remain in service until at least 2005.



# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 11. Non-Current Assets - Property, Plant and Equipment (continued)

##### (f) Work in Progress (WIP) consists of:

	Parent Entity	
	2000 \$'000	1999 \$'000
Myuna Bay Sport & Recreation Centre:		
Construct Group Accommodation Unit 1	0	157
Sewerage Treatment Plant	0	576
Broken Bay Sport & Recreation Centre:		
Construct Wharf	0	26
Lake Keepit Sport & Recreation Centre		
Multi-Purpose Indoor Recreation Facility	438	0
Milson Island Sport & Recreation Centre		
Conference Centre	251	0
Sydney Academy of Sport, Narrabeen:		
Construct Storage Shed	0	125
Decontamination of Shotgun Range	0	29
Centre of Excellence for Athletes with a Disability	560	0
Fitout of Centre of Excellence for Athletes with a Disability	106	0
Computer Services:		
Customer Information Management System	213	68
	<b>1,568</b>	<b>981</b>

#### 12. Current Liabilities - Accounts Payable

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
Creditors	144	70	144	70
Other:				
Accrued Expenses	1,191	1,384	1,186	1,333
Fees Received in Advance	1,957	1,796	1,957	1,796
Holding Accounts	70	329	70	329
GST Payable*	9	0	9	0
	<b>3,371</b>	<b>3,579</b>	<b>3,366</b>	<b>3,528</b>

GST Payable is the net amount due, comprising gross GST Payable \$50,000 (\$nil in 1999) less GST Receivables \$41,000 (\$nil in 1999).



# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 16. Financial Instruments

##### (a) Credit Risk Exposures

The credit risk on financial assets of the Economic Entity included in the Statement of Financial Position is the carrying amount (net of any provisions for loss) based on historical cost.

The maximum exposure to a single debtor is \$939,000 (1999 \$807,000).

##### (b) Interest Rate Risk Exposures

The Economic Entity's exposure to interest rate risk and the effective weighted average interest rate for each class of financial assets and financial liabilities is set out below.

Exposures arise from assets and liabilities bearing variable interest rates as the Economic Entity does not hold fixed rate assets and liabilities.

	Weighted Average Rate	Variable Interest Rate \$'000	Economic Entity Fixed Interest Rate Maturing in			Non Interest Bearing \$'000	Total \$'000
			1 Year or Less \$'000	Over 1 to 5 Years \$'000	More than 5 years \$'000		
<b>2000</b>							
<b>On Balance Sheet</b>							
<b>Financial Assets</b>							
Cash	4.27%	9,631					9,631
Loans Receivable	3.79%		400	548	1,501		2,449
Trade Debtors						575	575
Other Receivables						564	564
		<b>9,631</b>	<b>400</b>	<b>548</b>	<b>1,501</b>	<b>1,139</b>	<b>13,219</b>
<b>Financial Liabilities</b>							
Creditors						(144)	(144)
Accrued Expenses						(1,199)	(1,199)
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,343)</b>	<b>(1,343)</b>
<b>Net Financial Assets/(Liabilities)</b>		<b>9,631</b>	<b>400</b>	<b>548</b>	<b>1,501</b>	<b>(204)</b>	<b>11,876</b>

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 16. Financial Instruments (continued)

##### (b) Interest Rate Risk Exposures (continued)

	Weighted Average Rate	Variable Interest Rate \$'000	Economic Entity Fixed Interest Rate Maturing in			Non Interest Bearing \$'000	Total \$'000
			1 Year or Less \$'000	Over 1 to 5 Years \$'000	More than 5 years \$'000		
<b>1999</b>							
<b>On Balance Sheet</b>							
<b>Financial Assets</b>							
Cash	3.75%	10,053					10,053
Loans Receivable	4.56%		112	257	1,876		2,245
Trade Debtors						441	441
Other Receivables						682	682
		10,053	112	257	1,876	1,123	13,421
<b>Financial Liabilities</b>							
Creditors						70	70
Accrued Expenses						1,384	1,384
		0	0	0	0	1,454	1,454
<b>Net Financial Assets/(Liabilities)</b>		<b>10,053</b>	<b>112</b>	<b>257</b>	<b>1,876</b>	<b>(331)</b>	<b>11,967</b>

##### Reconciliation of Net Financial Assets to Net Assets

	2000 \$'000	1999 \$'000
Net Financial Assets/(Liabilities) as above	11,876	11,967
Non Financial Assets and Liabilities:		
Prepayments	38	138
Property, Plant and Equipment	97,316	97,026
Provisions	(3,362)	(2,271)
Fees Received in Advance	(1,957)	(1,796)
Holding Accounts	(70)	(329)
<b>Net Assets per Balance Sheet</b>	<b>103,841</b>	<b>104,735</b>

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 16. Financial Instruments (continued)

##### (c) Net Fair Value of Financial Assets and Liabilities

The net fair value of cash, and non-interest bearing monetary financial assets and financial liabilities approximates their carrying value. The net fair value of loans receivable is also based on the carrying amounts (including provisions for doubtful debts) as any discount to reflect the estimated price for these assets in an active and liquid market is not considered material in the context of these accounts.

#### 17. Unclaimed monies

All amounts unclaimed are forwarded to the Treasury for credit of Special Deposits Unclaimed Monies Account and are available for refund from that account. No unclaimed amounts have been held in the accounts in excess of two years.

#### 18. Commitments for Expenditure

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>(a) Capital Commitments</b>				
Aggregate capital expenditure committed at balance date but not provided for in the accounts.				
<b>Major Works</b>				
Sydney Academy of Sport, Narrabeen:				
Centre of Excellence for Athletes with a Disability	54	0	54	0
<b>Minor Works</b>				
Lake Keepit Sport and Recreation Centre:				
Multi-Purpose Indoor Recreation Facility	60	0	60	0
Myuna Bay Sport and Recreation Centre:				
Sewerage Treatment Plant	0	5	0	5
Broken Bay Sport and Recreation Centre:				
Construct Wharf	0	5	0	5
Myuna Bay Sport and Recreation Centre:				
Construct Group Accommodation Unit 1	0	367	0	367
Computer Services:				
Customer Information Management System	0	132	0	132
Sydney Academy of Sport, Narrabeen:				
Construct Storage Shed	0	15	0	15
<b>Total Capital Commitments</b>	<b>114</b>	<b>524</b>	<b>114</b>	<b>524</b>

There are no further capital commitments beyond one year. Year 2000 Commitments include GST.

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 18. Commitments for Expenditure (continued)

##### (a) Capital Commitments (continued)

In addition to the above commitments, it is estimated that \$3.7 million in total will be spent over the next two years to decontaminate lead spoil at the former shotgun range at the Sydney Academy of Sport, Narrabeen. Rectification work has commenced and \$527,000 has been expensed. This includes a provision for expenditure of \$500,000 (including GST) at balance date (refer to Note 14 Other Liabilities).

Economic Entity		Parent Entity	
2000	1999	2000	1999
\$'000	\$'000	\$'000	\$'000

##### (b) Sport and Recreation Fund

Aggregate expenditure committed without expiry date but not provided for in the accounts:

##### Capital Assistance Program

Approval year: 1991	93	93	93	93
1992	31	27	31	27
1993	71	80	71	80
1994	302	498	302	498
1995	352	301	352	301
1996	246	414	246	414
1997	464	832	464	832
1998	767	1,658	767	1,658
1999	1,472	2,331	1,472	2,331
2000	2,293	0	2,293	0
<b>Total Capital Assistance Program</b>	<b>6,091</b>	<b>6,234</b>	<b>6,091</b>	<b>6,234</b>

##### Regional Sports Facilities Program

Approval year: 1997	200	81	200	81
1998	989	1,955	989	1,955
1999	1,390	2,000	1,390	2,000
2000	1,783	0	1,783	0
<b>Total Regional Sports Facilities Program</b>	<b>4,362</b>	<b>4,036</b>	<b>4,362</b>	<b>4,036</b>

Year 2000 Commitments include GST.

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 18. Commitments for Expenditure (continued)

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>(b) Sport and Recreation Fund (continued)</b>				
Other				
Developing Areas Assistance Scheme	570	890	570	890
Shooters Club Development Program	467	677	467	677
Sports Development Program	316	0	316	0
Active & Able Program	123	0	123	0
ATSI Sports Facility Program	100	0	100	0
Country Athletes Scheme	77	81	77	81
Older Persons Initiatives	70	0	70	0
Remote Areas Travel Assistance Scheme	58	15	58	15
Scholarships for Women	57	64	57	64
Kidsafe Organisational Support	50	50	50	50
National Aboriginal Sports Corporation Aust(NASCA)	50	0	50	0
Database Development	49	0	49	0
Disabled Athlete Support Program	46	0	46	0
Productive Diversity	45	0	45	0
ATSI Regional Allocation (Aboriginal Sport)	30	0	30	0
Safety & Rescue Equipment	30	0	30	0
Women in Sport - Task Force	22	0	22	0
Opportunities for Sporting Mothers	18	0	18	0
Coaching/Traineeships for Coaches	14	0	14	0
Aboriginal Community Grants	10	0	10	0
Talented Ski Program	7	0	7	0
High Performance Laboratory	5	0	5	0
International Year of Older Persons	4	71	4	71
Aboriginal Sports Development Officer Initiative	4	0	4	0
Sports Drug Education Unit	4	0	4	0
Blackheath Pool Restoration	0	238	0	238
Aboriginal Sports Program	0	135	0	135
Sports High Schools	0	100	0	100
Major Sports Event Support	0	93	0	93
Sporting Exchange Program	0	67	0	67
Indoor Sports Training Venues	0	44	0	44
Fitness New South Wales	0	40	0	40
Sport for All Kids Program	0	39	0	39
Pre Olympic Training Facilities	0	32	0	32
Austswim	0	30	0	30
International Sporting Events	0	12	0	12
Sydney Kings Participation Initiative	0	10	0	10
	2,226	2,688	2,226	2,688
<b>Total Sport and Recreation Fund</b>	<b>12,679</b>	<b>12,958</b>	<b>12,679</b>	<b>12,958</b>

Year 2000 Commitments include GST.



## NSW Department of Sport and Recreation and Controlled Entity

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

## 18. Commitments for Expenditure (continued)

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>(c) Sport and Recreation Fund-Footy TAB</b>				
1993 Regional Sports Facilities	300	450	300	450
1997 Regional Sports Facilities	64	675	64	675
1999 Regional Sports Facilities	29	422	29	422
2000 Regional Sports Facilities	313	0	313	0
NSW Country Rugby League	370	370	370	370
Wallerawang Indoor Sports Centre	300	0	300	0
NSW Soccer Federation	50	50	50	50
NSW Rugby Union	47	205	47	205
NSW Australian Football League	0	100	0	100
<b>Total Sport and Recreation Fund - FootyTAB</b>	<b>1,473</b>	<b>2,272</b>	<b>1,473</b>	<b>2,272</b>
<b>(d) Sporting Grounds Improvement Fund</b>				
1993 Regional Sports Facilities	0	81	0	81
Year 2000 Commitments include GST.				
<b>(e) Operating Lease Commitments</b>				
Future non-cancellable operating lease rentals not provided for and payable:				
Not later than one year	1,354	744	1,354	744
Later than one year and not later than 5 years	887	1,173	887	1,173
Later than 5 years	5	768	5	768
<b>Total Non-cancellable Lease Commitments</b>	<b>2,246</b>	<b>2,685</b>	<b>2,246</b>	<b>2,685</b>
Cancellable Operating Leases	1,651	1,144	1,651	1,144
<b>Total Lease Commitments</b>	<b>3,897</b>	<b>3,829</b>	<b>3,897</b>	<b>3,829</b>
Year 2000 Commitments include GST.				

The Department has entered into the following operating leases:

- (i) Rental leases where the building is owned or leased by the Department of Public Works and Services to the Department through managing agent.
- (ii) Rental leases where the Department has entered into an agreement with a private lessor.
- (iii) Motor vehicle leases where the Department leases from State Fleet motor vehicles for various periods.
- (iv) Office equipment fixed for 5 years.
- (v) Computer equipment leases for 3 years under the NSW Government Master IT Leasing Facility.

**(f) Contingent Asset**

The above expenditure commitments include an estimate for GST input tax credits of \$1.034 million that would be recoverable from the Australian Taxation Office. GST calculations for grants are based on the NSW Government's official policy which covers grossing up of grants in certain circumstances.

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000

#### 19. Contingent Liabilities

##### (a) Claims made against the Department and Controlled Entity Eastern Creek Raceway

Matters where claims have been made against the Department are listed irrespective of whether litigation has actually commenced or, if commenced, would be likely to succeed. These amounts include potential liabilities which, in the normal course of events, would be settled through insurance claims.

Accidents at Sport and Recreation Centres, Vacation Sports Program Centres, Motor Vehicle Racing Grounds and rectification works at Eastern Creek Raceway.

464	349	344	309
-----	-----	-----	-----

In addition, the controlled entity is responsible for the cost of rectifying any contamination or pollution caused by the noise attenuation mounds at Eastern Creek Raceway. The mounds are burning internally and the estimated costs of rectification ranges from \$250,000 to \$1,300,000. The entity may be able to recover these costs from the company responsible for constructing the mounds.

##### (b) Sporting Bodies' Loans Guarantee Act

Loans raised independently by sporting associations guaranteed by the Government in accordance with the Sporting Bodies' Loans Guarantee Act, 1977:

Gosford City Sports Stadium Inc	875	872	875	872
Ryde Hunters Hill District Hockey Club	419	440	419	440
Baulkham Hills Netball Association	414	503	414	503
Illawarra Sports Stadium Limited	400	450	400	450
MacArthur Hockey Association Inc	298	0	298	0
Dubbo Hockey Association	225	241	225	241
City of Sydney Basketball Association	200	222	200	222
Hockey Albury-Wodonga	200	0	200	0
Mid North Coast Men's Hockey Association	187	200	187	200
Tamworth Hockey Association	184	302	184	302
Manly Warringah Tennis Association	175	0	175	0
Sutherland District Basketball Association	172	180	172	180
Central Coast Hockey Association	160	187	160	187

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 19. Contingent Liabilities (continued)

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
<b>(b) Sporting Bodies' Loans Guarantee Act (continued)</b>				
Mullimbimby Tennis Association	140	0	140	0
Warringah Rugby Club	130	137	130	137
Sutherland Shire Netball Association	120	129	120	129
Disabled Ski Lodge Jindabyne	120	0	120	0
Northern NSW Soccer Federation Ltd	83	100	83	100
Northern Suburbs Basketball Association	70	100	70	100
Ku-ring-gai Hockey Association	69	110	69	110
St George District Netball Association	62	88	62	88
Wagga Wagga Combined Hockey Club	52	114	52	114
Cronulla Sailing Club Limited	44	46	44	46
Parkes Hockey Association	35	51	35	51
Illawarra Hockey Association	25	90	25	90
Castle Hill Sport and Recreation Club Soccer Division	23	109	23	109
Coffs Harbour Kart Racing Club	2	19	2	19
Goonellabah Tennis Club	1	9	1	9
Hills District Basketball Association	0	100	0	100
Newcastle Hockey Association	0	160	0	160
<b>Total Loan Guarantees</b>	<b>4,885</b>	<b>4,959</b>	<b>4,885</b>	<b>4,959</b>

The above amounts represent the balance of loans at 30 June 2000 that are guaranteed by the Government in accordance with the Sporting Bodies' Loans Guarantee Act, 1977.

As well as the above guarantees for a further \$1.58 million of loans have been approved. These loans had not been finalised at 30 June 2000

#### 20. Consolidated Entities

The following entities comprise the NSW Department of Sport and Recreation Economic Entity:

	Contribution to Consolidated Surplus/(Deficit) for the Year	
	2000 \$'000	1999 \$'000
<b>Parent Entity:</b>		
NSW Department of Sport and Recreation	(727)	(2,979)
<b>Consolidated Entity:</b>		
Eastern Creek Raceway	(167)	(194)
	<b>(894)</b>	<b>(3,173)</b>

Eastern Creek Raceway functions as a separate commercial activity as its day-to-day operations are performed by the lessee of the facility, the Australian Racing Drivers Club (ARDC). However, all financial and operating policy decisions relating to the Raceway are required to be consistent with the policies of the NSW Department of Sport and Recreation.

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 21. Contingent Assets

	Economic Entity		Parent Entity	
	2000 \$'000	1999 \$'000	2000 \$'000	1999 \$'000
Sporting Association	0	1,552	0	1,552
GST Input Tax Credits Recoverable (refer Note 18(f))	1,034	0	1,034	0
	<b>1,034</b>	<b>1,552</b>	<b>1,034</b>	<b>1,552</b>

The Department has now formalised a loan agreement with the sporting association, the terms and conditions of the loan being dependent upon the association's ability to meet its debt servicing commitments. As a consequence no contingent asset existed for this item as at 30 June 2000.

#### 22. Note to Statement of Cash Flows

##### (a) Cash and Cash Equivalents

For the purposes of the Statement of Cash flows,  
Cash includes Cash on Hand and Cash at Bank

Cash on Hand	17	16	17	16
Cash At Bank	9,614	10,037	8,825	9,392
<b>Closing Cash and Cash Equivalents</b> <b>(per Statement of Cashflows)</b>	<b>9,631</b>	<b>10,053</b>	<b>8,842</b>	<b>9,408</b>

##### (b) Reconciliation of Net Cost of Services to Net Cash Flow from Operating Activities

<b>Net Cash From Operating Activities</b>	<b>2,644</b>	<b>427</b>	<b>2,500</b>	<b>183</b>
Depreciation	(2,256)	(2,196)	(1,898)	(1,838)
(Increase)/Decrease in Employee Entitlements	(134)	(341)	(134)	(341)
(Increase)/Decrease in Payables	(807)	(850)	(855)	(805)
Increase/(Decrease) in Prepayments	(100)	52	(100)	52
Increase/(Decrease) in Receivables	(59)	(163)	(58)	(128)
Gain/(Loss) on Sale/Disposal of Assets	(182)	(102)	(182)	(102)
Government Contributions	(45,326)	(44,039)	(45,680)	(44,393)
<b>Net Cost of Services</b>	<b>(46,220)</b>	<b>(47,212)</b>	<b>(46,407)</b>	<b>(47,372)</b>

#### 23. Crown Entity Revenue

The Department levies fees on behalf of the Crown Entity and remits the funds to the Treasury:

Speedway Racing Licences	18	20	18	20
Boxing Fees	13	12	13	12
	<b>31</b>	<b>32</b>	<b>31</b>	<b>32</b>

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 24. Programs/Activities of the Department

##### Program 1 - Sport and Recreation Development

Objective: To provide and facilitate a diverse range of services for the people of New South Wales to participate in sport and recreation to improve their quality of life.

##### Controlled Entity - Eastern Creek Raceway

Objective: To provide through a leasing arrangement a world class facility to the motorsport industry, whilst achieving a commercial return from the Eastern Creek Raceway property.

#### 25. Budget Review

	Actual	Parent Entity		Variance	Comment
		Budget			
	2000 \$'000	2000 \$'000	Budget to Actual \$'000	%	
<b>Operating Statement</b>					
Net Cost of Services	46,407	47,163	756	1.60	(a)
<b>Financial Position</b>					
Total Current Assets	10,404	6,215	(4,189)	(67.40)	
Total Non-Current Assets	84,275	88,101	3,826	4.34	
<b>Total Assets</b>	<b>94,679</b>	<b>94,316</b>	<b>(363)</b>	<b>(0.38)</b>	
<b>Total Current Liabilities</b>	<b>6,728</b>	<b>4,945</b>	<b>1,783</b>	<b>36.06</b>	
<b>Net Assets</b>	<b>87,951</b>	<b>89,371</b>	<b>1,420</b>	<b>1.59</b>	(b)
<b>Cashflows</b>					
Cash Outflow from Operating Activities	(41,790)	(43,369)	1,579	3.64	
Cash Inflow from Government	44,290	45,361	(1,071)	(2.36)	
Cash Outflow from Investing Activities	(3,066)	(4,476)	1,410	31.50	
<b>Net Increase/(Decrease) in Cash</b>	<b>(566)</b>	<b>(2,484)</b>	<b>1,918</b>	<b>77.21</b>	(c)

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 25. Budget Review (continued)

##### Comment

Significant variations to Budget are explained as follows:

	2000 \$'000
<b>(a) Operating Statement</b>	
The decrease in Net Cost of Services of \$756,000 comprises:	
<b>Expenses</b>	
<b>Operating:</b>	
Decrease in Employee Related Expenses mainly due to an overall reduction in staffing costs, including casual employees, as a result of lower than expected program participation and the effect of the staff freeze	1,338
Decrease in Other Operating Expenses as a flow on from the above	220
Increase in Maintenance due to higher fix when fail expenditure at Sport and Recreation Centres and the Academies of Sport, the provision for expenditure for stage 1 of the decontamination of the former shotgun range at the Sydney Academy, Narrabeen and expensing of capital projects that do not meet capitalisation guidelines	(1,368)
Decrease in Depreciation mainly due to computer equipment with an estimated useful life of four years being fully depreciated during the year	205
	<u>395</u>
<b>Grants and Subsidies:</b>	
Decrease mainly due to lower than anticipated capital grant payments for the Sport and Recreation Fund for projects approved in prior years offset in part by a \$300,000 funding supplementation during the year	1,198
	<u>1,593</u>
<b>Total Expenses</b>	<u><u>1,593</u></u>



## NSW Department of Sport and Recreation and Controlled Entity

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

## 25. Budget Review (continued)

	2000 \$'000
<b>Retained Revenue</b>	
Decrease in Sale of Goods and Services due to lower than anticipated program participation at Sport and Recreation Centres and Regional Offices	(673)
Increase in Investment Income from the Department's operating bank account due to the steady increase in interest rates and higher average cash balances	98
Decrease in Donations and Industry Contributions due to sponsorship grants in the Budget not forthcoming and the deferment of a number of programs until 2000/01	(365)
Increase in Other Revenue mainly due to hindsight insurance refunds	285
<b>Total Retained Revenue</b>	<u>(655)</u>
<b>Loss on Sale of Non-Current Assets</b>	
Retirement of a number of older plant and equipment items not provided for in the budget	(182)
<b>Total Decrease in Net Cost of Services</b>	<u>756</u>

## (b) Financial Position

The decrease in Net Assets of \$ 1.4 million comprises:	
<b>Assets</b>	<b>2000 \$'000</b>
<b>Current:</b>	
Increase in Cash mainly due to lower than anticipated grant payments from the Sport and Recreation Fund from internal reserves and a refund due to the Consolidated Fund	3,247
Increase in Receivables mainly due to a higher opening balance at 1 July 1999 (as per the 1999 audited annual accounts) not included in the Budget and lower loan repayments	942
<b>Non Current:</b>	
Decrease in Land and Buildings, and Plant and Equipment, mainly due to the carry over of two projects from the capital construction program to future years and the expensing of a number of capital projects not meeting capitalisation guidelines	(3,344)
Decrease in Receivables due to lower opening balance at 1 July 1999 (as per the 1999 audited accounts) offset in part by new loan issues not included in the Budget	(482)
<b>Total Assets</b>	<u>363</u>

# Financial Report

## NSW Department of Sport and Recreation and Controlled Entity

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### Liabilities

##### Current Liabilities:

Increase in Accounts Payable mainly due to a higher opening balance at 1 July 1999 (as per the 1999 audited annual accounts) not included in the Budget offset in part by a decrease in payables, particularly group tax which was paid prior to 30 June 2000 (563)

Addition of Other comprising an expenditure provision for stage 1 of the former shotgun range clean up and the surplus drawdown owing to the Consolidated Fund not included in the Budget (957)

Increase in Employee Entitlements mainly due to an increase in accrued salaries at 30 June 2000 (263)

**Total Liabilities** (1,783)

**Net Assets/(Liabilities)** 1,420

#### (c) Cash Flows

##### Cashflows from Operating Activities (Excluding Government)

The decrease in Net Cash Outflows of \$1.6 million is consistent with the reduction in the Net Cost of Services of \$756,000 (variances explained above) adjusted for net financial position movements, particularly a higher-than-Budget movement in Current Liabilities (\$1.8 million) and reversal of the Loss on Disposal of Non-Current Assets (\$182,000) offset in part by reversal of non cash expense movements comprising lower-than-Budget Depreciation (\$205,000).

