



OFFICE OF SPORT

# ANNUAL REPORT

2019/2020



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31 October 2020

The Hon. Dr Geoff Lee, MP  
Minister for Skills and Tertiary Education  
Acting Minister for Sport  
52 Martin Place  
SYDNEY NSW 2000

Dear Minister

In compliance with the terms of the *Annual Reports (Departments) Act 1985*, the *Public Finance and Audit Act 1983* and regulations under those Acts, I am pleased to submit the 2019/20 Office of Sport Annual Report for your presentation to the NSW Parliament.

I hereby submit this report to you as a true and accurate record of our compliance and achievements.

Yours sincerely



Karen Jones  
Chief Executive  
Office of Sport

OFFICE OF SPORT

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## Chief Executive Foreword



The 2019/2020 reporting period was a year of significant change at the Office of Sport, which of course was impacted by COVID-19.

Looking back at our accomplishments and challenges over the past 12 months, we were able to celebrate some great successes throughout the first three quarters, before feeling the full impact of the coronavirus pandemic between March and June. The virus will continue to impact our sector in the years to come.


I'm proud of the professionalism, resilience and hard work of our staff, detailed within this year's annual report. Our Sport and

Recreation Centres, Olympic Sport Venues and the programs and services we deliver to support the sector have been affected by the tragic bushfire season and COVID-19, however there have been a range of positive initiatives, such as the implementation of the Regional Sport and Active Recreation Plans, the roll-out of the second Active Kids voucher and the Her Sport Her Way Year 1 Action Plan, just to name a few.

I acknowledge the severe impact that COVID-19 has had on the sport and active recreation sector - including cancellation of sport and outdoor recreation programs, restrictions on competitions and events, and the closure of facilities under the public health restrictions. We have continued to work collaboratively to help support our stakeholders throughout this difficult time.

In February 2020, the Office released its updated Strategic Plan 2020-2024, realigning our focus with a new mission of Building Active Communities. With key pillars of Participation, Places and Spaces, Sector Sustainability, and Partnerships & Investment, we are committed to empowering the people of NSW to maintain active and healthy lifestyles and maximise the social, economic and health benefits that sport and active recreation can deliver across the State.

While the year may not have finished as we would have liked, the annual report allows us to reflect on our many achievements, and we now turn our attention to continued support of the sector moving into 2020/2021.



Karen Jones  
Chief Executive  
Office of Sport

## Strategic Intent

The Office of Sport is the lead NSW Government executive agency for sport and active recreation, forming part of the Stronger Communities Cluster.

In February 2020, the Office launched its updated strategic plan, redefining its focus, goals and outcomes, further enhancing opportunities for the sport and active recreation sector.

The Office of Sport aims to increase the levels of physical activity of the people of NSW by providing the leadership, policies, programs, funding and infrastructure necessary to enable higher rates of participation in sport and active recreation.



### OUR MISSION

Building Active Communities.



### OUR VISION

Sport and active recreation creating healthier people, connecting communities and making a stronger NSW.

## OUR FOCUS AREAS



#### PARTICIPATION:

Everyone in NSW participating in sport and active recreation throughout their whole life.



#### SECTOR SUSTAINABILITY:

The sector continues to grow sport and active recreation across NSW.



#### PLACES AND SPACES:

Everyone in NSW can access places and spaces for sport and active recreation.



#### PARTNERSHIPS AND INVESTMENT:

Partnerships and investment in sport and active recreation that maximise the value for everyone in NSW.

## Our Locations



Western cluster	Southern cluster	Sydney	Northern cluster
Lake Keepit Sport and Recreation Centre Lake Burrendong Sport and Recreation Centre Orange Regional Office Tamworth Regional Office Dubbo Regional Office	Berry Sport and Recreation Centre Jindabyne Sport and Recreation Centre Borambola Sport and Recreation Centre Wagga Wagga Regional Office Wollongong Regional Office	Sydney Academy of Sport Sydney International Regatta Centre Sydney International Equestrian Centre Sydney International Shooting Centre Southern Highlands Regional Sporting Complex Head Office Sydney Olympic Park Southern Highlands Regional Shooting Complex	Milson Island Sport and Recreation Centre Broken Bay Sport and Recreation Centre Point Wolstoncroft Sport and Recreation Centre Lake Ainsworth Sport and Recreation Centre Ourimbah Regional Office Newcastle Regional Office Lennox Head Regional Office

# 2019/2020 At a Glance



## BUILDING ACTIVE COMMUNITIES

- Regional Sport and Active Recreation Plans
- Combat and Motor Sport Regulation
- National Snowsport Training Centre
- Coaching and Officiating Support
- Her Sport Her Way Year One Action Plan
- Centres of Excellence
- Homebase Implementation
- \$69MIL** in grant funding administered



# Participation



## Participation Funding and Support

### ACTIVE KIDS VOUCHER PROGRAM

The Active Kids voucher program was introduced as a major initiative in 2018 to increase children's participation in physical activity and sport. In its first year it was a huge success exceeding all projected targets, resulting in an increased Government commitment to fund the program for longer, and expanding its parameters.

In July 2019, a second Active Kids voucher was introduced to support children to participate for longer, extending participation into the second half of the calendar year. The second voucher could be used to extend a program of activity, or to support participants in trying something new or different.

411,372 second vouchers were redeemed at a value of \$40.3 million supporting children in NSW to participate in summer sports or do more of the same activities they love.

Active Kids continues to be incredibly popular with over 2.1 million vouchers already claimed by parents since the program launch. Over \$208 million has been transacted back to sport and active recreation providers, whilst helping offset the costs of participation for families throughout NSW.

Since its establishment, Active Kids has contributed to an increase in participation and retention of children in programs across the sector. While some clubs noted increases upwards of 10-20 per cent in registrations, other activity providers reported that children were participating for longer periods and increasing their commitment to sport and active recreation.

Through program data, the Office identifies those communities where children and families require additional support to get children active, and better take advantage of the program. The Active Kids team identified socially disadvantaged communities across South West and Western Sydney, and in some of our more remote towns in Northern and Western NSW that needed additional support. The Office carried out targeted engagement and education programs to help families access their vouchers, improving equity in access to sport and active recreation.

Throughout 2019/2020, hundreds of new providers have registered to be a part of Active Kids, increasing the choice and availability of sports and activities for children in NSW. As at 30 June 2020, there is in excess of 11,000 approved Active Kids providers with a very diverse range of programs, such as surfing, wheelchair sports, circus, football, swimming, table tennis, ballet, paddle boarding and parkour, just to name a few.

The program has also afforded an opportunity for some

sports to develop new and innovative offerings tailored to the requirements of the program, which better suit the needs of the marketplace.

### Active Kids Go Far Campaign

The Office continues to work with culturally and linguistically diverse communities, and children with disability and their families to level the playing field, ensuring they too, gain the great benefits of being active kids.

In 2019 the Office delivered the Active Kids Go Far campaign which targeted culturally and linguistically diverse, and Indigenous communities in both metro and regional NSW. The campaign was designed to showcase that being active goes beyond just the physical and contributes to developing well rounded young people. Key campaign messages included:

- Sport and active recreation is good for us, mentally and physically
- Sport and active recreation develops stronger communities, bridges cultural boundaries, and improves our interpersonal relations
- Sport and active recreation has been shown to contribute to our academic performance, our social lives and has the capacity to be an equaliser

The Active Kids Go Far campaign saw an increase of 32% of children from culturally diverse backgrounds participating in Active Kids from year 1 to year 2 of the program.

### Active Kids Evaluation

Active Kids is a universal program and the largest of its kind globally. With a sample of over 760,000 children in 2019, the Office was able to gain significant insights into habits and physical activity behaviours of the children and young people of NSW.

The Office continues to work in partnership with the University of Sydney's SPRINTER research team to evaluate the impact of the program.

Using the Active Kids program data and participants, SPRINTER conducted ongoing research and published the following papers in 2019/2020:

- Physical activity and sport participation characteristics of Indigenous children registered in the Active Kids voucher program in New South Wales (Journal of Science and Medicine in Sport)
- Active kids: evaluation protocol for a universal voucher program to increase children's participation in organised physical activity and sport (Public Health Research and Practice)
- Parental awareness and engagement in the Active Kids program across socioeconomic groups (Journal of Science and Medicine in Sport)

Contrary to the rapid growth in the program experienced in 2019, Active Kids saw a significant reduction in participation as COVID-19 forced many activities to stop in



March 2020. Active Kids providers, and the sport and active recreation sector had to reconsider ways of doing business including postponement of programs and restructuring of program formats offered to participants. Insights gained during this period will support development of initiatives and programs into the future, as sport and active recreation continues to evolve and grow as a dynamic sector.

### LOCAL SPORT DEFIBRILLATOR PROGRAM

The NSW Government launched the Local Sport Defibrillator Grant Program in 2017, with an allocation of \$4 million over four years to assist sporting clubs across NSW in the purchase and maintenance of Automated External Defibrillators (AEDs). The Office administers the grant program.

In the event of a cardiac arrest, time is critical. Accordingly, the program is aimed at improving access to AEDs at community sport and recreational facilities.

Sports clubs, organisations and councils can claim 50 per cent of the purchase price of the cost of the defibrillator up to a capped amount, rising to 75 per cent in the Far West of NSW.

In 2019/2020, 315 applications were approved for a total of 371 AEDs. The total value of all successful applications for 2019/2020 was \$462,582.

### LOCAL SPORT GRANT PROGRAM

The Local Sport Grant Program aims to increase regular and ongoing participation opportunities in sport and active recreation in NSW.

The program supports the NSW Government's commitment to enhance the quality of life of the people of NSW.

This 2019/2020 program focussed on supporting projects that targeted opportunities specifically for women and girls, delivered overall participation opportunities, and supported local communities affected by drought.

Funding was available to local sporting clubs and associations in NSW with more than \$2 million in grants awarded to communities affected by drought.

A total of \$4.6 million was awarded to 949 projects, supporting sport development initiatives, community sport events, sport access projects and facility development.

### MENTAL HEALTH SPORTS FUND

Sporting clubs are the heart of rural communities. In recognition of this the Office, in conjunction with NSW Health, launched the \$1.2 million Mental Health Sports Fund in November 2019.

The Mental Health Sports Fund provided NSW-based sporting bodies with funding for sport-led mental health, social and emotional wellbeing initiatives in regional NSW, in recognition of the devastating impact the drought has on these communities.

The Office supported the establishment and

administration of the Mental Health Sports Fund, with 24 projects funded by NSW Health, enabling sporting organisation to deliver health and wellbeing initiatives which suited the needs of local communities.

### DISABILITY SPORT SUPPORT

Throughout 2019/2020, the Office supported people with disability through the provision of funding to improve program delivery, working with state and local sporting organisations to develop participation strategies and the sharing of successful strategies to build organisational capability.

More than \$10.3 million in funding was provided to sporting organisations and local sports clubs to support facility upgrades and a range of programs that promote participation of, and improve access for, people with disability.

This included \$8.2 million for four significant facility upgrades under the Greater Sydney Sports Facility Fund and almost \$1.5 million under the Community Sport Recovery Package to support 15 State Sporting Organisations for People with Disability and their clubs. 27,982 Active Kids vouchers were redeemed for children that identified with disability, for a total of \$2.77 million 77% of the vouchers claimed were redeemed in 2019-2020.

The top three sports for which they were redeemed were Swimming, Football and Dance.

### ABORIGINAL AND TORRES STRAIT ISLANDER SPORT SUPPORT

Participation in sport and active recreation can assist in engaging Aboriginal communities and plays an important role in improving Aboriginal health and wellbeing. Data from Sport Australia indicates that Aboriginal and Torres Strait Islanders are less likely than non-Indigenous Australians to participate in sport or physical activity.

The Office is committed to decreasing Aboriginal disadvantage and extending our efforts to help Aboriginal Australians be involved in sport and active recreation across NSW.

The Office currently employs six Aboriginal Sport Development Officers and one Project Officer across six regional locations in NSW. Their role is to improve access to sport participation opportunities for Aboriginal communities.

In 2019/2020, 48,297 Active Kids vouchers were redeemed for children who identified as Aboriginal and Torres Strait Islander for a total of \$4.73 million.

81% of the vouchers claimed 2019-2020 were redeemed.

The top three sports for which they were redeemed were Rugby League, Soccer and Swimming.

In partnership with Charlestown Netball Association, the Office delivered the annual Koori Netball Tournament in



October 2019, attracting more than 1,500 participants from across NSW.

### MULTICULTURAL PROGRAMS

The Office welcomed diverse multicultural groups and events to its Sport and Recreation Centres and Olympics venues, with programs designed to empower and reinforce communication and inclusion while engaging participations in a fun learning environment.

Engagement with multicultural communities in 2019/2020 included:

- Ride for Refugees
- BAPS Walkathon: BAPS Swaminarayan Sanstha is a Hindu volunteer group. Over 700 community members raised over \$14,000 for Nepean Public Hospital, Plumpton High School and Samarpan Inc. to support their services to the community
- Enduro: Outdoor education and cultural exchange experience for Korean students aged 11-17
- Emanuel School (Secondary): HSC PDHPE program facilitated by Sydney Academy of Sport, with students applying HSC exercise science theory in laboratory setting
- Emanuel School: (Primary): Outdoor education program
- Unity Grammar School - Islamic girls and boys outdoor education program
- Australian Nepalese Football team: Residential sports program developing Nepalese Australian football players
- Sikh Youth Australia: Cultural program focussed on youth leadership
- Moriah College: Outdoor education program
- Redfern Islamic: Cultural program for females focussed on social and outdoor recreation activities. Celebration of 'Uttarayan' or Makar Sankranti at Sydney International Shooting Centre: a Hindu community family event

### REGIONAL ACADEMIES OF SPORT

In 2019/2020, the Office provided a total of \$3.5 million funding to assist the network of the 11 Regional Academies of Sport in NSW. This included \$1 million as part of the NSW Government's COVID-19 Community Sport Recovery Package, which provided certainty of funding for the Regional Academies due to the delayed NSW Budget.

Nine of the 11 Regional Academies of Sport in NSW are operated as independent incorporated organisations governed by volunteer boards of directors. The Office continued to manage two Regional Academies – South East Sports Academy and Far West Academy of Sport

as an interim arrangement.

The Regional Academies continued their important work including the delivery of 125 athlete development programs to more than 2,300 talented young athletes across 29 sports.

When face-to-face programs were cancelled in 2020 due to COVID-19, the Academies continued to provide support to athletes through on-line programs and education.

## Participation Strategy and Planning

### FUTURE CHAMPIONS

2019/2020 saw the consolidation and launch of the Future Champions: Pathways to Success Strategy and its subsequent implementation within the NSW sport sector.

The strategy, informed directly by the principles of the Foundational, Talent, Elite, Mastery (FTEM) NSW Participant and Athlete Development Framework, featured extensive consultation with the sector including a series of dedicated think-tank workshops with over 100 individuals from 52 organisations including:

- State and National Sporting Organisations and Organisations for People with Disability
- NSW Institute of Sport
- Sport Australia and the Australian Institute of Sport
- Sports High School Network and broader NSW school network including public, private and independent schools
- University sector
- NSW Regional Academies of Sport
- Amateur and professional sports clubs

The collective voices and insights of all levels of the talent pathway including athletes, coaches, teachers, pathway practitioners and managers and Chief Executive Officers were well represented.

The strategy was launched on 5 December 2019 at the Pathways, Platforms and Partnerships forum, co-hosted by the Office and NSWIS.

The strategy is athlete-centred in its approach and intent, supported by six integrated operational drivers:

- Pathway Leadership
- Coaching
- Empowered Athletes
- Pathway Intelligence
- Competition
- Performance Environments



Future Champions formalises and extends on the ongoing advice and support provided by the Office across the sector including through its dedicated sport workshops and pathway manager, athlete, parental and coaching education and networking events and resources.

Whilst the original focus of the strategy was on supporting the talent pathway and related operations, in light of the impact on sport due to the COVID-19 global pandemic in early 2020, Future Champions has now been extended in its scope to include advice to SSO and SSODs specific to reviewing and adapting their Foundational level (participation) strategies. This pivot in strategy will be articulated in the Future Champions – Year One Action Plan 2020/2021.

A notable collaboration was with Netball NSW, where the Office provided advice and supported the review of its Participation and Talent strategies that culminated in a FTEM inspired graphic and dedicated resources for coaches supporting players within the Foundational and Talent levels.

The Office also worked with Volleyball NSW, Triathlon NSW, Netball NSW, Snow Australia, Golf NSW and Athletics, Little Athletics NSW and Sports High Schools network to align their foundational and talent pathway strategies to the FTEM principles.

### PHYSICAL ACTIVITY STRATEGY

Being active every day not only has substantial positive impacts on our individual health, but also offers social, economic and environmental benefits. Across all aspects of their lives, most people are less physically active than they used to be. A once in a generation opportunity exists to capitalise on the significant disruption of COVID-19 to assist the people of NSW build more physical activity into their daily lives.

The Office is developing a whole-of-government Physical Activity Strategy to increase physical activity across all life stages with a particular focus on inactive communities. Evidence suggests there is no single solution for increasing physical activity, but rather a multi-agency approach is required.

The Office has used a framework of eight best buy domains including planning, transport, education campaigns, community programs, health settings, education settings, sport and active recreation and workplaces to develop the strategy.

Between October and December 2019, eight sector specific deep dives stakeholder consultations were undertaken to help identify opportunities to increase physical activity across the best buy domains. Over 300 people, predominately from state government agencies, attended the deep dives. Representatives from federal government, local government and academia also attended.

An interagency forum in March 2020 explored opportunities for better coordination across sector

specific proposals. A strategy and action plan will be developed for implementation in 2021.

## Duke of Edinburgh's International Award

### 60TH ANNIVERSARY

The Duke of Edinburgh's International Award is a global youth development program, empowering young Australians aged 14-24 to explore their full potential regardless of their location or circumstance.

For more than 20 years the Office has delivered the Award under licence in New South Wales. 2019 was the 60th anniversary of the Duke of Edinburgh's International Award in Australia, having started in Sydney in 1959.

Celebrations included the largest National Gold Award ceremony held outside of the UK, with 303 NSW Award Holders making up the majority of 363 participants that received their certificates from His Royal Highness Prince Edward, Earl of Wessex, Premier Gladys Berejiklian and Lord Mayor Clover Moore.

Other events in NSW included a volunteer reception hosted by Her Excellency the Honourable Margaret Beazley, Governor of NSW and the unveiling of two 6km walking trails, marking the 60th anniversary of the Award.

### ONLINE DELIVERY

With the outbreak of COVID-19, face to face training and other stakeholder engagements were re-engineered to online delivery, with six training sessions attended by a total of 100 participants. In total, 223 Award Leaders attended training through the year.



### PARTICIPANT REGISTRATIONS

Table with 6 columns: Region, BRONZE LEVEL, SILVER LEVEL, GOLD LEVEL, TOTAL, % OF TOTAL. Rows include Central Coast, Central West and Orana, Hunter, Illawarra Shoalhaven, Metropolitan Sydney, New England and North West, North Coast, Riverina Murray, South East and Tablelands, and GRAND TOTAL.

### PARTICIPANT AWARD COMPLETIONS

Table with 6 columns: Region, BRONZE LEVEL, SILVER LEVEL, GOLD LEVEL, TOTAL, % OF TOTAL. Rows include Central Coast, Central West and Orana, Hunter, Illawarra Shoalhaven, Metropolitan Sydney, New England and North West, North Coast, Riverina Murray, South East and Tablelands, and GRAND TOTAL.



REGISTERED AWARD CENTRES

Region	NUMBER OF AWARD CENTRES	% OF TOTAL
Central Coast	25	5.97%
Central West and Orana	17	4.06%
Far West	2	0.48%
Hunter	23	5.49%
Illawarra Shoalhaven	25	5.97%
Metropolitan Sydney	265	63.25%
New England and North West	9	2.15%
North Coast	17	4.06%
Riverina Murray	17	4.06%
South East and Tablelands	19	4.53%
<b>GRAND TOTAL</b>	<b>419</b>	

## Impact of COVID-19

From March 2020, COVID-19 caused many sport and recreation facilities to close and competitions to be postponed.

In the period of 1 March 2020 – 30 June 2020 compared to the previous period in 2019, the Office observed a 46% reduction in Active Kids voucher creation and a 50% reduction in voucher redemptions. Further to this reduction in voucher numbers, many providers were unable to go ahead with programs even though vouchers had already been redeemed prior to Public Health orders being issued.

The Duke of Edinburgh’s International Award Program in NSW saw a decrease in total registrations of 14.3% compared to 2018/2019, having been on track to record a 10% increase prior to the pandemic.

Consistent with the mission of building active communities across NSW, the Office partnered with the NSW Institute of Sport, promoting resources to help people to safely exercise in and around the home during this time.

The Office acknowledged the shift in participation habits towards individual recreation activities in local communities, including walking, jogging and cycling,

actively promoting NSW Government and local community open space and active recreation initiatives.

This included the promotion of pop-up cycle lanes across Sydney and encouraging communities to access their local parks and open spaces to remain active whilst maintaining physical distancing.

On 2 June 2020, the NSW Government announced that restrictions would ease to allow gyms and other recreational facilities to re-open in mid-June and for community sport competitions to recommence from 1 July 2020. The Office worked closely with NSW Health and the sport and active recreation sector to support the return to community sport, including the development of a range of checklists for COVID-19 safety plans for the sector.

To further support the sector, Active Kids providers were able to retain funding from redeemed vouchers where a program was cancelled due to COVID-19.

In June 2020, the NSW Government announced the \$27.3 million Community Sport Recovery Package. Details regarding the package are included in the Our COVID-19 Response section of this report.





# Places and Spaces



## Sport and Recreation Centres

### KEY ACHIEVEMENTS

- 255 children and families supported bushfire and drought break camps
- 840 residential outdoor recreation camps provided primary and secondary school groups the opportunity to be immersed in a wide range of physical activities
- 1,058 residential programs for community groups enabled people from all walks of life to participate in a range of programs and activities
- 39 school holiday camps enabled primary and secondary aged children to spend their school holidays experiencing a range of summer and winter activities

The Office owns and operates Sport and Recreation Centres across NSW - from Jindabyne in the South to Lake Ainsworth in the North. Centres are also located on the Hawkesbury River, Lake Macquarie, Lake Keepit, Lake Burrendong, and at Narrabeen, Borambola and Berry.

The centres provide a wide range of physical activity programs for schools, children, families, corporate groups, and community organisations. Through the centres, the Office is also focussed on supporting specialised programs for disadvantaged and underrepresented groups.

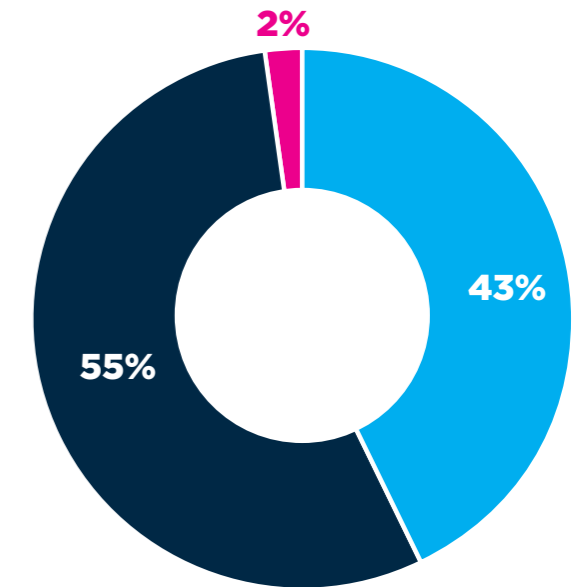
2019/2020 was a year of two distinct halves - with strong levels of activity across all centres in the first half of the year and almost complete cessation of activities in the second half due to COVID-19.

Examples of increased access and use of the facilities to support participation in sport and active recreation include the Mums and Bubs program to assist new mothers to re-engage in participation, seniors' programs to provide new experiences with clubs and groups, local sporting teams accessing centre facilities as training and competition venues, and local and regional sports choosing the centres for events and competitions.

Sport and Recreation Centres are significant community assets. To maximise the community benefits created by the centres, the Office started strengthening the connection of centres to the broader ambitions of the Regional Sport and Active Recreation Plans. This work is already enabling stronger engagement with local communities and a focus on the place-based actions.

The commencement of Stage One of the National Snowsports Training Centre at the Jindabyne Sport and Recreation Centre is another example of alignment to the Regional Sport and Active Recreation Plans, supporting year-round training opportunities and enhancing athlete pathways from emerging talent through to Olympic gold medal prospects.

### RESIDENTIAL PROGRAMS AND BOOKINGS AT SPORT AND RECREATION CENTRES



- Residential outdoor recreation camps for primary and secondary school groups
- Residential programs for community groups
- School holiday camps

Throughout the year the Office of Sport delivered a range of services to the NSW community across the 10 Sport and Recreation Centres. These programs enable and support sector needs and strive to deliver programs that work towards achieving lifelong participation in sport and/or recreation activities. The Office continues to identify ways to continue support to the sector and improve access to services and facilities. Significant disruption occurred to our front line delivery programs throughout COVID-19 and sites used this time to continue to enhance on-site facilities and develop new and contemporary programs for future delivery.

### DROUGHT BREAK AND BUSHFIRE CAMPS

Through the difficult drought and bushfire conditions of late 2019 and early 2020, several centres reinforced their valuable role serving the NSW community by developing a new camp format that focussed on supporting children from drought and fire affected areas.

The camps gave children an opportunity to have a short 'holiday' that might have otherwise been impossible for their family at that time. With a carefully curated program, the camps focussed on fun and wellbeing.



## SUPPORT DURING BUSHFIRES

The impact of bushfires started early in the season with the Rivers centres, Narrabeen and Berry centres closing during the catastrophic rated fire days in mid-November.

The threat to centres continued during January with the Snowy Mountains area on high alert during early January and the fire front coming perilously close to the Berry centre.

The focus quickly shifted to supporting the community and the firefighting effort, with the Berry centre made available for overflow crisis accommodation, and day respite for evacuees, in addition to assistance with agistment of displaced horses and livestock on the area leased from Berry Sport and Recreation Centre by the Berry Pony Club.

The Jindabyne centre made 750,000 litres of rainwater available to the Rural Fire Service (RFS) and donated perishable food and supplies to the Cooma Evacuation Centre and the Cobargo Recovery Centre. In early February, Jindabyne also accommodated and fed 98 RFS personnel battling fires across the South East region.

Office staff participated in the Bushfire Regional Health and Wellbeing Sub Committees which led to the planning of outreach programs to bushfire impacted schools, to be delivered at the start of Term 3, 2020.

# Olympic Sport Venues Management

## SYDNEY INTERNATIONAL REGATTA CENTRE

The Sydney International Regatta Centre (SIRC) won international acclaim following the 2000 Sydney Olympics and enjoys a reputation as one of the best rowing and sprint paddle courses in the world. SIRC remains highly regarded as a unique Centre delivering sport, community, and recreational events for a variety of disciplines and organisations.

National, state and club sporting organisations from a diverse range of disciplines utilise SIRC for competitions and training.

SIRC was selected to host Olympic level training, trials and qualifying competitions for the Australian Rowing and Paddle teams. These competitions took place at the beginning of 2020 in preparation for the Tokyo Olympics, prior to its postponement.

SIRC was on target to record its busiest year ever until COVID-19 restrictions resulted in the cancellation of events and community group bookings from mid-March until 30 June 2020. Prior to this, the venue hosted two international events, eight national, 23 state events, 739 community activities and 48 functions, including:

- Ironman 70.3 Western Sydney
- AAGPS Head of the River

- Paddle Australian Nationals and Sprint GP2
- NSW All Schools Triathlon
- Ride for Refugees Cycle Challenge
- Motor Neurone Disease Walkathon
- Step up for Down Syndrome
- Ride 4 Kidz Mountain Youth Services
- Lakeside Long Lunch
- Blue Mountains Police Area Command Training Day
- Penrith Lakes Aqua Park

Major upgrades were also completed, including the refurbishment of the presentation pontoon and finish tower lift installation. These improvements were completed to enhance visitor experience and safety within the venue.