##### Cashflows from Government Activities

The decrease in Net Cash Inflows of \$1.1 million is due to a reduction in Government Appropriations of \$1.5 million. In particular capital funding was reduced by \$2.0 million, mainly as a result of the carry over for the remediation of the former shotgun range at the Sydney Academy of Sport to future years (\$1.5 million). This was offset in part by an increase in reimbursements from the Crown Entity (\$434,000) and recurrent supplementation (\$452,000).

##### Cashflows from Investing Activities

The decrease in Net Cash Outflows of \$1.4 million is due to lower-than-Budget Purchases of Property Plant and Equipment (\$2.2 million) mainly due to two major works projects at the Sydney Academy of Sport offset in part by an increase in advances made under the Sporting Grounds Improvement Fund (\$746,000).

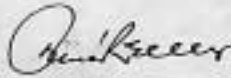
## Financial Report

### EASTERN CREEK RACEWAY

#### Statement Concerning The Financial Statements For The Year Ended 30 June 2000

In accordance with Section 41C of the Public Finance Audit Act, 1983, we state that:

- (a) the Financial Statements have been prepared in accordance with the provisions of the Public Finance and Audit Act, 1983 as amended, its Regulations and the Treasurer's directions;
- (b) in our opinion the Financial Statements exhibit a true and fair view of the financial position and transactions of the Raceway for the year ended 30 June, 2000; and
- (c) at the date of signing the statements we are not aware of any circumstances which would render any particulars included in the Financial Statements to be misleading or inaccurate.

  
B O'Reilly  
Director-General  
5/8/00

 5/18/00.  
J M Cuthbert  
Financial Controller

# Financial Report



BOX 12 GPO  
SYDNEY NSW 2001

## INDEPENDENT AUDIT REPORT EASTERN CREEK RACEWAY

To Members of the New South Wales Parliament and the Director-General, Department of Sport and Recreation

### Scope

I have audited the accounts of the Eastern Creek Raceway for the year ended 30 June 2000. The Director-General of the Department of Sport and Recreation is responsible for the financial report consisting of the accompanying statement of financial position, income and expenditure statement and statement of cash flows, together with the notes thereto, and the information contained therein. My responsibility is to express an opinion on the financial report to Members of the New South Wales Parliament and the Director-General, Department of Sport and Recreation, based on my audit as required by sections 34 and 41C(1) of the *Public Finance and Audit Act 1983* (the Act).

My audit has been conducted in accordance with the provisions of the Act and Australian Auditing Standards to provide reasonable assurance whether the financial report is free of material misstatement. My procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of accounting policies and significant accounting estimates.

These procedures have been undertaken to form an opinion whether, in all material respects, the financial report is presented fairly in accordance with the requirements of the Act, Accounting Standards and other mandatory professional reporting requirements, in Australia, so as to present a view which is consistent with my understanding of the Raceway's financial position, the results of its operations and its cash flows.

The audit opinion expressed in this report has been formed on the above basis.

### Audit Opinion

In my opinion, the financial report of the Eastern Creek Raceway complies with section 41B of the Act and presents fairly in accordance with applicable Accounting Standards and other mandatory professional reporting requirements the financial position of the Raceway as at 30 June 2000 and the results of its operations and its cash flows for the year then ended.

G. J. GIBSON, FCPA  
PRINCIPAL AUDITOR  
(duly authorised by the Auditor-General of New South Wales  
under section 41C(1A) of the Act)

SYDNEY  
31 August 2000

11/23/00/01 use

# Financial Report

## EASTERN CREEK RACEWAY

### INCOME AND EXPENDITURE STATEMENT FOR THE YEAR ENDED 30 JUNE 2000

	Note	2000 \$	1999 \$
<b>Income</b>			
Lease Fees		664,904	658,023
Other		26,863	28,465
<b>Total Income</b>	2	<u>691,767</u>	<u>686,488</u>
<b>Expenditure</b>			
Depreciation		358,244	358,244
Fees for Services Rendered		145,424	168,282
Other		1,066	124
<b>Total Expenditure</b>	3	<u>504,734</u>	<u>526,650</u>
<b>Operating Surplus</b>		187,033	159,838
<b>Accumulated Funds 1 July 1999</b>		<u>16,057,021</u>	<u>16,251,195</u>
<b>Total Available for Appropriation</b>		16,244,054	16,411,033
Return to Crown Entity on Lease of Assets		(353,658)	(354,012)
<b>Accumulated Funds 30 June 2000</b>		<u><u>15,890,396</u></u>	<u><u>16,057,021</u></u>

The accompanying notes form part of the financial statements

# Financial Report

## EASTERN CREEK RACEWAY

### STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2000

	Note	2000 \$	1999 \$
<b>Current Assets</b>			
Cash	4	789,180	645,404
Receivables	5	15,989	14,767
<b>Total Current Assets</b>		<b>805,169</b>	<b>660,171</b>
<b>Non-Current Assets</b>			
Property Plant and Equipment	6	15,089,731	15,447,975
<b>Total Non-Current Assets</b>		<b>15,089,731</b>	<b>15,447,975</b>
<b>Total Assets</b>		<b>15,894,900</b>	<b>16,108,146</b>
<b>Current Liabilities</b>			
Accounts Payable	7	4,504	51,125
<b>Total Current Liabilities</b>		<b>4,504</b>	<b>51,125</b>
<b>Net Assets</b>		<b>15,890,396</b>	<b>16,057,021</b>
<b>Capital and Retained Earnings</b>			
Accumulated Funds		15,890,396	16,057,021
<b>Total Capital and Retained Earnings</b>		<b>15,890,396</b>	<b>16,057,021</b>

The accompanying notes form part of the financial statements

# Financial Report

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## EASTERN CREEK RACEWAY

### STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2000

	Note	2000 \$	1999 \$
<b>Cash Flows from Operating Activities</b>			
Receipts		622,716	708,023
Interest		24,793	10,015
Other		223	4,308
Payments to Suppliers		(146,392)	(170,650)
<b><i>Net Cash Provided by Operating Activities</i></b>	<b>14(b)</b>	<b>501,340</b>	<b>551,696</b>
<b>Cash Flows from Financing Activities</b>			
Cash Transfers to the Consolidated Fund		(357,564)	(307,918)
<b><i>Net Increase/(Decrease) In Cash Held</i></b>		<b>143,776</b>	<b>243,778</b>
Opening Cash Balance and Cash Equivalents		645,404	401,626
<b><i>Closing Cash Balance and Cash Equivalents</i></b>	<b>14(a)</b>	<b>789,180</b>	<b>645,404</b>

The accompanying notes form part of the financial statements



# Financial Report

## EASTERN CREEK RACEWAY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 1. Statement of Significant Accounting Policies

##### (a) Reporting Entity

Eastern Creek Raceway is a separate reporting entity forming part of the the NSW Department of Sport and Recreation Economic Entity.

The Minister for Planning executed a leasing agreement with the Australian Racing Drivers Club (ARDC) to operate the Raceway effective from 29 November 1996. Under the terms of the lease agreement the ARDC pays a lease fee to the Government for the use of the facility. The lease is administered by the Department of Sport and Recreation and a fee is paid to the Department for this service.

The Government retains ownership of the Raceway including capital improvements by the ARDC which are made in accordance with the lease agreement.

##### (b) Basis of Accounting

The financial statements are a general purpose financial report which have been prepared on an accruals basis and in accordance with applicable Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), Urgent Issues Group (UIG) Consensus Views and the requirements of the Public Finance and Audit Act and Regulations.

Where there are inconsistencies between the above requirements, the legislative provisions have prevailed.

In the absence of a specific Accounting Standard, other authoritative pronouncement of the AASB or UIG Consensus View, the hierarchy of other pronouncements as outlined in AASB "Accounting Policies" is considered.

Except for property, plant and equipment, which are recorded at valuation, the financial statements are prepared in accordance with the historical cost convention. All amounts are rounded

to the nearest one thousand dollars and are expressed in Australian currency. The accounting policies adopted are consistent with those of the previous year unless otherwise stated.

##### (c) Income

Income is recognised to the extent that it is probable that the economic benefits will flow to the entity and the income can be reliably measured. The following specific recognition criteria must be met before income is recognised:

Lease Fees - income arising from the use of the entity's assets yielding rent or interest are recognised where the entity controls a right relating to the consideration payable for the provision or investment of its assets. In addition, rent income is recognised in accordance with AAS 17 "Leases".

Contributions by Lessee - where, under the terms of the lease agreement a right arises to contributions of fixed assets from the lessee, these contributions are recognised as income at the fair value of the assets at the time when the depreciable assets are first put into use or held ready for use by the lessee.

Interest Income - where control of a right to receive consideration for the provision of, or investment in, assets has been obtained.

##### (d) Property, Plant and Equipment

###### (i) Acquisitions

All acquisitions of assets are recorded at the cost of acquisition, being the purchase consideration determined as at the date of acquisition.

Assets acquired at no cost, or for nominal consideration, are initially recognised as assets and revenues at their fair value at the date of acquisition.

###### (ii) Capital Improvements

Additions to buildings and improvements by the lessee under the terms of the lease agreement are

recognised as an asset and associated income in these statements for the year in which the improvements occurred.

##### (iii) Recoverable Amount

The carrying amounts of all non-current assets are reviewed at least annually and where carrying values exceed recoverable amounts, assets are written down. In determining recoverable amount the expected net cash flows have been discounted to their present value.

##### (iv) Depreciation

Depreciation charges are provided on a straight line basis for all depreciable assets so as to write off the cost of the assets as they are consumed over their useful lives. Useful lives of the Raceway's assets have been determined as follows:

##### Average useful life

	Years	Rate
Building and Improvements	40	2.50%
Track	17	6.00%

##### (e) Return to Crown Entity

A return for the lease of Eastern Creek Raceway is made in accordance with the Treasurer's Directions to the Crown Entity. It represents 50% of the Lease Fee receipts.

##### (f) Financial Instruments Disclosure

###### (i) Cash

Cash comprises bank balances within the Treasury Banking System. Interest is earned on daily bank balances at the monthly average NSW Treasury Corporation (TCorp) 11 am unofficial cash rate adjusted for a management fee to Treasury.

## EASTERN CREEK RACEWAY

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

**1. Statement of Significant Accounting Policies (continued)****(ii) Receivables**

All trade debtors are recognised as amounts receivable at balance date. Collectability of trade debtors is reviewed on an ongoing basis. Debts which are known to be uncollectable are written off. A provision for doubtful debts is raised when

some doubt as to collection exists. The credit risk is the carrying amount (net of any provision for doubtful debts). No interest is earned on trade debtors. The carrying amount approximates net fair value. Sales are made on 30 day terms.

**(iii) Trade Creditors and Accruals**

Liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts owing to sup-

pliers (which are unsecured) are settled in accordance with the policy set out in Treasurer's Direction 219.01. If trade terms are not specified, payment is made no later than the end of the month following the month in which an invoice or a statement is received. Treasurer's Direction 219.01 allows the Minister to award interest for late payment. There were no late payments made (nil in 1999).

**2. Income**

	2000 \$	1999 \$
<b>(a) Raceway Rental</b>	512,927	508,023
Adjacent Reen Property	151,977	150,000
	<b>664,904</b>	<b>658,023</b>
<b>(b) Other</b>		
Bank Interest	26,640	24,157
Other	223	4,308
	<b>26,863</b>	<b>28,465</b>

**3. Expenditure****(a) Depreciation**

Buildings and Improvements	197,702	197,702
Track	160,542	160,542
	<b>358,244</b>	<b>358,244</b>

**(b) Fees for Services Rendered**

Lease Administration Fee Paid to Department of Sport and Recreation	127,914	126,250
External Audit fees	3,900	5,000
Security	6,993	3,846
Consultants	0	32,660
Insurance	5,967	0
Legal	650	0
Other	0	526
	<b>145,424</b>	<b>168,282</b>

**(c) Other**

Bank Fees	<b>1,066</b>	<b>124</b>
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# Financial Report

## EASTERN CREEK RACEWAY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 4. Current Assets - Cash

	2000 \$	1999 \$
Cash at Bank	789,180	645,404

#### 5. Current Assets - Receivables

Interest Receivable	15,989	14,142
Other Debtors	0	625
	<b>15,989</b>	<b>14,767</b>

#### 6. Non-Current Assets - Property, Plant and Equipment

Freehold Land	5,920,425	5,920,425
Buildings and Improvements	7,908,059	7,908,059
Less: Accumulated Depreciation	(869,375)	(671,674)
	<b>7,038,684</b>	<b>7,236,385</b>
Track	2,675,706	2,675,706
Less: Accumulated Depreciation	(545,084)	(384,541)
	<b>2,130,622</b>	<b>2,291,165</b>
<b>Written Down Value</b>	<b>15,089,731</b>	<b>15,447,975</b>

All the above assets are included in the lease agreement stated in Note 1(a).

Freehold land was transferred at cost from the Department of Planning to the NSW Department of Sport and Recreation as at 30 June, 1992. However, title remains with the Minister for Planning.

Property, Plant and Equipment was last valued as at December 1995 and will be revalued on a five year cyclical basis. The valuation was prepared on the basis of market value as defined by the Australian Institute of Valuers and Land Economists. The valuation was supplied by Colliers Jardine (NSW) Pty Ltd and prepared by Mr S. C. Bembrick FVLE Registered Valuer No. 403.

## EASTERN CREEK RACEWAY

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

## 7. Current Liabilities

	2000	1999
	\$	\$
Accrued Expenses	4,504	51,125

## 8. Operating Lease Commitments

Aggregate non-cancellable operating lease receipts contracted for at balance date:

Not later than one year	686,527	664,904
Later than one but less than five years	2,746,108	2,659,616
Later than five years	17,849,702	17,952,408
<b>Total Lease Commitments Receivable</b>	<b>21,282,337</b>	<b>21,276,928</b>

The lease is a non-cancellable operating lease. In addition to the rent above, the lessee is also required to make capital improvements, ownership of which remains with the government. The lease is for a period of thirty five years commencing from 28 November 1996, and terminating on 28 November 2031. No GST is payable on lease receipts until 1 July 2005.

## 9. Financial Instruments

## (a) Credit Risk Exposures

The credit risk on financial assets included in the Statement of Financial Position is the carrying amount (net of any provisions for loss) based on historical cost.

## (b) Interest Rate Risk Exposures

The Raceway's exposure to interest rate risk and the effective weighted average interest rate for each class of financial assets and financial liabilities are set out below.

Exposures arise from assets and liabilities bearing variable interest rates as the Raceway does not hold fixed rate assets and liabilities.

# Financial Report

## EASTERN CREEK RACEWAY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 9. Financial Instruments (continued)

	Weighted Average Rate	Variable Interest Rate \$	Non Interest Bearing \$	Total \$
<b>2000</b>				
<b>On Balance Sheet</b>				
<b>Financial Assets</b>				
Cash	4.27%	789,180	0	789,180
Trade Debtors		0	0	0
Other Receivables		0	15,989	15,989
		<u>789,180</u>	<u>15,989</u>	<u>805,169</u>
<b>Financial Liabilities</b>				
Creditors		0	0	0
Accrued Expenses		0	4,504	4,504
		<u>0</u>	<u>4,504</u>	<u>4,504</u>
Net Financial Assets/(Liab)		<u><b>789,180</b></u>	<u><b>11,485</b></u>	<u><b>800,665</b></u>
<b>1999</b>				
<b>On Balance Sheet</b>				
<b>Financial Assets</b>				
Cash	3.75%	645,404	0	645,404
Trade Debtors		0	14,767	14,767
		<u>645,404</u>	<u>14,767</u>	<u>660,171</u>
<b>Financial Liabilities</b>				
Creditors		0	51,125	51,125
Accrued Expenses		0	0	0
		<u>0</u>	<u>51,125</u>	<u>51,125</u>
Net Financial Assets/(Liab)		<u><b>645,404</b></u>	<u><b>(36,358)</b></u>	<u><b>609,046</b></u>
<b>Reconciliation of Net Financial Assets to Net Assets</b>				
		2000 \$	1999 \$	
Net Financial Assets/(Liabilities) as above		800,665	609,046	
Non Financial Assets and Liabilities: Property, Plant and Equipment		15,089,731	15,447,975	
<b>Net Assets per Balance Sheet</b>		<u><b>15,890,396</b></u>	<u><b>16,057,021</b></u>	

# Financial Report

## EASTERN CREEK RACEWAY

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

#### 10. Contingent Liabilities

- (a) Claims totaling \$120,000 have been made against the Raceway (\$40,000 in 1999). No material losses are anticipated in respect of these contingent liabilities.
- (b) The entity is responsible for the cost of rectifying any contamination or pollution caused by the noise attenuation mounds at the Raceway. The mounds are burning internally and the estimated cost of rectification ranges from \$250,000 to \$1,300,000. Due to the unreliable means of measurement no amount has been included in the Statement of Financial Position for this liability. Expert advice was provided on the cause of the fire. Following from this external legal advice was sought and the Raceway may be able to recover these costs from the company responsible for constructing the mounds.

#### 11. Commitments for Expenditure

As at balance date there were no expenditure commitments (nil in 1999).

#### 12. Segment Reporting

Eastern Creek Raceway operates entirely in New South Wales and within the Motor Racing industry.

#### 13. Tax Status

The activities of the Raceway are exempt from Income Tax, Council Rates and Sales Tax.

#### 14. Note to Statement of Cash Flows

##### (a) Cash and Cash Equivalents

For the purposes of the Statement of Cash Flows cash is considered to be cash at the bank. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial position as follows:

	2000 \$	1999 \$
Cash at Bank	789,180	645,404

##### (b) Reconciliation of Net Cash Flows from Operating Activities to Operating Result

	2000 \$	1999 \$
Operating Surplus	187,033	159,838
Depreciation	358,244	358,244
Movement in Receivables	(1,222)	35,233
Movement in Accounts Payable	(46,621)	44,475
Less: Distribution due to NSW Treasury	3,906	(46,094)
<b>Net Cash Provided by Operating Activities</b>	<b>501,340</b>	<b>551,696</b>

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# Appendices

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## Appendix 1

### Legislation and legal change

Principal legislation administered

Boxing and Control Act, 1986

Institute of Sport Act, 1995

Motor Vehicle Sports (Public Safety) Act, 1985

Mount Panorama Motor Racing Act, 1989

Parramatta Stadium Trust, 1988

Public Lotteries Act, 1996 – Section 34

Sporting Bodies' Loans Guarantee Act, 1977

State Sports Centre Trust Act, 1984

Sydney Cricket and Sports Ground Act, 1978

Theatres and Public Halls Act, 1908 – Section 27.

There were no significant judicial decisions and changes in Acts and subordinate legislation during 1999/2000.

---

## Appendix 2

### Senior Executive Service positions

	1999/2000	1998/99	1997/98	1996/97	1995/96
Number of SES positions	3	3	3	3	5
Number of positions filled by women	2	2	2	1	1
Positions at or above SES level 5	1	1	1	1	1

### Executive remuneration

Position Title: Director-General

Occupant 1: William Gillooly

(Retired, effective 25/2/2000)

Remuneration: \$185,349

Performance Payments: \$12,000

Criteria: Minister's satisfaction with:

- his outstanding commitment to making sport and recreation accessible to people with disabilities
- his achievements in management of the department particularly in establishing processes to consult systematically with the community
- the department's development of systems using web technology to measure performance against targets set
- the role of the department in ensuring the safety of children while engaged in sport and recreation

Occupant 2: Brendan O'Reilly


(Commenced 16/3/00)

Remuneration: \$200,205

Performance Payments: \$0

## Appendix 3

## Statements of performance

  
New South Wales

**Minister for Sport and Recreation**

**SENIOR EXECUTIVE PERFORMANCE STATEMENT**

Name: W. J. Gillooly

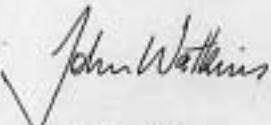
Position: Director-General CES Band 5

Period in Position: July 1999 - February 2000

The Director-General of the Department of Sport and Recreation is accountable to the Minister for the Department's efficient and effective performance. Mr. Gillooly's Chief Executive Service Performance Agreement defined his accountability in terms of job related performance criteria and the implementation of the Department's corporate plan.

The Minister for Sport and Recreation has expressed his satisfaction with Mr Gillooly's management of the department and dedication to service until his retirement in February 2000.

Mr Gillooly has successfully filled the key result areas of his performance agreement and led the implementation of a number of key initiatives.



John Watkins MP  
Minister for Sport and Recreation  
Minister for Fair Trading

20 OCT 2000

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Level 31 - Governor Macquarie Tower - 1 Farrer Place - Sydney NSW - 2000  
Telephone (02) 9228 4866 - Facsimile (02) 9228 4855



## Minister for Sport and Recreation

### SENIOR EXECUTIVE PERFORMANCE STATEMENT

Name: Brendan O'Reilly  
Position: Director-General CES Band 5  
Period in Position: 16 March 2000 – 30 June 2000

The Director-General of the Department of Sport and Recreation is accountable to the Minister for the Department's efficient and effective performance. Mr. O'Reilly's Chief Executive Service Performance Agreement defines his accountability in terms of job related performance criteria and the implementation of the Department's corporate plan.

The Minister for Sport and Recreation has expressed his satisfaction with Mr O'Reilly's management of the department and dedication to service.


The department's performance, as measured by results against key accountabilities, has been excellent with corporate outcomes being achieved within budget. In particular Mr O'Reilly has instigated a restructure of the department's functional responsibilities to better serve the direction of the corporate plan.

JOHN WATKINS, MP  
Minister for Sport and Recreation  
Minister for Fair Trading

20 OCT 2000

## Appendix 4

## Statements of responsibility



**NEW SOUTH WALES DEPARTMENT OF  
SPORT AND RECREATION**

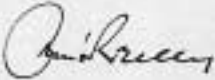
**INTERNAL CONTROL**

**STATEMENT OF RESPONSIBILITY**

The Department's Chief Executive Officer, senior management and other employees have affected an internal control process designed to provide reasonable assurance regarding the achievements of the Department's objectives. The audit function employed by the Department conducts a program of review to assess these controls.

To the best of my knowledge this system of internal control has operated satisfactorily during 1999/2000

SIGNED: DATE: *13 October 2000*

  
**Brendan O'Reilly**  
**Director-General**

---

NSW DEPARTMENT OF SPORT AND RECREATION  
Level 1 MLC Building 105-133 Miller Street North Sydney NSW 1580 • PO Box 422 North Sydney NSW 1589  
Telephone (02) 9923 4234 • Facsimile (02) 9923 4345

NEW SOUTH WALES DEPARTMENT OF  
SPORT AND RECREATION



CREDIT CARD USE

STATEMENT OF RESPONSIBILITY

It is policy of the Department to limit the issue of permanent Corporate Credit Cards to officers responsible for official functions. In addition, temporary cards are issued on an as needs basis to officers for the purpose of overseas visits. At 30 June 2000 two (2) cards were on issue.

Each month officers issued with a card certify that all charges were incurred for official purposes and that transaction dockets show details as to the nature and purpose of the expenditure. These acquittals are examined and authorised by supervisors.

A monthly report is provided to me detailing for each card on issue the cardholder's name and respective credit limit, expenditure for the period, instances where the use of a card was contrary to guidelines and action taken on matters raised.

The Department's policy and procedures in force during 1999/2000 complied with best practice as detailed in the guide 'Policy and Guidelines Paper' issued by the Treasury in June 1999.

SIGNED:

DATE: 18 October 2000

**Brendan O'Reilly**  
Director-General

NSW DEPARTMENT OF SPORT AND RECREATION

Level 1 MLC Building 101-111 Miller Street North Sydney NSW 2060 • PO Box 411 North Sydney NSW 2059  
Telephone (02) 9923 4234 • Facsimile (02) 9923 4345

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**Appendix 5**
**Human resource statistics on 30 June 2000****Number of employees by category**

	1999/2000	1998/99	1997/98	1996/97	1995/96
Established positions	421	418	416	421	451

**Actual number of staff**

Full time	320	318	329	344	348
Part time	28	30	33	32	19
<b>Total</b>	<b>348</b>	<b>348</b>	<b>362</b>	<b>376</b>	<b>367</b>

---

**Appendix 6**
**Value of recreation and long service leave on 30 June 2000**

Recreation leave – \$2.011 million (refer also Note 13. Employee Entitlements in the Financial Statements).

Long service leave – \$4.263 million (note, as the long service leave entitlement is assumed by the Crown Entity, leave liability does not appear in the Department's Financial Statements).

---

**Appendix 7**
**Equity statistics**

Statistics are based on voluntary responses to surveys by staff

Percent of total staff by salary level (based on full-time equivalent salary)

Subgroups as a percentage of staff in each level

Salary Level	Total Staff	Staff Response to EEO data survey %	Men %	Women %	Aboriginal people and /or Torres Strait Islanders %	People from racial, ethnic, ethno-religious minority groups %	People whose language first spoken as a child was not English %	People with a disability %	People with a disability requiring workplace adjustment
< \$26,276	1	0	0	100	0	0	0	0	0
\$26,276 - \$34,512	65	87.7	55.4	44.6	1.5	3.1	4.6	10.8	3.1
\$34,513 - \$38,582	60	81.7	30.0	70	0	11.7	6.7	10	3.3
\$38,583 - \$48,823	95	82.1	48.4	51.6	9.5	13.7	6.3	8.4	2.1
\$48,824 - \$63,137	90	92.2	56.7	43.3	1.1	6.7	4.4	3.3	0
\$63,138 - \$78,921	19	89.5	68.4	31.6	0	0	0	10.5	5.3
> \$78,921 (non-SES)	15	73.3	60	40	0	0	0	6.7	0
> \$78,921 (SES)	3	33.3	33.3	66.7	0	0	0	0	0
<b>Total</b>	<b>348</b>	<b>85.1</b>	<b>50</b>	<b>50</b>	<b>3.2</b>	<b>8</b>	<b>4.9</b>	<b>7.8</b>	<b>2</b>
<b>Subgroup totals</b>		<b>296</b>	<b>174</b>	<b>174</b>	<b>11</b>	<b>28</b>	<b>17</b>	<b>27</b>	<b>7</b>

---

Percent of total staff by employment basis  
Subgroups as a percentage of staff in each level

Salary Level	Total Staff	Staff Response to EEO data survey %	Men %	Women %	Aboriginal people and /or Torres Strait Islanders %	People from racial, ethnic, ethno-religious minority groups %	People whose language first spoken as a child was not English %	People with a disability %	People with a disability requiring workplace adjustment
Permanent:									
Full-Time	275	90.9	55.6	44.4	2.9	9.5	5.8	8.4	2.2
Part-Time	22	95.5	4.5	95.5	0	4.5	4.5	9.1	0
Temporary:									
Full-Time	42	54.8	45.2	54.8	4.8	2.4	0	4.8	2.4
Part-Time	6	16.7	0	100.0	0	0	0	0	0
Contract:									
SES	3	33.3	33.3	66.7	0	0	0	0	0
Non SES	0	0	0	0	0	0	0	0	0
Casual:	0	0	0	0.	0	0	0		
Total	348	85.1	50	50	2.9	8	4.9	7.8	2
<b>Subgroup totals</b>		<b>296</b>	<b>174</b>	<b>174</b>	<b>10</b>	<b>28</b>	<b>17</b>	<b>27</b>	<b>7</b>

## Appendix 8

### Ethnic affairs priority statement

The department is strongly committed to recognising and valuing diversity. The ongoing development of the department's Ethnic Affairs Priority Statement provides a coordinated approach to supporting the inclusion of people from culturally diverse backgrounds.

#### The issues

Development of the Ethnic Affairs Priority Statement identified some key issues for the department:

provide accessible and quality programs and services to people from culturally diverse backgrounds

provide programs and services that improve the participation in sport and recreation of peoples from culturally diverse backgrounds.

recognise the value of diversity.

be recognised as a department that supports and educates a culturally diverse workforce **Initiatives**

The department promoted the Skillmax Program conducted by the Adult Migrant Education Service for people from culturally diverse backgrounds.

The Courage To Care staff training program was conducted for staff in more than half of the department's sport and recreation centres. One of the aims of the training is to provide staff with a better awareness of equity issues and the skills to promote the values of diversity amongst all

their customers. This training will be provided to all program staff.

The Hunter region has developed a strategy to encourage centres to target social justice groups and to improve the attendance of people from culturally diverse backgrounds at their programs. A diverse range of community groups have attended the centres including the Blacktown Spanish Dancing Group and the Chinese Healing College.

#### Results

The Department encouraged staff members to attend sessions in submissions and report writing, and letters, memos and minutes. This program will receive ongoing support.

The department has reported a significant increase regarding participation in its programs by people from a culturally diverse background, from 5.4 per cent of our customers in 1998/1999 to 12 per cent in 1999/2000 and will continue to enhance participation opportunities for people from culturally diverse backgrounds.

As indicated in appendix 7, the Department's performance regarding employment of people from culturally diverse backgrounds is 8 percent. The Department remains committed to achieving a targeted 16% representation of people from culturally diverse backgrounds, this reflects their representation in the community as indicated in the ABS census survey 1996.

## Future

The department will conduct a review of its Ethnic Affairs Priority Statement in the 2000/2001 financial year.

## Appendix 9

### Disability action plan

The Department has a three-year Disability Action Plan, developed in accordance with the NSW Government Disability Policy Framework. The plan commits the Department to ensuring that all services and programs it offers are accessible to all members of the community. It was approved in December 1999 and distributed to staff in March 2000.

The plan covers the period 2000-2002 and was developed in line with legal requirements under the NSW Government Disability Policy Framework.

Areas addressed by the plan include:

- physical access
- promoting positive community attitudes
- staff training
- information about services
- employment in the public sector
- feedback procedures
- allocation of public monies.

The plan identifies strategies to address issues or potential barriers faced by people with a disability when accessing departmental services.

#### Progress on the plan

Progress towards the achievement of goals to date includes:



every departmental staff member has received a copy of the plan to use in their daily work practices

the Department has installed a TTY (teletype-writer) service for people who are deaf or have a hearing impairment. The number, 02 9824 1871, is being included on all publications

a project team is looking at the process of program costing so any additional costs of providing service to people with a disability are incorporated across all services.

a wheelchair access symbol is being included in publications to indicate independent wheelchair access to a facility or program for people with physical disabilities.

Projected outcomes for 2000/2001 include:

providing disability awareness training to all staff

developing a publication that identifies services and programs available through regional offices and sport and recreation centres suitable for people with a disability

developing a publication that lists the accessible centres and programs in the regions suitable for people with a disability

providing information to all staff and external agencies on suitable equipment and activity modifications

developing a policy relating to carers.

---

#### Appendix 10

##### Action plan for women

The principles of equity, rights and participation underpin the NSW Government's Action Plan for Women. The plan provides a solid foundation for a focus on women with the least access to social and economic resources.

Women have an avenue to communicate with government on sport and recreation issues through the NSW Ministerial Taskforce for Women in Sport and Recreation. The taskforce, which consults with national, state, regional, local and individual partners and customers, developed the

NSW State Plan for Women in Sport and Recreation. This plan links with and provides specific actions to support the NSW Government Action Plan for Women, particularly in relation to key objective 6: improving the health and quality of life of women in NSW.

In meeting this objective, the department has focused strongly on strategies addressing leadership and decision making, and access to a safe and appropriate environment.

Projects that have been implemented include:

- a review and ongoing conduct of the Women's Sport and Recreation Scholarship Program
- revision of childcare guidelines for NSW sport, recreation and fitness organisations
- a walking program for new mothers.

Further information on these projects is included in the performance report on page 13.

---

#### Appendix 11

##### Ministerial correspondence

Year	Items of correspondence received	Response prepared within 20 working days	
		Number	Percentage
1999/2000	900	805	89
1998/99	836	518	62

This reflects a 27% improvement in performance.

---

#### Appendix 12

##### Response to significant matters raised in the outgoing audit reports

Nil to report for the Department and Eastern Creek Raceway for the financial year ended 30 June 1999.

## Appendix 13

## Freedom of information

## SUMMARY OF AFFAIRS

Under the Freedom of Information Act 1989, the Department has a statutory obligation to produce a Summary of Affairs bi-annually. This summary identifies the type of documents retained by the Department and explains the process of obtaining copies of these documents. The summary of affairs is also published in the Government Gazette.

<b>Documents retained by the NSW Department of Sport and Recreation</b>	Employee High Performance Athletes Assistance Program	Harassment Free Sport Guidelines (ASC)
<b>Policy documents</b>	Employment Screening Policy	National Policy on Women and Girls in Sport, Recreation and Physical Activity 1999-2002
<b>Management Services Division</b>	Entertainment Policy	NSW Ministerial Taskforce for Women in Sport and Recreation – Operating Guidelines
	Excess Sick Leave Policy and Procedures	NSW State Plan for Women in Sport and Recreation 1999-2002
	Grievance Handling and Dispute Resolution Policy	NSW Women's Sports Administration Scholarship Program – Guidelines and Application Procedures
<b>Secretariat</b>	Harassment Policy	Sexual Harassment Policy and Guidelines for NSW Sporting Organisations, Athletes and Officials
Department Wide Procurement Savings	Induction Policy	Women, Sport and Sex Discrimination Guidelines
Integrated Fraud Control Strategy	Internal Transfer Policy	
Motor Vehicle Hire	Interview Expenses Policy	
Private Motor Vehicles for Official Business	Introduction of Monthly Leave Return Policy for all Centres and Academies	
Provision of Taxis and use of Cabcharge Dockets	Job Sharing Policy	
Security and Evacuation Procedures	Leave Without Pay Policy	
Use of Departmental Motor Vehicles	Non-Financial Delegations	
Travel Policy	Occupational Health and Safety Policy	<b>Industry development</b>
<b>Development and innovation</b>	Official Travel Policy	Boxing Authority of NSW Instructions
Annual Report	Out of Pocket Expenses Policy	Boxing and Wrestling Control Act, 1986
Business Plan	Part Year Employment Policy	Motor Vehicle Sports (Public Safety) Act, 1985
Charter of Principles for a Culturally Diverse Society (public sector policy)	Part Time Work Policy	Mount Panorama Motor Racing Act, 1989
Code of Conduct	Part Time Leave Without Pay Policy	Safety and Rescue Service Program Applications for Assistance Form
Equal Employment Opportunity Annual Report	Policy on Disclosure and Security of Employee's Personal Details	Serology Testing Policy for Professional Boxers (HIV, Hep B & Hep C)
Equity Management Plan 1999-2000	Private Employment Policy	Sports Development Program Guidelines and Application Forms
Best Practice, Operation of Project Teams	Purchase of Gifts Policy	
Gender Equity Policy for Centre Program Staff	Risk Management Policy	<b>Facility and Event Development Division</b>
<b>Information technology</b>	Smoke Free Workplace Policy	Aboriginal and Torres Strait Islander Sports Facility Program Guidance Notes and Application Form
Communication Devices Policy	Sun Protection Policy	Capital Assistance Program Information Pack and Application Form
IT Strategic Plan	Temporary Transfer Secondment Policy	International Sporting Events Program Information Pack, Application Form and Post Event Evaluation Report
Records Management Guidelines and Procedures	Transferred Officers Self Removal Policy	Low Interest Loans and Guaranteed Loans Compliance Manual and Application Form
Strategic Recordkeeping	Uniform Policy	Regional Sports Facility Program Information Pack and Application Form
<b>Finance</b>	Varying Flexible Work Hours Policy	Shooting Club Development Program Guidance notes and application form
Accounts Payable User Guide	Work From Home Policy	
Chart of Accounts	<b>Participation Development</b>	<b>Operations and Talent Division</b>
Corporate Credit Card Policy	<b>Community development</b>	<b>Operations</b>
Financial Delegations for the Department	Active Australia Framework Document (ASC)	Aquatic Policy (under review by Swimsafe Committee)
GST Accounting Guide	Active Kids Communities Grant Scheme	Centres and Academies Program Procedures
Other Accounting Policies and Procedures	Disability Action Plan	Customer Information Management System (CIMS) Project Scope and Function Requirements
Using Oracle Financial Guide	Ethnic Affairs Priority Statement (under review)	
<b>Human resources</b>	Indigenous Sports Development Program Guidelines and Application for Assistance	
Approval to Employ Persons with Close Personal Relationships	National Junior Sport Policy (ASC)	
Career Break Scheme Policy	NSW Disability Policy Framework (ADD)	
Centre and Academy Accommodation and Meals Policy	<b>Women's Sport Unit</b>	
Child Protection and Intervention Policy	Childcare Guidelines for NSW Sport, Recreation and Fitness Organisations	
Development Opportunity Policy		

Hazardous Substances Policy (draft)  
 Outdoor Education Resource Manual (\$20.00 per copy)  
 Policy and Procedures for the Administration of Medication at NSW Sport and Recreation Centres and Academies of Sport  
 Sun Protection Policy  
 Vacation Staff Procedures Manual (\$20.00 per copy)  
 Remote Area Travel Assistance Scheme – guidelines and application forms

#### **Talent**

Athletes Code of Ethics  
 Country Athletes Scheme – Guidelines and Application Forms  
 Drugs in Sport Policy  
 Guidelines for the Talented Athlete Program Camps  
 Rural and Remote Sport Development Plan  
 Scholarship Scheme for High Performance Athletes with a Disability  
 Talented Athletes Disability Program Application and Calendar

#### **Statement of Affairs**

#### **CONTACT DETAILS**

The Statement of Affairs is published annually in the Government Gazette. The Statement of Affairs for 1999 was published in the Government Gazette No. 80, Page 187, June 30, 2000. Copies of the Statement can be obtained free of charge by contacting the Manager, FOI.

Requests under the FOI Act for access to documents in the possession of the Department should be accompanied by a \$30.00 application fee and directed in writing to:

Ms Marie Spencer  
 Manager FOI  
 Department of Sport and Recreation  
 PO Box 422  
 NORTH SYDNEY NSW 2059

Arrangements can be made to obtain copies of any of these documents, or to inspect them at any of the Department's offices by contacting the Manager, FOI. The Department's offices are open Monday to Friday from 9am to 4.30pm.

## Freedom of information statistics

## New requests

	Personal		Other		Total	
	1999/00	1998/99	1999/00	1998/99	1999/00	1998/99
New (including transferred in)	0	1	6	8	6	9
Brought Forward	0	0	1	0	1	0
<b>Total to be processed</b>	<b>0</b>	<b>1</b>	<b>7</b>	<b>8</b>	<b>7</b>	<b>9</b>
Completed	0	1	7	7	7	8
Transferred out	0	0	0	0	0	0
Withdrawn	0	0	0	0	0	0
<b>Total processed</b>	<b>0</b>	<b>1</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>8</b>
Unfinished (carried forward)	0	0	0	1	0	1

## Result of completed requests

	Personal		Other	
	1999/00	1998/99	1999/00	1998/99
Granted in full	0	0	6	6
Granted in part	0	1	0	1
Refused	0	0	1	0
Deferred	0	0	0	0
<b>Completed</b>	<b>0</b>	<b>1</b>	<b>7</b>	<b>7</b>

## Ministerial Certificates

	1999/00	1998/99
Ministerial Certificates issued	0	0

## Formal consultations

	1999/00	1998/99
Number of requests requiring formal consultations	0	0

## Amendment of personal records

	1999/00	1998/99
Result of amendment – agreed	0	0
Result of amendment – refused	0	0
<b>Total</b>	<b>0</b>	<b>0</b>

## Notation of personal records

	1999/00	1998/99
Number of requests for notation	0	0

## FOI requests granted in part or refused

	Personal		Other	
	1999/00	1998/99	1999/00	1998/99
Basis of disallowing or restricting access				
Section 25 (1)(a) exempt	0	1	1	1
Section 25 (1)(b)(c)(d)(otherwise available)	0	0	0	0
<b>Total</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>

Note: There were no other bases for requests to be granted in part or refused

## Costs and fees of requests processed

	Assessed costs		Fees received	
	1999/00	1998/99	1999/00	1998/99
All completed requests	\$155	\$460	\$155	\$335

## Discounts allowed

	Personal		Other	
	1999/00	1998/99	1999/00	1998/99
Type of discount allowed	0	0	0	0
Public interest	0	0	0	1
Financial hardship - pensioner/child	0	0	0	0
Financial hardship - non profit organisation	0	0	0	0
Totals	0	0	0	1
Significant correction of personal records	0	0	0	0

## Days to process

	Personal		Other	
	1999/00	1998/99	1999/00	1998/99
Processing days				
0-21 days	0	1	7	7
22-35 days	0	0	0	0
Over 35 days	0	0	0	0
Total	0	1	7	7

## Processing Time

	Personal		Other	
	1999/00	1998/99	1999/00	1998/99
Processing hours				
0-10 hours	0	1	7	7
11-20 hours	0	0	0	0
21-40 hours	0	0	0	0
Over 40 hours	0	0	0	0
Total	0	1	7	7

## Reviews and appeals

	1999/00	1998/99
Number of internal reviews finalised	0	1
Number of Ombudsman reviews finalised	0	0
Number of District Court appeals finalised	0	0

## Details of internal reviews completed

	Other upheld		Other Varied	
	1999/00	1998/99	1999/00	1998/99
Grounds on which internal review requested				
Access refused	0	1	0	0

There were no reviews of personal requests conducted.

During 1999/2000 Freedom of Information (FOI) procedures had no significant impact on the Department's administration and no major FOI compliance issues or problems arose.

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## Appendix 14

### Publications

#### Publications produced during 1999/2000

##### Booklets

1998/99 Annual Report  
 Disability Action Plan – (full version)  
 Disability Action Plan – (summary)  
 Regional Physical Activity Partnerships  
 Kids' Sport – a very real guide for grown ups  
 Physical Activity for Older Adults

##### Brochures

Active and Able – (service provider version)  
 Active and Able – (version for people with a disability)  
 Department newsletter – Sportshorts x 4 editions. Regional supplements are also produced for each edition.  
 Networks in Action – Active Australia newsletter x 1 edition  
 Tamworth Activity Tempters  
 Kids' Sport brochures:  
 The right start provides a sporting chance  
 Why is sport so worthwhile?  
 Kids' sport – talking to your children  
 Keeping your children in the game  
 Child's play in your own backyard  
 Infosheets – coaching children series:  
 Handling common coaching situations  
 Organising an effective coaching session  
 Communicating with parents

#### Pre-existing publications 1998/99

##### Booklets

Get the Home Town Advantage – a pre games training guide for New South Wales  
 Junior Sport Guidelines – Putting sport in to play  
 Move and Improve Challenge – Resource folder  
 1997/98 Annual Report  
 NSW State Plan for Women in Sport and Recreation 1999-2002  
 NSW Guidelines for Athletes and Sports Officials in Defining Sexual Harassment  
 Resolving Sexual Harassment Complaints in NSW Sporting Organisations  
 Sexual Harassment Policy and Guidelines for the NSW Sport and

#### Recreation Community

##### Brochures

Mum's the Word  
 Facts on Walking for Pleasure and Health  
 Walking for Pleasure  
 Sydney Academy of Sport  
 Jindabyne Fitness and Leisure Centre at the Winter Sports Academy

Sports Women's Register  
 Toddler Water Confidence  
 Commitment to Service  
 Active Australia – Getting started  
 Department newsletter, Sportshorts

##### Posters

Active Girls  
 Sport & recreation...make it part of your life, series of four:  
 • General participation  
 • Juniors  
 • Athletes with a disability  
 • Older Adults

##### Web site

[www.dsr.nsw.gov.au](http://www.dsr.nsw.gov.au)

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## Appendix 15

### Code of conduct

There were no changes to the code of conduct during 1999/2000. Key elements of the code are included in the Commitment to Service.

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## Appendix 16

### Commitment to service

The Commitment to Service sets out the Department's aims and objectives and makes a commitment to clients as well as a staff commitment to one another. It includes an obligation to provide quality services in a fair, reasonable and honest way and includes excerpts from the staff code of conduct. It encourages customers to give feedback and provides a contact for the Customer Liaison Officer as well as describing the steps to lodging a complaint and the service that can be expected from the Customer Liaison Officer. The Commitment to Service is distributed to the public through regional offices, centres, academies and head office.

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## Appendix 17

### Consumer response

The department is seeking to improve customer feedback processes through three major initiatives.

1. Specifications are being developed for a one-stop shop system of data collection as part of the new customer information management system.
2. Under a three-year joint research project on developing performance indicators, a customer survey process is being developed with the University of South Australia and

the University of Technology Sydney for use in our sport and recreation centres.

3. Key customers and partners are contributing to a joint feedback and planning process that links into local and corporate business plans.

These processes improve consumer response and give a better indication of customer satisfaction. Though the department's centres, academies and regional offices receive letters and conduct surveys on programs, these vary in content and consistency and are not a comprehensive indication of customer satisfaction.

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## Appendix 18

### Privacy management

In accordance with the Privacy and Personal Information Protection Act 1998, the department has developed a Privacy Management Plan and submitted it to Privacy NSW. The plan sets out the core business and functions of the department, a privacy code of practice, information protection principles and procedures for internal review. It also includes customer feedback procedures and a staff information pack.

Under the legislation, details of any review conducted by or on behalf of the department are to be reported in the annual report. As the legislation is effective from 1 July 2000, no reviews have been conducted. Future reviews will be reported in the department's annual report.