## SYDNEY INTERNATIONAL EQUESTRIAN CENTRE

The Sydney International Equestrian Centre (SIEC) hosted the Sydney 2000 Olympic and Paralympic equestrian events and continues to provide facilities for a variety of disciplines across international, national, state and club level competitions.

National and state sporting organisations and horse societies, including Equestrian Australia (EA), Equestrian NSW, Pony Club NSW and Riding for Disabled NSW, use SIEC for competitions, high performance clinics and training.

EA athletes use SIEC's world class facilities to participate in Olympic and Paralympic test event clinics in preparations for the Tokyo Olympics.

In 2019/2020 key events held at SIEC included:

- Australian Dressage Championships
- 20th International Welsh Show
- Summer Showjumping Classic
- Waratah Showjumping
- Australian Interschool Championships
- Pony Club Australia National Championships
- East Coast Arabian Championships
- NSW Interschool Championships
- Australian Youth Dressage Championships
- Junior Showhorse Championships
- Riding for the Disabled State Dressage Championships
- Para Equestrian Paralympic Test Event

SIEC also hosted a range of community participation events, including cross country events, towing education courses and The Foam Fest - an obstacle-based fun run.

Prior to COVID-19, the venue hosted four international events, nine national and seven state accredited equestrian events, and was set for its busiest year on record based on bookings from March - June 2020.

A host of capital works projects were successfully completed throughout 2019/2020. These works maintain the standards of participant and visitor experience and



sport safety, including the completion of a new truck park area with amenities and horse wash bay facilities, and replacement of arena fences.

## SYDNEY INTERNATIONAL SHOOTING CENTRE

The Sydney International Shooting Centre (SISC) continued to maintain its reputation as a world-class facility, hosting international, national, state, zone and club events over nine months prior to the venue closure due to COVID-19 restrictions.

Highlights include the World Shooting Para Sports (WSPS) Championships and the Oceania Championships. Both events gave athletes opportunities for places for the Tokyo Olympic and Paralympic Games.

To host the WSPS Championships, the shotgun range shooting platforms were upgraded to accommodate the wheelchair athletes and the introduction of vision impaired shooting events. The event saw 288 disabled athletes from 52 countries compete in 828 matches across pistol, rifle, shotgun, and vision impaired shooting. The Office has supported Shooting Australia in its bid to host this event again in 2023.

11,928 individual casual and club shooters, 1,008 carers, 1,875 volunteers and 1,200 visitors and spectators attended the venue. Key events included:

- Target Rifle Australia Small-bore Nationals
- Australian Airforce Junior Cadet Nationals
- Shooting Australia Open
- The Sydney Cup
- NSW Smallbore State Championships
- NSW Skeet State Championships
- Shotgun Boxing Day Carnival
- Shotgun Skeet Carnival
- Mature-Age Pistol
- Sydney Rifle Clubs Inter School Championships

The Firearms Safety Awareness and the popular Try Shooting programs continued in 2019/2020. 2,079 participants were introduced to shooting sports and received individual mandatory safety training to receive a firearms licence.

## SOUTHERN HIGHLANDS REGIONAL SHOOTING COMPLEX

The Southern Highlands Regional Shooting Complex is a purpose-built sport shooting facility situated in natural bushland in the Southern Highlands. The range accommodates all outdoor shooting disciplines that the Sydney International Shooting Centre is unable to, including 800m, 500m and 50m ranges.

In September 2019, the NSW Amateur Pistol Association hosted the World Championships for WA1500 Match. 134 competitors from 10 countries competed across five days of competition. The range was praised by competitors and

was said to be the best in the world for this event.

The venue was severely impacted by both the summer bushfire season and COVID-19.

In December 2019, the Green Wattle Ridge bushfire resulted in 1,036 hectares of the site being decimated, forcing closure of the facility for several months. The new buildings remained undamaged, however the 800m range will not be operational until early 2021 due to the extensive damage caused.

The 50m and 500m ranges became operational again in late February, only to be closed four weeks later due to COVID-19 restrictions.

Ten shooting clubs regularly use the complex every weekend. In the six months of operation, the venue had 1,733 club and 882 casual shooters attend.

# Stadia Network

## KEN ROSEWALL ARENA UPGRADE

The Sydney Olympic Park Tennis Centre was originally built for the Sydney 2000 Olympic Games and includes the home of the 10,000-seat Ken Rosewall Arena.

In 2019, the NSW Government committed \$50.5 million to upgrade the facility into a multi-purpose, all-weather venue to host tennis, netball, other indoor court-based sports as well as cultural events.

Following announcement of the upgrade, Sydney secured the group and finals stages of the ATP Cup, a new major global event to launch the men's tennis season annually.

The Office had representation on the project working group, working with key stakeholders to manage the delivery of the upgrade throughout 2019.

The upgrade of the Tennis Centre was completed on schedule in December 2019, hosting the inaugural ATP Cup group matches and Final 8 in January 2020. Netball events will be played at the upgraded Sydney Olympic Park Tennis Centre for the first time in 2020/2021.

## STADIA NETWORK REDEVELOPMENT

The NSW Government's 2015 Rebuilding the Major Stadia Network Strategy sets out the Government's objective for contemporary venues that are competitive in the national and international sporting and event market. The NSW stadia network not only provides contemporary facilities for fans, participants and hirers, it responds to other changes including increasing demand from population growth and the rise of women's sport, new security challenges, ageing facilities, and new technology.

The Western Sydney Stadium was completed on schedule and on budget in April 2019 - the first project to be delivered in the NSW Government's stadia program.

## STADIUM AUSTRALIA REDEVELOPMENT

Throughout 2019/2020, the Office continued to play



a major role in the project as a senior member of the Steering Committee and advising and achieving the NSW Government's objectives and timetables for the project.

The Office made significant contributions to the project's procurement strategies, detailed planning and design work, updating the Final Business Case, and meeting with major stakeholders, including government agencies, NRL, Rugby Australia, Football Federation Australia, the Stadium Australia Members group, and concert promoters.

In May 2020, Government approved no longer proceeding with the planned \$810 million redevelopment of Stadium Australia.

The cancellation of the Stadium Australia redevelopment will enable around \$800 million to be redirected towards the new NSW Government's Infrastructure and Job Acceleration Fund for smaller, job-creating infrastructure projects touching every corner of the state, and injecting up to an extra 20,000 jobs back into the NSW workforce.

The Office continues to work with stakeholders, including Department of Premier and Cabinet, NSW Treasury, Infrastructure NSW, and Venues NSW, to ensure Stadium Australia continues to contribute to the NSW economy by retaining and attracting major sporting and entertainment events such as the FIFA Women's World Cup 2023™.

### SYDNEY FOOTBALL STADIUM REDEVELOPMENT

In March 2018, the NSW Government announced it will proceed with the full redevelopment of the Sydney Football Stadium with a capacity of up to 45,000 seats. The new Sydney Football Stadium will be a modern world-class venue that will ensure NSW remains the number one choice for sporting and entertainment events.

The Sydney Football Stadium Redevelopment project is overseen by an interagency steering committee, chaired by Infrastructure NSW. The Office is an active member of both the Sydney Football Stadium Redevelopment Steering Committee and Project Control Group, providing advice on procurement strategies, tender evaluation, project management, governance, event coordination, and risk mitigation throughout the project development and delivery stages.

Through 2019/2020, the Office continued to work with stakeholders, including Department of Premier and Cabinet, NSW Treasury, Infrastructure NSW, and the Sydney Cricket and Sports Ground Trust, to ensure the successful delivery of the new Sydney Football Stadium.

In July 2019, the NSW Government decided to return to the market and find an alternate builder for the second stage of the project.

In mid-December 2019 Government approved entering a contract with John Holland.

Construction of the new stadium is on schedule and will be completed by August 2022. The redevelopment will generate approximately 800 jobs and boost hundreds of

millions into the NSW economy through the procurement of construction materials and labour.

The new Sydney Football Stadium will have a strong focus on accessibility for a diverse range of people with different ages, backgrounds, gender, and mobility. It will bring positive social and economic benefits to the local area in tourism, retail, entertainment and the night-time economy.

### VENUES NSW AND SYDNEY CRICKET AND SPORTS GROUND TRUST MERGER

On 23 June the NSW Government announced it is merging Venues NSW and the Sydney Cricket & Sports Ground Trust (SCSGT) to create a single organisation for NSW sporting and entertainment venues, to attract blockbuster events and drive economic activity across the State.

An Interim Advisory Board was established to oversee the development of the operating model for the new entity, including long standing board members of the SCSGT and Venues NSW. The Office is the secretariat for the Interim Advisory Board, which is scheduled to commence meeting in July 2020.

## Facilities Strategy and Planning

### REGIONAL SPORTS INFRASTRUCTURE FUND

The \$100 million Regional Sports Infrastructure Fund (RSIF) was established in 2017/2018 as a part of the Government's Regional Growth Fund. Key focus areas of the program are new or upgraded regional sport facilities.

The RSIF complements the Government's additional investment in community sport facilities through the Stronger Country Communities Fund which is directed to supporting local sport facility projects.

21 successful projects have been approved under the RSIF with a total commitment of \$94.35 million, benefitting a range of sports including indoor court sports, athletics, AFL, cricket, cycling, equestrian, football, hockey, touch football, rugby league, rugby union, inclusive sailing, swimming and tennis.

In 2019/2020 three projects were completed including the AFL Broken Hill Jubilee Oval Upgrade, Ballina Shire Council Indoor Sports Centre, and the Sailability NSW new inclusive facilities at Myall Lakes.

### GREATER SYDNEY SPORTS FACILITY FUND

In April 2018, the Premier announced a \$290 million Open Spaces and Greener Sydney Package. The package included a commitment of \$100 million to the Greater Sydney Sports Facility Fund (GSSFF), available over three years, to invest in the quality and quantity of new and



existing sport infrastructure across Greater Sydney.

Key focus areas of the program are new or upgraded facilities that support increased participation of women and girls and promote inclusion in sport.

Two of the 15 successful 2018/2019 projects have been completed, including Georges River Council inclusive sports clubhouse and amenities at Charles Pirie Reserve and Balgowlah Suns Junior AFL Club innovative new clubhouse and amenities.

In 2019/2020, round two of the program was activated with 22 successful projects announced with a funding commitment of \$40 million benefiting a range of sports including athletics, AFL, basketball, BMX, canoeing, cricket, football, golf, hockey, kayaking, netball, rowing, rugby league, rugby union, squash, swimming, tennis, wheelchair sports and action sports.

### FUTURE NEEDS OF SPORT INFRASTRUCTURE STUDY

86 local government areas and 36 State Sport Organisations (SSOs) provided data for the 2019 Future Needs of Sport Infrastructure Study. This data is used to understand the community sport and active recreation infrastructure priorities of Councils and SSOs.

### OTHER INFRASTRUCTURE PROJECTS

The Office continued its investment and support of the planning and delivery for the NRL Centres of Excellence and NSW Government Centres of Excellence grants programs.

These programs support the development of elite training facilities, in addition to the integration of administration and community facilities, enhancing opportunities for community access and engagement and the talent pathways across sports including rugby league, netball, AFL, football and rugby union.

The Office worked with funding recipients throughout the project design and planning phases, with construction commencing on several Centres of Excellence in 2019/2020 and construction for other projects proposed to commence in 2020/2021.

### SPORT FACILITY PLANNING ADVICE

The Office reviewed and provided advice on a range of sport facility and planning documents throughout 2019/2020, including:

- Baseball participation, infrastructure costs and facility requirements for the Department of Planning, Industry and Environment
- Local Strategic Planning Statements for 33 councils in Greater Sydney
- Macquarie University Sports Facility Project
- Participation trends for Hawkesbury local government area
- Indoor Cricket facilities for Fairfield City Council
- Draft Wilton Development Control Plan

- Cricket NSW Infrastructure Strategy
- Melrose Park Southern Precinct Structure Plan
- Rugby NSW Centre of Excellence location planning
- Sydney Olympic Park – community sports infrastructure review
- Place-based Infrastructure Compacts for Greater Parramatta and Olympic Peninsula, Western Sydney and Macquarie Park

## Asset Management

### 2019/2020 KEY ACHIEVEMENTS

- A preferred site was selected to build a new sport and recreation centre at Lake Macquarie to replace the former Myuna Bay Sport & Recreation Centre which was permanently closed in December 2019.
- Preliminary design for a new dry ski ramp and air bag and associated facilities at the Jindabyne Sport & Recreation Centre for winter snow sports was completed.
- Capital works and maintenance programs totaling \$9.46 million completed in 2019/2020 for the 15 Sport and Recreation Centres and Olympic Venues.

### STRATEGIC ASSET MANAGEMENT

The Office seeks to achieve optimal performance of its physical assets by:

- Introducing a strategic approach to asset management
- Preparing masterplans for its directly managed sport campuses
- Compiling an asset data resource to better inform asset planning, including reforming the asset register
- Developing capital investment plans based on life cycle costing modelling
- Managing the capital works programs and asset maintenance programs for Sport and Recreation Centres and Olympic Venues

The total amount expended on capital works and asset maintenance at 15 Sport and Recreation Centres and Olympic Venues in 2019/2020 totaled \$9,461,919 and consisted of:

- Major capital works preliminary design of a dry ski ramp and air bag at Jindabyne Sport & Recreation Centre for \$380,000 out of a project budget of \$5.1 million
- Minor capital works program of some 35 projects for \$6.43 million
- Asset maintenance program of \$2.65 million

The Office developed and implemented an Asset Policy and Strategy to promote a strategic approach to the management of portfolio assets.

During 2019/2020, the NSW Government formally approved an Asset Management Policy for the NSW Government Sector.

This policy substantially correlates with the Office's own Asset Policy and its Strategic Approach to Asset



Management adopted in 2017. A Strategic Asset Management Plan required under the new policy was prepared in draft form and submitted for comments from Infrastructure NSW. An amended version was prepared for formal submission.

The purpose of all these initiatives is to ensure Government assets are supporting service delivery in the most effective and efficient way.

Further detail regarding asset management and capital works projects at the centres and venues are detailed in Table A - Table C.

### LAKE MACQUARIE SPORT AND RECREATION CENTRE

The Myuna Bay Sport and Recreation Centre was closed following an independent review found the centre not safe to re-open due to the serious potential risk to clients and staff arising from the potential failure of Eraring power station's ash dam wall in the event of major seismic activity. A second independent expert report found the risk to life was 'intolerable' and considered 'unacceptable' if the coal ash dam wall collapsed in the event of seismic activity.

In December 2019, the NSW Government announced that a new sport and recreation centre would be built at Lake Macquarie. The Myuna Bay Sport and Recreation Centre site will remain in Government ownership and will be progressively decommissioned and revegetated.

The Office is working with Origin Energy to develop a new sport and recreation centre at Lake Macquarie, including the identification of a preferred site, to be announced in July 2020. A Development Application process is programmed for 2021 with construction through 2022 and completion is expected in 2023.

### NATIONAL SNOWSPORT TRAINING CENTRE AT JINDABYNE SPORT & RECREATION CENTRE

In 2019/2020, the Office obtained \$5.1 million in funding to develop Stage 1 of the National Snowsport Training Centre. The project consists of:

- High-performance dry slope ramp and airbag training facility – the first of its kind in Australia
- Gym refurbishment and extension to create a high-performance and conditioning facility
- Office refurbishment and extension for winter sports administration, coaches and support staff

The dry slope ramp and airbag facility has been designed and a Development Application is to be lodged with Snowy Monaro Regional Council in 2020/2021. Construction is scheduled to commence in the later part of 2020 and the facility is expected to be operational early 2021. The gym and office works will follow these works.

Stage 2 of the National Snowsport Training Centre is subject to funding and is proposed to include a new dedicated high-performance winter sports indoor facility.

## COVID-19 Impact on Places and Spaces Initiatives

### SPORT AND RECREATION CENTRE AND OLYMPIC SPORT VENUE CLOSURES

The COVID-19 pandemic had significant impact on the utilisation of the Office Sport and Recreation Centres and Olympic Sport Venues.

As a result of the Public Health Order requirements, a total of 460 events and bookings were postponed or cancelled between the period of 11 March 2020 to 30 June 2020, with almost all facilities completely closed to the public during this period.

As restrictions eased in mid-June, some facilities were able to partially re-open, implementing COVID Safe protocols and procedures to ensure customers remained safe whilst participating in sport and recreation activities.

### FACILITY MAINTENANCE PROGRAMS

The Sport and Recreation Centres and Olympic Sport Venues maintenance programs continued across all facilities throughout COVID-19, maximising the opportunity to access facilities while visitors were unable to attend. Key upgrades completed between March and June 2020 included:

- Upgrades to roadworks and fencing to ensure safe access, use and protection of the local environments at several facilities
- Upgrades to lighting and signage to improve usage at several facilities
- Remediation of bushfire damage at Southern Highland Regional Shooting Complex

### SPORT AND RECREATION CENTRE AND OLYMPIC SPORT VENUE SUPPORT FOR COVID AFFECTED HIRERS

On 17 March 2020, the NSW Premier, the Treasurer, and the Minister for Health announced a major \$2.3 billion health boost and economic stimulus package to protect the community and help protect jobs in the face of the COVID-19 outbreak over the next six months.

On 27 March 2020, the NSW Deputy Premier and the Treasurer released the second stage of its economic package aimed at keeping people in jobs, helping businesses and supporting NSW's most vulnerable in the face of the COVID-19 pandemic.

The Office provided considerable financial support to state sporting organisations, non-government hirers, clubs and commercial tenants through rent relief, adjusting terms for the settlement of fees and outstanding amounts.



TABLE A - NUMBER OF MAINTENANCE JOBS BY CATEGORY

ASSET MAINTENANCE	%
Preventative	70%
Breakdown	30%

TABLE C - AMOUNT EXPENDED ON ASSET MAINTENANCE, MINOR AND MAJOR UPGRADES AT SPORT AND RECREATION CENTRES AND OLYMPIC VENUES

ASSET MAINTENANCE - CAPITAL WORKS	\$
2015/2016	12,738,513
2016/2017	11,314,594
2017/2018	20,204,738
2018/2019	16,239,170
2019/2020	6,810,000

TABLE B - CAPITAL WORKS AND MAINTENANCE

CENTRE/VENUE	WORKS COMPLETED
Berry Sport and Recreation Centre	Giant swing upgraded and external upgrades to waterfront pontoon designed for construction in 2020/2021 in addition to annual maintenance program
Borambola Sport and Recreation Centre	Normal planned and unplanned annual maintenance program
Broken Bay Sport and Recreation Centre	Commenced upgrades to timber wharf and decking, and completed design for potable filtration plant
Jindabyne Sport and Recreation Centre	Family units (stage 3) upgraded, construction works in progress for the scullery facility including new plant and equipment, and commenced sustainability initiatives
Lake Ainsworth Sport and Recreation Centre	New road and access control gate at Camp Drewe Road entry completed, Lakeside conference facility upgraded with new audio visual equipment, and completed bathroom upgrades in holiday cottages 1 to 4
Lake Burrendong Sport and Recreation Centre	Replaced essential portable water filtration plant including new equipment and replaced swimming pool fence
Lake Keepit Sport and Recreation Centre	Playing field upgrades including new perimeter fencing to keep kangaroos out and new surface
Milson Island Sport and Recreation Centre	Wharf upgrades commenced and works will carry over to 2020-21 due to additional replacement of rotting timbers unknown at time of tender
Myuna Bay Sport and Recreation Centre	Centre suspended operations in March 2019 and formally closed in December 2019. A new Sport & Recreation centre will be built close in Lake Macquarie
Point Wolstoncroft Sport and Recreation Centre	Swimming pool upgrades completed including new filtration plant
Sydney Academy of Sport	Completed new access road to eastern promontory and design to modify the food service areas in 2020/2021
Sydney International Equestrian Centre	Completed new access road to the main arena truck park, additional truck parking area with an amenities block and new arena fences
Sydney International Regatta Centre	Pontoon program completed with upgraded presentation pontoon, a new lift was installed in the finish tower and initial design to upgrade and replace venue lighting in 2020/2021
Sydney International Shooting Centre	The clay target range had a number of upgrades including new range lighting, disabled access, competition pathways and to the dividing walls
Southern Highlands Regional Shooting Centre	No projects were programmed, however, the Christmas bushfires caused the closure of the 800m range with significant damage and rectification is subject to a development application process. The 500m and 50m ranges are operational
Global Portfolio Programs	The annual capital provisions program provides plant and equipment replacements



# Sector Sustainability



## Organisational Health Initiatives

The importance of good governance, well managed financial administration and sound organisational health was clearly demonstrated with the dramatic impact of events such as the summer bushfire season and COVID-19 on the sport and active recreation sector. The organisational health initiatives and activities undertaken by the Office in the first half of 2019/2020 looked very different when compared to the second half of the year. Throughout 2019/2020, the Office continued to provide advice, support and guidance, working with recognised State Sporting Organisations (SSOs) and State Sporting Organisations for people with Disability (SSODs) to enhance organisational health, governance and financial sustainability. Initiatives are driven by the State Sporting Organisation Improvement Plan.

The 2019/2020 State Sporting Organisation Health Survey was completed by 93 of the 95 recognised SSOs and SSODs. Based on the self-assessed survey, 75 percent of respondents had sound organisational health or above, an increase of five percent from 2018/2019 and ten percent from 2017/2018. This improved result has been supported by several Office initiatives and continued engagement with the sector, including:

- Release of the State Sporting Organisational Health Survey Data Portal: complimenting the release of the 2019/2020 results, this online data portal provides an interactive dashboard highlighting the results of the past three surveys as a high-level overview on the organisational health of the sport sector in NSW.
- Release of the updated Running Your Club resource in late 2019 to provide practical advice and support to the over 10,000 sport clubs in NSW. The resource has been reorganised focusing on the club health check, club governance, club management, people management, and safe and fair clubs.
- Release of the State Sporting Organisation financial metric performance tool to help sporting organisations better understand if they are meeting financial performance expectations and help build a picture of overall financial performance and what steps to take towards continual financial improvement and sustainability.
- Collaboration with Sport Australia on a variety of shared governance issues, including Sport Australia's refreshed Sports Governance Principles, as well as refreshed governance resources for all levels of sporting organisations.
- Launch of the 2020 concussion protocols workshops: Sport Medicine Australia, in collaboration with the Office launched the workshops on 30 January 2020.

While the workshops were rescheduled due to COVID-19, Sport Medicine Australia transitioned to an online delivery mode, with face-to-face workshops scheduled to recommence in mid-late 2020.

## SAFEGUARDING CHILDREN FRAMEWORK

The Office continued to work with the NSW Office of the Children's Guardian (OCG), the lead agency for child protection in NSW.

By working collaboratively and in alignment with the OCG, the Office assisted the sport and recreation sector to understand and meet the requirements of child protection legislation.

With the expected introduction of legislated Child Safe Standards in NSW, the Office held consultation sessions with key sector organisations, sourcing sector feedback on the challenges, as well as educating and commencing planning for the introduction of the 10 standards.

In August, 50 representatives from SSOs, SSODs and peak bodies attended a workshop facilitated by the Office, allowing them to hear directly from the Children's Guardian, Janet Schorer, in addition to presentations from Scouts and YMCA NSW about their focus on a child safe culture and implementation of the Standards.

## REAL SPORT CAMPAIGN

Poor conduct and behaviour issues in sport are many and varied, as are the solutions. A key foundation to positive sport for all is individuals, organisations and the sport system embracing core values.

The Office commenced a simple communication campaign designed to promote sporting values, helping to make sport a great place for everyone. The #realsportNSW campaign champions six core values at the heart of sport:

- have fun
- play fair
- give back
- include all
- show respect
- be safe

The campaign was launched in 2019/2020 on a small scale, with simple messages on each value communicated through the Office's social media channels, newsletters and website.

While the campaign was put on hold due to COVID-19, opportunities to continue and expand #realsportNSW will be explored in the future.



## Education and Support

### COACHING AND OFFICIATING

The Office continued to deliver coaching and officiating support to NSW State Sporting Organisations (SSOs) and State Sporting Organisations for People with Disability (SSODs) through workshops and training courses.

In 2019/2020 the Office delivered sessions for nearly 400 participants, including:

- One 'Train-the-Trainer' Course
- Two Presenter and Assessor Training Courses
- One Mentor Training Course
- Three Pathway Coaches Workshops
- Three High Performing Officials Workshops
- One Advanced Officiating General Principles Correspondence Course
- One Intermediate Coaching General Principles Correspondence Course
- Four State Coaching Directors Networking Events
- Three State Officiating Directors Networking Events

Combined feedback survey results for all coaching and officiating support programs showed an attendee satisfaction rating of 98.2 percent.

With COVID-19 restrictions introduced in late March 2020, face-to-face coaching and officiating workshops and training courses were transitioned to a webinar format.

The Office also manages an annual professional development program for Regional Academy Coaches known as the Regional Academy Talent Coach Development Scholarship Program, for one coach from each Academy per year. The program includes attendance at the World Class to World Best Conference held in by the Australian Institute of Sport in November.

In the second year of the program, nine coaches attended the Conference in November 2019, which implemented learnings from participant feedback in the previous year. Unfortunately, all program activities were put on hold when COVID-19 restrictions were implemented.

The Office was represented on Sport Australia's Industry Advisory Group for Community Coaching, which disbanded in January 2020, but continues to engage with Sport Australia on coaching and officiating initiatives that have national impact.

### MEMBER PROTECTION INFORMATION OFFICER WORKSHOPS

Member Protection Information Officers (MPIOs) have an important part to play at all levels of sport. An MPIO provides information about rights, responsibilities and

options to an individual making a complaint or raising a concern in sport.

MPIO training is a Play by the Rules course, delivered throughout Australia. Training includes an online theory module, followed by a face to face workshop delivered by the Office across NSW.

The Office held 22 MPIO workshops during 2019/2020, including two webinars involving 228 participants from a variety of sports.

Workshop feedback continued to be positive, with over 90% of participants indicating the sessions prepared them well for the MPIO role, and that they are likely to take action in the area of member protection as a result.

### CHILD SAFE WORKSHOPS

The Office continued to conduct Child Safe Sport workshops for local sport clubs. These practical sessions help club leaders understand their responsibilities and the steps to creating safe environments for children.

Ten workshops were held, involving 73 participants from a range of sports. Feedback continues to be positive, with almost all participants saying they gained practical ideas and 95% likely to take action as a result of attending the workshop. Ten shortened versions of the workshop were also held for 256 participants.

During the year, the Office of the Children's Guardian (OCG) expanded to offer more sport-specific training for the sector. The Office continues to work closely with OCG on developing best-practice sector training options for the future.

### DIVERSITY AND INCLUSION IN SPORT FORUM

In October 2019, the Office partnered with Play by the Rules to support the Diversity and Inclusion in Sport Forum, held in Sydney for the first time since its establishment.

Opened by the Acting Minister for Sport, 180 delegates from sport, local government and inclusion agencies attended the forum, designed to inspire and explore issues that impact inclusion and diversity in sport.

A quality line-up of speakers shared their experiences including host and former Paralympian Katrina Webb, Julie Inman-Grant, e-Safety Commissioner and Dr Niki Vincent Commissioner of Equal Opportunity SA.

Audience favorites included Yash Kammoun, who spoke passionately about her love of sport and of engaging girls in healthy physical pursuits and Beau Newell, from Pride in Sport, who spoke about LGBTI inclusion initiatives.

Forum feedback was positive and forum videos made available on Play by the Rules afterwards, providing an accessible and useful resource for the sector.

### SHOOSH FOR KIDS

The Shoosh for Kids campaign promotes positive spectator



behaviour at junior sport, highlighted by two awareness weeks held in the summer and winter sport seasons.

Shoosh for Kids activities were severely impacted by both the bushfire season and COVID-19.

12 State Sporting Organisations and 251 community sport organisations signed up to support the Summer Shoosh for Kids Awareness week, scheduled for 11-17 November 2019, however with bushfires raging across NSW and a number of community sporting activities cancelled, promotional efforts were ceased.

Recognising the effect of COVID-19 on the sport and recreation sector and the uncertainty relating to the resumption of competition activities, a decision was made in consultation with partner organisations to cancel Shoosh for Kids awareness weeks in 2020, with the intention of reinvigorating the campaign in 2021.

## Regional Delivery

### REGIONAL SPORT AND ACTIVE RECREATION PLANS

With the support of government, community and sector partners, the Office continued its work on the nine Regional Sport and Active Recreation Plans through 2019/2020.

The plans are focussed on six key outcomes:

- Increase the PARTICIPATION of adults and children in regular sport and active recreation
- Improve ACCESS to sport and active recreation for everyone in the region, regardless of participant background or ability
- Integrate PERFORMANCE PATHWAYS for participants in sport
- Deliver fit for purpose FACILITIES in the region
- Deliver sporting EVENTS which are valued by the region
- Improved COLLABORATION within the sport and active recreation sector

The plans help guide resource allocation and investment across the state and provide a consistent basis for regional planning and delivery.

Regional Sport and Active Recreation Plans showcase the benefits of bringing a placed-based and collaborative approach to planning and delivery of sport and active recreation across the state. This means that ambitions and actions are more closely linked to the things that are most important to each region.

### FAR WEST REGION - ACTIVE KIDS REMOTE

In the Far West Regional Sport and Active Recreation Plan, Active Kids was identified as an opportunity to support underrepresented children to access sport and active recreation. The targeted initiative in remote

Western NSW, was a partnership between the Office of Sport, Department of Education (Connected Communities) and activity providers.

In 2019/2020, more than 500 vouchers were created for children across Wentworth, Walgett, Bourke, Brewarrina, Moree and the Central Darling LGAs. These Active Kids vouchers enabled access to sporting programs, supporting much needed health and social outcomes for disadvantaged children across the Far West.

### SOUTH EAST AND TABLELANDS REGION - COLLABORATIVE PRIORITISATION AND TARGET ACTIVITIES

In August 2019, the Office convened its first Regional Steering Group to activate the South East and Tablelands Sport and Active Recreation Plan. The steering group consists of representatives from the Canberra Region Joint Organisation, Sport NSW, Regional NSW, South East Sports Academy and Destination Southern NSW. The steering group has prioritised the following outcomes and activities from the plan to progress over the next two years:

#### Increased Participation

- Promote the Active Kids program
- Plan for and promote child safe and child friendly environments

#### Improved Access

- Provide support to underrepresented groups to access sport and recreation opportunities
- Focus on people not currently participating in any form of sport and recreation

#### Integrated Performance Pathways

- Strengthen links between the South East Sports Academy and other sector partners
- Improve coaching and officiating standards in the South East and Tablelands

#### Fit for purpose facilities

- Develop a strategic infrastructure plan
- Audit of current facilities

## Sports Regulation

### COMBAT SPORTS

The Combat Sports Authority of NSW (the Authority) is responsible for regulating combat sports in accordance with the Combat Sports Act 2013 (the Act) and reports to the Minister for Sport. The Office provides administrative and regulatory support to the Authority through a Service Level Agreement.

The NSW Government recognises the inherent challenges related to combat sports and regulates the industry for the purposes of promoting health and safety and ensuring the integrity of contests.



Persons that engage or participate in combat sport contests must be registered with the Authority or subject to an exemption under the Act or the Combat Sports Regulation 2014 (the Regulation).

As at 30 June 2020, 5,622 combatants and 1,210 industry participants and promoters were registered with the Authority.

Health and Safety Prohibition Orders were made against 16 registered combatants during 2019/2020. Additionally, two penalty notices were issued to persons that contravened provisions of the Act and/or Regulation.

The Authority granted 121 combat sport contest permits in 2019/2020. The number of contests held in 2019/2020 reduced by approximately 35% compared to 2018/2019 primarily due to the impact of COVID-19 on combat sports activities and gyms.

The Authority made recommendations to the Acting Minister for Sport in arising from the second phase of its review of the Act to further promote the health and safety of combatants and improve the regulation of combat sports in NSW. These recommendations are being considered by the NSW Government, with an outcome to be finalised in 2020/2021.

The NSW Government remains committed to achieving the appropriate balance between the protection of combatants and providing a framework that supports the continued growth and maturity of the sector in NSW.

### REVIEW OF THE MOTOR VEHICLE SPORTS (PUBLIC SAFETY) ACT 1985

The review of the *Motor Vehicle Sports (Public Safety) Act 1985 (the Act)* was initiated in early 2019/2020, with consultations involving a wide range of motor sport industry stakeholders.

The consultation sessions were conducted as large-group sessions, smaller groups, and individual contacts, in face-to-face situations and in teleconferences.

Discussions ranged across:

- the need for regulation
- the role of motor vehicle racing sanctioning bodies
- adapting the regulatory system to a changing environment for motor sport

The review was generally well-received by stakeholders, who all participated enthusiastically. Following completion of the consultations, a report was provided to the NSW Government regarding possible amendments to the Act.

The Office continues to grant licences under the Act to hold motor vehicle race meetings on specified grounds through delegation of the Minister for Sport.

## Impact of COVID-19 on delivering Sector Sustainability initiatives

The NSW sport and active recreation sector is made up of diverse organisations with different organisational structures, membership bases and sizes, geographic reach, organisational health maturity and financial health.

Many sporting organisations have faced extensive job and financial losses due to COVID-19, due to postponement or cancellation of events and competitions between March and June 2020.

On 12 June 2020, the NSW Government announced a \$27.3 million Community Sport Recovery Package to help the sport and recreation sector across NSW get back on its feet after COVID-19. The package included funding to assist with operating costs for the following organisations:

- State Sporting Organisations
- State Sporting Organisations for People with Disability
- Regional Academies of Sport
- Police Citizens Youth Club NSW
- Surf Life Saving NSW
- Grassroots Sport Clubs and Associations affiliated with SSOs and SSODs

The Office created an online Sport and Recreation Resource Library, collating information on financial and other forms of assistance available to NSW sport and recreation organisations and businesses.

In collaboration with Sport NSW and Australian College of Physical Education, the Office delivered the free Timeout Talks webinar series. Timeout Talks offered a wide selection of webinar topics, discussing key points pertinent to organisations and clubs during the COVID-19 pandemic, as well as sessions providing professional development opportunities in areas such as coaching, performance pathways and inclusion in sport.

During this time, training programs, courses and workshops facilitated by the Office were transitioned to online delivery where possible. Examples included the general principles of coaching courses, officiating courses, and Duke of Edinburgh Award Leader training, which were all delivered online between March and June 2020.

Further detail regarding the Office's support for the sport and active recreation sector is included in the Our COVID-19 Response section of this report.





# Partnerships and Investment



## Her Sport Her Way

### YEAR ONE ACTION PLAN

2019/2020 was the first year of the annual action plans which contain the actions and deliverables to implement the four year Her Sport Her Way Strategy launched in December 2018.

Actions delivered under the Her Sport Her Way Year One Action Plan included the development of a Participation Planning Tool to support SSOs and SSODs implement strategies and programs to increase participation of women and girls both on and off the field.

The tool complemented two Think Tanks attended by over 90 participants representing 21 sports to assist SSOs prepare innovative projects for consideration under the Her Sport Her Way Grant program.

NSW led the way in securing women's international sport events, including the ICC Women's T20 World Cup 2020 as part of the 10 World Cups in 10 Years initiative, with a strong focus on leveraging opportunities for women and girls across NSW. In 2020, \$40 million was allocated across 22 sporting infrastructure projects across Greater Sydney with a strong focus on female friendly, universal design.

### HER SPORT HER WAY AWARDS

The Office introduced the inaugural Her Sport Her Way Awards in 2019/2020 to celebrate and recognise achievements of women in sport.

Featuring four categories to recognise young achievers, outstanding organisations, champions and trailblazers, these awards were strongly supported by the sector with outstanding candidates nominated.

Award recipients were recognised and awarded at the Women in Sport Gala Dinner on Wednesday 4 March, held in conjunction with the ICC Women's T20 World Cup 2020, with over 250 attendees including multicultural, business and sport leaders, commercial partners, and media representatives.

#### Her Sport Her Way Award Winners

##### Champion

Tiffany Slater: General Manager - Women's Elite Program, National Rugby League

##### Young Achiever

Claudia Bell: NSW Rugby Union

##### Outstanding Organisation

Northern NSW Football

##### Trailblazers

##### Alex Blackwell

Former Australian Women's Cricket Team captain and pioneer  
LGBTQI advocate

#### Johanna Adriaanse

UTS Academic  
International Women's Group for Women and Sport

#### Carolyn Campbell

Chief Executive Officer, Netball NSW  
Chairperson, Sport NSW

### DAUGHTERS AND DADS ACTIVE AND EMPOWERED PROGRAM

A key focus in 2019/2020 was the establishment of the partnership with the University of Newcastle for the scale-up of the award-winning Daughters and Dads Active and Empowered Program across NSW.

This evidence-based program focuses on fathers as change agents for improving their daughters' physical activity levels, sport skills, and social-emotional wellbeing.

Five pilots to trial various delivery models of the Daughters and Dads program were undertaken in regional locations between August 2019 and March 2020. These were delivered by the Office's Regional Delivery staff at its Sport and Recreation Centres to 84 daughters and 79 dads.

The first of the sport-specific Daughters and Dads programs for cricket was trialed in two locations with 34 daughters and 31 dads which included a Daughters and Dads themed activation as part of the ICC Women's T20 World Cup 2020 tournament activities. With the outbreak of COVID-19, the Daughters and Dads cricket program was revised to successfully be delivered on-line.

These pilots were evaluated and the findings will inform the next phase of the scale-up program.

### HER SPORT HER WAY GRANTS

The Office launched the new Her Sport Her Way grant program in 2019/2020 to assist SSOs and SSODs in testing new ideas, concepts and innovations to increase participation of women and girls both on and off the field.

In the first round of this grant program over \$630,000 was distributed to 23 SSOs and SSODs across 27 projects. A full list of recipients can be found in Appendix O.

The investment will assist the sport sector to break down barriers, promote role models, and foster inclusivity for women and girls in sport.

With assistance from SPRINT, the Office developed a grant evaluation framework and resources, including a case study template and examples to assist sports evaluate the effectiveness of their programs. Two training workshops were conducted with 29 representatives from funded organisations.



# 10 World Cups in 10 Years

## DELIVERY OF WORLD CUP EVENTS

In July 2018 the Premier announced that the NSW Government would bid for 10 World Cups in the next 10 years, potentially contributing over \$1 billion to the NSW economy.

Three events from the 10 World Cups in 10 Years initiative were successfully delivered in 2019/2020.

The Rugby League Nines World Cup in October 2019 was the first international sporting event at the newly built Bankwest Stadium. The tournament featured teams from 12 International Rugby League member countries, four of which also fielded teams in the women's tournament.

Both the group stages and the finals of the inaugural ATP Cup were held at the newly redeveloped Ken Rosewall Arena in January 2020. The event saw the best men's tennis players in the world compete in a new teams-based format with the world's top two ranked players Novak Djokovic and Rafael Nadal leading their nations into the Final in front of a sell-out crowd of 10,223 spectators.

In February and March 2020, fixtures were held at both Sydney Showground Stadium and the Sydney Cricket Ground for the record-breaking ICC T20 Women's World Cup 2020. The tournament broke multiple attendance records nationwide with Sydney being no exception. A total of 22,657 fans attended Sydney matches, with both venues establishing record crowds for women's international cricket matches.

The COVID-19 pandemic has resulted in the postponement of the ICC T20 Men's World Cup from October 2020 to 2022 and has imposed significant stress across the events industry.

Throughout the year, the Office has worked closely with Local Organising Committees, Department of Premier and Cabinet, Destination NSW and numerous other NSW Government Agencies to support operational planning for the World Cup events and to undertake feasibility scoping for future major sporting events to be held in NSW.

## BID OUTCOMES

Having already secured six events within the 10 World Cups in 10 Years initiative, 2019/2020 saw two more successful bids, bringing the total of secured events in the 10 World Cup Initiative to eight.

On 27 March 2020, FIBA awarded the hosting rights for the FIBA Women's Basketball World Cup 2022 to Sydney.

The event is played every four years and is the biggest international women's basketball competition in the

world, bringing together 144 of the best players in the world representing 12 basketball nations for a total of 38 games across the tournament.

The FIBA Women's Basketball 2022 World Cup will be held at Sydney Olympic Park over ten days in 2022.

On 25 June 2020, FIFA announced that Australia and New Zealand had won the rights to host the FIFA Women's World Cup 2023™. The event will feature players from 32 nations competing in 64 games and has the potential to attract more than 16,000 visitors to NSW.

Stadium Australia, the Sydney Football Stadium and Newcastle Stadium have been put forward for consideration by FIFA as match venues, with allocations to be announced at a future date.

Additionally, the NSW Government has announced its support of Netball Australia's bid to bring the 2027 Netball World Cup to NSW with the result of this bid due by the end of 2020. It is anticipated that hosting these events will help to support the growth of women's sport across NSW.

## LEGACY INITIATIVES

An event's legacy is the long-term return on investment for host cities and communities and is a fundamental part of making the business case for hosting a major event. A key focus of the Office is to ensure benefits from hosting major events are captured for the community and the sector.

In 2019/2020, the second round of the NSW ICC T20 World Cup 2020 Cricket Legacy Fund was delivered, supporting 78 projects with funding totalling \$2,038,771.

The first round of the Wollongong 2022 Legacy Partnership Program was also delivered providing \$100,000 funding to six organisations to support cycling initiatives in the Illawarra region and support the Legacy plan for the event.

The NSW Government also announced the establishment of the NSW ATP Cup Tennis Legacy Fund during the inaugural ATP Cup tournament.

# Strategic Partnerships

## PEAK BODY FUNDING AND PARTNERSHIPS

In 2019/2020, the Office continued to provide funding and support to Sport NSW and Outdoors NSW to assist them with undertaking their functions as peak bodies for the sport and outdoor recreation sectors respectively.

Sport NSW received funding of \$250,000 in 2019/2020 which supported it to provide advocacy and programs for the sport sector, including:

- Delivery of forums and engagement with local councils
- Regular briefings to the sector on key issues



- Workshops and forums on current issues
- Education and training for sporting organisation boards and staff
- Projects to increase participation of women and girls and people with a disability
- The 2019 NSW Champions of Sport Ceremony and 2020 Community Sports Awards.

Outdoors NSW received funding of \$83,000 in 2019/2020 through a Partnership Agreement and an additional \$10,000 to facilitate bushfire roundtables.

The partnership agreement funding enabled Outdoors NSW to employ an Executive Officer to increase the organisation's professionalism and governance. This assisted Outdoors NSW to advocate for the sector in key forums and provide a range of information and education support.

Outdoors NSW supported the outdoor recreation and education sector through the 2019/2020 bushfire season and the delivery of the Bushfire Roundtables helped develop an understanding of the impact on the sector and how support could be provided.

## PLAY BY THE RULES

The Office continued its long-standing support of Play by the Rules (PBTR), a national program designed to encourage safe, fair and inclusive sport.

A collaboration between all states and territories, PBTR primarily comprises a website [playbytherules.net.au](http://playbytherules.net.au), 12 online training courses, practical grassroots resources and community campaigns.

The simple suite of online courses cover important topics such as child protection, harassment, discrimination, member protection, complaints, integrity and inclusion.

The Office contributed more than \$16,000 to PBTR, in addition to in-kind contributions to projects and campaigns.

During 2019/2020, the NSW sport and recreation sector made use of PBTR including:

- 49,000 unique website users – 33% of the national total
- 171,000 unique pageviews – 29% of the national total
- Approximately 15,000 online course completions – 34% of the national total

## SWIM AND SURVIVE

For many years, the Office has partnered with Royal Life Saving NSW (RLS NSW) to deliver the Swim and Survive program throughout regional NSW.

To continue to support regional and remote communities, the coordination of the program was transitioned to RLS NSW, commencing at the start of the 2019/2020 season.

The transition has resulted in enhanced program delivery and investment in equipment and signage at all regional

sites, with the Office continuing to collaborate with RLS NSW, focussing on supporting at-risk groups in communities across NSW.

## WALKING FOR PLEASURE TRANSITION TO HEART FOUNDATION WALKING

In June 2020, the Office announced the transition of the Walking for Pleasure Program to Heart Foundation Walking.

The Office has delivered Walking for Pleasure for a number of years, catering for more than 40 groups and 1,000 participants across NSW.

Similar to Walking for Pleasure, Heart Foundation Walking provides an opportunity for individuals to join an existing walking group or start their own, with more than 260 groups already established in NSW.

Having supported more than 100,000 participants in Heart Foundation Walking programs over the past 24 years, Walking for Pleasure clubs and their members will have access to new walking opportunities, dedicated resources, and support from staff.

The Office worked closely with the Heart Foundation to communicate with participants and commence the transition process. As at 30 June 2020, almost 50% of groups had registered for the Heart Foundation Walking program.

## SCHOOL INFRASTRUCTURE NSW MOU

The Office has a Memorandum of Understanding with School Infrastructure NSW to work together to investigate opportunities to leverage potential joint use, shared use and collaborate on strategic projects that would benefit communities across the state.

A Joint Use Advisory Group is operational at a state level as well as regional partnership teams. The partnership aims to ensure greater cost efficiencies, full utilisation of government assets and to maximise school and community outcomes.

Collaboration across state and local government, sport sector and the community are ensuring early identification of joint developments and well-planned precincts.

The benefits of partnerships and co-investment has been realised for the Ballina community after Ballina Shire Council received \$3.5 million from the Regional Sports Infrastructure Fund to build an additional two-court multipurpose facility adjoining the Department of Education funded two-court facility at the new Ballina Coast High School site.

## Impact of COVID19 on delivering Partnerships and Investment initiatives

The restrictions on domestic and international travel resulted in the announcement of the postponement of the ICC Men's T20 World Cup, due to be held in October - November 2020. The Major Sports Events Branch worked with the Local Organising Committee and government stakeholders to provide information to the International Cricket Council to assist in their decision-making process for rescheduling the tournament.

The Daughters and Dads cricket programs, piloted throughout the ICC Women's T20 World Cup 2020 and following the tournament, were initially postponed indefinitely in early March 2020 after holding six and four face-to-face sessions out of nine, respectively. An adapted online version of the program was developed within two weeks and delivered at no additional cost to participants. The program continued to completion via Zoom sessions and featured instructional videos and adapted educational resources for on-line learning.

COVID-19 gathering restrictions resulted in Walking for Pleasure program participants who transitioned to Heart Foundation Walking not being able to recommence walking activities in 2019/2020.





# Our COVID-19 Response



## Support for the Sector

The COVID-19 pandemic required the Office to deliver significant support and communication to the sport and active recreation sector in the period between March - June 2020.

The Office provided support to the sport and active recreation sector and broader public in 2019/2020 in relation to information and advice about Public Health Order restrictions and guidance on permitted activities, as well as advice on financial and other assistance available.

Support and information was provided to the sector through a range of channels including direct electronic messaging, online briefing sessions, newsletters, dedicated web page and email inbox, and responses to correspondence to the Acting Minister for Sport and other government representatives.

The Office allocated staff to work within the State Emergency Operations Centre, enabling cross-government collaboration and communication throughout the pandemic. Agencies including NSW Health, NSW Police, Department of Customer Service, and the Office of Local Government drew on the Office's relationships and expertise to manage communications to the sector and respond to public enquiries.

The Office provided formal responses to approximately 600 enquiries from sector stakeholders in addition to hundreds of other requests for advice from government agencies and social media audiences.

The Office facilitated regular communications and briefings from the Acting Minister for Sport, the Chief Health Officer and her staff, ensuring the sector remained informed about changing restrictions and requirements for community sport and recreation activities, working closely with SSOs, SSODs, peak bodies, Sport NSW and Outdoors NSW to disseminate information.

### COVID-19 RECOVERY GROUP

In April 2020, the Acting Minister for Sport requested the Office establish a Sport and Recreation Recovery Sector Group in response to the current COVID-19 crisis.

Chaired by the Office, the membership of the working group consists of representatives from across the sport and active recreation sector, supported by staff of the Office. SSO and SSOD representatives were selected by Sport NSW to represent a cross section of different sized sporting organisations and different sporting activities.

Key achievements in 2019/2020 for the recovery working group included:

- Coordination of information to Government on the impact on the sector of COVID-19 based on information provided by sports to inform consideration of financial assistance measures
- Addressed the barriers to sport clubs to access NSW Government Small Business Grant to include Companies Limited by Guarantee

- Collaboration with the Office of Local Government on hardship principles to guide council decision making on refund or waiver of fees such as facilities hire for sports
- Development of the Sector Resource Library
- Development of a resource for the sector on NSW and Commonwealth Government financial support measures to assist organisations
- Development of the Timeout Talks webinar in partnership with Sport NSW and the Australia College of Physical Education
- Provision of feedback to NSW Health on the community sport COVID-19 Safety Plan templates.

### NATIONAL COORDINATION

The Office is a member of the Committee of Australian Sport and Recreation Officials (CASRO) which supports and advises meetings of Commonwealth, State and Territory Ministers for Sport and Recreation (MSRM).

CASRO functions include sharing of information between the governments of the Commonwealth, states and territories and New Zealand. Through participation in CASRO, the Office monitored plans for sector recovery in other jurisdictions and contributed to national resources to support return to play.

The Office also worked with the Department of Premier and Cabinet to prepare briefing information about the NSW sport and active recreation sector for the NSW Government's involvement with the Australian Health Protection Principal Committee.

The Office provided advice and support to several National Sporting Organisations, assisting their planning of the postponement and recommencement of national competitions and international events.

### COMMUNITY SPORT RESOURCE LIBRARY

The Office created an online Community Sport Resource Library providing information on financial and other forms of assistance available to NSW sport and recreation organisations and businesses that have been impacted by COVID-19.

An initiative developed out of the COVID-19 Recovery Group, the resource library includes links to information, webinars and online training and resources covering the following topics:

- employment issues
- financial assistance
- public health information and infection control
- organisational and business support
- learning and development
- staying active during COVID-19
- wellbeing
- welfare and safety
- mental health



The library was continually updated throughout the pandemic, incorporating information based on feedback from the sector.

## Community Sport Recovery Package

COVID-19 caused sporting facilities to close and competitions and events to be cancelled and postponed, with sport and recreation organisations facing extensive job and financial losses.

On 12 June 2020, the Acting Minister for Sport announced a \$27.3 million Community Sport Recovery Package from the NSW Government to assist these organisations through the crisis and enabling the sector to get back on its feet.

Funding allocated across the sector included:

- up to \$13.8 million for State Sporting Organisations and State Sporting Organisations for People with Disability, PCYC NSW and Surf Life Saving NSW, to support operations and business continuity under the Sport and Recreation Support component
- up to \$12.5 million for State Sporting Organisations and State Sporting Organisations for People with disability to distribute to eligible clubs and associations as part of the Grassroots Sport Fund.
- \$1 million for the 11 Regional Academies of Sport to continue the delivery of programs across NSW over the next 12 months and maintain pathways for aspiring athletes.

## SPORT AND RECREATION SUPPORT

The Sport and Recreation Support component included funding for direct payments to SSOs and SSODs ranging from up to \$275,000 for larger organisations through to \$29,000 for smaller organisations according to organisations' classification. The program also included funding for PCYC and Surf Life Saving NSW, which are not recognised as SSOs but provide sport programs.

As part of this support, the Office also procured almost 10,000 bottles of hand sanitiser, provided free of charge to SSOs, SSODs and the Regional Academies to assist them implementing COVID-19 Safety Plan requirements.

## REGIONAL ACADEMIES OF SPORT

There are 11 Regional Academies of Sport across NSW. The NSW Government has supported the Regional Academies since 1987. \$1 million was provided across all the Regional Academies of Sport to assist in covering operational expenses and provide certainty of funding for Regional Academies in 2020 due to the delayed NSW budget.

## GRASSROOTS SPORT FUND

The Grassroots Sport Fund was to provide a one-off grant of up to \$1,000 to eligible local clubs and associations across the State to assist them when community sport resumed from 1 July 2020.

This funding was allocated to assist organisations with fixed costs incurred between March and June 2020, where they had not already received financial assistance or relief from local, state or Commonwealth governments or other sources.

Funding was provided to SSOs and SSODs to administer to their eligible clubs and associations in July 2020.

## Staying Active and School Camps at Home Campaign

In a joint NSW Government initiative, the Office and the NSW Institute of Sport (NSWIS) developed a range of resources to help communities stay active during the coronavirus pandemic.

In the period up to 30 June 2020, the Office achieved a social media reach of over 1 million people through the implementation of its COVID-19 social media, which included the Staying Active campaign.

### STAYING ACTIVE

The Staying Active Page provided a range of resources developed by industry experts for all ages and abilities. The page generated over 15,000 unique views.

### SCHOOL CAMPS AT HOME

With Sport and Recreation Centres unable to host camps and programs due to the restrictions, the Office also developed the School Camps at Home resource.

Program coordinators provided video resources and activity sheets to assist parents in keeping their children active and entertained throughout the period of restrictions.

### HIGH PERFORMANCE AT HOME

The NSWIS High Performance at Home campaign helped everyday Australians maintain their physical and mental wellbeing, utilising the Institute's world class sporting expertise to provide tips, advice, and workout routines.

Covering areas such as flexibility, strength, nutrition, and psychology, the Institute developed a dedicated webpage for campaign resources shortly after isolation measures came into effect, which has since enjoyed tremendous success with over 50,000 unique pageviews and organic reach exceeding 150,000 across social channels.



High Performance at Home - Email campaign



School Camps at Home - Online campaign



High Performance at Home - Instagram campaign



# Corporate Support



## Corporate Support

### SHARED CORPORATE SERVICES PROGRAM

The Office completed its Shared Corporate Services Program in partnership with Venues NSW and the NSW Institute of Sport.

The program included the implementation and transition to a shared SAP S/4HANA enterprise management suite, replacing the three separate entity systems and 20-year-old IT systems for finance, payroll and HR management.

The program also included a realignment of finance and payroll teams that enabled the Office to manage financial transactions, invoice processing and payroll administration in one place. In addition to a cost reduction to the combined system administration, the program achieved a rationalisation of business processes, increased cyber security and improved financial controls at all levels of the organisations.

The implementation of SAP S/4HANA was commenced in March 2019 with a go-live date in November 2019. This was followed by six months of continued staff training and support, team and business process realignments and retirement of legacy systems. The program and its projects were completed on time and on budget.

### HOMEBASE IMPLEMENTATION STRATEGY

In February 2020, a new centralised reservations team was established based at Sydney Olympic Park named the Central Reservations team. The concept is to provide a dedicated central team to provide a one stop shop for all customers wanting to enquire, book and manage their event.

This has realised multiple benefits and efficiencies for the Office including:

- Improved customer registration forms and process
- Improved customer interaction through an Organiser's Portal
- More consistent event management across sport and recreation services including the Sport and Recreation Centres and Olympic Venues

The establishment of the Central Reservations team coincided with the implementation of a new booking and event management system, HomeBase. The HomeBase system replaced an end of life legacy system, CIMS.

The system underwent a rolling transition and all sites went 'live' in March 2020. The new system has delivered improved and more accurate data management, contemporary functionality such as electronic issue of contracts and the ability to electronically sign, improved

reporting capabilities and technology to support risk management processes such as management of customer special requirements.

The combination of the new HomeBase system and the Central Reservations team will continue to focus on providing customer-centric processes and ongoing internal support mechanisms to enable and equip the Office's centres and venues in continuing to deliver high quality services and programs.

### CORPORATE GOVERNANCE

The Office saw significant changes to its operating context during 2019/2020 including a major leadership restructure coinciding with the impact of the COVID-19 pandemic.