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**Appendix 19**
**Account payment performance****Table I: Accounts Payable at the end of each quarter**

	Quarter ended Sept. 1999 \$	Quarter ended Dec 1999 \$	Quarter ended Mar. 2000 \$	Quarter ended June 2000 \$
Current (within 30 days)	58,000	96,000	88,407	57,047
Overdue				
30 days	44,000	55,000	47,183	71,644
60 days	1,000	1,000	1,554	15,760
Total	103,000	152,000	137,144	144,451

**Accounts paid on time during quarter**

Value of accounts paid on time	5,170,626	4,949,686	3,872,157	4,286,198
Percentage of accounts paid on time	93%	82%	85%	83%
Total value of accounts paid during quarter	5,567,993	6,058,444	4,558,817	5,172,752

Note: Although a number of invoices were not paid on time due to clarification, queries and delays in obtaining goods received in good order and condition, our target still is to have accounts payable at the end of each quarter less than \$100,000 and to have 95% of accounts paid on time.

The above performance figures relate only to commitments made by the Department for goods and services and do not include payments to grant recipients.

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**Appendix 20**
**Investment management performance**

Not applicable; NSW Sport and Recreation's surplus cash is automatically placed with the Treasury Banking System, which manages total Government funds.

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**Appendix 21**
**Risk management**

A review of the department's risk profile was undertaken in 1999/2000, furthering the work done with NSW Treasury on risk management. It identified risks and strategies to manage risk. This review identified new areas of risk that are emerging, including the new tax system and the new computerised customer information management system. Strategies are being developed to manage and minimise the risks associated with these issues.

Based on identified risks, the Audit Committee approved the audit plan. During 1999/2000, audits were carried out on accounts payable and purchasing, accounts receivable, facilities grants management, risk management and information technology security.

**Appendix 22****Liability management performance**

	1999/2000	1998/99	1997/98	1996/97	1995/96
<b>Workers' compensation</b>					
Number of claims	37	47	51	50	46
Number of claims per employee	0.1	0.127	0.033	*	
Average claim cost per claim	\$1,108	\$2,537	\$72,610	\$3,350	\$2,248
Average cost per employee	\$115	\$324	\$2,427	\$390	\$244
<b>Motor vehicles</b>					
Number of claims	21	28	20	31	26
Number of claims per vehicle	0.13	0.17	0.11	*	
Average claim cost per claim	\$3,659	\$3,089	\$1,651	\$2,683	\$3,659
Average cost per vehicle	\$317.51	\$527	\$188	\$526	\$606
<b>Property</b>					
Number of claims	6	18	16	13	7
No. of claims per employee	0.13	0.048	0.01	0.072	*
Average claim cost per claim	\$2,788	\$3,195	\$12,334	\$2,683	\$37,752
Average cost per employee	\$50.08	\$156	\$129	\$200	\$5,383
<b>Liability</b>					
Number of claims	0	5	1	5	3
Cost of claims	0	\$80,876	\$50,000	\$106,492	\$26,550
<b>Miscellaneous</b>					
Number of claims	0	0	0	0	2
Cost of claims	0	0	0	0	\$776
Average claim	0	0	0	0	\$388

\* Statistics not collected in 1995/96 reporting year.

**Appendix 23****Major assets/land – disposals and acquisitions****Disposals**

Disposals: location and item	Value \$
<b>Sport and Recreation Centres</b>	
Broken Bay – Little Wobby - Staff Quarters Demolition	70,000
Broken Bay – Little Wobby - Main Accommodation Building Demolition	680,000
Broken Bay – Little Wobby - Environmental Study Room/Office Demolition	32,000
Broken Bay – Little Wobby - Archery Range Demolition	6,000
Broken Bay – Little Wobby - Abseiling Drop Demolition	10,000
Broken Bay – Little Wobby - Pool Demolition	80,000
Broken Bay – Little Wobby - BBQ Demolition	10,000
Broken Bay – Little Wobby - Synthetic Grass Area Demolition	150,000
Broken Bay – BBQ Areas Demolition	28,000
Point Wolstoncroft – Unit 5 Demolition	12,000
Point Wolstoncroft – Sports Store Demolition	12,000
<b>Academies of Sport</b>	
Sydney Academy of Sport – Maintenance Workshop Demolition	90,000
<b>Head Office and Regional Offices</b>	



Sydney Region – Burwood – Digital Micro Vax Server	27,848
Sydney Region – Hurstville – Digital Micro Vax Server	27,848
Sydney Region – Liverpool – Digital Micro Vax Server	27,848
Hunter Region – Newcastle – Digital Micro Vax Server	27,848
South Coast – Wollongong – Digital Micro Vax Server	27,848
Riverina Region – Wagga Wagga – Photocopier	8,500
Head Office – Computer Services – Digital Micro Vax Server	27,848
Head Office – Computer Services – Digital Micro Vax Server	9,200
<b>Total</b>	<b>1,364,788</b>

#### Acquisitions

(includes completion of works-in-progress from 1998/99)

Location and Item	Value \$
<b>Sport and Recreation Centres</b>	
Broken Bay – Wharf	31,674
Lake Keepit – Country Campout Facility	71,294
Lake Keepit – Shade Cover Over Pool	12,950
Lake Keepit – Fire Alarm System at New Lodges	12,000
Myuna Bay – Group Accommodation Unit 1	515,039
Myuna Bay – Group Accommodation Unit 2	511,734
Myuna Bay – Netball Facility	26,000
Myuna Bay – Sewerage Treatment Plant	575,896
Myuna Bay – Electrical Upgrade	83,807
Berry – Demountable Roof Cover	40,100
Berry – Deluxe Gas Convection Oven	18,870
<b>Academies of Sport</b>	
Sydney Academy – Storage Shed/Maintenance Workshop	139,337
NSW Winter Academy – Multi-Purpose Training Track	102,151
<b>Total</b>	<b>2,140,852</b>

**Appendix 24****Work in progress**

Title of work	Cost to Date \$	Cost overrun	Estimated completion date	Reason for significant delay
Construction of Centre of Excellence for athletes with a disability at Sydney Academy	559,786	Nil	May 2001	
Fit out of Centre of Excellence for athletes with a disability at Sydney Academy	105,758	Nil	May 2001	
Construction of multi-purpose indoor recreation facility at Lake Keepit	437,681	37,681	August 2000	
Development of Customer Information Management System at Head Office	213,574	Nil	September 2000	Implementation deferred to enable changes to meet GST requirements.
Construction of conference centre at Milson Island	251,686	Nil	February 2001	Stage 1 completed.
<b>TOTAL</b>	<b>1,568,485</b>			

**Appendix 25****Major assets other than land holdings**

(Major assets include buildings, plant and equipment, vehicles, marine vessels and land improvements at Sport and Recreation Centres and Academies of Sport).

	\$ Value (at original cost or revaluation)
<b>Sport and Recreation Centres</b>	
Borambola	3,317,000
Broken Bay	4,728,000
Lake Ainsworth	5,085,000
Lake Burrendong	4,997,000
Lake Keepit	4,878,000
Milson Island	7,625,000
Myuna Bay	5,642,000
Point Wolstoncroft	4,204,000
<b>Academies of Sport</b>	
Sydney Academy of Sport	17,563,000
NSW Winter Academy of Sport	7,887,000
<b>Total</b>	<b>65,926,000</b>

**Appendix 26****Price determination method**

The fee structure for NSW Sport and Recreation programs are determined on an annual basis having due regard to recovering costs including CPI increases.

All proposed changes to the fee structure that are in addition to CPI adjustments are required to have Ministerial approval.

## Appendix 27

### Y2K compliance

The Department's project has been finalised with all stages of analysing, planning and rectification fully complete. Independent certification of the reasonableness of process was obtained from Beaumont Management Consulting. There was no interruption to services provided by the Department in the roll over to the 2000 calendar year.

Direct costs of the project implementation, excluding ongoing staff costs, totalled \$10,200.

## Appendix 28

### ENERGY PERFORMANCE

#### Corporate commitment

The department is committed to achieving savings in energy usage and sustained energy management principles. The department has 13 sites that purchase electricity on the contestable market. These sites purchased 6 per cent of their electricity from renewable sources. The purchase of electricity on the contestable market has lowered costs and achieved a reduction of greenhouse gas emissions by purchasing a percentage of green power.

#### Planning

Accountability and responsibility for energy management has been established by the nomination of an Energy Manager and Energy Co-ordinator.

An Energy Management Plan was completed in July 2000. It identified energy consumption reduction targets and included strategies to obtain the goals for all facilities.

The 2000/01 budget made provision for five energy audits at Lake Burrendong Centre, Lake Jindabyne Academy, Winter Academy of Sport, Berry Centre, Sydney Academy of Sport, and Borambola Centre. These five energy audits will be completed by December 2000. An energy audit achieves two things: it describes in detail the facility, energy sources used, how much energy is used and where the energy is used. This provides a base for future energy management work. It also makes recommendations for energy savings measures and places the recommendations in priority order. Government Energy Management Policy targets of 15 per cent of the 1995 level by 2001 and 25 per cent of the 1995 level by 2005 should be reached after implementation of energy audit recommendations.

#### Implementation

The Energy Management Plan sets the mechanisms, rationale and strategies for energy management adopted by the department, to ensure that effective energy management processes are integrated into ongoing activities. The primary purpose of the plan is to sustain reduction in energy costs without adversely affecting the activities and management of individual facilities, in order to comply with the government's policy on energy savings. It is expected that a significant reduction in energy use will contribute to the reduction of greenhouse gases.

#### Performance

The table shows the annual energy consumption and costs of fuels used by the Department for 1998/99 and 1999/2000:

Fuel	Total energy consumed (GJ)		Annual Cost \$		CO2 emissions (Tonnes)		Energy % change
	1998/99*	1999/2000	1998/99*	1999/2000	1998/99*	1999/2000	
Electricity (black coal)	20,654	19,310	\$419,590	\$462,564	5,486	5,129	-6.5%
Electricity (green power)	1,023	1,166	\$32,035	\$30,946	0	0	13.9%
Natural gas	4,450	4,412	\$46,151	\$45,773	229	227	-0.8%
LPG	9,120	8,303	\$94,821	\$123,091	542	493	-9.0%
Diesel#	878	3,629	\$18,005	\$76,734	61	253	9.3%#
Petrol#	6,000	3,892	\$125,284	\$95,889	396	257	
<b>TOTAL</b>	<b>42,125</b>	<b>40,712</b>	<b>\$735,886</b>	<b>\$834,997</b>	<b>6,714</b>	<b>6,359</b>	<b>-3.4%</b>

\* Figures revised following the receipt of late issued billing data.

# Accurate segregation of diesel and petrol fuels was not available in 1998/99. Note the increase in combined consumption of diesel and petrol.

The increase in diesel consumption and costs and decrease in petrol consumption and costs is due to correctly separating diesel vehicles from the petrol vehicles in 1999/2000. This information was unavailable in 1998/99. The total diesel and petrol consumption increased by 9.3 per cent.

### Future direction

The Energy Management Plan included the department's policy directions, monitoring, targeting and reporting mechanisms, and 10 energy management strategies. These directions, mechanisms and strategies will be implemented during 2000.

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### Appendix 29

#### Cost of production of annual report

The Department has taken a number of initiatives to decrease the cost of production of its annual report.

For the 1996/97 and 1997/98 reports, the department created six month development opportunity positions responsible for coordinating the preparation of its annual report.

In 1998/99, this responsibility was assumed by a permanent staff member and for the 1999/2000 report the work was contracted to a consultant.

Costs are rated at today's dollars: ie salary at current rates and 10 per cent GST added to production costs. Staff expenses do not include any oncosts in regard to the time divisional staff take to gather information, office space, phones, computers, or superannuation and holiday pay.

#### 1996/97 – 2000 copies

Development Opportunity grade 5/6 cost for 6 months (Officer at grade 5 step1)	\$22,773
Production of two colour report, full colour cover	\$35,200
<b>Total</b>	<b>\$57,973</b>

#### 1997/98 – 1500 copies

Development Opportunity grade 5/6 cost for 6 months (Officer at grade 6 step 2)	\$25,112
Production of two colour report, full colour cover	\$26,400
<b>Total</b>	<b>\$51,512</b>

#### 1998/99 – 2000 copies

5 Months grade 9/10 (Officer at grade 9 step 1)	\$24,585
Production of single colour report, 2 colour cover	\$17,600
<b>Total</b>	<b>\$42,185</b>

#### 1999/2000 – 500 copies

Consultant fees for report writing, editing and ensuring legislative compliance	\$19,000
Production of single colour report full colour cover*	\$18,000
<b>Total</b>	<b>\$37,000</b>

\* The department has sought to cut costs of producing the report without compromising quality by reducing the print run, providing electronic photographs to the printer, and printing the body of the report in one colour.

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### Appendix 30

#### Consultants

#### Consultants costing over \$30,000

	Project	Cost \$
NSW Department of Public Works & Services	Market demand study and planning approval issues for a facility at the Winter Academy of Sport	38,250
NSW Department of Public Works & Services	Professional advice on Eastern Creek Raceway development program	65,874
<b>Total consultants over \$30,000</b>		<b>104,124</b>

The total cost in 1999/2000 for consultants under \$30,000 is \$184,257.

## Appendix 31

## Overseas visits

Travel undertaken at cost to the Department

Name	Position	Country - City	Purpose	Dates of visit	Number of Days	Cost \$	Funding
David Moreland	Development Consultant	USA - Las Vegas	The WBC Boxing Congress	29/4/00 - 7/5/00	8 days	3,201	Boxing Authority
Julian Sanderson	Ski Coach	Austria - Endorra	Austrian Ski Program	4/1/00 - 3/2/00	29 days	5,000	Talented Athlete Program
Darryl Hancock	Program Director	Austria - Endorra	Austrian Ski Program	4/1/00 - 3/2/00	29 days	5,000	Talented Athlete Program
Shannon Dixon	Marketing Co-ordinator	Japan - Tokyo	Tokyo Exchange Program	6/1/00 - 13/1/00	7 days	4,600	Sport & Recreation Fund Exchange Program
Justin Barwick	Policy & Special Projects Director	New Zealand - Christchurch	Standing Committee on Sport and Recreation Meeting	1/9/00 - 3/9/00	3 days	1,814	Operating budget - Sport and Recreation
Gary Allen	Development Officer (ATSI)	Canada - Haida Gwaii	Haida Gwaii Discovery Camp evaluation	10/9/00 - 21/9/99	11 days	3,016	Operating budget - Sport & Recreation
Chia Moan	Development & Innovation Director	Canada - Haida Gwaii	Haida Gwaii Discovery Camp evaluation	10/9/00 - 21/9/99	11 days	3,016	Operating budget - Sport & Recreation
						25,647.00	

Travel paid for (fully/mainly) by fees received Nil

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**Appendix 32**
**Statutory authorities****Sydney Cricket & Sports Ground Trust**

Chairperson: Sir N Shehadie AC OBE

Chief Executive Officer: N Neate

General Manager, Finance: B N Lamerton

General Manager, Operations &amp; Event Services: K Grega

General Manager, Properties: M Bangel

Moore Park Road, PADDINGTON NSW 2021

GPO Box 150, Sydney NSW 2001

Telephone: (02) 9360 6601

Facsimile: (02) 9890 1597

**Parramatta Stadium Trust**

Chairperson: A Overton OAM

Manager: R S Walker

O'Connell Street, PARRAMATTA NSW 2150

PO Box 2471, North Parramatta NSW 2151

Telephone: (02) 9683 5755

Facsimile: (02) 9890 1597

**State Sports Centre Trust**

Chairperson: A Whelpton AM

Director: P Ross

Australia Avenue, HOMEBUSH NSW 2140

PO Box 135, Sydney Markets NSW 2129

Telephone: (02) 9763 0111

Facsimile: (02) 97643745

Departmental representative: C Bloch, Deputy

Director-General, Client Services

**Boxing Authority of NSW**

Chairperson: T G Hartmann

Executive Officer &amp; Secretary: D Moreland

Level 2 MLC Building, 105-153 Miller Street,

NORTH SYDNEY NSW 2060

Telephone: (02) 9923 4234

Facsimile: (02) 9964 9964

Departmental representative: D Moreland,

Development Consultant, Boxing

**NSW Institute of Sport**

Chairperson: P Coles AM

Director: M Scott

Sydney International Athletic Centre

Australia Avenue, Olympic Park, HOMEBUSH BAY  
NSW 2140

PO Box 476, Sydney Markets NSW 2129

Telephone: (02) 9763 0222

Facsimile: (02) 9763 0250

Departmental representative: Brendan O'Reilly,  
Director-General

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**Appendix 33**
**Advisory committees****NSW Sports Advisory Council**

Chairperson: Alan Whelpton AM

Executive Officer: Roz Vanderzwet, Development

Consultant, Participation

Wentworth Park Sporting Complex, Ultimo NSW  
2007

PO Box 729

GLEBE NSW 2037

Telephone: (02) 9552 4415

Facsimile: (02) 9660 6661

Departmental representative: Wendy Gillett,

Director Participation

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**Appendix 34**
**Representation on significant inter-departmental committees****Government Access Pilot Program**Neville Goldspring, Director, Operations and Talent  
Division**Major Events Evaluation Review Committee**

Phil Keady Director, Facility &amp; Event Development

Brendan O'Reilly, Director-General

**NSW Physical Activity Task Force**

Wendy Gillett, Director, Participation

**NSW Playground Advisory Unit Steering Committee**

Robert Ridley, Manager, Industry Development

**NSW Sport & Recreation Safety Council**

Taryn Pin (executive support), Development

Consultant, Industry Development

Rob Ridley, (Chairperson) Manager,

Industry Development

**NSW Water Safety Task Force**

Wendy Gillett, Director, Participation (Chairperson)

Taryn Pin (executive support), Development

Consultant, Industry Development

**Regional Coordination Program**Neville Goldspring, Director, Operations and Talent  
Division**Senior Officers Reference Group on Child Protection /Intervention**

Stephanie Cross, Manager, Human Resources

**Senior Officers Reference Group – Cabramatta Project**  
Phil Andersen, Regional Director, Sydney Region**Parramatta Granville Sports Ground Reserve Trust**Neville Goldspring, Director, Operations and Talent  
Division**Senior Officers Reference Group – Subcommittee promoting opportunity recreation and talent (SPORT)**Carolyn Bloch, Deputy Director-General, Client  
Services (Chairperson)

Cristy Cotter (Executive Support)

Wendy Gillett, Director, Participation

**Sport Export Advisory Committee**William Gillooly, Director-General (July 1999 – Feb  
2000)**Sporting Injuries Committee**Liz Daykin, Manager, Operations and Talent  
Division**Standing Committee on Recreation and Sport**

Brendan O'Reilly, Director-General

**State Lead Agency Forum for Injury Prevention**

Wendy Gillett, Director, Participation

**STANDING COMMITTEE ON RECREATION AND SPORT SCORS WORKING PARTIES:****Child Protection Working Party**Justin Barwick, Director, Policy and Special Projects  
Division**Participation Committee**

Wendy Gillett, Director Participation Division

**Recreation and Sport Industry Statistical Group**Rosemary Perry, Co-ordinator, Information  
Management**SCORS Management Improvement Working Party**

Wendy Gillett, Director, Participation Division

**SCORS Special sub-committee on Australasian Facilities Committee**David von Schill, Manager, Facility Design and  
Development**SCORS Special sub-committee on Women in Sport & Recreation**

Jeanette Webb, Manager, Women's Sport Unit

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**Appendix 35**
**Significant organisations with a departmental representative**

Austswim NSW Council  
 Coastal Council of NSW  
 Disabled Wintersport Australia  
 Duke of Edinburgh Award Scheme  
 Greater West Sports Foundation  
 Mount Panorama Motor Racing Committee  
 Motor Vehicle Sports Licensing Advisory Committee  
 Parramatta Granville Sports Ground Reserve Trust  
 Sports Council for the Disabled

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**Appendix 36**
**Significant departmental committees**
**Audit Committee**

Carolyn Bloch  
 John Cuthbert  
 Neville Goldspring  
 Phil Keady  
 Brendan O'Reilly (Chairperson)  
 Marie Spencer

**Joint Consultative Committee**

Mark Byrne  
 Graham Coulton  
 Stephanie Cross  
 Donna Hogan  
 Debora Kanak  
 Chris Price  
 Steve Scarfe  
 Murray Scoble  
 Marie Spencer (Chairperson)  
 Cathy White  
 Andrew Wright

**Occupational Health and Safety Committee**

Graeme Bell  
 Peter Britt  
 Diane Bryant  
 John Chapman  
 Stephanie Cross (Chairperson)  
 Glenn Dhu  
 Melissa Hughes  
 Chris Kiely  
 Bill Mullan  
 Peter Nolan  
 David Rees  
 Steve Scarfe

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**Appendix 37**
**Significant committees established in 1999/2000**
**Interdepartmental**

Child Protection Approved Screening Agency Forum  
 Stephanie Cross, Manager, Human Resources  
 Wendy Gillett, Director, Participation

**Departmental**

Executive Committee  
 Brendan O'Reilly (Chairperson)  
 James Barry  
 Carolyn Bloch  
 Wendy Gillett  
 Neville Goldspring  
 Phil Keady  
 John Kean  
 D'arne O'Neill (Executive Officer)  
 Marie Spencer  
 The structure of the committee expanded to include regional representatives James Barry and John Kean.

**Finance Group**

Phil Andersen  
 Carolyn Bloch  
 John Cuthbert (Executive Officer)  
 Phil Keady  
 John Kean  
 Brendan O'Reilly (Chairperson)  
 Marie Spencer

**Human Resources Executive Subcommittee**

Phil Andersen  
 Carolyn Bloch (Chairperson)  
 Stephanie Cross  
 Wendy Gillett  
 Neville Goldspring  
 Chia Moan

**Performance Feedback Group**

Wendy Gillett  
 Neville Goldspring  
 Mark Golledge  
 Paul Hernage  
 Chia Moan  
 Brendan O'Reilly (Chairperson)  
 Rosemary Perry  
 Margaret Sniffin (Executive Officer)

**State Council (Rotating Chair)**

Phil Andersen  
 James Barry  
 Carolyn Bloch  
 Steve Gibb

Wendy Gillett  
 Neville Goldspring  
 Mark Golledge  
 Paul Hernage  
 Mia Jenkins (Executive Officer)  
 Phil Keady  
 John Kean  
 Lyndee Matthews  
 Chia Moan  
 Brendan O'Reilly  
 Marie Spencer  
 James Spink

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**Appendix 38**
**Significant committees abolished in 1999/2000**

Kidsafe Playground Safety Committee. Developed into the NSW Playground Advisory Unit Steering Committee.

Ministerial Advisory Committee – Body Image and Disorder Eating

Premier's Taskforce – Water Safety Subcommittee. Merged with the NSW Water Safety Council.

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**Appendix 39**

Events that have a significant effect on the succeeding year after the balance date  
 Nil to report.