The Crisis Management Team was activated in early March 2020 to lead the pandemic response and recovery across the Office. Action continued to ensure effective corporate governance was maintained during the sudden shift to remote working.

During 2019/2020, the Office strengthened its corporate governance and risk management systems through the following initiatives:

#### Office of Sport Restructure

The Office restructure was completed in March 2020 with a complete change to the Core Executive team.

Three Executive Directors ceased working for the Office, one became the new Chief Executive and two new Executive Directors commenced in March 2020.

#### CAE Reporting Line Update

As part of the restructure, the Chief Audit Executive (CAE) reporting line was improved. The CAE commenced reporting directly to the Chief Executive.

This provided better alignment with Treasury Policies TPP15-03 Internal Audit and Risk Management Policy for the Public Sector and TPP12-04 Guidance on Shared Arrangements and Subcommittees for Audit and Risk Committees.

#### Revised Code of Conduct

The Code of Conduct was revised, and mandatory training was undertaken by all staff.

#### Business Continuity Planning

The annual update of the Business Impact Assessment was completed and informed the annual review of the Enterprise Business Continuity Plan. This improved the planning for a pandemic response.

#### Internal Audit Plan

As a more agile approach to internal audit was introduced earlier in the financial year, this meant that greater flexibility was available to respond quickly to the changes brought about by the pandemic.

The Internal Audit Plan was swiftly adjusted in consultation with KPMG, the Core Executive and the ARC



and included an audit of key financial controls. This was supplemented by a self-assessment of key controls to support the Information Management & Technology team as they responded to the sudden shift to remote working.

**New Internal Audit Services Provider**

KPMG were engaged to provide internal audit services to the Office in August 2019. KPMG replaced Deloitte who were the internal audit service provider from 2015.

**Risk Management Maturity**

Risk management maturity continued to improve in 2019/2020 and actions to enhance maturity continue to be included in the annual Risk Management Plan.

**CONFORMANCE**

The Office effectively met government conformance requirements and other key compliance obligations.

No obligations were rated as non-compliant and any financial management non-conformances were minor or non-material. Status updates on the implementation of actions to improve compliance were included in regular compliance management reporting to the Core Executive and the Audit & Risk Committee.

Obligations with a lower compliance rating improved by 8.5% from March 2016. All key compliance obligations are recorded in a register which is reviewed and validated annually by relevant Executive Director level owners.

The Audit Office of NSW compiles information for an Internal Controls and Governance Report to Parliament each year. This report includes findings on various topics, including internal audit, for the largest 40 agencies in the State. The Office is considered part of the “Top 40” and regular engagement with these other agencies occurred during the year.

**PROCUREMENT**

The Office is committed to ensuring value for money in its procurement of goods and services whilst being fair, ethical, and transparent in procurement activities.

The Office is a Level 1 accredited agency under the NSW Government Accreditation Program for Goods and Services. This enables the Office to procure goods and services up to a maximum contract value of \$50 million for low risk procurement activities and \$20 million for high risk procurement activities.

During 2019/2020 the Office finalised eight planned procurement projects valued above \$150,000 (incl. GST) with a combined total whole of life value of approximately \$7.2 million.

Through undertaking planned procurement projects and managing existing procurement arrangements it is estimated the Office achieved hard savings or cost avoidance of approximately \$735,000.

**HUMAN RESOURCES**

Providing effective human resource management and support has been a strong focus throughout the year. The Office undertook 50 recruitment processes to fill roles across the Office of Sport and Venues NSW.

To maintain a fair and transparent recruitment and selection processes, dedicated human resources specialists participated on 86% of selection panels. Workforce planning activities continued through the year to support structural realignments across the Office.

Organisational Development rolled out learning and development initiatives to support adherence to compliance requirements as well as professional and capability development linked to performance development plans and organisational needs. A new Code of Conduct and Ethics was implemented, and

**TABLE D: MANAGEMENT OF EXTREME/HIGH RATED RISKS**

	Q4 2018/2019	With treatments underway	Q4 2019/2020	With treatments underway
Extreme/high rated risk with ineffective controls	3.5%	100%	3.5%	98.8%
Extreme/high rated risk with largely ineffective controls	17.2%	100%	15.2%	100%
Structured risk analysis or audit/review of extreme/high risk	58.6%	-	63.6%	-



support was provided to manage staff performance and conduct related matters.

The Office conducted Joint Consultative Committee meetings with senior management representatives, Public Service Association officials and delegates, and met on three occasions during the reporting period. There was no lost time as a result of any industrial disputes.

**WORK HEALTH AND SAFETY**

In 2019/2020, the Office experienced unprecedented health and safety challenges due to the bushfire season, followed by the COVID-19 pandemic. The Office remained uncompromising in its commitment to ensure the safety, health and wellbeing of employees, contractors, customers, and the community.

The Office established a Bushfire Crisis Management Team to assess safety risk, and closely monitor and follow the advice from the emergency authorities. In response to recommendations from internal audit reports, enhanced emergency management plans were implemented across the sites, in addition to procedures for precautionary closures and evacuations.

COVID-19 safety protocols were adopted early in response to the pandemic. Working from home arrangements were facilitated for staff with a range of supportive resources including checklists, guidelines, flowcharts, factsheets, and registers to compliment the Safety Management System.

Employees were redeployed in some roles to review and revitalise existing policies and procedures. Mandatory training programs were implemented to build the capability of our staff and reinforce safety ownership and accountability.

A new return to work program was implemented to modernise the system and improve staff outcomes. A flu vaccine program was implemented across the organisation to reduce the severity of the influenza season. The Office’s Employee Assistance Program (EAP) continued to be offered to support the wellbeing of staff and their immediate family members. The EAP was promoted regularly throughout the year and the Office experienced a slight increase in utilisation rates. The Fitness Passport program also continued to be offered as a wellbeing initiative for the Office.

Health, Safety and wellbeing will remain a focus for the Office, with work to continue on implementing initiatives in line with the SafeWork NSW’s Work Health and Safety Government Sector Plan and the Get Healthy at Work Program.

**Prosecutions under the Work Health and Safety Act 2011**

No prosecution action was taken against the organisation.

**MARKETING AND COMMUNICATIONS**

2019/2020 presented a year of opportunities and challenges, as the Office launched a new Strategic Plan and was impacted severely by the bushfire season and COVID-19.

The marketing and communications team supported key initiatives and activities of the Office prior to COVID-19, including:

- Promotion of the second Active Kids voucher from 1 July 2019
- Implementation of the Her Sport Her Way Year One Action Plan including the Daughters and Dads Active and Empowered Program
- The launch of the Future Champions Strategy
- Promotion of Drought Break camps
- Promotion of grant programs
- Promotion of World Cup events in NSW, including the Rugby League Nines World Cup, ATP Cup and the ICC Women’s T20 World Cup 2020
- Campaign development for the Sport and Recreation Centres and Olympic Sport Venues.

Internal launch of a new Strategic and Corporate Plan Throughout COVID-19, the focus shifted to ensuring the sport and active recreation sector was kept up to date with changing public health requirements and preparation for the resumption of community sport from 1 July 2020. This included the management of a significant amount of media and public enquiries, working in collaboration with NSW Health and the State Emergency Operations Centre.

Internal communications strategies were implemented to help support staff as many transitioned to working from home. This included enhanced utilisation of Microsoft Teams and virtual updates and meetings, ensuring staff maintained engagement and kept up to date as the situation evolved.

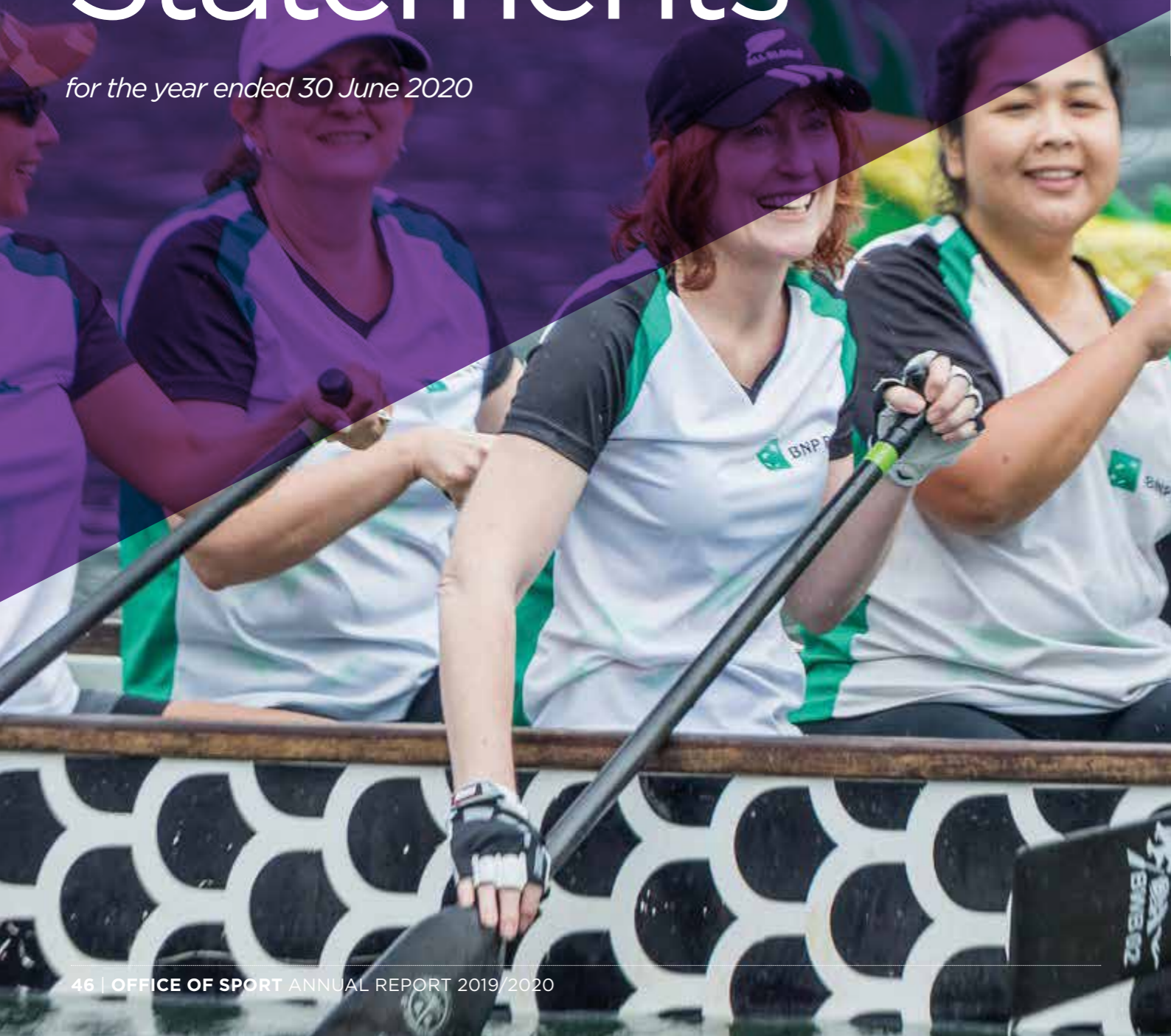
The Office continued to grow its digital channels in 2019/2020, driven off the back of enhanced content design and engaging video content.

All industry e-newsletters - On the Ball, SportShorts and Match Point - saw an increase in subscribers, however regular scheduling was interrupted throughout COVID-19, replaced by urgent communications to the sector as public health requirements changed throughout the pandemic.



# Annual Financial Statements

for the year ended 30 June 2020



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## Financial Highlights

This summary represents the financial performance of the Office of Sport for the year ended 30 June 2020.

### TOTAL REVENUE - \$390M

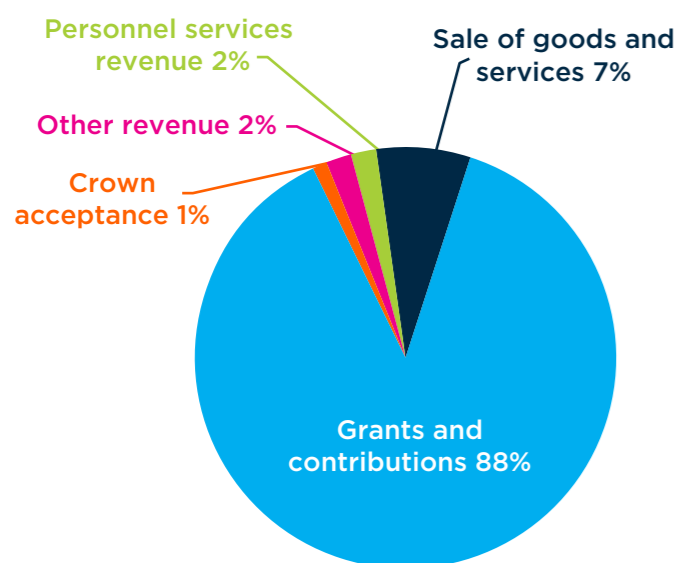
#### Sources of Revenue

The principal source of revenue for the Office of Sport is from Government grants and contributions (\$342 million), mainly from consolidated fund allocation through the Department of Communities and Justice. Revenue is also raised from sales of goods and services by providing recreational activities and educational programs (\$29 million). Personnel services-related revenue (\$8 million) was also received for provision of services to Venues NSW and Combat Sports Authority.

The Office's total revenue for 2019/2020 was \$84 million lower than budget mainly due to carry forward of some capital and recurrent grant revenue to 2020/21, and lower sales of goods and services due to COVID-19 related closure of sport and recreation centres and venues.

Additional information on variances against budget is included in the Budget Review (Note 17) of the Office of Sport's financial statements

### REVENUE



- Sale of goods and services
- Grants and contributions
- Personnel services revenue
- Other revenue
- Crown acceptance

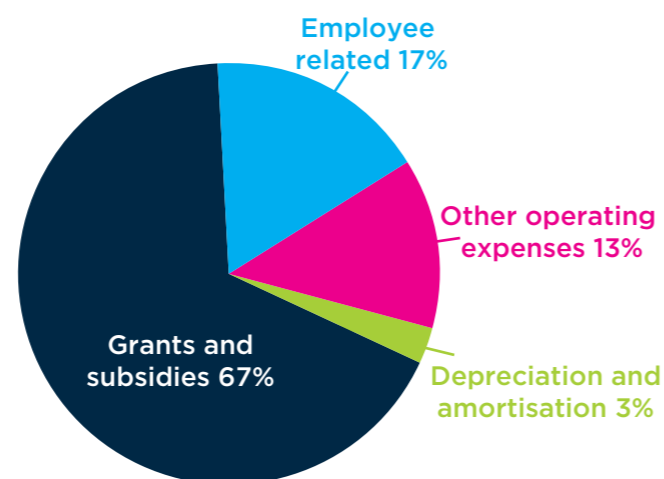
### TOTAL EXPENDITURE - \$356M

#### Nature of Expenditure

The major expenditure categories for the Office of Sport are grants and subsidies paid to other sporting organisations (\$240 million) and employee related expenses (\$60 million). Expenditure also covers maintenance of properties, operating leases, food and catering costs for sport and recreation centres and depreciation (\$56 million).

The Office's total expenses was \$123 million lower than budget mainly due to carry forward of some grant expenditure into 2020/21, lower employee expenses due to the transfer of Sydney Olympic Park Authority staff to the Department of Planning, Industry and Environment, and lower other operating expenses due to COVID-19 related underspends.

### EXPENSES



- Grants and subsidies
- Employee related
- Depreciation and amortisation
- Other operating expenses

## OFFICE OF SPORT Statement by Chief Executive and Director Finance

for the year ended 30 June 2020

Pursuant to section 45F of the Public Finance and Audit Act 1983, we declare on behalf of the Office of Sport (the Office) that:

- (i) in our opinion the financial statements of the Office for the year ended 30 June 2020 have been prepared in accordance with the applicable Australian Accounting Standards (which includes Australian Accounting Interpretations), the requirements of the Public Finance and Audit Act 1983, the Public Finance and Audit Regulation 2015 and the Treasurer's Directions.
- (ii) the financial statements exhibit a true and fair view of the financial position as at 30 June 2020 and financial performance for the year then ended.
- (iii) there are no known circumstances which would render any particulars in the financial statements to be misleading or inaccurate.

Karen Jones  
Chief Executive

Date: 14 October 2020

Sajeev George  
Director Finance, Procurement and IM&T

Date: 14 October 2020



## Statement of comprehensive income

for the year ended 30 June 2020

	NOTES	ACTUAL 2020 \$'000	BUDGET 2020 \$'000	ACTUAL 2019 \$'000
<b>Expenses excluding losses</b>				
Operating expenses				
Employee related expenses	2(a)	59,569	69,295	89,834
Other operating expenses	2(b)	46,384	53,156	59,828
Depreciation and amortisation	2(c)	10,019	11,199	8,123
Grants and subsidies	2(d)	239,904	345,432	144,831
Finance Costs	2(e)	198	192	-
<b>Total Expenses excluding losses</b>		<b>356,074</b>	<b>479,274</b>	<b>302,616</b>
<b>Revenue</b>				
Sale of goods and services	3(a)	29,090	43,258	41,426
Investment revenue	3(b)	4	-	1
Grants and contributions	3(c)	342,497	412,655	235,356
Acceptance by the Crown Entity of employee benefits and other liabilities	3(d)	2,593	2,539	5,492
Other revenue	3(e)	7,891	8,569	9,225
Personnel services revenue	3(f)	7,805	6,864	34,635
<b>Total Revenue</b>		<b>389,880</b>	<b>473,885</b>	<b>326,135</b>
<b>Other Gains/(Losses)</b>	7	-	64	(373)
<b>Gains/(Losses) on disposal of non-current assets</b>	4	12	-	(664)
<b>Net Result</b>		<b>33,818</b>	<b>(5,325)</b>	<b>22,482</b>
<b>Other comprehensive income</b>				
<i>Items that will not be reclassified to net result</i>				
Net increase in property, plant and equipment revaluation surplus	8	-	-	-
<b>TOTAL OTHER COMPREHENSIVE INCOME</b>		<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>33,818</b>	<b>(5,325)</b>	<b>22,482</b>

The accompanying notes form part of these financial statements.



## Statement of financial position

as at 30 June 2020

	NOTES	ACTUAL 2020 \$'000	BUDGET 2020 \$'000	ACTUAL 2019 \$'000
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash and cash equivalents	6	71,053	10,715	41,555
Receivables	7	17,408	17,474	16,647
<b>Total Current Assets</b>		<b>88,461</b>	<b>28,189</b>	<b>58,202</b>
<b>Non-Current Assets</b>				
Receivables	7	178	400	306
Property, plant and equipment	8 & 11			
Land and buildings		171,747	178,957	173,823
Leasehold Improvements		611	-	323
Plant and equipment		11,566	14,579	12,041
Work in progress		1,248	-	2,613
<b>Total property, plant and equipment</b>		<b>185,172</b>	<b>193,536</b>	<b>188,800</b>
Right-of-use assets under leases	9	10,794	-	-
Intangible assets	10			
Software		4,929	486	390
Work in progress		88	-	1,568
<b>Total intangible assets</b>		<b>5,017</b>	<b>486</b>	<b>1,958</b>
<b>Total Non-Current Assets</b>		<b>201,161</b>	<b>194,422</b>	<b>191,064</b>
<b>Total Assets</b>		<b>289,622</b>	<b>222,611</b>	<b>249,266</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Payables	12	9,257	7,664	10,947
Lease liabilities	13	2,008	2,230	-
Provisions	14	7,985	7,295	10,560
Other	15	-	2,534	-
<b>Total Current Liabilities</b>		<b>19,250</b>	<b>19,723</b>	<b>21,507</b>
<b>Non-Current Liabilities</b>				
Lease liabilities	13	8,884	4,635	-
Provisions	14	1,077	1,030	1,166
<b>Total Non-Current Liabilities</b>		<b>9,961</b>	<b>5,665</b>	<b>1,166</b>
<b>Total Liabilities</b>		<b>29,211</b>	<b>25,388</b>	<b>22,673</b>
<b>Net assets</b>		<b>260,411</b>	<b>197,223</b>	<b>226,593</b>

The accompanying notes form part of these financial statements.



## Statement of financial position

as at 30 June 2020

NOTES	ACTUAL 2020 \$'000	BUDGET 2020 \$'000	ACTUAL 2019 \$'000
<b>EQUITY</b>			
Reserves	45,653	45,653	45,653
Accumulated funds	214,758	151,570	180,940
<b>Total Equity</b>	<b>260,411</b>	<b>197,223</b>	<b>226,593</b>

## Statement of changes in equity

for the year ended 30 June 2020

NOTES	ACCUMULATED FUNDS \$'000	ASSET REVALUATION SURPLUS \$'000	TOTAL EQUITY \$'000
<b>Balance at 1 July 2019</b>			
	180,940	45,653	226,593
Changes in accounting policy	-	-	-
<b>Restated balance at 1 July 2019</b>	<b>180,940</b>	<b>45,653</b>	<b>226,593</b>
<b>Net result for the year</b>	<b>33,818</b>	<b>-</b>	<b>33,818</b>
<b>Other comprehensive income</b>			
Net increase / (decrease) in property, plant and equipment	8	-	-
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income for the year</b>	<b>33,818</b>	<b>-</b>	<b>33,818</b>
<b>Balance at 30 June 2020</b>	<b>214,758</b>	<b>45,653</b>	<b>260,411</b>
<b>Balance at 1 July 2018</b>			
	158,458	45,653	204,111
<b>Net result for the year</b>	<b>22,482</b>	<b>-</b>	<b>22,482</b>
<b>Other comprehensive income</b>			
Net increase / (decrease) in property, plant and equipment	8	-	-
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income for the year</b>	<b>22,482</b>	<b>-</b>	<b>22,482</b>
<b>Balance at 30 June 2019</b>	<b>180,940</b>	<b>45,653</b>	<b>226,593</b>

The accompanying notes form part of these financial statements.



## Statement of cash flows

for the year ended 30 June 2020

NOTES	ACTUAL 2020 \$'000	BUDGET 2020 \$'000	ACTUAL 2019 \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee related	(51,757)	(66,756)	(48,383)
Grants and subsidies	(239,904)	(345,432)	(144,831)
Other	(53,255)	(58,768)	(65,455)
<b>Total Payments</b>	<b>(344,916)</b>	<b>(470,956)</b>	<b>(258,669)</b>
<b>Receipts</b>			
Sale of goods and services	28,897	49,203	41,210
Interest received	4	-	1
Grants and contributions	342,497	412,655	235,356
Other	12,356	14,929	10,042
<b>Total Receipts</b>	<b>383,754</b>	<b>476,787</b>	<b>286,609</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>19</b>	<b>5,831</b>	<b>27,940</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	6	-	27
Purchases of property, plant and equipment	(7,364)	(6,218)	(7,596)
Advanced Repayments Received	-	43	-
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(7,358)</b>	<b>(6,175)</b>	<b>(7,569)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of principal portion of lease liabilities	(1,982)	(2,192)	-
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,982)</b>	<b>(2,192)</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>29,498</b>	<b>(2,536)</b>	<b>20,371</b>
Opening cash and cash equivalents	41,555	13,251	21,184
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6</b>	<b>10,715</b>	<b>41,555</b>

The accompanying notes form part of these financial statements.



## Supplementary Financial Statements

### Program group statements

for the year ended 30 June 2020

EXPENSES AND INCOME	PROGRAM GROUP 1* SPORT AND RECREATION SERVICES		PROGRAM GROUP 2* PERSONNEL SERVICES		TOTAL	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
<b>Expenses excluding losses</b>						
Operating expenses						
Employee related	51,732	53,028	7,837	36,806	59,569	89,834
Other operating expenses	46,384	59,828	-	-	46,384	59,828
Depreciation and amortisation	10,019	8,123	-	-	10,019	8,123
Grants and subsidies	239,904	144,831	-	-	239,904	144,831
Finance costs	198	-	-	-	198	-
<b>Total Expenses excluding losses</b>	<b>348,237</b>	<b>265,810</b>	<b>7,837</b>	<b>36,806</b>	<b>356,074</b>	<b>302,616</b>
<b>Revenue</b>						
Sale of goods and services	29,090	41,426	-	-	29,090	41,426
Investment revenue	4	1	-	-	4	1
Grants and contributions	342,497	235,356	-	-	342,497	235,356
Acceptance by the Crown Entity of employee benefits and other liabilities	2,561	3,321	32	2,171	2,593	5,492
Other revenue	7,891	9,225	-	-	7,891	9,225
Personnel services revenue	-	-	7,805	34,635	7,805	34,635
<b>Total Revenue</b>	<b>382,043</b>	<b>289,329</b>	<b>7,837</b>	<b>36,806</b>	<b>389,880</b>	<b>326,135</b>
<b>Other Gains/(Losses)</b>	-	(373)	-	-	-	(373)
<b>Gains/(Losses) on disposal</b>	12	(664)	-	-	12	(664)
<b>Net result</b>	<b>33,818</b>	<b>22,482</b>	<b>-</b>	<b>-</b>	<b>33,818</b>	<b>22,482</b>
<b>Other comprehensive income</b>						
Net increase in property, plant and equipment revaluation surplus	-	-	-	-	-	-
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>33,818</b>	<b>22,482</b>	<b>-</b>	<b>-</b>	<b>33,818</b>	<b>22,482</b>

\*The names and purposes of each service group are summarised in Note 5.



## Supplementary Financial Statements

### Program group statements

for the year ended 30 June 2020

ASSETS AND LIABILITIES	PROGRAM GROUP 1* SPORT AND RECREATION SERVICES		PROGRAM GROUP 2* PERSONNEL SERVICES		TOTAL	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash and cash equivalents	71,053	41,555	-	-	71,053	41,555
Receivables	16,658	11,906	750	4,741	17,408	16,647
<b>Total Current Assets</b>	<b>87,711</b>	<b>53,461</b>	<b>750</b>	<b>4,741</b>	<b>88,461</b>	<b>58,202</b>
<b>Non-Current Assets</b>						
Receivables	165	190	13	116	178	306
Property, plant and equipment						
Land and buildings	171,747	173,823	-	-	171,747	173,823
Leasehold improvements	611	323	-	-	611	323
Plant and equipment	11,566	12,041	-	-	11,566	12,041
Work in progress	1,248	2,613	-	-	1,248	2,613
<b>Total property, plant and equipment</b>	<b>185,172</b>	<b>188,800</b>	<b>-</b>	<b>-</b>	<b>185,172</b>	<b>188,800</b>
Right-of-use assets under leases	10,794	1,568	-	-	10,794	1,568
Intangibles	5,017	1,958	-	-	5,017	1,958
<b>Total Non-Current Assets</b>	<b>201,148</b>	<b>192,516</b>	<b>13</b>	<b>116</b>	<b>201,161</b>	<b>192,632</b>
<b>Total Assets</b>	<b>288,859</b>	<b>245,977</b>	<b>763</b>	<b>4,857</b>	<b>289,622</b>	<b>250,834</b>
<b>LIABILITIES</b>						
<b>Current Liabilities</b>						
Payables	9,257	10,359	-	588	9,257	10,947
Lease liabilities	2,008	-	-	-	2,008	-
Provisions	7,235	6,291	750	4,269	7,985	10,560
<b>Total Current Liabilities</b>	<b>18,500</b>	<b>16,650</b>	<b>750</b>	<b>4,857</b>	<b>19,250</b>	<b>21,507</b>
<b>Non-Current Liabilities</b>						
Lease liabilities	8,884	-	-	-	8,884	-
Provisions	1,064	1,166	13	-	1,077	1,166
<b>Total Non-Current Liabilities</b>	<b>9,948</b>	<b>1,166</b>	<b>13</b>	<b>-</b>	<b>9,961</b>	<b>1,166</b>
<b>Total Liabilities</b>	<b>28,448</b>	<b>17,816</b>	<b>763</b>	<b>4,857</b>	<b>29,211</b>	<b>22,673</b>
<b>Net Assets</b>	<b>260,411</b>	<b>228,161</b>	<b>-</b>	<b>-</b>	<b>260,411</b>	<b>228,161</b>

\*The names and purposes of each service group are summarised in Note 5.



# Supplementary Financial Statements

## Program group statements

as at 30 June 2020

ADMINISTERED EXPENSES AND INCOME	PROGRAM GROUP 1* SPORT AND RECREATION SERVICES		PROGRAM GROUP 2* PERSONNEL SERVICES		TOTAL	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
<b>Administered Expenses</b>	-	-	-	-	-	-
<b>Administered Income</b>						
Consolidated Fund - Taxes, fees and fines	-	26	-	-	-	26
<b>Total Administered Income</b>	-	26	-	-	-	26
<b>Administered Income less Expenses</b>	-	26	-	-	-	26

ADMINISTERED LIABILITIES	PROGRAM GROUP 1* SPORT AND RECREATION SERVICES		PROGRAM GROUP 2* PERSONNEL SERVICES		TOTAL	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
<b>Administered Liabilities</b>						
<b>Current Liabilities</b>						
Payables	10	3	-	-	10	3
<b>Total Administered Liabilities</b>	10	3	-	-	10	3
<b>Administered Liabilities</b>	10	3	-	-	10	3

\*The names and purposes of each service group are summarised in Note 5.



# Notes to the financial statements

for the year ended 30 June 2020

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### (A) REPORTING ENTITY

The Office of Sport (the Office) is a NSW government entity and is controlled by the State of New South Wales, which is the ultimate parent. The Office is a not-for-profit entity, as profit is not its principal objective and it has no cash generating units.

The Office comprises the following groups:

- Regional Delivery
- Policy and Planning
- Office of the Chief Executive

The functions of the Office relate to delivery of sport and recreation programs, implementing policy and regulatory frameworks, coordinating sport infrastructure and sport development and providing grants to peak sporting bodies.

These financial statements for the year ended 30 June 2020 have been authorised for issue by the Chief Executive on 14 October 2020.

### (B) BASIS OF PREPARATION

The Office's financial statements are general purpose financial statements which have been prepared on an accrual basis and in accordance with:

- applicable Australian Accounting Standards (which include Australian Accounting Interpretations);
- the requirements of the Public Finance and Audit Act 1983 (the Act) and Public Finance and Audit Regulation 2015; and
- Treasurer's Directions issued under the Act.

Property, plant and equipment are measured at fair value. Other financial statement items are prepared in accordance with the historical cost convention except where specified otherwise.

Judgements, key assumptions and estimations management has made are disclosed in the relevant notes to the financial statements.

All amounts are rounded to the nearest one thousand dollars and are expressed in Australian currency, which is the Office's presentation and functional currency.

The financial statements for the year ended 30 June 2020 are prepared on a going concern basis.

In assessing whether the going concern assumption is appropriate, the Office has considered the potential impact of the delay in the 2020-21 NSW State Budget. Due to COVID-19, the 2020-21 NSW State Budget has been delayed and is now due to be tabled in Parliament

on 17 November 2020. While the delay of the Budget does not give rise to a material uncertainty on the Office as a going concern, an additional disclosure outlining the funding arrangements is included in Note 3(c).

The Office has assessed the impact of COVID-19 on its operations including financial results, valuation of key balance sheet items such as property, plant and equipment, and receivables. The closure of sport and recreation centres due to COVID-19 has had a detrimental effect on goods and services revenue, but this was partly offset by a reduction in variable expenses, resulting in a decrease in net operating result. Increased grant funding was received from NSW Treasury (refer to Note 1(b) and 3(c)).

Due to the increased uncertainty of the Office's debtors being able to meet payment conditions under COVID-19, the Office has re-assessed its Expected Credit Losses and has increased this by \$710k (refer to Note 7).

The Office engaged an independent valuer, Opteon Property Group, to assess the impact of COVID-19 on the value of land and buildings as at 30 June 2020. The valuer advised that the real estate market conditions are changing and there is some market uncertainty. However past cycles indicate that there is a lag for when real estate markets react to economic events, and therefore, they have advised that it is too early to determine movement in values as a result of recent circumstances. The Office has accepted this assessment and has retained the value of assets unchanged from the last financial year.

### (C) STATEMENT OF COMPLIANCE

The financial statements and notes comply with Australian Accounting Standards, which include Australian Accounting Interpretations.

### (D) ADMINISTERED ACTIVITIES

The Office administers, but does not control, certain activities on behalf of the Crown Entity. It is accountable for the transactions relating to those administered activities but does not have the discretion to deploy the resources for the achievement of the Office's own objectives.

Transactions and balances relating to the administered activities are not recognised as the Office's income and liabilities, but are disclosed in the accompanying schedules as 'Administered Income' and 'Administered Liabilities'.

The accrual basis of accounting and applicable accounting standards have been adopted.



## Notes to the financial statements

for the year ended 30 June 2020

### (E) ACCOUNTING FOR THE GOODS AND SERVICES TAX (GST)

Income, expenses and assets are recognised net of the amount of GST, except that the:

- amount of GST incurred by the Office as a purchaser that is not recoverable from the Australian Taxation Office is recognised as part of an asset's cost of acquisition or as part of an item of expense; and
- receivables and payables are stated with the amount of GST included.

Cash flows are included in the statement of cash flows on a gross basis. However, the GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to the Australian Taxation Office are classified as operating cash flows.

### (F) COMPARATIVE INFORMATION

Except when an Australian Accounting Standard permits or requires otherwise, comparative information is presented in respect of the previous year for all amounts reported in the financial statements.

Where necessary, the comparatives are reclassified and repositioned to be consistent with current year disclosures, except when an Australian Accounting Standard permits or requires otherwise.

### (G) MYUNA BAY

On 29 March 2019 the Myuna Bay Sport and Recreation Centre, operated by the Office, but the assets owned and recognised by the State Sporting Venues Authority, was closed due to safety concerns relating to the nearby Eraring Ash Dam. The Office was advised by Origin Energy Limited that if the dam wall broke in the event of a major earthquake, there would be a significant risk to the Myuna Bay Sport and Recreation Centre. The Minister requested an independent review of the Origin Energy report. On 12 December 2019 it was announced that the decision to close the Centre was reasonable and that the Centre would be permanently closed. This has resulted in the Centre buildings value being impaired to nil (impact \$9.88 million) and the land impaired to \$0.6 million (impact \$2.9 million). The financial impacts of these impairments have been recognised in the financial statements of the State Sporting Venues Authority.

Negotiations are continuing with Origin Energy Ltd over compensation related to the closure and building a new facility at a different location. The financial impact on the Office relating to continued operating costs incurred while the new facility is built, related forgone revenue, and costs relating to the environmental

management and making good of the closed site are still to be quantified and agreed on with Origin Energy as at 30 June 2020.

### (H) CHANGES IN ACCOUNTING POLICY, INCLUDING NEW OR REVISED AUSTRALIAN ACCOUNTING STANDARDS

#### (i) Effective for the first time in 2019/2020

The Office applied AASB 15 Revenue from Contracts with Customers, AASB 1058 Income of Not-for-Profit Entities, and AASB 16 Leases for the first time. The nature and effect of the changes as a result of adoption of these new accounting standards are described below.

Several other amendments and interpretations apply for the first time in FY2019/2020, but do not have an impact on the financial statements of the Office.

#### AASB 15 Revenue from Contracts with Customers

AASB 15 supersedes AASB 111 Construction Contracts, AASB 118 Revenue and related interpretations and it applies, with limited exceptions, to all revenue arising from contracts with customers. AASB 15 establishes a five-step model to account for revenue arising from contracts with customers and requires that revenue be recognised at an amount that reflects the consideration to which the Office expects to be entitled in exchange for transferring goods or services to a customer.

AASB 15 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. The standard also specifies the accounting for incremental costs of obtaining a contract and the costs directly related to fulfilling a contract. In addition, the standard requires relevant disclosures. To be within the scope of AASB 15, the arrangement needs to be enforceable and sufficiently specific.

The Office recognises revenue from the supply of a variety of goods and services. These include the sale of goods such as food and souvenirs; the supply of services, like accommodation; and receives grant revenue. The Office would normally recognise revenue when the goods or services have been supplied, at a point in time. This is the case in the supply of goods or the provision of services, such as the use of sport and recreation facilities.

In accordance with the transition provisions in AASB 15, the Office has adopted AASB 15 retrospectively with the cumulative effect of initially adopting the standard recognised at the date of initial application, i.e. 1 July 2019. For the Office, this primarily impacts the recognition of grant revenue. When the Office has



## Notes to the financial statements

for the year ended 30 June 2020

identifiable obligations as a result of the receipt of grant revenue, this delays the recognition of revenue until the obligation has been met.

In the case of services being provided over a period of time, such as the Venues NSW Service Level Agreement, revenue is incrementally recognised over the term of the agreement. The Office does not generally have situations where variable consideration or other revenue estimates would apply.

The revenue recognition methodology currently applied by the Office is in line with the requirements of AASB 15. The adoption of AASB 15 did not have any i.e. nil financial impact on the Statement of Comprehensive Income and the Statement of Cash Flows for the financial year.

#### AASB 1058 Income of Not-for-Profit Entities

AASB 1058 replaces most of the existing requirements in AASB 1004 Contributions. The scope of AASB 1004 is now limited mainly to contributions by owners (including parliamentary appropriations that satisfy the definition of contribution by owners), administrative arrangements and liabilities of government departments assumed by other entities.

AASB 1058 applies to income with a donation component, i.e. transactions where the consideration to acquire an asset is significantly less than fair value principally to enable the Office to further its objectives; and volunteer services. AASB 1058 adopts a residual approach, meaning that entities first apply other applicable Australian Accounting Standards (e.g. AASB 1004, AASB 15, AASB 16, AASB 9, AASB 137) to a transaction before recognising income.

To be in scope of AASB 1058, not-for-profit entities need to determine whether a transaction is/contains a donation.

Under AASB 1058, the Office will recognise as liabilities, obligations for funding received where there is an obligation to construct recognisable non-financial assets controlled by the Office.

In accordance with the transition provisions in AASB 1058, the Office has adopted AASB 1058 retrospectively with the cumulative effect of initially applying the standard at the date of initial application, i.e. 1 July 2019. The Office has adopted the practical expedient in AASB 1058 whereby existing assets acquired for consideration significantly less than fair value principally to enable the entity to further its objectives, are not restated to their fair value.

The adoption of AASB 1058 did not have any i.e. nil financial impact on the Statement of Comprehensive

Income and the Statement of Cash Flows for the financial year.

#### AASB 16 Leases

AASB 16 supersedes AASB 117 Leases, Interpretation 4 Determining whether an Arrangement contains a Lease, Interpretation 115 Operating Leases - Incentives and Interpretation 127 Evaluating the Substance of Transactions Involving the Legal Form of Lease. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to recognise most leases on balance sheet.

#### Lessor accounting

Lessor accounting under AASB 16 is substantially unchanged from AASB 117. Lessors will continue to classify leases as either operating or finance leases using similar principles as in AASB 117. Therefore, AASB 16 does not have a significant impact for leases where the Office is the lessor.

#### Lessee accounting

AASB 16 requires the Office to account for all leases under a single on-balance sheet model similar to the accounting for finance leases under AASB 117. As the lessee the Office recognises a lease liability and right-of-use asset at the inception of the lease. The lease liability is measured at the present value of the future lease payments, discounted using the interest rate implicit in the lease, or the lessee's incremental borrowing rate if the interest rate implicit in the lease cannot be readily determined. The corresponding right of use asset is measured at the value of the lease liability adjusted for lease payments before inception, lease incentives, initial direct costs and estimates of costs for dismantling and removing the asset or restoring the site on which it is located.

The Office has adopted the partial retrospective option in AASB 16, where the cumulative effect of initially applying AASB 16 is recognised on 1 July 2019 and the comparatives for the year ended 30 June 2019 are not restated.

In relation to leases that had previously been classified as 'operating leases' under AASB 117, a lease liability is recognised at 1 July 2019 at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate at the date of initial application. The weighted average lessee's incremental borrowing rate applied to the lease liabilities on 1 July 2019 was 1.42%.

The corresponding right-of-use asset is initially recorded on transition at an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease



## Notes to the financial statements

for the year ended 30 June 2020

payments relating to that lease recognised in the statement of financial position as at 30 June 2019. The exception is right-of-use assets that are subject to accelerated depreciation. These assets are measured at their fair value at 1 July 2019.

For leases previously classified as finance leases the Office recognised the carrying amount of the lease asset and lease liability immediately before transition as the carrying amount of the right of use asset and the lease liability at the date of initial application. The measurement principles of AASB 16 are only applied after that date.

The Office elected to use the practical expedient to expense lease payments for lease contracts that at their commencement date, have a lease term of 12 months or less and do not contain a purchase option (short-term leases), and lease contracts for which the underlying asset is valued at \$10,000 or under when new (low-value assets).

In applying AASB 16 for the first time, the Office has used the following practical expedients permitted by the standard:

- Not reassess whether a contract is, or contains, a lease at 1 July 2019, for those contracts previously assessed under AASB 117 and interpretation 4.
- Applying a single discount rate to a portfolio of leases with reasonably similar characteristics
- Relying on its previous assessment on whether leases are onerous immediately before the date of initial application as an alternative to performing an impairment review
- Not recognising a lease liability and right-of-use asset for short-term leases that end within 12 months of the date of initial application
- Excluding the initial direct costs from the measurement of the right-of-use asset at the date of initial application
- Using hindsight in determining the lease term where the contract contained options to extend or terminate the lease

The effect of adoption of AASB16 as at 1 July 2019 (increase) / (decrease) is, as follows:

ASSETS	\$'000
Other financial assets	-
Right-of-use assets under leases	12,874
<b>Total assets</b>	<b>12,874</b>
Liabilities	
Lease liabilities	(12,874)
<b>Total liabilities</b>	<b>(12,874)</b>
Equity	
Accumulated funds	-
<b>Total Equity</b>	<b>-</b>



## Notes to the financial statements

for the year ended 30 June 2020

The lease liabilities as at 1 July 2019 can be reconciled to the operating lease commitments as of 30 June 2019, as follows:

	\$'000
Operating lease commitments as at 30 June 2019 (GST included)	6,261
(Less): GST included in operating lease commitments	(569)
<b>Operating lease commitments as at 30 June 2019 (GST excluded)</b>	<b>5,692</b>
Weighted average incremental borrowing rate as at 1 July 2019	(81)
Discounted operating lease commitments as at 1 July 2019	5,611
Add: commitments related to leases previously classified as finance leases (GST excluded)	-
(Less): commitments relating to short-term leases	-
(Less): commitments relating to leases of low-value assets	-
Add/(less): contracts re-assessed as lease contracts	-
Add: Lease payments relating to renewal periods not included in operating lease commitments as at 30 June 2019	7,263
Add/(less): adjustments relating to changes in the index or rate affecting variable payments	-
<b>Lease liabilities as at 1 July 2019</b>	<b>12,874</b>

### (ii) Issued but not yet effective

NSW public sector entities are not permitted to early adopt new Australian Accounting Standards unless Treasury determines otherwise.

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2020 reporting period.

### Transition disclosures

The following new Australian Accounting Standards have not been applied and are not yet effective.

- AASB 17 Insurance Contracts (effective 1 January 2021)
- AASB 1059 Service Concession Arrangements: Grantors (effective 1 January 2020)
- AASB 2018-5 Amendments to Australian Accounting Standards - Deferral of AASB 1059 (effective 1 January 2019)
- AASB 2018-6 Amendments to Australian Accounting Standards - Definition of a Business (effective 1 January 2020)
- AASB 2018-7 Amendments to Australian Accounting Standards - Definition of Material (effective 1 January 2020)
- AASB 2019-1 Amendments to Australian Accounting Standards - References to the Conceptual Framework
- AASB 2019-2 Amendments to Australian Accounting Standards - Implementation of AASB 1059
- AASB 2019-3 Amendments to Australian Accounting Standards - Interest Rate Benchmark Reform (effective 1 January 2020)
- AASB 2019-7 Amendments to Australian Accounting Standards - Disclosure of GFS Measures of Key Fiscal Aggregates and GAAP/GFS Reconciliations (effective 1 January 2020)

The Office anticipates that the adoption of these Standards in the period of initial application will have no material impact on the financial statements.



## Notes to the financial statements

for the year ended 30 June 2020

## 2. EXPENSES EXCLUDING LOSSES

(A) EMPLOYEE RELATED EXPENSES	2020 \$'000	2019 \$'000
Salaries and wages (including annual leave)	49,191	72,584
Superannuation - defined benefit plans	320	542
Superannuation - defined contribution plans	3,771	5,850
Long service leave	2,515	5,473
Workers' compensation insurance	646	842
Payroll tax and fringe benefit tax	3,126	4,543
	<b>59,569</b>	<b>89,834</b>

Employee related expenses of \$83,403 (2019: \$107,425) have been capitalised in various capital works and therefore excluded from the above.

(B) OTHER OPERATING EXPENSES INCLUDE THE FOLLOWING:	2020 \$'000	2019 \$'000
Auditor's remuneration - audit of the financial statements	226	184
Operating lease rental expense - minimum lease payments	875	2,949
Expenses relating to short-term leases	171	-
Expenses related to leases of low-value assets	1	-
Variable lease payments, not included in lease liabilities	508	-
Maintenance*	3,273	5,160
Insurance	893	870
Food and catering - sport and recreation centre programs	2,463	3,498
Merchandise and souvenirs	660	764
State Sporting Venues Authority in-kind rental expenses**	6,210	7,519
Utilities	1,667	2,083
Cleaning	3,100	3,706
Consultants	97	535
Contract services	14,478	17,140
Motor vehicle expenses	468	354
Telephones and postage	300	562
Information technology related expenses	2,508	2,534
Program transport	643	993
Printing and stationery	166	203
Minor equipment	464	1,138
Training	262	549
Travel and accommodation	321	530
Sponsorship	350	4,973
Security	946	527
Other	5,334	3,057
	<b>46,384</b>	<b>59,828</b>



## Notes to the financial statements

for the year ended 30 June 2020

\* Reconciliation - Total maintenance

Maintenance expense - contracted labour and other (non-employee related), as above	3,273	5,160
Employee related maintenance expense included in Note 2(a)	2,733	3,179
<b>Total maintenance expenses included in Notes 2(a) and Note 2(b)</b>	<b>6,006</b>	<b>8,339</b>

\*\*The Office maintains the land and buildings of the State Sporting Venues Authority (the Authority). In return, the Office receives the right to use the Authority's land and buildings for the conduct of a range of sport and recreation programs. This reciprocal arrangement is represented by the recognition of in-kind expenses and an equal revenue (Refer Note 3(e)).

## RECOGNITION AND MEASUREMENT

## Maintenance expense

Day-to-day servicing costs or maintenance are charged as expenses as incurred, except where they relate to the replacement or an enhancement of a part or component of an asset, in which case the costs are capitalised and depreciated.

## Insurance

The entity's insurance activities are conducted through the NSW Treasury Managed Fund Scheme of self-insurance for Government entities. The expense (premium) is determined by the Fund Manager based on past claims experience.

## Lease expense (up to 30 June 2019)

## Operating leases

Up to 30 June 2019, operating lease payments are recognised as an operating expense in the Statement of Comprehensive Income on a straight-line basis over the lease term. An operating lease is a lease other than a finance lease.

## Lease expense (from 1 July 2019)

From 1 July 2019, the Office recognises the lease payments associated with the following types leases as an expense on a straight-line basis:

- Leases that meet the definition of short-term. i.e. where the lease term at commencement of the lease is 12 months or less. This excludes leases with a purchase option.
- Leases of assets that are valued at \$10,000 or under when new.

Variable lease payments not included in the measurement of the lease liability (i.e. variable lease payments that do not depend on an index or a rate, initially measured using the index or rate as at the commencement date). These payments are recognised in the period in which the event or condition that triggers those payments occurs.

(C) DEPRECIATION AND AMORTISATION EXPENSE	2020 \$'000	2019 \$'000
Depreciation		
Buildings	5,990	6,353
Plant and equipment	1,606	1,696
	<b>7,596</b>	<b>8,049</b>
Amortisation		
Intangibles	343	74
Right of use assets	2,080	-
	<b>10,019</b>	<b>8,123</b>



## Notes to the financial statements

for the year ended 30 June 2020

**(D) GRANTS AND SUBSIDIES**

	2020 \$'000	2019 \$'000
Government sector:		
Grants to agencies within the Sport portfolio	34,581	21,851
Grants to other government agencies	7,300	-
Other:		
Grants to sporting organisations	51,663	36,830
Active Kids Grants Program*	102,226	65,239
Centres of Excellence grant programs**	14,050	14,558
Other sporting infrastructure grant programs***	22,334	5,752
Sport Facility capital grants program	7,750	601
	<b>239,904</b>	<b>144,831</b>

\* From 31 January 2018, parents, guardians and carers could apply for a \$100 voucher per calendar year (two \$100 vouchers from 1 July 2019) for each child enrolled in school. The voucher can be used with a registered activity provider for registration, participation and membership costs for sport, fitness and active recreation activities. Service NSW administrators the redemption of vouchers on behalf of the Office.

\*\* Expenditure from the Centres of Excellence program, announced in 2016-17, supporting investment in community and high-performance training facilities

\*\*\* Including the Greater Sydney Sport Facility Fund and Regional Sport Infrastructure Fund, both programs being announced during the 2018/2019 Budget.

**RECOGNITION AND MEASUREMENT****Grants and subsidies**

Grants and subsidies are recognised as expenses when the Office pays the grants based on the Minister's approval and the Treasury Allocation Letters. The grants are normally recognised as expenses on payment to sporting bodies and for the development of community sporting and recreational facilities.

**(E) FINANCE COSTS**

	2020 \$'000	2019 \$'000
Interest expense on lease liability	198	-
	<b>198</b>	<b>-</b>

**RECOGNITION AND MEASUREMENT**

Finance costs consist of interest and other costs incurred in connection with the borrowing of funds. Borrowing costs are recognised as expenses in the period in which they are incurred, in accordance with Treasury's Mandate to not-for-profit NSW General Government Sector entities.

**3. REVENUE****RECOGNITION AND MEASUREMENT**

Until 30 June 2019, income is recognised in accordance with AASB 111 Construction Contracts, AASB 118 Revenue and AASB 1004 Contributions.

From 1 July 2019, income is recognised in accordance with the requirements of AASB 15 Revenue from Contracts with Customers or AASB 1058 Income of Not-for-Profit Entities, dependent on whether there is a contract with a customer defined by AASB 15 Revenue from Contracts with Customers.



## Notes to the financial statements

for the year ended 30 June 2020

**(A) SALE OF GOODS AND SERVICES FROM CONTRACTS WITH CUSTOMERS / SALE OF GOODS AND SERVICES**

	2020 \$'000	2019 \$'000
Outdoor education program	11,757	20,335
Participation opportunity programs	6,457	9,260
Vacation programs	673	1,138
Transport revenue	914	1,177
Rental and hiring	1,361	3,238
Sale of merchandise, publications and souvenirs	1,036	1,393
Events	38	77
Contract services	921	937
Water safety programs	6	88
Sports development programs	141	234
Food sales and associated recoveries	651	595
Other services	5,135	2,954
	<b>29,090</b>	<b>41,426</b>

**Until 30 June 2019****Sale of goods**

Revenue from sale of goods is recognised as when the Office satisfies a performance obligation by transferring the promised goods. The Office typically satisfies its performance obligations when the Office transfers the significant risks and rewards of ownership of the goods, usually on delivery of the goods.

**Rendering of Services**

Revenue is recognised when the service is provided or by reference to the stage of completion (based on labour hours incurred to date).

**From 1 July 2019****Sale of goods**

Revenue from sale of goods is recognised as when the Authority satisfies a performance obligation by transferring the promised goods. The Authority typically satisfies its performance obligations when the control of the goods is transferred to the customers. The payments are typically due as per the agreed terms.

Revenue from these sales is recognised based on the price specified in the contract, and revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur. No element of financing is deemed present as the sales are made with a short credit term. No volume discount or warranty is provided on the sale.

**Rendering of services**

Revenue from rendering of services is recognised when the Authority satisfies the performance obligation by providing the promised services. The payments are typically due as per the agreed terms.

The revenue is measured at the transaction price agreed under the contract. No element of financing is deemed present as payments are due when service is provided.

**(B) INVESTMENT REVENUE**

	2020 \$'000	2019 \$'000
Interest revenue from financial assets not at fair value through profit and loss	4	1
	<b>4</b>	<b>1</b>



## Notes to the financial statements

for the year ended 30 June 2020

**RECOGNITION AND MEASUREMENT****Interest income**

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired.

**Rental income**

Rental income arising from operating leases is accounted for on a straight-line basis over the lease term.

<b>(C) GRANTS AND CONTRIBUTIONS</b>	<b>2020 \$'000</b>	<b>2019 \$'000</b>
Recurrent grants from Department of Communities and Justice	297,613	223,948
Capital grants from Department of Communities and Justice	7,600	7,085
Sport and recreation recovery package	27,282	-
Other State government agency grants	9,345	4,202
Other	707	121
	<b>342,547</b>	<b>235,356</b>

\* The grants in the 2019 comparative were from the Department of Industry. On 1 July 2019, the Office was transferred to the Stronger Communities cluster.

The Office receives grant funding from the Department of Communities and Justice which receives appropriations from the Consolidated Fund. Appropriations for each financial year are set out in the Appropriation Act for that year.

Due to COVID-19, the NSW State Budget and related 2020-21 Appropriation Bill has been delayed and is anticipated to be tabled in Parliament on 17 November 2020. However, pursuant to section 4.10 of the Government Sector Finance Act 2018, the Treasurer has authorised Ministers to spend specified amounts from Consolidated Fund. This authorisation is current from 1 July 2020 until the earlier of 31 December 2020 (or another day prescribed by the regulations) or enactment of the 2020-21 annual Appropriations Act.

**RECOGNITION AND MEASUREMENT****Until 30 June 2019**

Income from grants (other than contribution by owners) is recognised when the Office obtains control over the contribution. The Office is deemed to have assumed control when the grant is received or receivable.

Contributions are recognised at their fair value. Contributions of services are recognised when and only when fair value of those services can be reliably determined and the services would be purchased if not donated.

**From 1 July 2019**

Income from grants without sufficiently specific performance obligations is recognised when the Office obtains control over the granted assets (e.g. cash).

<b>(D) ACCEPTANCE BY THE CROWN ENTITY OF EMPLOYEE BENEFITS AND OTHER LIABILITIES</b>	<b>2020 \$'000</b>	<b>2019 \$'000</b>
The following liabilities and / or expenses have been assumed by the Crown Entity:		
Superannuation - defined benefit	321	542
Long service leave	2,255	4,920
Payroll tax	17	30
	<b>2,593</b>	<b>5,492</b>

<b>(E) OTHER REVENUE</b>	<b>2020 \$'000</b>	<b>2019 \$'000</b>
State Sporting Venues Authority in-kind services	6,210	7,519
Insurance recoveries	181	898
Other	1,500	808
	<b>7,891</b>	<b>9,225</b>



## Notes to the financial statements

for the year ended 30 June 2020

**(F) PERSONNEL SERVICES REVENUE**

The Office provides personnel services to the following statutory bodies:

Venues NSW

Combat Sports Authority

The Office in accordance with NSW Treasury Circular TC 15/07, recognises all employee related expenses and liabilities in relation to staff provided as personnel services to statutory bodies. The Office also recognises personnel services revenue and receivables for those staff.

Employee related expenses (Note 2(a)) includes personnel services provided to a number of cluster agencies. These expenses are recovered by way of personnel services revenue.