## Appendix 40

## Funds granted to non-government community organisations

## Aboriginal and Torres Strait Islander Facility Grants Program 1999/2000

Recipients	Project and location Award	\$
Baryulgil Square Local Aboriginal Land Council	Multipurpose sporting slab	30,000
Goodooga All Blacks Cricket Club	Upgrade the cricket pitch	2,500
Mindaribba Local Aboriginal Land Council	Erect a gymnasium	45,403
Mogo Upgrade Committee	Provide a recreational area in the sporting oval	13,297
Nyampa Youth Development Foundation	Upgrade the local skating rink	32,000
Pilliga Local Aboriginal Land Council	Multi-purpose sports court	76,800
Total		200,000

## Aboriginal Community Grants Scheme 1999/2000

Organisation	Project/program	Region	Approved funds 1999/2000 \$	Expenditure 1999/2000 \$	Carry forward 2000/2000 \$	Funds Acquitted \$
Aboriginal Corporation for Homeless & Rehabilitation	Community Services National Indigenous Golf Tournament	Metropolitan	3,000	3,000		
Ballina/Cabbage Tree Island local AECG	Aboriginal sports carnival	North coast	2,000	2,000		
Batemans Bay sports project team	Batemans Bay sports project	South coast	12,500	12,500		
Department of Juvenile Justice	Learn to surf camp	North coast	3,380	3,380		
Five Nations Aboriginal Sports Club	Five Nations	Western	3,260	3,260		
Griffith Wiradjuri elders group	Lawn bowls for older Aboriginals	Riverina	3,000	3,000		
La Perouse Aboriginal Youth and Community Sports Corporation	La Perouse sports, recreation and good health promotion and development	Metropolitan	10,000	10,000		
Lloyd McDermott Rugby Development Team	Lloyd McDermott Rugby Development Project	Metropolitan	15,000	15,000		
Lower Clarence Aboriginal and Torres Strait Islander Sports Council	Yamba combined schools Aboriginal and Torres Strait Islander sports day	North coast	2,000	2,000		
Mindaribba LALC	Mindaribba LALC youth project	Hunter	10,000	10,000		
NSW Aboriginal & Torres Strait Islander	Water Sports Assoc. NSW coaching accreditation course	Sydney	5,575		5,575	
Riverina Foundation for Aboriginal Affairs	Exercise 'First Run'	Riverina	5,000	5,000		
South east netball	Koori sports festival	South coast	6,000	6,000		
Toomelah Aboriginal community	Toomelah sports equipment library	North west	5,680	5,680		
Wellington Aboriginal Sports Club	NARLA Knockout Carnival	Western	12,500	12,500		
Wiradjuri Balaans	Aquarobics, walking	Riverina	3,000	3,000		
Total			101,895*	96,320*	5,575	

\* \$6040 committed from Coaching Development Fund.



## Capital assistance program 1999/2000

(Program funding source – Sport and Recreation Fund)

## Summary

893 applications received for facilities costing over \$32 million.

465 grants awarded, totalling \$3,955,722 for facilities costing over \$15 million.

The average grant under CAP in 1999/2000 was \$8,507, an increase of \$824 over 1998/99.

Major sports assisted were baseball, cricket, yachting, netball, rugby league, soccer, swimming and tennis

Recipient	Project and location	Grant (\$)
1st Macquarie Fields Scout Group	Construct extension for housing canoes and equipment, Macquarie Fields Scout Hall	3,840
Adamstown Rosebud Junior Soccer Club	Install drainage system, Adamstown Park	12,000
Albury and Border Kennel Club	Upgrade grounds and install a sprinkling system, Albury Showgrounds	3,000
Albury City Council	Installation of extra lighting, Billson Park	3,739
Albury East Tennis Club	Provision of lighting for courts 7 and 8, East Albury Tennis Club	3,500
Albury Hotspurs Soccer Club	Provision of lighting to allow night soccer to be played, Aloysius Park	8,000
Alcheringa Tennis Club	Construct 2 synthetic grass tennis courts, Alcheringa Tennis Club	6,000
All Saints Greek Orthodox Grammar School	Install a multi-purpose court, The 'Towers' Senior Campus	35,000
Alstonville Soccer Club	Extension of amenities building and installation of safety back netting, Crawford Park	13,000
Anglicare - Bungarimbil Adolescent and Family care program	Supply and install two shade sails, Tolland Community Centre	1,500
Annandale Public School Parents and Citizens Association	Conclude Stage 2 of open space/playground redevelopment, Annandale Public School	10,000
Annangrove Park s.355 Management Committee	Construct two practice nets, Annangrove Park	3,990
Annangrove Park s.355 Management Committee	Resurface two tennis courts with synthetic grass, Annangrove Park	10,000
Ardlethan Netball Club	Construct showers and changing rooms, Ardlethan Recreation Ground	5,692
Armidale Equestrian Management Body	Provision of security storage and maintenance of equestrian equipment, Equestrian Centre	11,000
Ashfield Municipal Council	Construct a new concrete cycleway, John Pope Reserve	15,000
Ashfield Municipal Council	Provide a new equal access play area, Hammond Park	20,000
Auburn Council	Provide playground equipment, Dawes Avenue Reserve	5,000
Auburn Council	Upgrade existing park equipment, Wellington Park	8,000
Auburn Council	Construct a shade area and install seating, Princes Park	3,000
Auburn Council	Install playground equipment and associated landscaping and shade structures, Auburn Botanic Gardens	15,000
Austinmer Public School Parents and Citizens Association	Construct a multi-purpose games court, Austinmer Public School	25,310
Avoca Beach Sport and Recreation Club	Replace tennis court lights, Heazlette Park	2,700
Balgowlah Heights Public School	Improve and modify existing play equipment, Balgowlah Heights Public School	4,455
Ballina Cricket Club Incorporated	Purchase of bowling/pitching machine for cricket and softball, Fripp Oval	1,350
Ballina Junior Rugby League Club	Install additional floodlighting, Kingsford Smith Park	4,000
Ballina Memorial Swimming Club Incorporated	Install heating for the pool, Ballina Memorial Pool	5,000
Ballina Rugby Club Incorporated	Improve lighting, Quays Reserve	3,900
Balmoral Little Athletics Centre Incorporated	Fit two doors to the discus cage, King George Oval	675
Balmoral Sailing Club (Co-op) Limited.	Purchase new rescue boat, Balmoral Park	14,360
Banksia Family Centre	Construct aluminium awning to cover outdoor play area, Banksia Family Centre	2,000
Bankstown City Council	Upgrade playground equipment, Magney Reserve	10,000
Bankstown City Council	Upgrade playground equipment, Burton Reserve	8,000
Bankstown City Council	Install skateboard facility, Goondah Reserve	15,000
Bankstown City Council	Upgrade playground equipment, Mount Lewis Park	10,000

Bankstown City YMCA - YMCA of Sydney	Refurbish the outdoor play area, Bankstown City YMCA	13,250
Barkers Vale Public School	Construct a multi-purpose court, Barkers Vale Public School	2,810
Bathurst Hockey Association	Provision of wet weather facilities, Cooke Hockey Complex	5,000
Batlow Tennis Club	Upgrade tennis court surfaces, Batlow Tennis Courts	8,120
Baulkham Hills Shire Council	Upgrade amenities to include toilet for "Kellyville" Recreational Centre, Kellyville Park	25,000
Baulkham Hills Shire Council	Provide a shade cover, Excelsior Avenue Child Care Centre	1,997
Baulkham Hills Shire Council	Upgrade outdoor area and make a new area designed for the 0-2 year olds, Eurambie Park Childcare Centre	4,000
Baulkham Hills Shire Council	Construct an amenities block, MacKillop Drive Reserve	10,000
Beacon Hill Youth Club - Soccer	Upgrade soccer oval to improve ground drainage, Beacon Hill Oval	10,000
Bega Tennis Club	Synthetic grass surface over clay base for two tennis courts, Bega Recreation Ground Sports Complex	12,690
Bellbrook Tennis Club	Improve drainage system and replace and extend lighting, Bellbrook Tennis Club	5,000
Bellinger River Sailing Club	Renovate clubhouse and include disabled access, Bellinger River Sailing Club	9,000
Belmont Macquarie Tennis Club Incorporated	Replace timber lighting poles with galvanised poles, Belmont Macquarie Tennis Club	6,500
Belmont North Junior Rugby League Football Club	Placement of subsoil drainage lines, Lenaghan Oval	7,500
Belmore Bowling and Recreation Club Limited	Install retractable sunshades, Belmore/Campsie Park	8,500
Bendemeer Bowling Club Incorporated	Provision of shade and windbreak protection on exposed side of green, Bendemeer Bowling Club	900
Berrigan Football Club	Install lights, A.L. Dickens Oval	6,000
Binalong Oval Parks Committee	Install an irrigation system to soccer fields number 1 and 2, Binalong Oval	9,500
Blacktown City Council	Install additional floodlighting, Harvey Park	3,000
Blacktown City Council	Install security and car park lighting, Morreau Reserve	6,973
Blacktown City Council	Develop baseball facilities, Peter Von Hasselt Reserve	14,761
Blacktown City Council	Install floodlighting, Allan Robertson Reserve	10,180
Bland Shire Council	Supply and install solar powered control system for irrigation, Holland Park	1,500
Bland Shire Council	Supply and install solar powered control system for irrigation, Redman Oval	2,250
Blayney Shire Council	Provide new toilets and changerooms, Redmond Oval	14,500
Blayney Swimming Club	Supply and install six lane electronic timing system, Blayney Indoor Swimming Centre	3,000
Blue Mountains City Council	Install floodlighting over two tennis courts, Wilson Park	5,000
Blue Mountains City Council	Construct skating facility in Blaxland, land adjacent to St Johns Oval	25,000
Blue Mountains City Council	Install and upgrade floodlighting, Gloria Park	6,000
Blue Mountains City Council	Install floodlights to the lower playing field, Pitt Park	5,000
Blue Mountains City Council	Provide cycling facility, Katoomba Sports and Aquatic Centre and Catalina Park	8,385
Blue Mountains Netball Association Incorporated	Install floodlighting on two netball courts, Lapstone Oval/Netball Courts	15,000
Boorowa Council	Construct one sealed netball court, Boorowa Showground	11,000
Boronia Park Committee	Construct a concrete pathway, Boronia Park	9,590
Braidwood Junior Soccer Club Incorporated	Increase playing area on junior soccer fields, Braidwood Recreation Ground	9,818
Bredbo Community Progress Association	Install lights on the two tennis courts, Centennial Park	9,630
Brewarrina Management Committee	Re-establish bowling green and construct shelters around the green, Brewarrina Bowling Green	8,500
Briars Sporting Club	Construct a water based multi-purpose hockey field, St Lukes Oval	15,000
Brunswick Surf Life Saving Club Incorporated	Construct activity and education room with toilet facilities, Brunswick Reserve No. 97139	11,800
Brunswick Valley Pony Club Incorporated	Construct clubhouse, Mullumbimby Showground	8,250
Bulga Community Co-operative Society Limited	Level, topdress and grass community sportsground	3,000
Bunnaloo Recreation Reserve Management Committee	Extend tennis clubroom, Bunnaloo Recreation Reserve	2,500
Burruga and District Community Association	Provide toilet facilities on southern foreshore, Burruga Dam Reserve	2,800
Byron Bay Table Tennis Club	Safety netting between general seating area and courts/upgrade lighting, Byron Bay Bowling and Recreation Club	240
Cabonne Shire Council	Provision of a mobile lifting unit, Molong Swimming Pool	3,900

Cabonne Shire Council	Provision of "third generation" playground equipment, Cumnock Recreation Ground	7,500
Calabria Community Club Limited	Upgrade football field and oval floodlighting system, Calabria Sports Oval	16,000
Callala Skate Crew	Develop a skateboard park at Emmett Street Sporting Complex, Callala Bay	5,000
Camden Falcons Soccer Club	Install ground lighting, Belgenny Reserve	8,200
Campbelltown City Council	Construct shade shelter, Campbelltown Bicycle Education Centre	13,995
Campbelltown City Council	Addition of a canteen and storeroom, Hazeltt Oval	25,000
Canterbury City Council	Provide sarlon netting on tennis courts, Punchbowl Park	1,000
Canterbury City Council	Provide an equal access playground, Gough Whitlam Park	10,000
Canterbury City Council	Provide a bike path on the southern side, Picken Oval	15,000
Canterbury City Council	Provide a pool blanket stand, Canterbury Aquatic Centre	2,750
Canterbury City Council	Provide a pool blanket stand, Roselands Aquatic Centre	2,750
Canterbury City Council	Construct a small bike path for young children, Beaman Park	16,500
Cardiff and District Little Athletics Centre Incorporated	Extend the amenities building for an equipment storeroom, Neegulbah Park Macquarie Hills	10,000
Cardiff Junior Soccer Football Club Incorporated	Supply and install all trenching pipe and other materials, Evans Park No.1 and No.2	8,000
Cardiff Senior Rugby League Football Club	Upgrade existing lighting, Cadiff No. 1 Oval	8,693
Caringbah Sports Cricket Club	Upgrade existing training nets and practice wickets, Lilli Pilli Reserve	8,642
Carlingford Redbacks Soccer Club Incorporated	Install match practice lighting, View Street Reserve	10,000
Carrathool Shire Council	Install a solar heating system, Goolgowi Public Swimming Pool	10,000
Casino Council	Provide a skating facility within the Memorial Baths complex, Casino Memorial Baths	15,000
Castle Hill RSL Cricket Club	Construct a new double set of cricket practice nets, Fred Caterson Reserve No. 4	10,000
Castle Hill Showground Management Committee	Construct new amenities facilities, Castle Hill Showground	23,000
Caves Beach Netball Club	Galvanised mesh fencing, Caves Beach Netball Courts	2,145
Central Coast Hockey Incorporated	Construct and install sunshade shelter, North Wyong Sports Complex	4,840
Cessnock Minor Rugby League Club	Purchase and install a floodlighting system for two rugby league fields, Mount View Sportsground	15,000
Chifley Public School	Install playground equipment, Chifley Public School	7,736
Chillingham Tennis Club	Resurface 2 tennis courts, Chillingham Tennis Club	900
Chipping Norton Sports Club Incorporated	Construct boundary fencing and provision of dugouts to two baseball diamonds, Riverside Park	2,500
Chrysalis School for Rudolf Steiner Education	Provision of multi-purpose court, Chrysalis School Grounds	9,000
City of Botany Bay	Install automatic irrigation, Hensley Athletic Field	7,100
City of Botany Bay	Change the internal structure and fixtures, Mascot Oval	15,000
Coffs Harbour and District Local Aboriginal Land Council	Construct a playground, Wongala Aboriginal Estate	5,000
Coffs Harbour Community Indoor Stadium	Provision of adequate ventilation, Coffs Harbour Community Indoor Stadium	5,600
Coffs Harbour Junior and Senior Cricket Clubs	Resurface cricket wickets with artificial turf, Richardson Park	2,400
Colo Vale Public School Parents and Citizens Association	Purchase and install playground equipment, Colo Vale Public School	2,554
Comboyne Ratepayers and Citizens Association	Upgrade showground to improve safety, Comboyne Showground	2,000
Coolah Shire Council	Construct bitumen court, Bowen Oval	4,000
Coomaditchie United Aboriginal Corporation	Extend existing bush-tucker trail, Coomaditchie Lagoon Nature Reserve	20,000
Cooma-Monaro Shire Council	Construct and signpost walking trails, Mt Gladstone Reserve	3,805
Coonabarabran Pony Club	Upgrade existing storage room, Coonabarabran Showground	2,000
Coonamble Amateur Swim Club Incorporated	Construct sun protection shelters, Coonamble Swimming Pool	7,800
Cooyal Park Trust	Prepare two clay tennis courts to install synthetic grass carpet, Cooyal Park	7,900
Corowa and District Netball Association	Court upgrade and resurfacing, Morris Park	4,530
Cowra Pistol Club	Construct new clubhouse, store and disabled toilet, Cowra Pistol Club	5,000

Crabbes Creek School P and C Association	Construct a concrete slab for netball and basketball, Crabbes Creek Sports Oval	8,000
Cumberland Cougars	Install floodlighting on netball court, Bathurst Street Park	7,500
Cumberland Nepean Softball Association Incorporated	Construct amenities building and additional works, Reserve 72	7,500
Dee Why Bowling Club Incorporated	Install retractable sun shades, Dee Why Bowling Club	4,725
Delegate Progress Association	Play area for children, Bill Jeffreys Park	3,000
Delegate Tennis Club Incorporated	Relocate light poles, Delegate Tennis Club	1,450
Deniliquin Badminton Club	Develop existing basketball courts to accommodate badminton, Sports and Entertainment Stadium	2,600
Deniliquin Council	Construct spectator and canteen facilities, Rotary Park	4,000
Denistone East Parents and Citizens Association Incorporated	Upgrade the school's swimming pool and improve safety, Denistone East Public School	10,000
Drummoyne Council	Install directional signs/bollards, Parramatta River Foreshore	6,000
Drummoyne Council	Install a shade cover over the playground, Brett Park	5,000
Drummoyne Council	Construct an irrigation tank in conjunction with the new irrigation system, Barnwell Park Golf Course	10,000
Drummoyne Junior Sailing Club	Purchase a rigid inflatable rescue/training boat, Drummoyne Sailing Club	8,000
Dubbo District Cricket Association	Install three shade structures, Lady Cutler Sporting Complex	9,000
Dubbo Gun Club	Concrete formed ramp and provision of hopper fed automatic trap, Dubbo Gun Club	1,500
Dudley Redhead United Junior and Senior Soccer Clubs	Upgrade and improve oval drainage, Lyndon Oval	10,000
Dungog Shire Council	Construct skateboard and BMX facility, Bruyn Park	12,500
Eagle Vale St Andrews Junior Rugby League Football Club	Install additional pole and floodlights on rugby league fields, Eschol Park Sporting Complex	9,500
Edgeworth Ovals Board	Fit steel roof to existing amenities block, Edgeworth No. 3 Oval	1,843
Emmaville / Deepwater Swimming Club Incorporated	Install lights, Emmaville Swimming Pool	2,000
Engadine Bowling and Recreation Club Limited	Install retractable solar protective canopy on one side of No. 2 green, Engadine Bowling and Recreation Club	1,750
Englands Park Tennis Club Incorporated	Provision of weather protection, and additional lighting at the courts, Englands Park Tennis Club	10,000
Epping Eastwood Sports Club	Improve baseball/softball facilities, Epping Eastwood Sports Club	16,349
Ermington United Sport and Recreation Club	Install safety fencing, George Kendall Riverside Park	2,640
Eumungerie Cricket Club	Install a fence/safety barrier, Eumungerie Sports and Recreation Ground Reserve	300
Fairfield City Council	Provide four new brightline floodlight fittings and relocate existing lights, Prospect View Reserve	3,250
Fairfield City Council	Provide four new brightline units to poles, Parkes Reserve	5,250
Fairfield City Council	Install awning to extend from the amenities building, Carrawood Park	12,500
Fairfield City Council	Install an irrigation system, Joe Broad Reserve	18,000
Fairfield City Council	Supply and install electronic irrigation system to soccer field, Parkes Reserve	8,500
Fairfield City Council	Seal the car park, Hartleys Oval	6,500
Fairfield City Council	Install basketball court, Bonnyrigg District Park	15,000
Fairfield City Council	Develop a group barbecue/gathering area, Fairfield City Golf Course	10,000
Fairfield City Council	Upgrade floodlighting, Chisholm Park	8,000
Fairfield City Council	Lay concrete wicket, cover with synthetic turf and install galvanised cage, Prospect View Reserve	3,750
Fairfield City Council	Install youth playground, Wetherill Park Reserve	17,000
Federal Tennis Club Incorporated	Install lighting, Federal Tennis Club	3,900
Ferncourt Public School	Create levelled netball court and mini soccer field, Ferncourt Public School	17,500
Friends of Morton National Park	Upgrade the walking/emergency access track, Morton National Park	15,000
Georges River 16' Sailing Club Limited	Provide eight additional Sabot Class sail training boats, Peter Depena Reserve	8,000
Gilgandra Amateur Swimming Club	Provide coin operated hot showers in the toilets, Gilgandra Swimming Pool	2,870
Gilgandra Netball Club	Remove existing grass courts and replace with asphalt courts, McGrane Oval	8,000
Girl Guide Association (New South Wales)	Construct a building to provide a water activities centre, Prince Edward Park Reserve	20,000
Gladesville RSL Junior Cricket Club	Construct three cricket practice areas, Morrison Bay Park	10,000
Glen Valley Polocrosse Club Incorporated	Provide power and lighting to canteen and water reticulation system, Stonehenge Recreation Reserve	3,100
Gloucester District Tennis Association	Improve the existing steel framed umpire chairs, Gloucester Tennis Complex	1,700
Gloucester Shire Council	Provision of "off road" car parking area, "The Cove"	5,500
Gooden Reserve 355 Committee	Upgrade netball court lighting, Gooden Reserve	2,690

Goonellabah and District Soccer Club Limited	Provide additional seating, lighting and associated works, Weston Park	5,000
Gordon District Cricket Club Incorporated - Junior Division	Construct four synthetic cricket practice wickets and nets, Artarmon Reserve	8,000
Gosford City Council	Major earthworks to level ground, Paul Oval	10,000
Grafton City Council	Install training lights on multi-use fields, Rushforth Park	9,000
Grafton City Council	Complete 32 horse stalls, Hawthorne Rodeo Park	8,000
Great Lakes Council	Provision of amenities and changerooms, Memorial Park	10,000
Great Lakes Council	Upgrade of lighting to premier sporting field, North Tuncurry Regional Sporting Complex	12,000
Grenfell Rotary Club	Two asphalt courts for both netball and basketball, Grenfell Bowling Club	8,481
Greta Tennis Club Incorporated	Construct two synthetic grass courts, Greta Central Park	16,500
Griffith Centre Riding for the Disabled	Provide spray system to control dust, Dalton Park	5,000
Griffith City Council	Install lighting, West End Oval	10,000
Guildford Rugby League Football and Recreation Club Limited	Stage 2 of irrigation plan, McCredie Park	9,652
Gundaroo Public School	Construct a sealed all-weather netball/basketball court, Gundaroo Public School	7,500
Gundry Oval Management Committee	Provide two additional floodlights, Gundry Oval	11,500
Gunnedah Women's Bowling Club	Improve existing lighting on bowling green, Gunnedah Women's Bowling Club	2,600
Guyra District Polocrosse Club Incorporated	Extend existing clubhouse, Bald Blair Recreational Grounds	6,950
Hamrun Association Incorporated	Build three new Bocce pitches in the club grounds, Hamrun Association Bocce Pitches	15,000
Harrington Skate Park Association	Stage I construction of concrete slab and skate board elements, Oxley Reserve (Eastern End)	12,500
Harry Dennison Parks Committee	Remove and replace the cricket pitch cover, Harry Dennison Reserve	5,000
Hawkesbury Sports Council Incorporated	Provide skate park, Hawkesbury Park	20,000
Hay Gymnastics Club Incorporated	Provision of landing mats, Hay War Memorial Hall	1,500
Hay Shire Council	Replace playground equipment, Tindale Park	3,000
Hérons Creek Parents and Citizens Association	Upgrade and improve court surface, Herons Creek Public School	9,000
Holroyd City Council	Renovate canteen and change rooms, Tom Uren Park	16,000
Holroyd City Council	Construct a long jump facility, Holroyd Sportsground	15,000
Holroyd City Council	Renovate canteen and change rooms, Pendle Hill Park	16,000
Homenetmen Ararat Union and Hamazkaine Armenian Association	Upgrade the recreation hall, Ararat Scout Hall, Santa Rosa Park	20,000
Hornsby Bowling Club Limited	Provide disabled toilet and ramps, Hornsby Bowling Club	6,000
Hornsby Pony Club Incorporated	Establish an equestrian and multi-use facility, Arcadia Park	8,570
Hornsby Shire Council	Upgrade the children's playground, Ruddock Park	22,045
Hunter Region Velodrome Trust	Widen the velodrome apron, Newcastle and Hunter Regional Velodrome	9,800
Hurstville City Council	Construct additional toilet block, Evatt Park	10,000
Hurstville City Council	Construct second storey on amenities block, Hurstville Oval	10,000
Hurstville City Council	Construct toilet for disabled, Olds Park	10,000
Hurstville City Council	Lay synthetic grass surfaces for two hardcourts, "Vanessa" Tennis Complex	11,000
Hurstville Croquet Club Incorporated	Replace old wooden shutters and construct and install steel awning, Hurstville Croquet Club	1,159
Illawarra Rowing Club Incorporated	Develop final stage of the regional rowing centre, Illawarra Rowing Centre	10,000
Ingleburn Tennis Club	Replace worn surface, Ingleburn Tennis Centre	12,000
Inverell Rugby Football Club	Install lights suitable for night games on No. 1 and No. 2 fields, Inverell Rugby Park	9,000
Ivanhoe Central School	Construct a multi-purpose synthetic grass sports surface, Ivanhoe Central School	8,000
Jenkins Street Reserve Committee	Rebuild and rehabilitate a parkland facility/area, Jenkins Street Reserve	15,000
Jerilderie Tidy Towns Committee	Stage II development of Horgans Walk, Horgans Park	4,300
June Shire Council	New playground equipment and softfall, Rotary Park	7,000
Kempsey Shire Council	Provide additional field to Kemp Street Baseball Field, Kempsey Street Sporting Complex	8,000
Kentucky Action Group - P and C and School Council	Purchase and install playground equipment and softfall area, Kentucky Public School	6,000
Kincumber Soccer Club	Colourbond awning on concrete slab, Frost Reserve	6,058
Kogarah Council	Install new playground, Connells Point Reserve	10,000
Kogarah Council	Install path, steps and handrails, Cnr Merriman St and Kyle Parade	15,000
Ku-ring-gai Municipal Council	Install perimeter drainage, Bannockburn Oval	14,000