	<b>2020 \$'000</b>	<b>2019 \$'000</b>
Salaries and wages (including annual leave)	6,738	29,692
Superannuation - defined benefit plans	-	203
Superannuation - defined contribution plans	523	2,468
Long service leave	104	2,203
Workers' compensation insurance	44	308
Payroll tax and fringe benefit tax	428	1,932
	<b>7,837</b>	<b>36,806</b>

**Personnel services revenue recovered from the following agencies:**

	<b>2020 \$'000</b>	<b>2019 \$'000</b>
Sydney Olympic Park Authority	-	29,282
Venues NSW	6,583	4,257
Combat Sports Authority	1,222	1,096
	<b>7,805</b>	<b>34,635</b>

**Acceptance by the Crown Entity of employee benefits and other liabilities**

	<b>2020 \$'000</b>	<b>2019 \$'000</b>
Superannuation - defined benefit	1	203
Long service leave	24	1,957
Payroll tax	7	11
	<b>32</b>	<b>2,171</b>

**MACHINERY OF GOVERNMENT CHANGES**

On 1 May 2019 the Administrative Arrangements (Administrative Changes-Public Service Agencies) Amendment Order 2019 transferred all staff involved in the administration of the Sydney Olympic Park Authority, except for those who are principally involved in the exercise of venue management functions, from the Office to the Department of Planning, Industry and Environment from 1 July 2019. On 28 June 2019, the Administrative Arrangements (Administrative Changes - Miscellaneous) Order 2019 amended the previous Order to include the staff involved in venue management functions. As the result of these Orders, all staff involved in the administration of the Sydney Olympic Park Authority, as at 1 July 2019, have been transferred to the Department of Planning, Industry and Environment.



## Notes to the financial statements

for the year ended 30 June 2020

## 4. GAIN / (LOSS) ON DISPOSAL

	2020 \$'000	2019 \$'000
Proceeds from disposal of plant and equipment	6	27
Written down value of assets disposed	6	(691)
	<b>12</b>	<b>(664)</b>

## RECOGNITION AND MEASUREMENT

## Impairment losses on non-financial assets

Impairment losses may arise on non-financial assets held by the entity from time-to-time. Accounting for impairment losses is dependent upon the individual asset (or group of assets) subject to impairment. Accounting Policies and events giving rise to impairment losses are disclosed in the following notes, Note 8. Property, plant and equipment and Note 10. Intangible assets.

## 5. PROGRAM GROUPS OF THE OFFICE

## (A) PROGRAM GROUP 1: SPORT AND RECREATION SERVICES

This program group covers the delivery of sport and recreation programs, including implementing policy and regulatory frameworks, conducting compliance and education programs, and providing grants to peak sporting bodies. It also covers the administration of grants programs to assist in developing community sporting and recreational venues and facilities, and managing government owned or controlled sporting and recreation facilities and coordinating sport infrastructure and sport development.

## (B) PROGRAM GROUP 2: PERSONNEL SERVICES

This Program group provides personnel services to Venues NSW and Combat Sports Authority (Sydney Olympic Park Authority transfer to the Department of Planning, Industry and Environment as at 1 July 2019).

## 6. CASH AND CASH EQUIVALENTS

	2020 \$'000	2019 \$'000
Cash at bank or on hand	71,053	41,555
	<b>71,053</b>	<b>41,555</b>

For the purposes of the statement of cash flows, cash and cash equivalents include cash at bank and cash on hand.

Cash and cash equivalent assets recognised in the statement of financial position are reconciled at the end of the financial year to the statement of cash flows as follows:

	2020 \$'000	2019 \$'000
Cash and cash equivalents (per Statement of Financial Position)	71,053	41,555
<b>Closing cash and cash equivalents (per Statement of Cash Flows)</b>	<b>71,053</b>	<b>41,555</b>

Refer Note 21 for details regarding credit risk, liquidity risk and market risk arising from financial instruments.



## Notes to the financial statements

for the year ended 30 June 2020

## 7. CURRENT / NON-CURRENT ASSETS - RECEIVABLES AND LOANS

	2020 \$'000	2019 \$'000
Current:		
Sale of goods and services	2,613	2,620
Loans receivable - Sporting Grounds Improvement Fund and Other	-	59
Less: Expected Credit Losses*	(1,037)	(352)
Personnel services receivable	750	4,741
Prepayments	11,018	7,893
GST receivable	4,000	1,350
Receivable from NSW Treasury	-	185
Other accounts receivable	64	151
	<b>17,408</b>	<b>16,647</b>
Non-Current:		
Loans receivable - Sporting Grounds Improvement Fund	438	438
Less: Expected credit losses*	(273)	(248)
Personnel services receivable	13	116
	<b>178</b>	<b>306</b>

## \* Movement in the allowance for credit losses

	2020 \$'000	2019 \$'000
Balance at beginning of the year	(600)	(1,055)
Amounts written off during the year	-	852
Amounts recovered during the year	-	(12)
(Increase) / decrease in allowance recognised in net results	(710)	(385)
<b>Balance at 30 June</b>	<b>(1,310)</b>	<b>(600)</b>

Refer Note 21 for details regarding credit risk, liquidity risk and market risk arising from financial instruments.

## RECOGNITION AND MEASUREMENT

All 'regular way' purchases or sales of financial asset are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

Receivables are initially recognised at fair value plus any directly attributable transaction costs. Trade receivables that do not contain a significant financing component are measured at the transaction price.

## Subsequent measurement

The Office holds receivables with the objective to collect the contractual cash flows and therefore measures them at amortised cost using the effective interest method, less any impairment. Changes are recognised in the net result for the year when impaired, derecognised or through the amortisation process.

## Impairment

The Office recognises an allowance for expected credit losses (ECLs) for all debt financial assets not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows and the cash flows that the Office expects to receive, discounted at the original effective interest rate.

For trade receivables, the Office applies a simplified approach in calculating ECLs. The Office recognises a loss allowance based on lifetime ECLs at each reporting date. The Office has established a provision matrix based on its historical credit loss experience for trade receivables, adjusted for forward-looking factors specific to the receivable.



## Notes to the financial statements

for the year ended 30 June 2020

## 8. NON-CURRENT ASSETS - PROPERTY, PLANT AND EQUIPMENT

	LAND AND BUILDINGS \$'000	LEASEHOLD IMPROVEMENTS \$'000	PLANT AND EQUIPMENT \$'000	TOTAL \$'000
<b>At 1 July 2019 - fair value</b>				
Gross carrying amount	274,935	2,216	27,442	304,593
Accumulated depreciation and impairment	(101,112)	(1,893)	(15,401)	(118,406)
<b>Net Carrying Amount</b>	<b>173,823</b>	<b>323</b>	<b>12,041</b>	<b>186,187</b>
<b>At 30 June 2020 - fair value</b>				
Gross carrying amount	278,865	2,488	27,831	309,184
Accumulated depreciation and impairment	(107,118)	(1,877)	(16,265)	(125,260)
<b>Net carrying amount</b>	<b>171,747</b>	<b>611</b>	<b>11,566</b>	<b>183,924</b>

## RECONCILIATION

A reconciliation of the carrying amount of each class of property, plant and equipment at the beginning and end of the current reporting period is set out below:

	LAND AND BUILDINGS \$'000	LEASEHOLD IMPROVEMENTS \$'000	PLANT AND EQUIPMENT \$'000	TOTAL \$'000
<b>Year ended 30 June 2020</b>				
Net carrying amount at start of year	173,823	323	12,041	186,187
Disposals	-	-	6	6
Transfer from work in progress	3,930	272	1,125	5,327
Other adjustments	-	-	-	-
Depreciation expense	(6,006)	16	(1,606)	(7,596)
<b>Net Carrying amount at end of year</b>	<b>171,747</b>	<b>611</b>	<b>11,566</b>	<b>183,924</b>

Further details regarding the fair value measurement of property, plant and equipment are disclosed in Note 11.



## Notes to the financial statements

for the year ended 30 June 2020

	LAND AND BUILDINGS \$'000	LEASEHOLD IMPROVEMENTS \$'000	PLANT AND EQUIPMENT \$'000	TOTAL \$'000
<b>At 1 July 2018 - fair value</b>				
Gross carrying amount	269,289	2,044	28,179	299,512
Accumulated depreciation and impairment	(94,945)	(1,728)	(15,146)	(111,819)
<b>Net carrying amount</b>	<b>174,344</b>	<b>316</b>	<b>13,033</b>	<b>187,693</b>
<b>At 30 June 2019 - fair value</b>				
Gross carrying amount	274,935	2,216	27,442	304,593
Accumulated depreciation and impairment	(101,112)	(1,893)	(15,401)	(118,406)
<b>Net carrying amount</b>	<b>173,823</b>	<b>323</b>	<b>12,041</b>	<b>186,187</b>

## RECONCILIATION

A reconciliation of the carrying amount of each class of property, plant and equipment at the beginning and end of the previous reporting period is set out below:

	LAND AND BUILDINGS \$'000	LEASEHOLD IMPROVEMENTS \$'000	PLANT AND EQUIPMENT \$'000	TOTAL \$'000
<b>Year ended 30 June 2019</b>				
Net carrying amount at start of year	174,344	316	13,033	187,693
Disposals	(18)	-	(461)	(479)
Transfer from work in progress	5,686	184	1,165	7,035
Other adjustments	-	(13)	-	(13)
Depreciation expense	(6,189)	(164)	(1,696)	(8,049)
<b>Net Carrying amount at end of year</b>	<b>173,823</b>	<b>323</b>	<b>12,041</b>	<b>186,187</b>

## WORK IN PROGRESS

	2020 \$'000	2019 \$'000
Net carrying amount at start of year	2,613	4,235
Additions	4,202	5,612
Write off	(240)	(199)
Reclassification to Intangibles	-	-
Transfer to property, plant and equipment	(5,327)	(7,035)
<b>Net carrying amount at end of year</b>	<b>1,248</b>	<b>2,613</b>



## Notes to the financial statements

for the year ended 30 June 2020

## NON-CURRENT ASSETS - PROPERTY, PLANT, EQUIPMENT AND WORK IN PROGRESS

	2020 \$'000	2019 \$'000
Property, plant and equipment	183,924	186,187
Work in Progress	1,248	2,613
	<b>185,172</b>	<b>188,800</b>

## RECOGNITION AND MEASUREMENT

## Acquisition of property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently revalued at fair value less accumulated depreciation and impairment. Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire the asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the requirements of other Australian Accounting Standards.

Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at measurement date.

Where payment for an asset is deferred beyond normal credit terms, its cost is the cash price equivalent; i.e. deferred payment amount is effectively discounted over the period of credit.

Assets acquired at no cost, or for nominal consideration, are initially recognised at their fair value at the date of acquisition.

## Capitalisation thresholds

Property, plant and equipment and intangible assets individually costing \$10,000 and above are capitalised.

## Restoration costs

The present value of the expected cost for the restoration or cost of dismantling an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision is met.

## Depreciation of property, plant and equipment

Depreciation is provided for on a straight-line basis for all depreciable property, plant and equipment so as to write off the depreciable amount of each asset as it is consumed over its useful life to the Office.

All material identifiable components of property, plant and equipment are depreciated separately over their useful lives.

Land is not a depreciable asset.

The useful lives and methods of depreciation of property, plant and equipment are reviewed each financial year.

The following useful life ranges have been determined for each class of property, plant and equipment. The useful lives remain unchanged from the previous year.

	USEFUL LIFE RANGE IN YEARS
Buildings and Infrastructure	10-80
Leasehold Improvements	7-10
Plant and equipment	3-40



## Notes to the financial statements

for the year ended 30 June 2020

## Revaluation of property, plant and equipment

Physical non-current assets are valued in accordance with the NSW Treasury Policy 'Valuation of Physical Non-Current Assets at Fair Value' Policy and Guidelines Paper (TPP 14-01). This policy adopts fair value in accordance with AASB 13 Fair Value Measurement and AASB 116 Property, Plant and Equipment.

Property, plant and equipment is measured at the highest and best use by market participants that is physically possible, legally permissible and financially feasible. The highest and best use must be available at a period that is not remote and take into account the characteristics of the asset being measured, including any socio-political restrictions imposed by government. In most cases, after taking into account these considerations, the highest and best use is the existing use. In limited circumstances, the highest and best use may be a feasible alternative use, where there are no restrictions on use or where there is a feasible higher restricted alternative use.

Fair value of property, plant and equipment is based on a market participants' perspective, using valuation techniques (market approach, cost approach, income approach) that maximise relevant observable inputs and minimise unobservable inputs. Also refer Note 11 for further information regarding fair value.

The Office revalues each class of property at least every three years or with sufficient regularity to ensure that the carrying amount of each asset in the class does not differ materially from its fair value at reporting date. The last revaluation of land and buildings was completed by independent valuers as at 31 December 2017 and was based on an independent assessment. Interim desktop valuations of land and buildings are performed between comprehensive valuations where cumulative changes to indices suggest fair value may differ materially from carrying value. Management assesses whether comprehensive revaluations are required more frequently if the interim desktop valuations indicate material movements in carrying value. A desktop valuation was performed as at 31 March 2020 and the movement was not considered material enough to adjust the book values.

Non-specialised assets with short useful lives are measured at depreciated historical cost as an approximation of fair value. The Office has assessed that any difference between fair value and depreciated historical cost is unlikely to be material.

When revaluing property, plant and equipment using the cost approach, the gross amount and the related accumulated depreciation are separately restated.

For property, plant and equipment valued using other valuation techniques, any balances of accumulated depreciation at the revaluation date in respect of those assets are credited to the asset accounts to which they relate. The net asset accounts are then increased or decreased by the revaluation increments or decrements.

Revaluation increments are credited directly to revaluation surplus, except that, to the extent that an increment reverses a revaluation decrement in respect of that class of asset previously recognised as an expense in the net result, the increment is recognised immediately as a gain in the net result.

Revaluation decrements are recognised immediately as a loss in the net result, except that, to the extent that a credit balance exists in the revaluation surplus in respect of the same class of assets, they are debited directly to the asset revaluation surplus.

As a not-for-profit entity, revaluation increments and decrements are offset against one another within a class of property, plant and equipment, but not otherwise.

Where property, plant and equipment that has previously been revalued is disposed of, any balance remaining in the revaluation surplus in respect of that asset is transferred to accumulated funds.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end.

## Impairment of property, plant and equipment

As a not-for-profit entity with no cash generating units, impairment under AASB 136 Impairment of Assets is unlikely to arise. As property, plant and equipment is carried at fair value or an amount that approximates fair value, impairment can only arise in the rare circumstances such as where the costs of disposal are material. Specifically, impairment is unlikely for not-for-profit entities given that AASB 136 modifies the recoverable amount test for non-cash generating assets of not-for-profit entities to the higher of fair value less costs of disposal and depreciated replacement cost, where depreciated replacement cost is also fair value.

The Office assesses, at each reporting date, whether there is an indication that any property, plant and equipment may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Office estimates the asset's recoverable amount. When the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

As a not-for-profit entity, an impairment loss is recognised in the net result to the extent the impairment loss exceeds the amount in the revaluation surplus for the class of asset.



## Notes to the financial statements

for the year ended 30 June 2020

### 9. LEASES

The Office leases various properties, equipment and motor vehicles. Lease contracts are typically made for fixed periods of 2 to 5 years but may have extension options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants, but leased assets may not be used as security for borrowing purposes. The Office does not provide residual value guarantees in relation to leases.

Extension and termination options are included in a number of property and equipment leases. These terms are used to maximise operational flexibility in terms of managing contracts. The majority of extension and termination options held are exercisable only by the Office and not by the respective lessor. In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated). Potential future cash outflows have not been included in the lease liability because it is not reasonably certain that the leases will be extended (or not terminated). The assessment is reviewed if a significant event or a significant change in circumstances occurs which affects this assessment and that is within the control of the lessee. During the current financial period, no lease terms were revised.

The Office has elected to recognise payments for short-term leases and low value leases as expenses on a straight-line basis, instead of recognising a right-of-use asset and lease liability. Short-term leases are leases with a lease term of 12 months or less. Low value assets are assets with a fair value of \$10,000 or less when new and comprise mainly office equipment.

#### (A) RIGHT-OF-USE ASSETS UNDER LEASES

The following tables presents right-of-use assets that are not included in the carrying amounts of property, plant and equipment in Note 8.

	BUILDINGS \$'000	PLANT AND EQUIPMENT \$'000	TOTAL \$'000
<b>Balance at 1 July 2019</b>	12,276	598	12,874
Depreciation expense	(1,917)	(163)	(2,080)
<b>Balance at 30 June 2020</b>	<b>10,359</b>	<b>435</b>	<b>10,794</b>

#### (B) LEASE LIABILITIES

The following table presents liabilities under leases

	TOTAL \$'000
<b>Balance at 1 July 2019</b>	12,874
Interest expenses	(198)
Payments	(1,784)
<b>Balance at 30 June 2020</b>	<b>10,892</b>

#### (C) RIGHT-OF-USE EXPENSES UNDER LEASES

The following amounts were recognised in the statement of comprehensive income for the year ending 30 June 2020:

	\$'000
Depreciation expense of right-of-use assets	2,080
Interest expense on lease liabilities	198
Expense relating to short-term leases	171
Expense relating to leases of low-value assets	1
Variable lease payments, not included in the measurement of lease liabilities	508
<b>Total amount recognised in the statement of comprehensive income</b>	<b>2,958</b>

The Office had total cash outflows for leases of \$3.45million in FY2019/2020.



## Notes to the financial statements

for the year ended 30 June 2020

Future minimum lease payments under non-cancellable leases as at 30 June 2020 are, as follows:

	FINANCE LEASE \$'000
Within one year	2,209
Later than one year and not later than five years	9,412
Later than five years	360
<b>Total (including GST)</b>	<b>11,981</b>
Less: GST recoverable from the Australian Tax Office	(1,089)
<b>Total (excluding GST)</b>	<b>10,892</b>

#### Recognition and measurement (under AASB 16 from 1 July 2019)

The Office assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The Office recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets, except for short-term leases and leases of low-value assets.

##### i. Right-of-use assets

The Office recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are initially measured at cost, comprising of the amount of initial measurement of the lease liability (refer ii below), adjusted by any lease payments made at or before the commencement date and lease incentives, any initial direct costs incurred, and estimated costs of dismantling and removing the asset or restoring the site.

Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

- Motor vehicles and other equipment 2 to 5 years

If ownership of the leased asset transfers to the Office at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are also subject to revaluation (except for those arising from leases that have significantly below-market terms and conditions principally to enable the Office to further its objectives in note iv below) and impairment.

Refer to the accounting policies in property, plant and equipment in Note 8.

##### Subsequent measurement of the right-of-use asset

After the commencement date, a lessee shall measure the right-of-use asset applying a cost model. The Office shall measure the right-of-use asset at cost less any accumulated impairment losses; and adjusted for any remeasurement of the lease liability.

##### ii. Lease liabilities

At the commencement date of the lease, the Office recognises lease liabilities measured at the present value of lease payments to be made over the lease term. Lease payments include:

- fixed payments (including in substance fixed payments) less any lease incentives receivable
- variable lease payments that depend on an index or a rate
- amounts expected to be paid under residual value guarantees
- exercise price of a purchase options reasonably certain to be exercised by the Office
- payments of penalties for terminating the lease, if the lease term reflects the Office exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for the Office's leases, the lessee's incremental borrowing rate is used, being the rate that the Office would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.



## Notes to the financial statements

for the year ended 30 June 2020

**Subsequent measurement of the lease liability**

After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Office's lease liabilities are included in borrowings.

**iii. Short-term leases and leases of low-value assets**

The Office applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

**iv. Leases that have significantly below-market terms and conditions principally to enable the Office to further its objectives**

Right-of-use assets under leases at significantly below-market terms and conditions that are entered into principally to enable the Office to further its objectives, are measured at cost. These right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, subject to impairment. They are not subject to revaluation.

**Recognition and measurement (under AASB 117 until 30 June 2019)**

The determination of whether an arrangement is (or contains) a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset (or assets), even if that asset (or those assets) is not explicitly specified in an arrangement.

Until 30 June 2019, a lease was classified at the inception date as a finance lease or an operating lease. A lease that transferred substantially all the risks and rewards incidental to ownership to the Office was classified as a finance lease.

Where a non-current asset was acquired by means of a finance lease at the commencement of the lease, the asset was recognised at its fair value or, if lower, at the present value of the minimum lease payments. The corresponding liability was established at the same amount. Lease payments were apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges were recognised in finance costs in the statement of comprehensive income.

Property, plant and equipment acquired under finance leases was depreciated over the useful life of the asset. However, if there is no reasonable certainty that the Office will obtain ownership by the end of the lease term, the asset was depreciated over the shorter of the estimated useful life of the asset and the lease term.

An operating lease is a lease other than a finance lease. Operating lease payments were recognised as an operating expense in the statement of comprehensive income on a straight-line basis over the lease term.

**10. INTANGIBLE ASSETS**

	<b>SOFTWARE \$'000</b>
<b>At 1 July 2019 - cost</b>	
Gross carrying amount	6,059
Accumulated amortisation and impairment	(5,669)
<b>Net carrying amount</b>	<b>390</b>
<b>At 30 June 2020 - cost</b>	
Gross carrying amount	10,915
Accumulated amortisation and impairment	(5,986)
<b>Net carrying amount</b>	<b>4,929</b>



## Notes to the financial statements

for the year ended 30 June 2020

<b>RECONCILIATION</b>	<b>SOFTWARE \$'000</b>
<b>Year ended 30 June 2020</b>	
Net carrying amount at beginning of year	390
Additions	4,882
Amortisation (recognised in 'depreciation and amortisation')	(343)
<b>Net carrying amount at end of year</b>	<b>4,929</b>
<b>At 1 July 2018 - cost</b>	
Gross carrying amount	5,643
Accumulated amortisation and impairment	(5,595)
<b>Net carrying amount</b>	<b>48</b>
<b>At 30 June 2019 - cost</b>	
Gross carrying amount	6,059
Accumulated amortisation and impairment	(5,669)
<b>Net carrying amount</b>	<b>390</b>

<b>RECONCILIATION</b>	<b>SOFTWARE \$'000</b>
<b>Year ended 30 June 2019</b>	
Net carrying amount at beginning of year	48
Additions	416
Amortisation (recognised in 'depreciation and amortisation')	(74)
<b>Net carrying amount at end of year</b>	<b>390</b>

<b>INTANGIBLES WORK IN PROGRESS</b>	<b>2020 \$'000</b>	<b>2019 \$'000</b>
Net carrying amount at start of year	1,568	-
Additions	3,426	1,984
Write off	(24)	-
Transfer to intangibles	(4,882)	(416)
<b>Net carrying amount at end of year</b>	<b>88</b>	<b>1,568</b>

<b>Non-Current Assets - Intangibles and Intangibles Work in Progress</b>		
	<b>2020 \$'000</b>	<b>2019 \$'000</b>
Intangibles	4,929	390
Work in Progress	88	1,568
	<b>5,017</b>	<b>1,958</b>



## Notes to the financial statements

for the year ended 30 June 2020

### RECOGNITION AND MEASUREMENT

The Office recognises intangible assets only if it is probable that future economic benefits will flow to the Office and the cost of the asset can be measured reliably. Intangible assets are measured initially at cost. Where an asset is acquired at no or nominal cost, the cost is its fair value as at the date of acquisition. Following initial recognition, intangible assets are subsequently measured at fair value only if there is an active market. If there is no active market for the Office's intangible assets, the assets are carried at cost less any accumulated amortisation and impairment losses.

The useful lives of intangible assets are assessed to be finite.

Intangible assets are subsequently measured at fair value only if there is an active market. As there is no active market for the Office's intangible assets, the assets are carried at cost less any accumulated amortisation and impairment losses.

The Office's intangible assets are amortised using the straight-line method over a period of 4-10 years.

Intangible assets are tested for impairment where an indicator of impairment exists. If the recoverable amount is less than its carrying amount, the carrying amount is reduced to the recoverable amount and the reduction is recognised as an impairment loss.

## 11. FAIR VALUE MEASUREMENT OF NON-FINANCIAL ASSETS

### Fair value measurement and hierarchy

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability or in the absence of a principal market, in the most advantageous market for the asset or liability.

When measuring fair value, the valuation technique used maximises the use of relevant observable inputs and minimises the use of unobservable inputs. Under AASB 13, the entity categorises, for disclosure purposes, the valuation techniques based on the inputs used in the valuation techniques as follows:

- Level 1 - quoted (unadjusted) prices in active markets for identical assets / liabilities that the entity can access at the measurement date.
- Level 2 - inputs other than quoted prices included within Level 1 that are observable, either directly or indirectly.
- Level 3 - inputs that are not based on observable market data (unobservable inputs).

The entity recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

### (A) FAIR VALUE HIERARCHY

2020	LEVEL 1 \$'000	LEVEL 2 \$'000	LEVEL 3 \$'000	TOTAL FAIR VALUE \$'000
<b>Property, plant and equipment (Note 8)</b>				
Land and buildings	-	-	171,747	171,747
<b>Total</b>	<b>-</b>	<b>-</b>	<b>171,747</b>	<b>171,747</b>
<b>2019</b>				
<b>Property, plant and equipment (Note 8)</b>				
Land and buildings	-	-	173,823	173,823
<b>Total</b>	<b>-</b>	<b>-</b>	<b>173,823</b>	<b>173,823</b>

There were no transfers between Level 1, 2 or 3 during the year.



## Notes to the financial statements

for the year ended 30 June 2020

### VALUATION TECHNIQUES, INPUT AND PROCESSES

The Office's assets are specialised with unobservable input hierarchy due to a lack of market evidence. Depreciated replacement cost (DRC) was used to value the Office's land and building assets. When DRC is used, they are classified as level 3 input. The Office engages external, independent valuers to perform the valuation of property assets required for financial reporting purposes. The valuation reports are reviewed by management before adjustments are made to the carrying value of land and building assets.

The methods and valuation techniques used for the purpose of measuring fair value are unchanged compared to the previous reporting period.

### (B) RECONCILIATION OF RECURRING LEVEL 3 FAIR VALUE MEASUREMENTS

2020	LAND AND BUILDINGS \$'000	TOTAL RECURRING LEVEL 3 FAIR VALUE \$'000
<b>Fair value as at 1 July 2019</b>	173,823	173,823
Transfer from work in progress	3,930	3,930
Depreciation	(6,006)	(6,006)
<b>Fair value as at 30 June 2020</b>	<b>171,747</b>	<b>171,747</b>
<b>2019</b>		
<b>Fair value as at 1 July 2018</b>	174,344	174,344
Disposals	(18)	(18)
Transfer from work in progress	5,686	5,686
Depreciation	(6,189)	(6,189)
<b>Fair value as at 30 June 2019</b>	<b>173,823</b>	<b>173,823</b>



## Notes to the financial statements

for the year ended 30 June 2020

## 12. CURRENT LIABILITIES - PAYABLES

	2020 \$'000	2019 \$'000
Accrued salaries, wages and on-costs	679	1,286
Creditors	2,655	1,698
Accrued expenses	4,076	4,228
Unearned revenue	1,685	2,622
Other payables	162	1,113
	<b>9,257</b>	<b>10,947</b>

Details regarding credit risk, liquidity risk and market risk, including a maturity analysis of the above payables, are disclosed in Note 21.

## RECOGNITION AND MEASUREMENT

Payables represent liabilities for goods and services provided to the entity and other amounts. Short-term payables with no stated interest rate are measured at the original invoice amount where the effect of discounting is immaterial. Payables are financial liabilities at amortised cost, initially measured at fair value, net of directly attributable transaction costs. These are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised net result when the liabilities are derecognised as well as through the amortisation process.

## 13. CURRENT / NON-CURRENT LIABILITIES - LEASE LIABILITIES

CURRENT	2020 \$'000	2019 \$'000
Lease liabilities	2,008	-
	<b>2,008</b>	<b>-</b>
NON-CURRENT		
Lease liabilities	8,884	-
	<b>8,884</b>	<b>-</b>

## RECOGNITION AND MEASUREMENT

Borrowings classified as financial liabilities at amortised cost are initially measured at fair value, net of directly attributable transaction costs. These are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in net result when the liabilities are derecognised as well as through the amortisation process.

Finance lease liabilities were determined in accordance with AASB 117 until 30 June 2019. From 1 July 2019, lease liabilities are determined in accordance with AASB 16 (Refer to Note 9 (ii)).



## Notes to the financial statements

for the year ended 30 June 2020

## 14. CURRENT / NON-CURRENT LIABILITIES - PROVISIONS

CURRENT Employee benefits and related on-costs	2020 \$'000	2019 \$'000
Annual leave	5,319	6,142
Long service leave	195	203
On-costs	2,345	4,098
	<b>7,859</b>	<b>10,443</b>
Other provisions	126	117
	<b>7,985</b>	<b>10,560</b>
NON-CURRENT Employee benefits and related on-costs		
Long service leave	13	13
On-costs	181	270
	<b>194</b>	<b>283</b>
OTHER PROVISIONS		
Restoration costs - Leasehold accommodation	883	883
	<b>1,077</b>	<b>1,166</b>

Restoration cost provisions are future liabilities to lessors as per accommodation lease agreements. The Office is required to pay for the cost of restoring the leasehold accommodation to its original state. The expected timing of outflows ranges from 1 July 2020 to 30 June 2031 for various agreements.

## EMPLOYEE BENEFITS AND RELATED ON-COSTS

Provisions - current	7,859	10,443
Provisions - non-current	194	283
Accrued salaries, wages and on-costs (Note 12)	679	1,286
	<b>8,732</b>	<b>12,012</b>

## MOVEMENT IN PROVISIONS (OTHER THAN EMPLOYEE BENEFITS)

Movements in each class of provision during the financial period, other than employee benefits, are set out below:

Provision for restoration costs and other provisions:		
Carrying amount at the beginning of financial year	1,000	993
Additional provisions recognised	9	23
Unwinding / change in the discount rate	-	(16)
<b>Carrying amount at end of financial year</b>	<b>1,009</b>	<b>1,000</b>



## Notes to the financial statements

for the year ended 30 June 2020

## RECOGNITION AND MEASUREMENT

## Employee benefits and related on-costs

## Salaries and wages, annual leave and sick leave

Salaries and wages (including non-monetary benefits) and paid sick leave that are expected to be settled wholly within 12 months after the end of the period in which the employees render the service are recognised and measured at the undiscounted amounts of the benefits.

Annual leave is not expected to be settled wholly before twelve months after the end of the annual reporting period in which the employees render the related service. As such, it is required to be measured at present value in accordance with AASB 119 Employee Benefits (although short-cut methods are permitted).

Actuarial advice obtained by Treasury has confirmed that the use of an approach using nominal annual leave plus annual leave on the nominal liability (using 7.9% (2018/2019, 7.9%) of the nominal value of annual leave) can be used to approximate

the present value of the annual leave liability. The Office has assessed the actuarial advice on the Office's circumstances and has determined that the effect of discounting is immaterial to annual leave.

Unused non-vesting sick leave does not give rise to a liability as it is not considered probable that sick leave taken in the future will be greater than the benefits accrued in future.

## Long service leave and superannuation

The Office's liabilities for long service leave and defined benefit superannuation are assumed by the Crown Entity. The Office accounts for the liability as having been extinguished, resulting in the amount assumed being shown as part of the non-monetary revenue item described as 'Acceptance by the Crown Entity of employee benefits and other liabilities'.

Long service leave is measured at the present value of expected future payments to be made in respect of services provided up to the reporting date. Consideration is given to certain factors based on actuarial review, including expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using Commonwealth government bond rate at the reporting date.

The superannuation expense for the financial year is determined by using the formulae specified in the Treasurer's Directions. The expense for certain superannuation schemes (i.e. Basic Benefit and First State Super) is calculated as a percentage of the employees' salary. For other superannuation schemes (i.e. State Superannuation Scheme and State Authorities Superannuation Scheme), the expense is calculated as a multiple of the employees' superannuation contributions.

## Consequential on-costs

Consequential costs to employment are recognised as liabilities and expenses where the employee benefits to which they relate have been recognised. This includes outstanding amounts of payroll tax, workers' compensation insurance premiums and fringe benefits tax.

## Other provisions

Other provisions exist when: the Office has a present legal or constructive obligation as a result of a past event; it is probable that an outflow of resources will be required to settle the obligation; and a reliable estimate can be made of the amount of the obligation.

If the effect of the time value of money is material, provisions are discounted at 0.26% (2018/2019, 1.0%), which is the Australian Government 3 year bond rate on 30 June 2020 that reflects the current market assessments of the time value of money and the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time (i.e. unwinding of the discount rate) is recognised as a finance cost.

## 15. COMMITMENTS FOR EXPENDITURE

## (A) CAPITAL COMMITMENTS

	2020 \$'000	2019 \$'000
Aggregate capital expenditure contracted for the acquisition of property, plant and equipment at balance date and not provided for:		
Within one year	-	-
<b>Total (including GST)</b>	<b>-</b>	<b>-</b>



## Notes to the financial statements

for the year ended 30 June 2020

## 16. CONTINGENT LIABILITIES AND CONTINGENT ASSETS

The following claim is considered as a contingent liability as at 30 June 2020.

## NATIVE TITLE CLAIM:

On 9 October 2013, an application was made under the Native Title Act (Commonwealth) 1993 over an area of land and water in New South Wales, where the Office has land and buildings. It is not possible to estimate the potential liability at this stage.

There are no known contingent assets as at 30 June 2020.

## 17. BUDGET REVIEW

The budget amounts are drawn from the original budget financial statements presented to Parliament in respect of the reporting period. Subsequent amendments to the original budget are not reflected in the budgeted amounts. Major variances between the original budget and the actual amounts disclosed in the financial statements are explained below.

## Net result

The Total Comprehensive Income is a surplus of \$33.8m compared to a budget deficit of \$5.3m, a positive variance of \$39.1m. The variance consists of lower expenses of \$123.1m and lower revenue of \$84m compared to the original budget.

The lower expenses are mainly attributed to:

- Lower grants and subsidies expenses of \$105.5m mainly due to deferred grant payments of \$97.3m, lower Active Kids Program grants of \$15m and various grant underspends of \$33.5m partly offset by new funding of \$24m for COVID-19 related Sport Recovery grants and \$16.3m for Stadium Australia redevelopment.
- Lower employee expenses of \$9.7m mainly due to the transfer of Sydney Olympic Park Authority Venue staff to Department of Planning Industry and Environment of \$11.5m under the Machinery of Government changes partly offset by higher expenses at Sport and Recreation Centres and Venues of \$1m mainly due to the Government policy of "No regional job losses" and higher long service leave costs of \$1m as a result of NSW Treasury net present value calculation.
- Lower other operating expenses of \$6.8m mainly due to COVID-19 related underspends in Active Kids Program of \$3.2m and in Sport and Recreation Centres and Venues of \$1m. The Stadium Australia redevelopment project underspend of \$2.6m also contributed to the underspend.

The lower revenue is attributed to:

- Lower grants and contributions of \$70.1m mainly due to lower recurrent cluster grants of \$103.1m and Stadium Australia redevelopment project funding of \$2.6m partly offset by new funding of \$27.3m for COVID-19 related Sport Recovery grants, \$7m for Fairfield Showgrounds and higher capital cluster grant of \$1.4m. Lower recurrent grant revenue is mainly attributed to carry forward funding for deferred grant expenses, lower Active Kids program and other grant expenses.
- Lower sale of goods and services of \$14.2m mainly due to COVID-19 related closure of Sport and Recreation Centres and Venues for four months. The lost revenue was funded by the Government.

## Assets and liabilities

The actual net assets is \$260.4m compared to the budget of \$197.2m, \$63.2m higher than budget. This consists of \$67m higher than budgeted total assets offset by \$3.8m higher than budgeted total liabilities.

The higher total assets is mainly attributed to higher cash balance of \$60.3m mainly due to various grants underspend of \$33.2m, unspent Active Kids Program funding of \$18.2m and Fairfield Showground funding of \$7m. Property plant and equipment balance is \$7m higher than budget mainly due to the update in accounting for Right of Use lease assets of \$4.1m and capitalisation of systems software costs.

The increase in liabilities is mainly attributed to an update in accounting for Right of Use lease liabilities.

## Cash flows

The net cash flows from operating activities are \$33m over budget. The variance is mainly attributable to grants and Active Kids Program underspends.

The net cash flows from investing activities are \$1.2m over budget mainly due to the capitalisation of systems software costs.



## Notes to the financial statements

for the year ended 30 June 2020

### 18. EQUITY

#### Revaluation surplus

The revaluation surplus is used to record increments and decrements on the revaluation of non-current assets. This accords with the entity's policy on the revaluation of property, plant and equipment as discussed in Note 8.

#### Accumulated Funds

The category 'Accumulated Funds' includes all current and prior period retained funds.

#### Reserves

Separate reserve accounts are recognised in the financial statements only if such accounts are required by specific legislation or Australian Accounting Standards (e.g. revaluation surplus and foreign currency translation reserve).

Transfers arising from an administrative restructure involving not-for-profit and for-profit government entities are recognised at the amount at which the assets and liabilities were recognised by the transferor immediately prior to the restructure. Subject to below, in most instances this will approximate fair value.

All other equity transfers are recognised at fair value, except for intangibles. Where an intangible has been recognised at (amortised) cost by the transferor because there is no active market, the entity recognises the asset at the transferor's carrying amount. Where the transferor is prohibited from recognising internally generated intangibles, the entity does not recognise that asset.

### 19. RECONCILIATION OF CASH FLOWS FROM OPERATING ACTIVITIES TO NET RESULT

	2020 \$'000	2019 \$'000
<b>Net cash flows used on operating activities</b>	<b>38,838</b>	<b>27,940</b>
Depreciation and amortisation	(10,019)	(8,123)
Finance costs	-	-
Decrease / (increase) in provisions	2,664	(1,367)
Increase / (decrease) in receivables	633	1,779
Allowance for impairment	-	-
Decrease / (increase) in payables	1,690	2,917
Loss on sale of plant and equipment	12	(664)
<b>Net result</b>	<b>33,818</b>	<b>22,482</b>

### 20. ADMINISTERED LIABILITIES

	2020 \$'000	2019 \$'000
Speedway racing licence fees payable to Crown Entity	10	3
	<b>10</b>	<b>3</b>



## Notes to the financial statements

for the year ended 30 June 2020

### 21. FINANCIAL INSTRUMENTS

The Office's principal financial instruments are outlined below. These financial instruments arise directly from the Office's operations or are required to finance the Office's operations. The Office does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

The Office's main risks arising from financial instruments are outlined below, together with the Office's objectives, policies and processes for measuring and managing risk. Further quantitative and qualitative disclosures are included throughout these financial statements.

The Chief Executive with advice from the Audit and Risk Committee has overall responsibility for the establishment and oversight of risk management and reviews and agrees policies for managing each of these risks. Risk management policies are established to identify and analyse the risks faced by the Office, to set risk limits and controls and to monitor risks. Compliance with policies is reviewed by the Office on a continuous basis.

#### (A) FINANCIAL INSTRUMENT CATEGORIES

FINANCIAL ASSETS	NOTE	CATEGORY	CARRYING AMOUNT 2020 \$'000	CARRYING AMOUNT 2019 \$'000
<b>CLASS:</b>				
Cash and cash equivalents	6	N/A	71,053	41,555
Receivables <sup>1</sup>	7	Amortised cost	2,390	8,310
FINANCIAL LIABILITIES	NOTE	CATEGORY	CARRYING AMOUNT 2020 \$'000	CARRYING AMOUNT 2019 \$'000
<b>CLASS:</b>				
Lease liabilities	9	Lease liabilities measured at present value	10,892	-
Payables <sup>2</sup>	12	Financial liabilities measured at amortised cost	7,572	8,325

1. Excludes statutory receivables and prepayments (i.e. not within scope of AASB 7)

2. Excludes statutory payables and unearned revenue (i.e. not within scope of AASB 7)

#### (B) FINANCIAL RISKS

##### i) Credit risk

Credit risk arises when there is the possibility of the debtors of the Office defaulting on their contractual obligations, resulting in a financial loss to the Office. The maximum exposure to credit risk is generally represented by the carrying amount of the financial assets (net of any allowance for credit losses or allowance for impairment).

Credit risk arises from the financial assets of the Office, including cash and receivables. No collateral is held by the Office.

##### Cash

Cash comprises cash on hand and bank balances within the NSW Treasury Banking System.

##### RECEIVABLES - TRADE DEBTORS AND LOANS

##### Accounting policy for impairment of trade debtors and other financial assets

Collectability of trade debtors is reviewed on an ongoing basis. Procedures as established in the Treasurer's Directions are followed to recover outstanding amounts, including letters of demand.



## Notes to the financial statements

for the year ended 30 June 2020

The Office applies the AASB 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade debtors.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

The expected loss rates are based on historical observed loss rates. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Office has identified the GDP and the unemployment rate to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

Trade debtors are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others a failure to make contractual payments for a period of greater than 120 days past due.

The Office is not materially exposed to concentrations of credit risk to a single trade debtor or group of debtors as at 30 June 2020.

### ii) Liquidity risk

Liquidity risk is the risk that the Office will be unable to meet its payment obligations when they fall due. The Office continuously manages risk through monitoring future cash flows to ensure adequate holding of high quality liquid assets. The objective is to maintain continuity of funding and cash balances to meet payment commitments as they fall due.

The Office's exposure to liquidity risk is deemed insignificant based on current assessment of risk.

The liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in NSW TC 11/12. For small business suppliers, where terms are not specified, payment is made not later than 30 days from date of receipt of a correctly rendered invoice. For small business suppliers, where payment is not made within the specified time period, simple interest must be paid automatically unless an existing contract specifies otherwise. For payments to other suppliers, the Chief Executive may automatically pay the supplier simple interest. No interest was awarded in this period.

The table below summarises the maturity profile of the Office's financial liabilities, together with the interest rate exposure.

	WEIGHTED AVERAGE EFFECTIVE INTEREST RATE	INTEREST RATE EXPOSURE			MATURITY DATE			
		NOMINAL AMOUNT \$'000	FIXED INTEREST RATE \$'000	VARIABLE INTEREST RATE \$'000	NON- INTEREST BEARING \$'000	< 1 YEAR \$'000	1-5 YEARS \$'000	> 5 YEARS \$'000
<b>2020</b>								
Payables:								
Accrued salaries, wages and on-costs	-	679	-	-	679	679	-	-
Creditors	-	6,893	-	-	6,893	6,893	-	-
Lease liabilities	-	10,892	-	-	10,892	2,008	8,556	327
		<b>18,464</b>	<b>-</b>	<b>-</b>	<b>18,464</b>	<b>9,580</b>	<b>8,556</b>	<b>327</b>
<b>2019</b>								
Payables:								
Accrued salaries, wages and on-costs	-	1,286	-	-	1,286	1,286	-	-
Creditors	-	7,039	-	-	7,039	7,039	-	-
		<b>8,325</b>	<b>-</b>	<b>-</b>	<b>8,325</b>	<b>8,325</b>	<b>-</b>	<b>-</b>



## Notes to the financial statements

for the year ended 30 June 2020

Notes:

The amounts disclosed are the contractual undiscounted cash flows of each class of financial liabilities based on the earliest date on which the entity can be required to pay. Therefore, the amounts disclosed above may not reconcile to the statement of financial position.

Financial guarantee contracts have been included above as the contingent obligation on behalf of the Office. The amounts disclosed are the worst-case scenario, being the maximum amount of the guarantee being allocated to the earliest period in which the guarantee could be called upon. It is unlikely that the actual liability will arise. All loans have been assessed at balance date with a nil probability of default.

### iii) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Office's exposures to market risk is limited to cash as it has no borrowings or unit priced investment facilities. The Office has no exposure to foreign currency risk and does not enter into commodity contracts.

The Office does not have an exposure to market risk for loans issued under the Sporting Grounds Improvement Fund as loans are issued as fixed interest only and will be held by the Office to maturity. In addition, there could be some exposure to market risks for financial guarantees the Office makes for loans issued under the Sporting Bodies Loans Guarantee Act 1997. This is not considered material as all loans have been assessed at balance date with a nil probability of default.

The effect on profit and equity due to a reasonably possible change in risk variable is outlined in the information below, for interest rate and other price risk. A reasonably possible change in risk variable has been determined after taking into account the economic environment in which the Office operates and the time frame for the assessment (i.e. until the end of the next annual reporting period). The sensitivity analysis is based on risk exposures in existence at the statement of financial position date. The analysis assumes that all other variables remain constant.

### Interest rate risk

The Office does not account for any fixed rate financial instruments at fair value through profit or loss or as available-for-sale. Therefore, for these financial instruments, a change in interest rates would not affect profit or loss or equity. A reasonably possible change of +/- 1% is used, consistent with current trends in interest rates. The basis will be reviewed annually and amended where there is a structural change in the level of interest rate volatility. The Office's exposure to interest rate risk is set out below.

	CARRYING AMOUNT	\$'000		CARRYING AMOUNT	\$'000	
		-1% PROFIT	+1% EQUITY		-1% PROFIT	+1% EQUITY
<b>30 June 2020</b>						
<i>Financial assets</i>						
Cash and cash equivalents	71,053	(711)	(711)	711	711	
<b>30 June 2019</b>						
<i>Financial assets</i>						
Cash and cash equivalents	41,555	(416)	(416)	416	416	

### (D) FAIR VALUE MEASUREMENT

Financial instruments are generally recognised at cost. The amortised cost of financial instruments recognised in the statement of financial position approximates the fair value, because of the short-term nature of many of the financial instruments.



# Notes to the financial statements

for the year ended 30 June 2020

## 22. RELATED PARTY DISCLOSURE

### (A) KEY MANAGEMENT PERSONNEL

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Office, directly or indirectly. For the Office, this comprises the Minister for Sport, Multiculturalism, Seniors and Veterans, the Chief Executive and Executive Directors.

### (B) KEY MANAGEMENT PERSONNEL COMPENSATION

Key management personnel compensation was as follows:

	2020 \$'000	2019 \$'000
Short-term employee benefits		
Salaries	998	1,716
Post-employment benefits	-	-
Other long-term benefits	74	25
Termination benefits	757	-
<b>Total remuneration</b>	<b>1,829</b>	<b>1,741</b>

The above disclosures are based on actual payments made for employee benefits during the reporting period.

The Minister's salary is paid by the Legislature and therefore is not included in the above amounts.

### (C) OTHER TRANSACTIONS WITH KEY MANAGEMENT PERSONNEL AND RELATED ENTITIES

From time to time, key management personnel may purchase goods or services from the Office. These purchases are on the same terms and conditions as those entered into by other customers and are immaterial in nature. During 2019/2020 there have been no transactions reported with key management personnel.

During 2019/2020, the Office had related party transactions with Venues NSW and the Combat Sports Authority in relation to the provision of personnel services (as per Note 3(f)), in-kind revenue and expense transactions with the State Sporting Venues Authority (as disclosed in Note 2(b)) and with Service NSW, who administered the Active Kids grant program on behalf of the Office (as disclosed in Note 2(d)). The Office also had a related party with Venues NSW with regards to grant funding (\$10.5 million) for the ANZ Stadium redevelopment. These transactions were conducted at arm's length.

## 23. EVENTS AFTER THE REPORTING PERIOD

There has not arisen in the interval between 30 June 2020 and the date of signing this report, any other item, transaction or event of a material or unusual nature likely, in the opinion of the Chief Executive to affect significantly the operations or the affairs of the Office in these financial statements.

**End of audited financial statements.**



## INDEPENDENT AUDITOR'S REPORT

Office of Sport

To Members of the New South Wales Parliament

### Opinion

I have audited the accompanying financial statements of Office of Sport (the Office), which comprises the Statement of Comprehensive Income for the year ended 30 June 2020, the Statement of Financial Position as at 30 June 2020, the Statement of Changes in Equity and the Statement of Cash Flows, for the year then ended, notes comprising a Statement of Significant Accounting Policies and other explanatory information.

In my opinion, the financial statements:

- give a true and fair view of the financial position of the Office as at 30 June 2020, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- are in accordance with section 45E of the *Public Finance and Audit Act 1983* (PF&A Act) and the Public Finance and Audit Regulation 2015

My opinion should be read in conjunction with the rest of this report.

### Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Office in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of public sector agencies
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.



### Other Information

The Office's annual report for the year ended 30 June 2020 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Chief Executive of the Office is responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the Statement by Chief Executive and Director Finance.

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

### Chief Executive's Responsibilities for the Financial Statements

The Chief Executive is responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the PF&A Act and for such internal control as the Chief Executive determines is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Chief Executive is responsible for assessing the Office's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting.

### Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf). The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Office carried out its activities effectively, efficiently and economically
- about the assumptions used in formulating the budget figures disclosed in the financial statements
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.

Caroline Karakatsanis  
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

14 October 2020  
SYDNEY



# Governance and Charter



## GOVERNANCE

The Office is an executive agency within the Department of Communities and Justice under Schedule 1, Part 2 of the *Government Sector Employment Act 2013*.

The Chief Executive is the head of the agency and is responsible to the Minister for Sport

The Office consists of the following groups and entities:

### Core

- Office of the Chief Executive
- Policy and Planning Group
- Regional Delivery Group
- Combat Sports Authority
- State Sporting Venues Authority

### Cluster

- Venues NSW

This Annual Report details the activities and performance of the core groups of the Office. The Office of Sport and Venues NSW, which are entities with enabling legislation, publish their own respective annual reports.

The Office is also responsible for the State Sporting Venues Authority (SSVA), which holds some of the land used by Sport and Recreation Centres. The performance of the SSVA is published in a separate annual report.

## OUR ORGANISATION

### Office of the Chief Executive

The Office of the Chief Executive is responsible for providing corporate support and services to divisions and entities across the Office, including human resources, finance, procurement, information management and technology, funding and performance, corporate planning, audit and risk, marketing and communications, and ministerial services.

### Policy and Planning Group

The Policy and Planning Group is responsible for the development of strategies that are central to the Office and the sport and active recreation sector objectives, and works with the sector and other sector partners to improve sustainability and performance.

The Policy and Planning Group enhances participation opportunities and experiences in the sport and active recreation sector through collaborative leadership, industry engagement and partnerships, evidence-based policy, infrastructure planning, regulatory functions and program delivery.

### Regional Delivery Group

The Regional Delivery Group is responsible for the activation and implementation of the regional sport and active recreation plans, working with a broad range of stakeholders across NSW.

In addition to program delivery and provision of support for the sport and active recreation sector through the regional offices, the Regional Delivery Group is responsible for the management of ten Sport and Recreation Centres and four Olympic Sport Venues.





# Appendices



## Appendix A Management Structure at 30 June 2020



**KAREN JONES**  
Chief Executive

Karen Jones commenced at the Office of Sport in 2017 as the Executive Director of the Sports Infrastructure Group. In that role Karen oversaw the delivery of sport infrastructure across the state making a difference to local communities, sporting organisations and the sporting sector.

Following the retirement of the Chief Executive of the Office of Sport, Karen was asked to fill the role in an acting capacity and was then appointed to the Chief Executive role in November 2019 and oversaw a substantial restructure of the organisation which came into effect with the commencement of the New Year 2020. The restructure reduced the number of Executive Directors and consolidated and brought together areas of the organisation more fitting with the newly created units of Policy and Planning and Regional

Delivery. The Chief Executive's Office also took carriage of Corporate Services and HR.

During 2019/2020, Karen's most notable achievements have been the delivery of Homebase – a new and much needed booking and reporting system for our Sport and Recreation Centres; a new Strategic Plan for 2020-2024 with the mission of Building Active Communities; the implementation of the Regional Sport and Active Recreation Plans; a second roll-out of the Active Kids voucher as well as the continuation of the Action Plan for 'Her Sport Her Way'.

This year delivered the challenges of bushfires in NSW in particular regional areas, and the world-wide COVID-19 pandemic. Regional Sport and Recreation Centres were accessed to provide much needed relief for parents and children severely impacted by the bushfires when funding was secured to give them a much needed holiday break. The pandemic brought an immediate halt to Sport in NSW and Australia and Karen and her team at Office of Sport, together with the CEOs of the State Sporting Organisations and State Sporting Organisations with Disability and the recreation group Outdoors NSW, worked together and delivered a return of grass roots and elite sports to the people of NSW.



**CELIA MURPHY**  
Executive Director – Policy and Planning

Celia Murphy joined the Office of Sport in April 2020 as Executive Director, Policy and Planning. Celia has 20 years' experience in shaping policy and implementing major reforms at a state and national level. She has a background in regulation including operational and policy leadership roles.

Prior to joining the Office of Sport, Celia held senior roles with the National Disability Insurance Agency and the NSW Department of Premier and Cabinet.



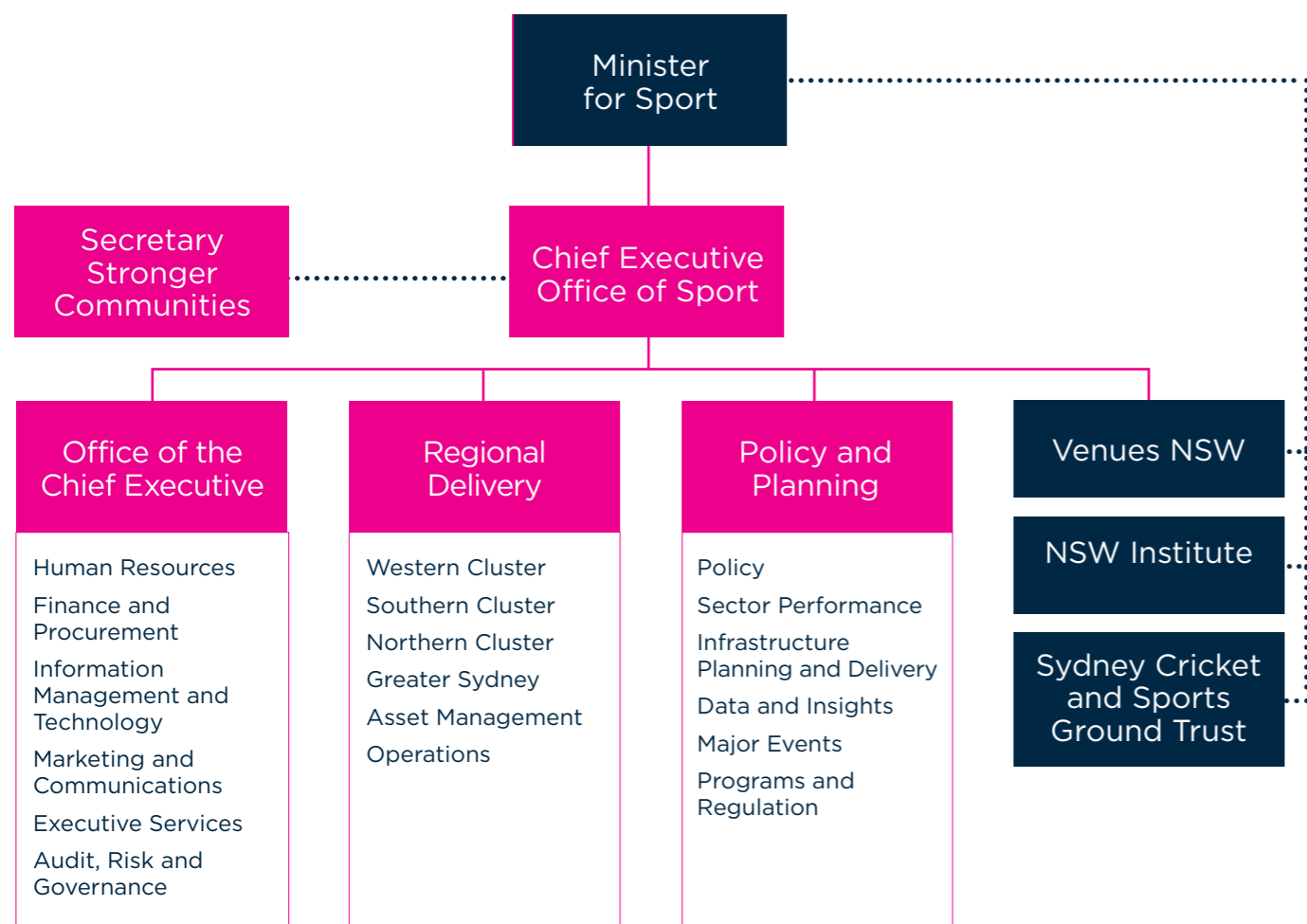
**GARY RAKE**  
Executive Director – Regional Delivery

Gary Rake joined the Office of Sport in March 2020 as Executive Director Regional. He is responsible for management of our network of ten (10) sport and recreation cremates and four (4) major venues.