Ku-ring-gai Municipal Council	Build a tennis shelter over the seating, Killara Park	2,500
Ku-ring-gai Municipal Council	Build a tennis shelter over seating, Allan Small Park	2,500
Ku-ring-gai Municipal Council	Install sports lights, St Ives Community Hall	7,000
Ku-ring-gai Municipal Council	Install a unisex accessible toilet, East Lindfield Community Hall	7,500
Ku-ring-gai Municipal Council	Install unisex accessible toilet, East Roseville Community Hall	7,500
Ku-ring-gai Municipal Council	Convert two tennis courts from acrylic hardcourt to synthetic grass, Turramurra Park	14,000
Ku-ring-gai District Soccer Association	Install two additional light poles and associated lights, Primula Oval	3,266
Kurnell Community Sports and Recreation Club	Supply and install recreational shade, playground equipment and tables/seating at tennis courts, Kurnell Community Sports Club	7,000
Kyla Park Management Committee	Construct an asphalt netball court, Kyla Oval	5,822
Lake Macquarie City Council	Increase amenities, Edgeworth Sporting Complex	10,000
Lake Macquarie City Council	Construct a half basketball court, Carbeen Street Reserve	10,000
Lake Macquarie City Council	Develop a skate park, Caves Beach	10,000
Lake Macquarie City Council	Develop a skate park, Bolton Point	10,000
Lake Macquarie Police	Provide lighting to the netball courts at rear of club, Lake Macquarie Police	10,000
Lakeside Netball Association Incorporated	Upgrade and extend the clubhouse, Molly Smith Netball Courts	10,000
Lane Cove Council	Construct a bicycle pathway suitable for young children, Blackman Park	12,000
Lane Cove Council	Provide automatic irrigation to sporting ground, Tantallon Oval	16,000
Lane Cove Swimming Club	Provide a single room and covered concrete slab, Lane Cove Municipal Swimming Pool	12,000
Lansvale United Sports Club	Extend toilet block for dressing sheds, Strong Park	14,950
Lansvale United Sports Club	Extend existing colourbond shed, Strong Park	2,900
Leeton Shire Council	Construct a skatepark, Leeton Ovals Complex No. 3 Oval	7,500
Leichhardt Municipal Council	Provide public fitness equipment, King George Park	12,500
Leichhardt Wanderers Junior Rugby League Football Club	Install new field lighting, Blackmore Park	15,000
Lidcombe Waratah Junior Soccer Football Club	Install safety fencing, mini-soccer posts and build awning above the amenities block, Coleman Park Soccer Fields	7,000
Lindfield Bowling Club	Construct concrete path, fencing, security lights, roller door and ramp for disabled bowlers, Lindfield Bowling Club	6,000
Lions Club of Cabarita Beach/Pottsville Beach Incorporated	Construct skateboard facility, Les Burger Sports Fields	10,000
Lithgow Athletic Club	Construct a clubhouse, Jim Monaghan Athletic Field	12,500
Liverpool Boating Association	Construct race control shelter/picnic shelter, Grand Flaneur Beach (Ascot Point)	5,530
Liverpool City Council	Construct rowing storage facility, Grand Flaneur Beach	30,000
Liverpool City Council	Renovate existing tennis courts to multi-purpose courts, McGirr Park	30,000
Lockhart St. Josephs Catholic School	Provide shade over playground and walkways, St Josephs Catholic School	1,900
Lockhart Tennis Club	Resurface two tennis courts with synthetic grass, Lockhart Recreation Ground	10,913
Lorn Recreation Board	Improve and upgrade cricket practice wickets, replace perimeter cricket boundary fencing, Lorn Park	9,000
Macarthur Cricket Council	Extend and refurbish cricket nets, Memorial Oval	3,000
Macarthur Cricket Council	Construct three net training complex, Eschol Park Sports Complex	5,592
Macarthur District Softball Association Incorporated	Install "two-rail design" pipe and chainwire fencing, Rotary Cowpastures Reserve	5,500
Maitland City Tennis Club Incorporated	Upgrade courts with synthetic grass surface, Maitland City Tennis Club	10,000
Mangrove Mountain Sporting Association	Cladding of the Centre's building with colourbond clad, Mountain Districts Sports Park	15,000
Manilla Amateur Swimming Club	Install metal frame and cover with shadecloth, Manilla Memorial Swimming Pool	6,200
Manly Council	Extend an existing half skate bowl, Keirle Park	7,238
Manly Council	Provide four shaded areas for multi-purpose use, Andrew "Boy" Charlton Manly Swim Centre	9,945
Manly Warringah Athletics Centre Incorporated	Supply and install two shade structures, NSW Academy of Sport	3,200
Manly Warringah Gymnastic Club	Outfit premises to conduct Gymnastics, Manly Warringah Gymnastic Club	10,000
Maraylya Public School Parents and Citizens Association	Construct fixed multi-play and exercise frame, Maraylya Public School	4,356
Marrickville Council	Install signage to formalise walk 14 of Marrickville walking routes, Camperdown	2,500
Marrickville Council	Resurface tennis courts, Marrickville Park	15,000
Marrickville Council	Install two solar lights on Cooks River, Steel Park	4,844



Marrickville Council	Install signage to formalise walk 15 of Marrickville walking routes, Stanmore	2,500
Marrickville Council	Install signage to formalise walk 16 of Marrickville walking routes, Petersham	2,500
Marrickville Council	Install signage to formalise walk 13 of Marrickville walking routes, Petersham	2,500
Medowie Tennis Club Incorporated	Provision of play equipment and seating for participants using tennis courts, Boyd Oval	2,300
Merewether Carlton Junior Rugby Club	Drainage for the field, Gibbs Brothers Oval	8,700
Merrima Shire Council	Construct horsestalls, Merrima Showground	6,000
Milperra Colts Junior Rugby League Football Club Incorporated	Extend existing dwelling, Killara Reserve	24,000
Minmi Progress Association	Replace fencing with PVC covered mesh fencing, Minmi Community Tennis Court	4,000
Moama Bowling Club Limited	Provide lighting to the lawn bowl greens, Moama Bowling Club	5,000
Moonan Brook Tennis Club	Install pole lighting and associated underground cabling, Moonan Brook Recreation Park	7,000
Morisset Pool Incorporated	15m x 5m heated multipurpose swimming pool, Morisset Public Swimming Pool	10,000
Morpeth Schoolboys Rugby League Football Club Incorporated	Upgrade floodlighting, Morpeth Oval	9,325
Mosman Netball Club	Construct four all-weather netball courts, Rawson Park Netball Courts	15,000
Mountain District Soccer Club	Training light to be placed on existing pole, Mountain District Sports Park	7,500
Multi Purpose Recreation Slab Committee	Construct multi-purpose recreational slab, Honeyman Parks Land	2,500
Mulwala Lonsdale Recreation Reserve Committee of Management	Install an automatic watering system, Lonsdale Recreation Reserve	5,000
Murrurundi Tennis Club Incorporated	Replace lighting towers, Wilson Memorial park (Tennis Club)	4,500
Murwillumbah Netball Association Incorporated	Resurface three netball courts with asphaltic concrete, Murwillumbah Netball Complex	6,000
Murwillumbah Services Soccer Club	Fencing of the field, Jim Divine Field	1,700
Murwillumbah/Tyalgum Cricket Club	Replace synthetic turf on pitch, Bruce Bartrim Oval	900
Muswellbrook Netball Association	Sealing of two netball courts, Karoola Park	7,000
Narooma Ovals Management Committee	Install and connect two light towers, Bill Smyth Oval	10,963
Narrabeen Beach Surf Life Saving Club Incorporated	Rebuild first floor of southern end of clubhouse and associated works, Lyons Park	20,000
Narramine Shire Council	Purchase relocatable seating, Cale Oval	11,500
Nelson Bay Chamber of Commerce	Develop a skate facility, Nelson Bay Park	15,000
Nelson Bay Pistol Club Incorporated	Construct a toilet block for use by Pistol Club members, Tomaree Sports Complex	10,000
Nepean District Table Tennis Association	Install taraflex covering over concrete surface, Woodriff Gardens	6,500
Nepean High School	Upgrade existing sporting facilities, Nepean High School Sporting Fields	25,055
New England Archery Club	Complete the second half of the shelter, Attunga State Forest	2,000
Newcastle City Council	Upgrade existing half pipe, Grange Avenue Reserve	30,000
Newcastle City Council	Upgrade of canteen facilities, Darling Street Oval	10,000
Newport Bowling Club Limited	Provide sun protection around bowling greens, Newport Bowling Club	3,250
Niangala Tennis Club	Prepare surface, supply and laser level top dressing, Niangala Tennis Club	4,300
North Ryde Kindergarten	Develop stage 2 playground area, North Ryde Kindergarten	6,000
North Western Suburbs Tennis Association Incorporated	Reconstruct seating and weather sheds, Birchgrove Park	10,000
Northlakes Public School	Install a set of double cricket nets including pitches, Northlakes Public School	3,500
Nowra Athletics Club Incorporated	Supply and install electrical services to light poles, Shoalhaven High School	10,500
Nundle Fishing Club Incorporated	Internal division of clubhouse ground floor, Nundle Fishing Club	1,000
Nundle Golf Club Incorporated	Install one supergrasse synthetic green, Nundle Golf Club	3,000
Nundle Rodeo Committee	Construct activity shelter, Nundle Pony Club Grounds	1,200
Nyngan District Cricket Association	Provide an additional playing field area, Frank Smith Oval	20,000
Oak Flats Sailing Club Incorporated	Improve access to ladies amenities, Deakin Park	2,315
Oakville Public School	Concrete newcombe ball court, Oakville Public School	1,250
Oatley Bowling and Recreation Club Limited	Construct shades over seats for two bowling greens, Oatley Bowling Club	6,300
Oberon Golf Club	Sink water bore, install water tank and supply electricity to water pumps, Oberon Golf Club	10,000
Old Bar Advisory and Liaison Committee	Provide shade construction, Wallabi Point Reserve	7,000
Olympic Park Tennis Club Incorporated	Upgrade three existing clay courts with synthetic grass courts, Olympic Park Tennis Courts	5,000
Orange Emus Rugby Union	Supply and install seating in grandstand, Endeavour Park	10,000

Orange Netball Association	Resurface netball courts, Moulder Park Netball Complex	5,000
Oxley Island Pony Club	Install an equipment shed, Pony Club Ground	3,400
Parkes Police and Community Youth Club	Upgrade timber parquet flooring, Parkes Police and Community Youth Club	4,500
Parkes Sports Council	Provision of automatic irrigation system, Woodward Park	13,500
Parramatta City Council	Construct skateboard/rollerblade facility and ancillary support facilities, James Ruse Reserve	19,750
Parramatta Junior Eels Rugby League	Supply and install extensions to automatic watering system, Richie Benaud Oval	9,200
Patonga Beach Tennis	Construct two petanque courts, Eve Williamson Memorial Oval	1,256
Penrith City Council	Provide an automatic reticulation system, Allsop Oval	11,500
Penrith City Council	Provide a field that will accommodate soccer, Gaelic football and Little Athletics facility, Shaw Park	40,000
Pittwater RSL Soccer Club	Provide additional lighting to floodlight, Kitchener Park	22,820
Point Clare Public School P and C Association	Multi-purpose hardcourt to be used for tennis, netball and basketball, Point Clare Public School	16,700
Police and Community Youth Club NSW Limited. Broken Hill	Concreting, fencing and provision of facilities for half court basketball, volleyball and modified tennis, Broken Hill PCYC	7,000
Police and Community Youth Club NSW Limited. North Sydney	Construct an outdoor multi-purpose court, North Sydney PCYC	15,000
Police and Community Youth Club NSW Limited. Port Macquarie	Renovate existing adult gym/swimming pool area and provide storage and seating, Port Macquarie PCYC	8,000
Police and Community Youth Club NSW Limited. Young	Establish an area suitable for the activity of roller blading and skate boarding, PCYC Young	6,373
Port Hacking Open Sailing Club	Reconstruct a deck, boatsheds and launching pontoon, Attunga Road Reserve	20,000
Port Macquarie Gymnastics Club Incorporated	Strengthen and add roof struts for harnesses, Port Macquarie Gymnastics Club	1,600
Port Stephens Council	Upgrade of power supply to allow for floodlighting, Mallabula Sports Complex	11,500
Port Stephens Council	Construct turf wicket, Bowthorne Park	3,100
Port Stephens Council	Construct two all weather multi-purpose courts with ability to provide quality floodlighting, Karuah Multi-purpose Courts	10,000
Presbyterian Tennis Club	Redevelop tennis court, Presbyterian Tennis Club	1,300
Pretty Pines Recreation Ground Committee	Upgrade of shutters to windows, Pretty Pine Recreation Ground	5,000
Prospect Park Committee	Construct a concrete pathway, associated garden beds and teenage recreation equipment, Prospect Park	10,000
Quambone Tennis Club	Seal one tennis court for all weather use for tennis, basketball and netball, Quambone Tennis Club	8,800
Quandialla Swimming Pool	Install a high grade UV protection over the small pool, Quandialla Swimming Pool	2,000
Raleigh Hall and Recreation Reserve Management Committee	Renew fencing and purchase net for second court, Raleigh Hall and Recreation Reserve	600
Randwick City Council	Replace playground equipment, install safety fencing and provide landscaping, Fred Williams Reserve	15,000
Randwick City Council	Redesign playground to include additional equipment, Alison Park Randwick	15,000
Randwick City Council	Replace playground equipment and provide landscape works, Ocean View Reserve	15,000
Rathmines Oval Board	Install underground drainage and upgrade playing surface, Rathmines No. 2 Oval	8,299
Rawsonville Pony Club	Steel horse holding yards, Rawsonville Soldiers Memorial	2,100
Richmond River Shire Council	Construct concrete slab for skateboard riding, basketball and netball, Windsor Park	5,000
Riding for the Disabled - Kendall	Construct horse shelters, RDA Centre	5,000
Riding for the Disabled Association of NSW - Kiama Centre	Construct two new horse yards, Riding for Disabled - Kiama Centre	860
Rileys Hill Community Involvement Council	Construct a multi-purpose court area, Rileys Hill	6,500
Riverstone Dolphins RSL Swimming Incorporated	Purchase Thermal Pool Blankets, Riverstone Swimming Centre	9,000
Riverstone Trotting Track Committee	Construct roof over existing horse tie up stalls, Riverstone Trotting Track	4,890
Rockdale City Council	Install play equipment, Victory Reserve	10,000
Rockdale City Council	Install playground equipment, Whiteoak Reserve	10,000
Rockdale City Council	Install play equipment and plant shade trees, Moorefield Reserve	10,000
Rockley Bulls Rugby League Football Club	Replace damaged walls, ceiling linings, windows, doors and roof of the showground hall, Rockley Sports Ground	9,700
Roselea Student Care Centre Incorporated	Build a centre with office, toilets, storage space and kitchen, Roselea Public School	17,946



Roseville Rugby Union Club Incorporated	Install two lighting towers, Roseville Chase Oval	20,000
Rotary Club of Finley	Provision and installation of roller blade rink, Finley Rotary Park	4,200
Ryde City Council	Build a basketball facility, Ryde Park	10,000
Sailability North Sydney/Manly	Construct an accessible ramp and pontoon, Manly Yacht Club	10,000
Saint Edward's Primary School	Provide sunshade structure over playground equipment, St Edwards Primary School	
Canowindra		2,900
Saint Raphael's Parents and Friends Association	Upgrade perimeter fencing and reseal netball courts, St Raphaels Recreation Ground	3,000
Sanctuary Point Oval Management Committee	Construct a picket fence, Sanctuary Point Oval	20,605
Sawtell Public School	Resurface the netball court with asphalt, Sawtell Public School	7,300
Scone and District Pony Club Incorporated	Construct equipment storage and canteen area, White Park	5,000
Shoalhaven City Soccer Club	Construct wet weather spectator shelter as an extension to existing building, Ison Park	15,000
Singleton Shire Council	Construct free form skating facility for skateboard and rollerblade users, Civic Park	18,500
Skate Park 4 Camden (SP4C)	Develop a skate park, Kirkham Park	18,000
Somerton Primary School P and C	Purchase and construct fence around multi-purpose surface, Somerton Primary School	3,305
South Curl Curl Surf Lifesaving Club	Provide a disabled shower and toilet and new female shower and toilets, South Curl Curl SLSC	12,600
South Hurstville Bowling, Bocce and Recreation Club Limited	Install shade systems, South Hurstville Bowling, Bocce and Recreation Club	4,125
South Lismore Soccer Club Incorporated	Construct the second storey of South Lismore Soccer Clubhouse, Nesbitt Park	9,800
South Sydney City Council	Provide two bike rack facilities, Rushcutters Bay Park	1,125
South Sydney City Council	Provide four bike racks, Sydney Park	2,250
South Sydney City Council	Develop skate facility, Waterloo Oval	14,000
South Sydney City Council	Construct pedestrian/cycle path, view platform and seating, Alexandra Canal	11,500
South Tweed Junior Rugby League	Construct a canteen, committee room and equipment store, Dave Burns Field	9,000
Southern Cross University Men's Rugby Club	Level and surface the fields and construct a slab for future amenities, Cellulose Valley Technology Park	10,000
Sporting Shooters Association - Mudgee and District Branch	Addition of three bays on existing range shelter shed, Windamere Regional Reserve Park	2,800
St. Anthony Junior Rugby League Football Club Incorporated	Construct a timber frame with colour bond roof sheet, Pendle Hill Park	2,200
St. Bernadettes Netball Club Incorporated	Provide weather-proof shelter, Kellyville Netball Complex	2,810
St. Edwards Primary School	Re-develop sporting facilities, St Edwards School	7,552
St. John Bosco Youth Centre	Upgrade lighting for training facilities, Dobell Road Field	2,250
St. Josephs Primary School	Upgrade and construct sport and recreational facilities, St Josephs Primary School	
Wagga Wagga		5,500
St. Marys School Yoogali	Upgrade playground facilities, St Marys School	3,500
St. Patricks Diggerville Tennis Club	Resurface two clay courts to synthetic grass, East Albury Sporting Complex	12,550
Stockton Skatepark Improvements	Improve skateboarding, biking and rollerblading facilities, Rawson Park	7,900
Stoney Creek Area Community Association	Provide multi-purpose concrete court, Radcliffe Community Park	4,000
Strathfield Municipal Council	Upgrade floodlighting, Cooke Park	3,000
Strathfield Municipal Council	Provide playground equipment and appropriate undersurfacing, Strathfield Park	15,000
Stuarts Point Little Athletics Association	Concrete the long jump pits, Stuarts Point Sporting Ovals	500
Sunny Corner Flora and Fauna and Historical Site Trust	Build outdoor playground equipment, Sunny Corner Recreational Ground	5,500
Surf Lifesaving NSW Incorporated	Install a secured caged storage area, Surf Life Saving NSW	10,000
Sutherland Bowling and Recreation Club Limited	Purchase and install four retractable shade systems, Sutherland Bowling and Recreation Club	5,240
Sutherland Shire Council	Develop and upgrade the school's playing fields, Cronulla High School	10,000
Sutherland Shire Council	Upgrade playground facilities, Beauford Reserve	10,000
Sutherland Shire Council	Develop and upgrade the school's playing fields, Endeavour Sports High School	10,000
Sutherland Shire Council	Develop and upgrade playing field, Austin Street Reserve	10,000

Sutherland Shire Council	Upgrade the playground equipment, Jason Reserve	16,500
Sutherland Shire Council	Upgrade playground, Slesser Place Reserve	9,500
Swimtech Swimming Club Dubbo	Construct an electronic timing room, Dubbo Aquatic Leisure Centre	6,000
Tamworth City Council	Install a sprinkler system for oval, Regional Sporting Complex	12,195
Taree Basketball Association Incorporated	Provide wheelchair access ramp to stadium; upgrade playing surface to wheelchair standard; convert existing storeroom to disabled shower/toilet, Taree Recreation Ground	10,000
Taren Point Childcare Incorporated	Install reversible basketball/netball tower with removable rings, Taren Point Public School	447
Ted Horwood Reserve 355 Committee	Extend the existing walkway cycleway exercise track, Ted Horwood Reserve	7,000
Temora Swimming Club	Provide pool blanket, Temora Recreation Centre	13,156
Tenambit Soccer Club Incorporated	Awning for undercover protection, Beryl Humble Complex	6,182
Tenterfield Campdraft Association	Construct tiered seating with sun protection, Tenterfield Campdraft Grounds	1,479
Terrigal Wamberal Junior Rugby League and Youth Club	Extend and modify existing amenities block to incorporate storage and gymnasium, Brenan Franklin Oval	8,309
The Entrance Junior Rugby League Football Club	Tiling of changeroom floors including shelving to both changerooms, EDSACC South Sporting Fields	3,203
The Pittwater House Schools	Install drainage system, James Mooney Oval	10,000
The Salvation Army	Recreation facility and counselling centre, Wyong Youth 2000 Centre	20,200
The Salvation Army	Install an indoor multi sports centre, The Salvation Army	10,000
Tilba District Parents and Citizens Association	Remove old playground equipment and install new playground equipment, Central Tilba School	5,496
Timbumburi Public School Parents and Citizens Association	Convert existing loam tennis court to an all weather multi-purpose sport and recreation area, Timbumbur Public School Grounds	9,200
Tooma Services Memorial Hall Committee	Upgrade amenity block to cater for present user groups, Tooma Recreation Reserve	5,500
Towamba Tennis Club	Upgrade nets, linemarking and install new gates into wire fencing, Towamba Tennis Club	847
Tumbarumba Shire Council	Upgrade hall to include new floor and several building modifications, Tumbarumba Showground	6,750
Turrumurra Public School	Provide softfall for the primary area play equipment, Turrumurra Public School	4,400
Tweed Heads Soccer Club	Install an irrigation system, Arkinstall Park	9,000
Tweed Shire Council	Construct a change room and toilet for disabled patrons, Tweed Indoor Swimming Complex	3,000
Twin City Bowmen	Construct an amenities building, Hamilton Valley Lavington	6,994
Ulmarra Shire Council/Orara Valley Blue Light Incorporated	Construct a skate park, Shannon Park	10,000
University of Western Sydney	Level seven playing fields and construct a major clubhouse, University of Western Sydney Macarthur	15,000
Unkya Reserve Committee of Management	Upgrade the canteen including replacing the roof, Unkya Reserve	1,200
Uralla Shire Council	Construct skating area to include ramps, jumps, fence and signs, Uralla Sporting Complex	10,000
Urunga Tennis Club	Court resurfacing, Urunga Tennis Courts	10,000
Vaucluse Yacht Club Limited	Replace boatshed floor and decking, Vaucluse Yacht Club	12,740
Wahroonga Soccer Club Incorporated	Provide a hardstand area for amenities block, Karuah Park	3,472
Walcha Youth Hall Association Incorporated	Complete sanding and sealing of timber floor, Walcha Youth Hall	3,000
Wamberal Surf Life Saving Club	Training room and gear storage, Wamberal Surf Life Saving Club	20,000
Wambion Community Association	Install a storage shed, landscaping and additional playground equipment, Wambion Community Reserve	3,054
Warners Bay Sports Club	Additional oval to reduce over use of main oval, Feighan Oval	3,500
Warren Junior Soccer Association	Construct and fit out the canteen building, E.M Carter Oval	6,500
Wauchope Bonny Hills Surf Life Saving Club Incorporated	Extend clubhouse to incorporate caretakers residence, Rainbow Beach Reserve	11,000
Wauchope Garden Club Incorporated	Construct brick BBQ wood boxes with seating, Rocks Ferry Park	300
Waverley Council	Upgrade children's play equipment, Marks Park	10,000
Waverley Council	Upgrade children's play equipment and install fence around playground, Raleigh Reserve	10,000
Wellington Athletics	Install lighting and public address system, Rygate Park	1,500
West of the Range Pony Club Incorporated	Supply and setting up of equipment, Bonalbo Showground	1,000
West Wallsend Soccer Club Limited	Upgrade floodlights, Johnson Park	5,000
West Wallsend Tennis Club	Pathways to link courts and shelter and provide ramped access from carpark area, West Wallsend Tennis Club	2,000
Western Suburbs Cardinals Baseball Incorporated	Install four lighting towers with electrical controls, Cringila Community Park	17,850

Western Suburbs Little Athletics Centre	Purchase and install a public address system, St Lukes Oval	4,400
Westside Tennis Club Incorporated	Construct retaining wall, Westside Tennis Club Incorporated	850
Wingham Community Youth Support Group	Construct facility for use by skateboarders, rollerbladers and roller skaters, SRA Land	12,500
Wirrinya Aquatic Club	Construct a shelter, Lake Coolana	4,500
Wollondilly Little Athletics	Install new discus pads, two shot put pads and nets, Tahmoor Sportsground	2,600
Wollondilly Shire Council	Install additional floodlighting to sportsground, Warragamba Oval	3,000
Wollondilly Shire Council	Construct an awning for spectators, Willis Park	5,000
Wollongong City Council	New home base for three baseball clubs, Hector Harvey Park	20,000
Wollongong City Council	Provision of a toilet facility for skaters, Diamond Brothers Reserve	35,000
Wonboyn Lake Sports Club	Construct a multi-purpose court for tennis, Wonboyn Lake rural fire service property	20,000
Woolgoolga Bowling Club	Provision of shade screens over three green surrounds, Woolgoolga Bowling Club	3,300
Woolgoolga Sports Council Incorporated	Construct a concrete cricket pitch, Sporting Complex	2,500
Woomargama Tennis Club	Upgrade the lighting on two tennis courts, Woomargama Tennis Courts	3,000
Wyong Shire Council	Construct a half basketball court concrete pad and install street skating elements, Northlakes Oval	10,000
Wyong Shire Council	Amenities building disabled toilets, change rooms and store room, Warnervale Athletics Oval	15,000
Yamba Rugby Club Incorporated	Construct amenities and kiosk, Yamba Oval	9,000
Yanco Amateur Swimming Club	Install shade, seating and storage, Yanco Swimming Pool	1,500
Yarrowluma Council	Provision of playground equipment on the recreation ground, Burra Reserve	2,500
Yarrowluma Shire Council	Provision of playground equipment, Community Hall Site Hoskingtown	2,500
Yass Shire Council	Construct a skateboard park, Victoria Park	20,000
Yetman Cricket Club	Purchase and install irrigation system, Yetman Sport and Recreation Ground	200
	TOTAL	3,955,722

#### Country athletes scheme 1999/00

(Program Funding Source – Sport and Recreation Fund)

For the first round of payment, the funds were managed by State sporting organisations on behalf of individual recipients of approved grants. Second round payments were made directly to individual recipients of approved grants.

Organisation	Amount paid \$
Archery Society of NSW Inc	2,350
Athletics NSW Limited	2,950
BMX NSW	700
Hockey NSW	3,500
Indoor Cricket Federation of NSW Inc	1,500
Little Athletics Association of NSW Inc	1,000
NSW Basketball Association Limited	3,500
NSW Canoeing Inc	1,600
NSW Cricket Association	1,050
NSW Cycling Federation	3,100
NSW Dressage Council	700
NSW Golf Association Limited	400
NSW Gymnastic Association	5,400
NSW Karate Federation Inc	3,550
NSW Netball Association Limited	2,800
NSW Roller Sports Inc	900
NSW Rugby League (Country)	2,000
NSW Ski Association	6,600
NSW Soccer Federation Limited	3,150
NSW Softball Association Inc	2,950
NSW Sports Council for the Disabled	1,800
NSW Springboard & Platform Diving Association	2,300
NSW Squash Limited	3,400
NSW Swimming Association Inc	2,100
NSW Water Polo Inc	1,200
NSW Water Ski Association	1,900

NSW Weightlifting Association Limited	250
Orienteering Association of NSW	3,900
Surfing NSW Inc	2,100
Table Tennis NSW Inc	1,800
Tennis NSW	3,000
Tenpin Bowling Association of NSW	1,500
The Pony Club Association of NSW Inc	2,200
Triathlon NSW	1,000
Women's Golf NSW Inc	1,100
Yachting Association of NSW	1,100
<b>Total</b>	<b>80,350</b>

Grants totalling \$150,102 were also awarded to 392 individuals.

#### Footytab funding 1999/2000

(Program funding source – Sports Tab)

Recipient organisation	Project and location	Grant \$
Wallerawang Indoor Sports Association Inc	Two court multi purpose indoor stadium	300,000
Perisher Ski Patrol	Construction, training and accommodation facility	100,000
1999/2000 Sports Development Program	Enhancement to Sport Development Program	500,000
	<b>Total</b>	<b>900,000</b>

#### Minister's discretionary fund 1999/2000

(Program funding source – Sport and Recreation Fund)

Recipient	Project	Grant \$
Ballina RSL Men's Bowling Club	Develop a school sports day & coaching program	3,465
Bankstown City Mayor's Mens Lawn Bowls tournament	Support bowls tournament	500
Bankstown Coaching School	Support for a team of people with intellectual disabilities to play T-ball in Japan	1,000
Broken Hill Aquatic Centre	Feasibility study	5,000
Burwood Bowling Club	Repairs to club	1,315
Central Coast Youth Club	Support sporting programs and facilities for people with disabilities	5,000
Chinese Sports Foundation	Support activities over the Easter Sports Carnival 2000	5,000
Deepwater Golf Club	Purchase mowing equipment	1,000
Denistone East Bowling Club	Purchase shade cloth	2,800
Eccles Park Management Committee	Purchase shade cloth	2,800
Gu-Dgodah Aboriginal Youth Accommodation	Install a beach volleyball court	1,350
Hampton Progress Association	Purchase a ride-on lawn mower	3,500
Harbord Bowling & Recreation Club	Purchase shade cloth	3,000
Kincumber Junior Rugby League Club	Replace contents of gutted canteen	5,000
Lakeside Netball Association Inc	Upgrading and extension to clubhouse	5,000

Mingara Chess Club	Run the Millennium 2000 Australian Chess championships	1,200
Minnie Waters/Wooli Surf Life Saving Club	Training school students to become life savers	3,000
Moruya Batemans Bay Pistol Club	Repairs to club – storm damage	3,792
Narooma Sailability	To assist with equipment & support for the NSW 2.3 Access Dinghy Championships	5,000
Northcott Society	Purchase of wheelchair for recreational purposes	1,300
NSW Association of Indoor Bowlers	Support Senior Citizens Indoor Bowls Competition – part of Seniors Week 2000	1,000
Sunraysia Tour 1999	Support for cycling event	5,000
Surf Life Saving Illawarra	Support the youth leadership camp for youth at risk	3,000
Toukley District Cricket Club	Install cricket nets on the Harry Moore Oval, Toukley	2,965
Veteran Women Golfers Association	50 years anniversary celebrations	1,000
Walgett Boxing Club	Assistance for three Aboriginal boxers to attend the national title in Darwin	1,800
Wee Waa Swimming Pool	Purchase chair lift	5,000
West Epping Women's Bowling Club	Purchase sun shades	2,800
Woonona Pony Club	Purchase tow-a-mower	5,000
Youth of Uralla	Purchase equipment for the centre	2,145
Zone 15 of NSW DC (Inc)	Assist with involvement in the Australian Darts Legends Competition	500
<b>TOTAL</b>		<b>90,232</b>

#### Olympic services budget 1999/2000

Organisation	Project and description	Allocation \$
Olympic Co-ordination Authority	Development of 2 diamonds for training (and legacy) at the Olympic Softball (and Baseball) Centre, Aquilina Reserve, Rooty Hill, Blacktown.	2,000,000
Olympic Co-ordination Authority	Development of an Olympic athletics throws training area at Aquilina Reserve, Rooty Hill, Blacktown.	2,300,000
Olympic Co-ordination Authority	Redevelopment of the Ryde Aquatic Leisure Centre and provide a legacy facility for the sport of Water Polo.	500,000
	<b>Total</b>	<b>4,800,000</b>

#### Regional academies of sport grants 1999/2000 (Funding source – Sport and Recreation Fund)

Academy	Grant \$
Hunter Academy of Sport	80,000
Illawarra Academy of Sport	80,000
North Coast Academy of Sport	80,000
Northern Inland Academy of Sport	80,000
Riverina Academy of Sport	80,000
Western Academy of Sport	80,000
<b>Total</b>	<b>480,000</b>

## Regional Sports Facility Program 1999/2000

(Funding source – Sport and Recreation Fund)

Project/applicant	Project	Grant \$
Bathurst City Council	Construct a water based synthetic hockey surface	300,000
Bourke Sport and Recreation Committee	Establish a unified sporting club	104,400
Campbelltown City Council	Install a 52m gymnastics pit	43,000
Far North Coast Hockey	Construct amenities and clubhouse building	130,000
Jindera and District Swimming Pool Committee	Construct a swimming pool	140,000
Kingscliff Swimming Pool	Upgrade facility, including a heating plant	40,020
New England Regional Indoor Sporting Complex	Construction and fitout of two-court indoor sports stadium	300,000
Port Macquarie Cycle Club	Construct 250m outdoor velodrome	250,215
Port Stephens Council	Stage 2 of Lakeside Sports Complex	200,000
Shoalhaven Netball Association	Upgrade 6 courts to acrylic and construct six new acrylic courts	111,722
Sutherland Shire Council	Upgrade Sylvania Waters athletics track	300,000
Tocumwal Swimming Pool Committee	Construct a swimming pool	143,338
UTS Northern Suburbs Athletic Club	Upgrade athletic field	75,340
Wollongong City Council	Construct grandstand cover, storage, toilets and change rooms	150,000
	<b>Total</b>	<b>2,288,035</b>

## Remote Areas Travel Assistance Scheme (RATAS) 1999/2000

(Funding source – Sport and Recreation Fund)

Applicant	Project	Amount granted \$
Alma Broken Hill Amateur Swimming Club	50% of bus travel to Mildura and Dareton to attend carnivals.	\$1,000.00
Barrier District Cricket League	Car travel to Port Pirie by two cars and 50% of bus travel to Adelaide and Wilcannia.	\$2,460.00
Broken Hill Baseball Association	Travel to Adelaide by seven cars, and 50% of the cost of bus travel to Mildura twice.	\$2,085.00
Broken Hill Gymnastics & Kindergym Club	Travel to Adelaide by seven cars for Country Championships.	\$735.00
Broken Hill Gymnastics & Kindergym Club	Car travel to Ooyen by three cars.	\$210.00
Broken Hill Indoor Sports Arena	50% of the cost of bus travel to Mildura to compete in the South Australia Country Championships.	\$425.00
Broken Hill Softball Association	50% of the cost of bus travel to Adelaide to attend SASA Country Championships.	\$600.00
Cobar Amateur Swimming Club	Travel to Narromine and Coonamble by three cars, Wellington and Dubbo by two cars, and 50% of bus travel to Bourke twice, Brewarrina, Trangie and Warren once each to attend carnivals.	\$1,236.84
Cobar Junior Basketball	Travel to Forbes by three cars and Gilgandra by five cars for the Wild West Challenge.	\$528.00
Cobar Netball Association	Travel to Orange by one car to complete in the Orange Netball Association Carnival.	\$96.30
Cobar Pony Club	Car and truck travel to Rawsonville, Tottenham, Gilgandra, Warren, Coonamble and Narromine once each, and to Eumungerie twice.	\$389.60
Cobar Rugby Union Club	50% of bus travel to Coonamble, Lightning Ridge, Walgett, Bourke, Warren, Trangie and Gilgandra.	\$3,481.50
Cobar Senior Basketball	Car travel to Narromine by three cars for the Wild West Challenge.	\$153.60
Coonamble Amateur Swimming Club	Car travel to Dubbo by five cars, Mudgee, Narromine, Dunedoo and Binnaway by one car each, and 50% of bus travel to Lightning Ridge to attend swimming carnivals.	\$671.00
Coonamble Junior Rugby League	50% of bus travel to Nyngan twice for Group 14 competition.	\$495.00
Gulgambone Athletics	Travel to Cobar by five cars, Kiama by four cars and Parkes by two cars.	\$986.00
Hay Bowling Club	Car travel to Coleambally and Leeton, and 50% of bus travel to Griffith and Leeton twice, Hillston, Narrandera, Coleambally and Yenda once each.	\$1,185.00
Hay Football Club	50% of bus travel to Nullawil twice, Ultima, Murrabit, Wandella, Wakool, Quambatook and Macorna once each to complete in the Golden River Football League.	\$3,896.50
Hay Gymnastics Club	Travel to Albury twice by fourteen cars, Wagga Wagga twice by ten cars and Griffith once by seven cars.	\$1,645.80
Hay Jump Club	Car travel to Bathurst and Gunnedah for Royal Shows.	\$241.00
Hay Services Mens Bowling Club	Car travel to Leeton to attend the Farley Shield.	\$35.00
Hay Services Womens Bowling Club	Car travel to Leeton twice, Yenda and Narrandera for Presidents Days.	\$143.00
Hay Tennis Club	Car travel to Mildura and Sydney for veterans tournaments.	\$200.00
Hay Womens Bowling Club	Car travel to Yenda, Narrandera, Leeton and Griffith to attend Presidents Days.	\$132.80

Hay Womens Bowling Club	Car travel to Leeton twice, Yenda and Barellan to attend Presidents Days and Pennants competitions.	\$142.00
Hillston Ex-Services Bowling Club	Car travel to Narrandera and Leeton five times, Hay four times and Coleambally twice.	\$1,094.20
Lachlan River Sporting & Recreational Centre	Travel to Hay and Coleambally by two cars for Pennants Golf.	\$136.00
Lightning Ridge Rugby League Football Club	50% of bus travel to Coonamble and Warren (twice) and Nyngan once to compete in the Group 14 competition.	\$2,470.72
Moree Junior Cricket Club	50% of bus travel to Manilla and Tamworth to attend North West Intertown Competitions.	\$450.00
Moree Junior Rugby Union Club	50% of bus travel to Tamworth for participation in the Central North competition.	\$250.00
Moree Junior Soccer Club	50% of bus travel to Tamworth twice, Coonabarabran, Gunnedah, Glen Innes and Inverell once each to attend soccer carnivals.	\$1,892.50
Murray Darling Amateur Swimming Club	Car travel to Broken Hill, Swan Hill and Melbourne by eight cars and Bairnsdale by four cars.	\$2,480.00
Nyngan Junior Netball	Travel to Baradine by seven cars, Coonamble and Gilgandra by six cars, Walgett by three cars, and 50% of bus travel to Baradine twice, Gilgandra three times and Coonamble, Walgett and Warren once each.	\$1,898.20
Nyngan Junior Rugby League	50% of bus travel to Coonamble, Baradine, and Gilgandra three times each and Walgett once to attend carnivals and Group 14 competition.	\$3,318.00
Nyngan Rugby League Football Club	50% of bus travel to Lightning Ridge four times, Coonamble twice and Walgett once for Rugby League competitions	\$990.00
Nyngan Rugby Union Club	50% of bus travel to Bourke twice and Walgett once to attend matches with Western Plains Rugby.	\$795.75
Tottenham Golf Club	Travel to Cobar by two cars to attend the Cobar Open.	\$92.00
Tullamore Rugby Union	50% of bus travel to Molong, Yeoval, Oberon, Lithgow, Canowindra, Cudal, Blackheath and Blayney to compete in the Central West Presidents Cup.	\$2,028.30
Walgett Rugby Club	50% of bus travel to Cobar for the Rugby Union Semi-final.	\$658.00
Warialda Little Athletics Club	Car travel to Gunnedah twice and Tamworth and Taree once each.	\$216.00
	<b>Total</b>	<b>\$41,943.61</b>

#### Rural and remote sport development grants 1999/2000

(Program funding source – Sport and Recreation Fund)

Recipient	Project	Amount \$
Athletics NSW Limited	Conduct talent identification programs in rural NSW and link athletes identified to an accredited coach	4,000
	Develop a discipline based state wide coach network to provide education and support to coaches from all areas	5,000
	Develop a reference guide for parents, coaches, athletes and teachers on where to find essential sport services	1,000
NSW Cycling Federation	Conduct a talent identification program in schools in Western NSW to form a post 2000 cycling squad	7,500
	Establish a coach mentoring scheme to link rural regional academies of sport infrastructure and coaches, to raise the quality of cycling	2,000
	To develop guidelines for a statewide regional academy program based on the latest research and proven methods	1,000
Hockey NSW	Provide opportunities for athletes to participate in high level competition and be coached by state level coaches	4,500
	To support coaches from rural areas to attend a coaches forum and level 2 coach accreditation course	5,000
	To provide three level 1 coaching courses in rural areas of NSW	4,500
NSW Netball Association	Develop a support network and to upskill coaches from the rural and remote areas of North-Western NSW	3,000
	Conduct a statewide forum on coach mentoring to evaluate existing programs and determine a model for leadership training in netball	3,000
	Implement a talent program on south coast of NSW	4,000
NSW Rugby League	Coach education and upskilling seminar for rural based coaches	5,000
Country Rugby League	To develop coaching guidelines and conduct programs based on the latest research and proven methods	5,000
NSW Soccer Federation Limited	Develop Level 1 coaches through establishing a formal coach mentor / support scheme	1,000
	Develop appropriate education material for young soccer players and regional academies	4,000
Northern NSW Soccer Federation	Program to implement quality coaching and education for rural athletes in northern NSW	2,440
	Support and education program for rural based coaches in northern NSW	4,560
NSW Softball Association Inc	Develop a manual that details expected program content and training systems based on latest research	5,000
	Provide opportunities for athletes to participate in high level competition and be coached by state level coaches	2,000

	To link state level coaches with rural based coaches to improve coach education through learning latest skills and techniques	3,000
NSW Swimming Association Inc	Improve the standard and consistency in regional academies' swimming programs and underpin NSW Institute of Sport swimming program	3,000
	Identify and provide programs in rural NSW to allow for ongoing support during winter when pools are closed to identified swimmers	8,000
	Implement a statewide female distance swimmers program	2,000
Hunter Academy of Sport	To provide "grass roots" coach education to improve knowledge and pathways in sport for talented athletes in the Hunter region	10,000
Illawarra Academy of Sport	Create a website that links into DSR site with local sport information and coach education	3,775
	Conduct regional seminars to look at high performance sport issues	2,400
	Computer based nutritional education program for athletes and coaches	3,325
Northern Inland Academy of Sport	Conduct two awareness and preselection training clinics to ensure equity in access to Regional Academy of Sport for athletes across the region (two sports)	2,000
	Sun shelter for use by the Academy at venues where no shade is available.	2,000
	Increase the number of qualified coaches in the area to develop skills and knowledge of athletes	2,500
North Coast Academy of Sport	First regional coaches forum.	5,000
	Improve access to field based testing and education.	4,700
Riverina Academy of Sport	To provide access to appropriate sport science testing and improve interpretation and use of results	6,000
Westfield Sports High School	Provides opportunity for students in remote high schools to attend Westfield Sports High School for talent development and access to high level coaches	10,000
	<b>Total</b>	<b>141,200</b>

#### Shooting Club Development Program 1999/2000

(Funding source – Sport and Recreation Fund)

Recipient	Project and location	Grant \$
Broken Hill Pistol Club	Construct dividers and storage bays in the club	21,345
Cape Byron Pistol Club Inc	Raise mound to 8m at the club	3,000
Cessnock Clay Target Club Inc	Install a ball trap at the club	7,600
Cessnock Regional Shooting Complex	Develop 6 shooting ranges across all disciplines	400,000
Cobar Gun Club Ltd	Construct trap houses at the club	4,843
Condobolin Rifle Club	Install signage at the club	480
Dubbo Pistol Club Inc	Upgrade range with dividers, storage, improved access at club	2,972
Grafton Pistol Club Inc	Connect clubhouse, canteen and range facilities to electric power grid	17,520
Hastings Recreational Shooting Complex Inc	Upgrade fencing and access tracks at the complex	8,460
Narrandera and District Pistol Club Inc	Construct disabled access toilet, and safety fence around bullet stop mound at the club	12,741
Orange Clay Target Club Inc	Construct shooting traps at the club	15,000
Tamworth and Peel Valley Rifle Club Inc	Construct 8 covered shooting benches with storage facilities at the club	4,140
Taree-Wingham Gun Club Inc	Install shooting traps at the club	5,445
Upper Hunter Gun Club Inc	Install shooting traps at the club	9,000
Wentworth Pistol Club	Connect electrical power at the club	3,000
	<b>Total</b>	<b>515,546</b>



## Sports development – State associations grants 1999/2000

(Funding source – Sport and Recreation Fund)

Sport	Name of Organisation	Grant \$
Archery	Archery Society of NSW	15,424
Athletics	Athletics NSW Ltd	46,968
	Little Athletics Association of NSW Inc	37,500
Australian Football	NSW Australian Football League	58,500
Badminton	NSW Badminton Association	20,000
Baseball	NSW Baseball League Inc	45,500
Basketball	Basketball NSW	69,320
BMX	NSW BMX League Inc	10,400
Bocce	NSW Bocce Federation	4,350
Bowls	Royal NSW Bowling Association	42,000
	NSW Women's Bowling Association Inc	14,500
Boxing	NSW Amateur Boxing Association Inc	7,000
Canoeing	NSW Canoeing Association	22,200
Cricket	NSW Cricket Association	46,650
	NSW Women's Cricket Association	25,800
Croquet	Croquet Players' Association of NSW Inc	5,500
Cycling	NSW Cycling Federation Inc	41,400
Dancesport	Dancesport NSW	3,375
Darts	NSW Darts Council Inc	2,500
Diving	NSW Springboard and Platform Diving Association	23,400
Endurance Riders	NSW Endurance Riders' Association	8,953
Equestrian	Equestrian Federation of Australia (NSW Branch) Inc	37,750
Fencing	NSW Fencing Association	9,775
Fishing	NSW Fishing Clubs Association Inc	5,000
Flying Disc	NSW Flying Disc Association	5,500
Futsal	NSW Futsal Association Ltd	23,500
Golf	NSW Golf Association Ltd	27,180
	Women's Golf NSW	35,990
Gridiron	NSW Gridiron Football League Ltd	1,750
Gymnastics	NSW Gymnastic Association	53,000
Handball	NSW Handball Association Inc.	17,000
Hang Gliding	NSW Hang Gliding Federation of Australia Inc	4,000
Hockey	Hockey NSW	48,000
Ice Hockey	NSW Ice Hockey Association	7,800
Ice Skating	NSW Ice Skating Association Inc	5,000
Ice Racing	Ice Speed Skating Association of NSW	6,990
Indoor Bowls	NSW Association of Indoor Bowlers	2,000
Indoor Cricket	Indoor Cricket Federation of NSW Inc	34,250
Judo	Judo Federation of NSW Inc	30,500
Lacrosse	NSW Lacrosse Association Inc	9,000
Marching	NSW Marching Association Inc	3,300
Motor Sport	Australian Karting Association NSW	8,000
	Motorcycling NSW Inc	11,500
	Confederation of Australian Motor Sport (NSW)	19,800
Netball	NSW Netball Association Ltd	45,000
Orienteering	Orienteering Association of NSW	20,250
Parachuting	NSW Parachute Council	8,230
Polo	NSW Polo Association	12,400
Polocrosse	NSW Polocrosse Association of NSW Inc	4,000
Pony Clubs	Pony Club Association of NSW Inc	40,000
Roller Sports	NSW Roller Sports Inc	16,250

Rowing	NSW Rowing Association	42,600
Rugby League	NSW Rugby League Ltd	28,000
Rugby Union	NSW Rugby Union	48,500
Skiing	NSW Ski Association	38,800
Soccer	NSW Soccer Federation Ltd	37,000
	Northern NSW Soccer Federation Ltd	27,000
Softball	NSW Softball Association	51,535
Squash	NSW Squash Ltd	43,000
Surfriding	Surfing NSW Inc	27,250
Swimming	NSW Swimming Association Inc	44,910
	Masters Swimming NSW	6,750
Shooting	NSW Clay Target Association	14,000
	NSW Amateur Pistol Association	30,000
	NSW Rifle Association	9,250
	NSW Small Bore and Air Rifle Association	5,000
	NSW Sporting Shooters Association of Australia	15,000
Table Tennis	Table Tennis NSW Inc	35,000
Tennis	NSW Tennis Association	37,724
Tenpin Bowling	Tenpin Bowling Association of NSW	10,000
Trampoline	Trampoline Sports NSW Inc	24,775
Touch	NSW Touch Association	36,180
Triathlon	Triathlon NSW	31,275
Underwater	Australian Underwater Federation (NSW Branch)	4,160
Water Polo	NSW Water Polo Inc	55,000
Water Skiing	NSW Water Ski Association	41,200
Weightlifting	NSW Weightlifting Association Ltd	20,000
Wrestling	NSW Wrestling Association	10,000
Yachting	Yachting Association of NSW	45,000
<b>TOTAL</b>	<b>79 GRANTS</b>	<b>1,922,864</b>
Other Organisations		
	Australian Council for Health, Physical Education and Recreation (ACHPER)	9,000
	Australian Society of Sports Administrators (NSW)	20,000
	NSW Olympic Council	68,300
	NSW Sports Council for the Disabled	191,400
	Sport NSW	37,375
	Sports Medicine Australia (NSW) Branch	37,575
	Womensport and Recreation	8,000
	Martial Arts Industry Association Ltd	10,000
	Outdoor Recreation Industry Council of NSW	24,050
	NSW Shooting Association Ltd	12,750
	NSW Sport and Recreation Industry Training Advisory Body Inc	15,000
<b>TOTAL</b>	<b>11 GRANTS</b>	<b>433,450</b>
Sports high schools grants 1999/2000		
Illawarra Sports High School	\$50,000	
Hunter Sports High School	\$50,000	
<b>Total</b>	<b>\$100,000</b>	
Women's sport and recreation administration scholarship program 1999/2000		
(Funding source – Sport and Recreation Fund)		
The Minister approved the format for the 2000 Women's Sport and Recreation Administration Scholarship Program as follows:		

**International Travel Scholarship Program**

Allocation of \$10,000

Awarding of three scholarships, each worth \$3,000

**Sports Management Development Scholarship Program**

Allocation of \$50,000

Conduct two training programs for women in the Western and Hunter regions.

**Research Scholarship Program**

Not allocated in 1999/2000

**International Travel Scholarship Recipients**

Number of scholarships awarded: 3

Budget: \$10,000

Name/Position	Event attending	Amount
Conny Loscher Sports Scientist, NSW Institute of Sport	International Symposium of Sports Scientist Biomechanics in Sport, Hong Kong	\$1,500
Fiona McEachern NSW State Coach Skysurf and Freestyle, Arizona	World Cup of Formation Skydiving Freestyle,	\$3,000
Kellie Puxty, Manager, Sports, NSW Wheelchair	2 x Paralympic Trial Events Swede Elite Games Swiss National Association	\$3,000

**2000 Sports Management Development Scholarship Program - Western**

Number of scholarships awarded: 16

Name	Organisation
Racquel Arrowsmith	Youth Worker, Coonamble Youth & Community Centre
Cheryl Darcy	Involved in the Dubbo Netball and Touch Teams, Level 1 Coach for Netball, Member of the Dubbo Local Aboriginal Land Council Committee
Anne Dennis	Local Sports Council, Coach Netball
Jill Fineran	Geurie Youth Club, Rugby League Football Club and P & C Association
Kaylene Hall	Sports Co-ordinator – Walgett Public Schools
Kim Hardy	Youth Worker, Brewarrina
Natalie Harris	Youth Co-ordinator, Coonamble Youth & Community Centre
Dina Moore	AEA Dubbo South Public School
Margaret Murray	Committee Member Namatjira Regional Sporting Association
Natasha O'Donnell	Assistant at Menindee Central School, Level 1 Referee Touch Football Association
Eunice Peachey	NSW Aboriginal Rugby League Association (Chairperson), Dubbo Pacemakers Aboriginal Sports Club (Treasurer), Binaal Billa Aboriginal Regional Council, The Thubbo Aboriginal Medical Co-operative (CEO)
Irene Peachey	Dubbo Pacemakers Aboriginal Sports Club (Secretary), Member of the Aboriginal Sports Council Binaal Billa Aboriginal Regional Council
Angel Williams	Pool Superintendent, Peak Hill
Katherine Winters	Primary School Teacher, Level 1 Netball Coach
Elizabeth Wright	Organiser for the Motivation, Education, Recreation, Communication for Youth (MERCY)
Georgina Wright	Involved in the Goodooga Youth Club and assists with the activities of MERCY

## 2000 Sports Management Development Program - Hunter

Number of scholarships awarded: 15

Name	Organisation
Anna Batterham	Education Officer, Hunter Surf Life Saving
Robyn Behan	Secretary, Central Region and Lake Macquarie BMX Club
Michelle Birt	Administration Assistant, Australian Oztag Sports Association
Janice Bowen	President, Newcastle Tenpin Bowling Association
Rhonda Brettle	Secretary, NSW Ladies Legends Darts Organisation, Chairperson 2001 Masters for Darts
Vicki Cochrane	Social Secretary, Cessnock District Netball
Brooke Cronin	Sports Administrator, Newcastle Basketball Association
Patricia Crook	Minute Secretary, Senior Darts Council, Newcastle
Carolyn Dodds	Publicity Officer, Newcastle Inline Hockey
Yvonne Kavanagh	Board Member, Hunter Badminton
Margaret Mackenzie	Secretary, International Sport Body, Olympic Games, 2000, Convenor, NSW Rowing Regatta Commission
Vicki Manak	Manager of a local Newcastle soccer team, Member of the Women's over 35 Inline Hockey Team
Jane Taylor	Country Project Officer, Tennis NSW
Donna Wedes	Secretary, Newcastle Kart Racing Club
Lisa Worth	Technical Development Officer, Newcastle Softball

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## Appendix 41

### Presentations on drugs in sport in 1999/2000

Sport	Audience and participant numbers
Illawarra Academy of Sport	16 junior athletes, parents and officials. 12 senior athletes, parents and officials.
NSW Institute of Sport	
Basketball	16 scholarship holders.
Cricket	12 players from the State U/19 squad.
Cycling	17 cyclists.
General	A total of 75 athletes from various sports on three occasions. These athletes were unable to attend lectures for their specific sport.
Golf	12 athletes and coach.
Gymnastics	12 scholarship holders from the Institute, coaches and parents. 8 athletes from the Men's Artistic Gymnastics squad, parents, coaches and officials.
Ice speed skating	12 scholarship holders from the Institute, coaches and parents.
Men's hockey	15 scholarship holders.
NSW Softball	42 parents of Institute scholarship holders.
Rowing	34 rowers, 17 officials, coaches and parents.
Sailing	30 athletes at induction and coach.
Skiing	17 athletes, 6 coaches, manager and officials.
Softball	15 athletes and head coach.
Swimming	70 scholarship squad athletes, parents and Institute staff.
Water polo	29 scholarship holders, including Australian and State players.
Weight lifting	10 members of the squad.
Riverina Academy of Sport	35 young athletes, 5 coaches and parents.
South West Sydney Academy of Sport	
Hockey	More than 50 people, including U/16 teams, coaches, parents and officials.
Netball	30 athletes from the Academy's program.
Softball	18 athletes and parents.
Swimming	23 athletes and coaches.

Track and field	23 athletes.
Western Sydney Academy of Sport	
Netball	30 athletes.
Talented Athlete Program	
Basketball	A total of 93 female athletes and coaches on three occasions.
	A total of 97 male athletes and coaches on two occasions.
Basketball	38 female athletes and coach.
	37 male athletes and coaches.
Cricket	35 young athletes and coaches.
	38 15-18 year old athletes and coaches.
	35 female cricketers and coach.
Diving	37 athletes and coaches.
	18 athletes and coaches.
Golf	53 athletes and coaches.
Hockey	55 athletes and coaches.
	16 members of the U/17 state squad and coaches.
	15 members of the U/15 state squad, coach and manager.
	60 female athletes.
Netball	37 young athletes and coaches.
Soccer	26 young athletes and coaches.
	A total of 44 female athletes on two occasions.
Skiing	17 young athletes and coach.
Softball	A total of 99 athletes on two occasions.
Track and field	35 athletes and coaches
Track and field	At total of 100 athletes on two occasions.
Triathletes	36 athletes and coaches.
Triathlon	45 athletes.
Water polo	30 female athletes.
	30 male athletes.
Yachting	27 sailors, coach and manager.
Educational institutions	
Australian Catholic University	A total of 36 students of Human Movement degree on two occasions.
Endeavour Sports High School	38 athletes.
Lambton High School	160 year 12 students doing special course and teachers.
Lurnea High School	26 year 12 students studying PD/Health/PE for the HSC.
Monte Saint Angelo College	26 year 12 students studying PD/Health/PE for the HSC.
St Ignatius College	26 year 12 students studying PD/Health/PE for the HSC.
University of Western Sydney	A total of 27 post-graduate students of Health Studies and Human Movement on two occasions.
Woonona High School	30 year 12 students studying PD/Health/PE for the HSC.
Other	
Figure skating	6 athletes, coaches and parents.
Level 1 coaching course	A total of 33 water skiing coaches on two occasions.
Level 1 strength and conditioning course	16 coaches.
Level 2 coaching course	A total of 62 coaches on three occasions.
Level 3 coaching course	30 Australian Rugby League coaches from Australia, New Zealand, Fiji and Tonga.
Newcastle athletics track and field	8 coaches and the President of the Newcastle Athletics Assn.
NSW Baseball	30 athletes from the U/16 and U/18 squads.
NSW Combined High Schools	
Rugby League	Squad of 68 athletes for 15 years team.
	Squad of 65 athletes for NSW open team.
NSW disabled skiing	15 athletes from the State and Australian squads.
NSW Swimming	25 members of the 2000 and Beyond squad, coach and manager.
	75 swimmers, coaches, administrators and parents.
Paralympic swimming squad	26 athletes, coaches and parents.
Paralympics Equestrian	10 athletes, coaches and officials.

Swimming	22 athletes and parents.
Sylvania Men's Probus Club	72 members.
Women's cricket	15 athletes from the State Junior squad.

## Appendix 42

### Financial assistance to organisations involved in water safety

Organisation	Program	1999/2000 \$
Austswim NSW	Appoint a project manager	30,000
Lake Macquarie Council	Water safety grant	10,000
The Royal Life Saving Society NSW	Human resources	50,000
	Industry liaison	40,000
	Product development & sales	60,000
	Public awareness	70,000
	Safety services	80,000
	Water safety grant	72,500
Surf Life Saving NSW	Competition	20,000
	Development	116,000
	Equipment	64,000
	Lifesaving	290,000
	Quality management	180,000
	Water safety grant	72,500
Wollongong Council	Water safety grant	10,000
<b>TOTAL</b>		<b>1,165,000</b>

## Appendix 43

### Directory

#### Minister for Sport and Recreation

Level 31 Governor Macquarie Tower  
1 Farrer Place  
SYDNEY NSW 2000  
Telephone: (02) 9228 4866  
Facsimile: (02) 9228 4855

#### Head office

Level 2 MLC Building  
105-153 Miller Street  
NORTH SYDNEY NSW 2059  
Telephone: (02) 9923 4234  
Facsimile: (02) 9923 4345  
General enquiries Email:  
sport&rec@dssr.nsw.gov.au  
B/H 8.30am-5.30pm Mon-Fri.

#### Sydney Academy of Sport

Wakehurst Parkway  
NARRABEEN NSW 2101  
PO Box 57 Narrabeen NSW 2101  
Telephone: (02) 9454 0222  
Facsimile: (02) 9454 0133

General Manager: J. Kean  
Program Director: J. Dwyer  
Email: SydneyAcademy@dssr.nsw.gov.au  
B/H 8.30am-5.00pm Mon-Fri.

#### NSW Winter Academy of Sport (Lake Jindabyne Sport and Recreation Centre)

The Barry Way  
JINDABYNE NSW 2627  
PO Box 514 Jindabyne NSW 2627  
Telephone: (02) 6456 2242  
Facsimile: (02) 6456 2917  
Freecall: 1800 817 937  
Email: jindabyne@dssr.nsw.gov.au  
General Manager: S. Gibb  
Program Director: D. Hancock

#### Sports House

Level 2 Wentworth Park Sporting Complex  
Wattle Street  
ULTIMO NSW 2007  
PO Box 729 Glebe NSW 2037  
Telephone: (02) 9552 4415  
Facsimile: (02) 9660 6661  
Freecall: 1800 817 937  
Email: SportsHouse@dssr.nsw.gov.au  
B/H 8.30am-4.30pm Mon-Fri.

### Regions

Freecall: 13 13 02 will connect you to the nearest Regional Office.

#### Sydney region

Regional Director: P. Andersen  
  
Burwood Office  
1 Burwood Road BURWOOD NSW 2134  
PO Box 1032 Burwood NSW 2134  
Telephone: (02) 9747 2655  
Facsimile: (02) 9744 9815  
Email: burwood@dssr.nsw.gov.au  
B/H 9.00am-5.00pm Mon-Fri.  
A/Regional Co-ordinator: B. Drake

#### Parramatta Office

Western Grandstand Parramatta Stadium  
Cnr Victoria Road & O'Connell Street  
PARRAMATTA NSW 2150  
PO Box 407 Parramatta NSW 2124  
Telephone: (02) 9683 3899  
Facsimile: (02) 9890 1597  
Email: parramatta@dssr.nsw.gov.au  
B/H 9.00am-5.00pm Mon-Fri.  
A/Regional Co-ordinators: J. Parker & J. Picker

Western Sydney Academy of Sport  
Western Grandstand Parramatta Stadium  
Cnr Victoria Road & O'Connell Street  
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Facsimile: (02) 9890 1597  
Email: parramatta@dsr.nsw.gov.au  
B/H 9.00am-5.00pm Mon-Fri.  
Executive Officer: C. Brimfield

Liverpool Office  
Suite 12 Library Plaza 170 George Street  
LIVERPOOL NSW 2170  
Telephone: (02) 9203 7303  
Facsimile: (02) 9601 2247  
Email: liverpool@dsr.nsw.gov.au  
B/H 9.00am-5.00pm Mon-Fri.  
A/Regional Co-ordinator: C. White

South West Sydney Academy of Sport  
Suite 12 Library Plaza 170 George Street  
LIVERPOOL NSW 2170  
Telephone: (02) 9600 7866  
Facsimile: (02) 9601 2247  
Email: swas@dsr.nsw.gov.au  
B/H 9.00am-5.00pm Mon-Fri.  
A/Executive Officer: P. Taylor

#### Hunter region

Regional Director: J. Barry  
Regional Office  
State Government Offices  
117 Bull Street NEWCASTLE WEST NSW 2302  
PO Box 5164 Newcastle West NSW 2302  
Telephone: (02) 4926 1633  
Facsimile: (02) 4929 4397  
Email: Newcastle@dsr.nsw.gov.au  
B/H 8.30am-4.30pm Mon-Fri.

Myuna Bay Sport and Recreation Centre  
Main Road DORA CREEK NSW 2264  
PO Box 5037 Dora Creek NSW 2264  
Telephone: (02) 4973 3301  
Facsimile: (02) 4970 5014  
Freecall: 1800 654 422  
Email: MyunaBay@dsr.nsw.gov.au  
Manager: J. McGregor  
Assistant General Manager: M. Scoble

Point Wolstoncroft Sport and Recreation Centre  
C/- Post Office GWANDALAN NSW 2259  
Telephone: (02) 4976 1666  
Facsimile: (02) 4976 2705  
Freecall: 1800 819 144  
Email: PtWolstoncroft@dsr.nsw.gov.au  
General Manager: P. Britt

Assistant General Manager: K. Calder

#### Central coast region

Regional Director: C. Kiely

Regional Office  
Ourimbah Campus  
Brush Road OURIMBAH NSW 2258  
Telephone: (02) 4324 7994  
Facsimile: (02) 4324 6054  
Email: Gosford@dsr.nsw.gov.au  
B/H 8.30am-4.30pm Mon-Fri.

Broken Bay Sport and Recreation Centre  
C/- Post Office BROOKLYN NSW 2083  
Telephone: (02) 4349 0600  
Facsimile: (02) 4379 1201  
Freecall: 1800 644 049  
Email: BrokenBay@dsr.nsw.gov.au  
General Manager: R. Withycombe  
Assistant General Manager: S. Tremble

Milson Island Sport and Recreation Centre  
C/- Post Office BROOKLYN NSW 2083  
Telephone: (02) 9985 9261  
Facsimile: (02) 9985 9360  
Email: MilsonIsland@dsr.nsw.gov.au  
General Manager: P. Bailey  
Assistant General Manager: C. Langley

#### North coast region

Regional Director: P. Hernage  
Freecall: 13 13 02

Regional Office  
Level 3 Manchester Unity Building  
29 Molesworth Street LISMORE NSW 2480  
PO Box 716 Lismore NSW 2480  
Telephone: (02) 6622 1150  
Facsimile: (02) 6622 1272  
Email: Northcoast@dsr.nsw.gov.au  
B/H 8.30am-4.30pm Mon-Fri.

Lake Ainsworth Sport and Recreation Centre  
Pacific Parade LENNOX HEAD NSW 2478  
C/- Post Office Lennox Head NSW 2478

Facsimile: (02) 6687 7920  
Freecall: 1800 655 248  
Email: LakeAinsworth@dsr.nsw.gov.au  
General Manager: J. Mills  
Assistant General Manager: L. McDaid

#### North west region

Regional Director: M. Golledge

Regional Office  
Level 1 Noel Park House 155 Marius Street  
TAMWORTH NSW 2340  
PO Box 532 Tamworth NSW 2340  
Telephone: (02) 6766 1200  
Facsimile: (02) 6766 7459  
Email: Tamworth@dsr.nsw.gov.au  
B/H 8.30am-4.30pm Mon-Fri.

Lake Keepit Sport and Recreation Centre  
Fitness Camp Road GUNNEDAH NSW 2380

C/- Post Office Gunnedah NSW 2380  
Telephone: (02) 6769 7603  
Facsimile: (02) 6769 7585  
Freecall: 1800 644 105  
Email: Keepit@dsr.nsw.gov.au  
General Manager: M. Ticehurst

#### Riverina region

Regional Director: J. Spink

Regional Office  
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WAGGA WAGGA NSW 2650  
PO Box 699 Wagga Wagga NSW 2650  
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Facsimile: (02) 6921 7951  
Email: Wagga@dsr.nsw.gov.au  
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Borambola Sport and Recreation Centre  
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Facsimile: (02) 6928 4274  
Freecall: 1800 810 890  
Email: Borambola@dsr.nsw.gov.au  
General Manager: E. Brooks  
Assistant General Manager: P. Santin

#### South coast region

Regional Director: L. Matthews

Regional Office  
84 Crown Street WOLLONGONG NSW 2500  
PO Box 307 Wollongong East NSW 2520  
Telephone: (02) 4228 5355 / 4228 5056  
Facsimile: (02) 4228 5399  
Email: wollongong@dsr.nsw.gov.au  
B/H 8.30 am to 4.30 pm Mon-Fri.

Berry Sport and Recreation Centre  
660 Coolangatta Road BERRY NSW 2535  
PO Box 185 Berry NSW 2535

Telephone: (02) 4464 1406  
Facsimile: (02) 4464 2270  
Freecall: 1800 811 387  
Email: berry@dsr.nsw.gov.au  
General Manager: P. Nolan  
Assistant General Manager: M. Fowler

#### Western region

A/Regional Director: M. Byrne

#### Regional Office

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Facsimile: (02) 6362 3264  
Email: orange@dsr.nsw.gov.au  
B/H 8.30am-4.30pm Mon-Fri.

#### Lake Burrendong Sport and Recreation Centre

Tarra Road LAKE BURRENDONG NSW 2820  
C/- Post Office Mumbil NSW 2820  
Telephone: (02) 6846 7403  
Facsimile: (02) 6846 7597  
Freecall: 1800 815 892  
Email: burrendong@dsr.nsw.gov.au  
General Manager: M. Byrne

#### Dubbo Outreach Office

C/- Thubbo Medical Centre DUBBO NSW 2830  
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Facsimile: (02) 6884 7812  
B/H 8.30am-4.30pm Mon-Fri.  
Development Officer: C Peachey

#### Cobar Office, Far West Academy of Sport

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## Appendix 44

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