Gary is an accountant and economist. He has served as a senior executive and agency head in the Commonwealth and ACT Government with experience in the arts, major events and venues, sport, economic development, health, community services, planning and land management.

# Office of Sport Structure

30 June 2020



••••• Reporting relationship

# Appendix B Human Resources

## STAFF PROFILE

**Table 1: Number of full-time equivalent staff in Office of Sport and agencies (annual average)**

DIVISION	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
Office of Sport	392	384	389	396	432	396
Venues NSW	35	33	27	29	35	45
<b>Total:</b>	<b>427</b>	<b>417</b>	<b>416</b>	<b>425</b>	<b>467</b>	<b>441</b>

The annual average of full-time equivalent (FTE) staff across Office of Sport has decreased to 396 in 2019/2020, an 8.3% decline from 2018/2019 figures. Of the 396 FTE, 36 are related to casuals engaged during the 2020 financial year. This is a 34% decline from 2018/2019 financial year and is directly attributed to the impact of COVID-19.

**Table 2: Number of full-time equivalent staff in Office of Sport core by division (annual average)**

DIVISION	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
Office of the Chief Executive	4	3	2	3	73
Sport and Recreation	323	300	290	311	-
Sport Development	1	20	26	35	-
Sport Infrastructure	2	13	16	16	-
Corporate Services	55	53	62	67	-
Regional Delivery	-	-	-	-	266
Policy & Planning	-	-	-	-	57
<b>Total</b>	<b>384</b>	<b>389</b>	<b>396</b>	<b>432</b>	<b>396</b>

On 1 March, the Office of Sport implemented a structural realignment to better support the delivery of organisational objectives. The realignment resulted in the decommissioning of Corporate Services and Sport Infrastructure which were absorbed across the three new divisions.



## Appendix B Human Resources

### SENIOR EXECUTIVES

**Table 3: Number of Public Service senior executives employed in each band as at 30 June 2020 at Office of Sport**

Band	2015/2016		2016/2017		2017/2018		2018/2019		2019/2020	
	Female	Male	Female	Male	Female	Male	Female	Male	Female	Male
Band 4	0	0	0	0	0	0	0	0	0	0
Band 3 (Deputy Secretary and Agency Heads)	0	1	0	1	0	1	0	1	0	0
Band 2 (Executive Director)	3	4	2	2	3	1	3	1	2	2
Band 1 (Director)	3	7	3	10	2	11	3	11	1	10
<b>Total</b>	<b>6</b>	<b>12</b>	<b>5</b>	<b>13</b>	<b>5</b>	<b>13</b>	<b>6</b>	<b>14</b>	<b>3</b>	<b>12</b>

**Table 4: Average total remuneration package of senior executives in each band as at 30 June 2020 at the Office**

There were no exceptional employee salary movements in the 2019/2020 financial year.

*The Crown Employees (Public Sector-Salaries 2008) Award* was varied to provide a 2.5 per cent salary increase effective from the first full pay period after 1 July 2019. The Statutory and Other Officers Remuneration Tribunal issued a determination to increase the remuneration packages of Public Service Senior Executives by 2.5 per cent effective from 1 July 2019.

In the 2019/2020 financial year, 10.99 per cent of the Office's employee related expenditure was related to Senior Executives.

Band	2016/2017		2017/2018		2018/2019		2019/2020	
	Range (\$)	Average (\$)	Range (\$)	Average (\$)	Range (\$)	Average (\$)	Range (\$)	Average (\$)
Band 4 (Secretary)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Band 3 (Deputy Secretary and Agency Heads)	320,901 - 452,250	374,548	328,901 - 463,550	411,407	337,101 - 475,150	379,393	345,551 - 487,050	N/A
Band 2 (Executive Director)	255,051 - 320,900	291,990	261,451 - 328,900	295,382	268,001 - 337,100	301,144	274,701 - 345,550	302,096
Band 1 (Director)	178,850 - 255,050	202,415	183,300 - 261,450	216,320	187,900 - 268,000	222,469	192,600 - 274,700	230,642



**Table 5: Workforce Diversity Statistics as at 30 June 2020 at the Office of Sport**

DIVISION	BENCHMARK	2017/2018	2018/2019	2019/2020
Women	50%	49.5%	50%	47.4%
Aboriginal and/or Torres Strait Islander People	3.3%	3.3%	3.1%	3.4%
People whose First Language Spoken as a Child was not English	23.2%	4.6%	4.4%	10.9%
People with a Disability	5.6%	3.3%	3.5%	3.9%
People with a Disability Requiring Work-Related Adjustment	N/A	0.3%	0.3%	0.4%

## Appendix C Disability Inclusion Action Plan

The Office of Sport Disability Inclusion Action Plan 2017-2021 demonstrates the Office's ongoing commitment to supporting people with disability. The plan identifies actions and outlines policies, practices and high quality products and services we provide to foster inclusive environments for people with disability.

Throughout 2019/2020 the Office supported people with disability through several key initiatives, including; the provision of funding to improve program delivery, working with state and local sporting organisations to develop participation strategies and the sharing of successful strategies to build organisational capability.

Over \$10.3 million in funding was provided to sporting organisations and local sports clubs to support facility upgrades and a range of programs that promote participation of, and improve access for people with disability.

This funding amount includes \$8.2 million for four significant facility upgrades under the Greater Sydney Sports Facility Fund and almost \$1.5 million under the Community Sport Recovery Package to support 15 State Sporting Organisations for people with disability and their clubs.

In 2019/2020 the Office's Sport and Recreation Centres supported a number of programs and events that provide opportunities for people with disability, including:

- Disabled Wintersport program which provides participants with disability from grassroots level to elite with the opportunity to access winter sport in the 2019 season through Jindabyne Sport and Recreation Centre
- Riding for Disabled State Dressage Championships and Gymkhana Gala, August 2019. The event saw 31 NSW Competitors, attending from as far north as Tamworth and south as Eurobodalla to compete in three days of competition at Sydney International Equestrian Centre

- Regional Deaf Camp in November 2019 at Berry Sport and Recreation Centre which allows primary students across the Illawarra/Shoalhaven to connect with students their own age who are also deaf to give them confidence and belonging

- Para Equestrian Paralympic Test Event, March 2020 which closely mimics the Paralympic environment to provide potential team riders, grooms, and support staff exposure to logistics and conditions expected at the Games

27,982 Active Kids vouchers were redeemed for children that identified with disability, for a total of \$2.77 million 77% of the vouchers claimed were redeemed in 2019-2020.

The top three sports for which they were redeemed were Swimming, Football and Dance.

The Office actively promotes an inclusive workforce culture and supports opportunities to raise awareness through various events. The Office's team clocked more than 10 million steps in the 2019 STEptember Move Together for cerebral palsy and raised over \$8,000 for the May 50k Kiss Goodbye to MS fundraising causes.

In 2019/2020 the Office continued to promote inclusive design principles and improve facility access through the refurbishment of owned and leased buildings, the development of new facilities, and the provision of accessible office spaces within the Sports House facilities. The Office commenced a number of projects to improve the accessibility at the centres and venues, including:

- Pathways and shooting areas at Sydney International Shooting Centre
- Lift and bridge at Finish Tower at Sydney International Regatta Centre
- Access and amenities to lodges 16 and Lodge 17 at Lake Ainsworth Sport and Recreation Centre
- Jetty and pontoon at Berry Sport and Recreation Centre



In 2019/2020, a total of \$13,112,117 was provided to sport initiatives to support access by people with disability.

AMOUNT (\$)	CHANNEL
\$1,489,500	15 State Sporting Organisations for people with disability and their clubs Community Sport Recovery Package
\$262,300	18 State Sporting Organisations for people with disability core funding and for the disability sport group insurance policy held by Sports NSW
\$82,500	4 State Sporting Organisations for projects to increase participation of women and girls with disability under Her Sport Her Way
\$122,372	17 local sport clubs to address barriers to participation of people with disability
\$8,250,995	4 significant upgrades to improve facility access for people with disability under the Greater Sydney Sports Facility Fund
\$2,780,000	28,057 Active Kids vouchers for children with disability
\$30,000	NSW operations of the Australian Paralympic Committee
\$70,000	NSW Institute of Sport for a scholarship program for elite level athletes with disability
\$24,450	19 defibrillators for sports clubs providing programs for people with disability

## Appendix D Multicultural Programs 2019/2020

The Office welcomed diverse multicultural groups and events to its Sport and Recreation Centres and Olympic Venues, with programs designed to empower and reinforce communication and inclusion while engaging participations in a fun learning environment.

Engagement with multicultural communities in 2019/2020 included:

- Ride for Refugees
- BAPS Walkathon: BAPS Swaminarayan Sanstha is a Hindu volunteer group. Over 700 community members raised over \$14,000 for Nepean Public Hospital, Plumpton High School and Samarpan Inc. to support their services to the community
- Enduro: Outdoor education and cultural exchange experience for Korean students aged 11-17
- Emanuel School (Secondary): HSC PDHPE program

facilitated by Sydney Academy of Sport, with students applying HSC exercise science theory in laboratory setting

- Emanuel School: (Primary): Outdoor education program
- Unity Grammar School - Islamic girls and boys outdoor education program.
- Australian Nepalese Football team: Residential sports program developing Nepalese Australian football players
- Sikh Youth Australia: Cultural program focussed on youth leadership
- Moriah College: Outdoor education program
- Redfern Islamic: Cultural program for females focussed on social and outdoor recreation activities
- Celebration of 'Uttarayan' or Makar Sankranti at Sydney International Shooting Centre: a Hindu community family event



## Appendix E Reconciliation Action Plan

In 2019/2020, the Office committed to the development of its inaugural Reconciliation Action Plan (RAP).

Through the establishment of a Reconciliation Action Plan Advisory Committee and with the support of the Aboriginal Staff Network, the Office started an important discussion about reconciliation, about respecting our past, creating opportunities, and building an inclusive future. The RAP will acknowledge the strength, resilience, and diversity of Aboriginal and Torres Strait Islander people.

The Office is developing an Innovate RAP, which is the second tier in the reconciliation framework. An Innovate RAP recognises that the organisation has commenced its journey towards reconciliation and is ready to commit to the delivery of actions that work towards achieving your organisation's unique vision for reconciliation. The Office's Reconciliation Action Plan is intended for public release in 2020/2021.

## Appendix F Legal Change

The following legislation is administered by the Minister for Sport as at 30 June 2020:

*Combat Sports Act 2013*

*Crown Lands Management Act 2016* (jointly with the Minister for Families, Communities and Disability Services)

*Institute of Sport Act 1995*

*Motor Vehicle Sports (Public Safety) Act 1985*

*Sporting Bodies Loans Guarantee Act 1977*

*Sporting Venues Authorities Act 2008*

*Sydney Cricket and Sports Ground Act 1978*

Acts, regulations and other statutory instruments can be accessed via the NSW Government's legislation website ([www.legislation.nsw.gov.au](http://www.legislation.nsw.gov.au))

### COMBAT SPORTS REGULATION 2014

The regulation was amended by the Combat Sports Amendment (International Budo Federation) Regulation 2019 to provide that the International Budo Federation, an entity associated with Judo, is excluded from the regulatory regime of the Combat Sports Act 2013 as are other judo activities.

The regulation was due for remaking to prevent it being repealed by virtue of the Subordinate Legislation Act 1989. That act automatically repeals regulations on the 1st of September five years after their making, unless the regulation is remade or the repeal is postponed by the Premier. The Premier has postponed the need to take any action until 1 September 2021 on the basis that amendments to the principal act and the regulation are at an advanced stage.

### MOTOR VEHICLE SPORTS (PUBLIC SAFETY) REGULATION 2015

The regulation was due for remaking to prevent it being repealed by virtue of the Subordinate Legislation Act 1989. The Premier has postponed the need to take any action until 1 September 2021 on the basis that amendments to the principal act and the regulation are at an advanced stage.

### SPORTING VENUES AUTHORITIES REGULATION 2019

This regulation was remade as is to prevent its automatic repeal by virtue of the provisions of the *Subordinate Legislation Act 1989*.

## Appendix G Consultants

In the 2019/2020 financial year, the Office had no consultancy engagements over \$50,000, and there was one consultancy engagement lower than \$50,000 with a total value of \$41,994 (excl GST).



## Appendix H Payment of Accounts

	CURRENT (WITHIN DUE DATE)	LESS THAN 30 DAYS OVERDUE	BETWEEN 30 AND 60 DAYS OVERDUE	BETWEEN 60 AND 90 DAYS OVERDUE	OVER 90 DAYS OVERDUE
	2019/2020 (\$)	2019/2020 (\$)	2019/2020 (\$)	2019/2020 (\$)	2019/2020 (\$)
<b>ALL SUPPLIERS</b>					
September	598,548	244,635	236,499	220,117	9,948
December	3,483,679	76,222	909,797	2,523	1,736
March	1,250,876	106,866	78,902	9,699	4,410
June	1,521,243	2,027	856	317	-3,986
<b>Total</b>	<b>6,854,345</b>	<b>429,750</b>	<b>1,226,054</b>	<b>232,655</b>	<b>12,108</b>

### ACCOUNTS PAID ON TIME WITHIN EACH QUARTER

QUARTER	NUMBER OF ACCOUNTS DUE FOR PAYMENT	DOLLAR AMOUNT OF ACCOUNTS DUE FOR PAYMENT (\$)	ACTUAL % OF ACCOUNTS PAID ON TIME (BASED ON NO. OF ACCOUNTS)	ACTUAL % OF ACCOUNTS PAID ON TIME (BASED ON \$ AMOUNT OF ACCOUNTS)
<b>ALL SUPPLIERS</b>				
September	4,679	55,101,557	90%	93%
December	3,390	56,002,683	77%	88%
March	4,726	82,136,679	78%	64%
June	3,498	84,673,968	81%	80%
<b>Total</b>	<b>16,293</b>	<b>277,914,887</b>	<b>-</b>	<b>-</b>

QUARTER	NUMBER OF ACCOUNTS PAID ON TIME	DOLLAR AMOUNT OF ACCOUNTS PAID ON TIME (\$)	NUMBER OF PAYMENTS FOR INTEREST ON OVER- DUE ACCOUNTS	INTEREST PAID ON OVERDUE ACCOUNTS (\$)
<b>ALL SUPPLIERS</b>				
September	4,212	51,096,022	-	-
December	2,596	49,418,362	-	-
March	3,015	63,830,616	-	-
June	2,839	67,513,712	-	-
<b>Total</b>	<b>12,662</b>	<b>231,858,711</b>	<b>-</b>	<b>-</b>



## Appendix I Privacy and Personal Information

The Office conducts business in accordance with the Privacy and Personal Information Protection Act 1988. The Office's Privacy Statement is published on its website [www.sport.nsw.gov.au/privacy](http://www.sport.nsw.gov.au/privacy).

Under Part 5 (53) of the Privacy and Personal Information Protection Act 1988, a person (applicant) who is aggrieved by the conduct of a public sector agency is entitled to a review of that conduct. The Office did not receive any applications to review information under Part 5 of the Act in the 2019/2020 financial year.

## Appendix J Public Interest Disclosures

All employees of the Office must report suspected unlawful or corrupt conduct, serious maladministration, or serious and substantial waste of public money. The Office's policy establishes our commitment to support and protect staff who report wrongdoing.

The Office's Public Interest Disclosure Policy and Procedure - Internal Reporting of Wrongdoing sets out the manner in which we meet our obligations under the Public Interest Disclosures Act 1994 as well as roles and responsibilities of staff in making and receiving public interest disclosures.

Reporting of wrongdoing is regularly promoted through internal newsletters and is included in the induction training for all new staff. All staff regularly receive training on fraud and corruption awareness, and senior staff undertake periodic training on public interest disclosures. The Office also provides regular training to nominated disclosure officers.

During the 2019/2020 financial year, the Office met the NSW Ombudsman's reporting requirements via its online reporting tool. In 2019/2020, no reports of public interest disclosure were made to the Office.

	Corrupt conduct	Maladministration	Serious and substantial waste	GIPA contravention	Total
Number of disclosures	0	0	0	0	0
Number of employees making a disclosure	0	0	0	0	0
Number of disclosures finalised (including matter reported in previous years)	0	0	0	0	0

### CLAUSE 7A:

Details of the review carried out by the agency under section 7 (3) of the Act during the reporting year and the details of any information made publicly available by the agency as a result of the review

Reviews carried out by the agency	Information made publicly available by the agency
NO	NO

### CLAUSE 7B:

The total number of access applications received by the agency during the reporting year (including withdrawn applications but not including invalid applications)

Total number of applications received
24

### CLAUSE 7C:

The total number of access applications received by the agency during the reporting year that the agency refused either wholly or partly, because the application was for the disclosure of information referred to in Schedule 1 to the Act (information for which there is conclusive presumption of overriding public interest against disclosure)

Number of Applications Refused	Wholly	Partly	Total
	2	0	2



TABLE A: NUMBER OF APPLICATIONS BY TYPE OF APPLICANT AND OUTCOME\*

	Access Granted in Full	Access Granted in Part	Access Refused in Full	Information Not Held	Information Already Available	Refuse to Deal with Application	Refuse to Confirm/ Deny whether information is held	Total	% of Total
Media	1	2	1	1	-	1	-	6	29%
Members of Parliament	3	2	-	1	2	1	-	9	43%
Private sector business	-	-	-	-	-	-	-	0	0%
Not for profit organisations or community groups	-	-	-	1	-	-	-	1	5%
Members of the public (by legal representative)	-	-	1	-	-	-	-	1	5%
Members of the public (other)	2	1	-	1	-	-	-	4	19%
<b>Total</b>	<b>6</b>	<b>5</b>	<b>2</b>	<b>4</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>21</b>	<b>-</b>
<b>% of Total</b>	<b>29%</b>	<b>24%</b>	<b>10%</b>	<b>19%</b>	<b>10%</b>	<b>10%</b>	<b>0%</b>	<b>-</b>	<b>-</b>

\* More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to Table B.

TABLE B: NUMBER OF APPLICATIONS BY TYPE OF APPLICATION AND OUTCOME\*

	Access Granted in Full	Access Granted in Part	Access Refused in Full	Information Not Held	Information Already Available	Refuse to Deal with Application	Refuse to Confirm/ Deny whether information is held	Total	% of Total
Personal information applications*	-	1	-	-	-	-	-	1	5%
Access applications (other than personal information applications)	6	4	2	4	2	2	0	20	95%
Access applications that are partly personal information applications and partly other	-	-	-	-	-	-	-	-	0%
<b>Total</b>	<b>6</b>	<b>5</b>	<b>2</b>	<b>4</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>21</b>	<b>-</b>
<b>% of Total</b>	<b>29%</b>	<b>24%</b>	<b>10%</b>	<b>19%</b>	<b>10%</b>	<b>10%</b>	<b>0%</b>	<b>-</b>	<b>-</b>

\* A personal information application is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).



## Internal Audit and Risk Management Attestation Statement for the 2019-2020 Financial Year for the Office of Sport

I, Karen Jones, am of the opinion that the Office of Sport had internal audit and risk management processes in operation during the 2019-20 financial year that were compliant with the eight (8) core requirements set out in the Internal Audit and Risk Management Policy for the NSW Public Sector, specifically:

Core Requirements	For each requirement, please specify whether compliant, non-compliant, or in transition
<b>Risk Management Framework</b>	
1.1 The agency head is ultimately responsible and accountable for risk management in the agency	Compliant
1.2 A risk management framework that is appropriate to the agency has been established and maintained and the framework is consistent with AS/NZS ISO 31000:2018	Compliant
<b>Internal Audit Function</b>	
2.1 An internal audit function has been established and maintained	Compliant
2.2 The operation of the internal audit function is consistent with the International Standards for the Professional Practice of Internal Auditing	Compliant
2.3 The agency has an Internal Audit Charter that is consistent with the content of the 'model charter'	Compliant
<b>Audit and Risk Committee</b>	
3.1 An independent Audit and Risk Committee with appropriate expertise has been established	Compliant
3.2 The Audit and Risk Committee is an advisory committee providing assistance to the agency head on the agency's governance processes, risk management and control frameworks, and its external accountability obligations	Compliant
3.3 The Audit and Risk Committee has a Charter that is consistent with the content of the 'model charter'	Compliant

### Membership

The chair and members of the Audit and Risk Committee are:

- Independent Chair, Jason Masters 8/1/15 to 30/1/20 then Independent member from 31/1/20 to 30/6/22.
- Independent Member 1, Jim Mitchell 8/1/15 to 30/1/20 then Chair from 31/1/20 to 31/1/23.
- Independent Member 2, Gerardine Brus 31/3/18 to 31/3/21.

This Audit and Risk Committee has been established under a Treasury approved shared arrangement with the following department/statutory body:

- State Sporting Venues Authority (SSVA)

Karen Jones  
Chief Executive, Office of Sport

Contact  
Kerrie Keyes  
Chief Audit Executive  
Phone: 02 8754 8712

Date: 5 August 2020



## icare™ Insurance for NSW Certificate of Currency

Office of Sport

The NSW Self Insurance Corporation, branded as icare Insurance for NSW, was established by the NSW Self Insurance Corporation Act 2004. The main function of icare Insurance for NSW is the administration of the Treasury Managed Fund (TMF), which provides cover for all insurance exposures (other than compulsory third party insurance) faced by general government sector budget dependent agencies and participating non budget dependent public sector agencies.

### Period of coverage

This will confirm that commencing 1 July 2019, until 30 June 2020, Office of Sport "TMF Agency" is a member of the TMF which provides insurable risk protection in accordance with the TMF Statement of Cover.

The TMF Agency, and their employees and volunteers, are fully covered for their legal liability to any third party arising out of their operations, worldwide.

### Coverage inclusions

Cover includes, but is not limited to:

- Worker's Compensation as per current NSW Legislation.
- Legal Liability inclusive of:
  - Public Liability for an amount of \$100,000,000,
  - Professional Indemnity for an amount of \$100,000,000,
  - Product Liability for an amount of \$100,000,000, and
  - Directors & Officers for an amount of \$100,000,000.
- Personal Accident coverage for Voluntary Workers whilst actively engaged in voluntary work for the above-named entity. Coverage is provided in accordance with and equivalent to the benefits payable under the NSW Workers Compensation Legislation, as amended, provided under TMF Miscellaneous cover.
- Personal Accident cover whilst travelling domestically and abroad.
- Property coverage (including plate glass) on a full replacement (new for old) basis, including, consequential loss, worldwide, for loss and/or damage to all real and personal property either owned by, or the responsibility of, the TMF Agency.
- Motor Vehicle cover for loss of and/or property damage caused to or by a motor vehicle while being used for the purpose of or in connection with the TMF Agency's business.

For full details on TMF indemnity and its protection, agencies should refer to the relevant sections of the TMF Statement of Cover.

**Note:** icare Insurance for NSW hereby agrees that should such coverage be cancelled or withdrawn for any reason, 30 days notice will be provided.

**Andrew Ziolkowski**

Group Executive, Prevention and Underwriting

CDGS20/314

**Office of Sport - Cyber Security Annual Attestation Statement for the 2019-2020 Financial Year**

I, Karen Jones, Chief Executive, am of the opinion that the Office of Sport has systems in place to manage cyber security risk in a manner consistent with the mandatory requirements set out in the NSW Government Cyber Security Policy.

This includes assessment and management of cyber security risks relating to information and systems of the Office of Sport. In addition, Governance is in place to manage the cyber-security maturity and initiatives of the Office of Sport.

In addition, there exists a current cyber incident response plan which has been tested during the reporting period.

An independent review and audit of the Office of Sport's effectiveness of controls and reporting against the mandatory requirements of the NSW Cyber Security Policy was undertaken and found to be adequate or being properly addressed in a timely manner.

The Office of Sport was the Information and Communication Technology service provider for Venues NSW during the period and provides assurance that the controls to mitigate risks to information and systems provided to Venues NSW were adequate.

Yours sincerely



Karen Jones  
Chief Executive

## Appendix N Consumer Response

The Office welcomes and values feedback and has established a complaint management system that makes it easy for clients, stakeholders and the general public to submit complaints, compliments and suggestions to the Office.

Feedback received is collated and used to inform the continuous improvement of services provided by the Office of Sport.

The Office's approach to feedback is underpinned by a suite of Complaint Handling Commitments adopted by the NSW Government which are being implemented across the public sector. These are:

- Respectful treatment
- Information and accessibility
- Good communication
- Taking ownership
- Timeliness
- Transparency

During 2019/2020 the Office continued to use Feedback Assist to provide customers with a simple online tool to provide direct feedback. The Office has continued to build capability within its systems and programs including service provision and sector workshops, seeking feedback from clients and user groups. Supported by the Data and Insights branch, the Office analyses feedback and implements improvements to these programs.

In addition, the Office proactively obtains feedback from clients through customer satisfaction surveys to gain feedback and to better understand customer experience across a range of services and facilities. Areas of feedback include meals, accommodation, overall experience and site facilities. This feedback is used to identify areas and ways the Office can continually improve its delivery to the people of NSW.





## Appendix O Grants

### 2019/2020 REGIONAL ACADEMIES OF SPORT

Organisation	Amount (\$)
ACADEMIES OF SPORT INCORPORATED	75,000
CENTRAL COAST ACADEMY OF SPORT	228,000
FAR WEST ACADEMY OF SPORT	95,000
HUNTER ACADEMY OF SPORT	228,000
ILLAWARRA ACADEMY OF SPORT	228,000
NORTH COAST ACADEMY OF SPORT	238,000
NORTHERN INLAND ACADEMY OF SPORT	238,000
SOUTH EAST REGIONAL ACADEMY OF SPORT	238,000
SOUTH WEST REGIONAL ACADEMY OF SPORT	228,000
SOUTHERN SPORTS ACADEMY	238,000
WESTERN REGION ACADEMY OF SPORT	238,000
WESTERN SYDNEY ACADEMY OF SPORT	228,000
	<b>2,500,000</b>

### 2019/2020 SPORT DEVELOPMENT PROGRAM

Organisation	Amount (\$)
AFL (NSW/ACT) COMMISSION LTD	60,000
AMPUTEE GOLF AUSTRALIA (NSW)	10,000
ARCHERY SOCIETY OF NSW	5,000
ATHLETICS NSW	35,000
AUSTRALIAN COMMONWEALTH GAMES COMMITTEE NSW BRANCH	20,000
AUSTRALIAN ELECTRIC WHEELCHAIR HOCKEY (NSW) INC	10,000
AUSTRALIAN OLYMPIC COMMITTEE	45,000
AUSTRALIAN PARACHUTE FEDERATION	10,000
AUSTRALIAN PARALYMPIC COMMITTEE	30,000
AUSTRALIAN SAILING LIMITED	55,000
AUSTRALIAN UNDERWATER FEDERATION INC	10,000
BASEBALL NSW	55,000



2019/2020 SPORT DEVELOPMENT PROGRAM	
Organisation	Amount (\$)
BILLIARDS & SNOOKER ASSOC OF NSW INC	5,000
BLIND CRICKET NSW	10,000
BLIND SPORTING ASSOCIATION OF NSW	10,000
BMX NSW INC	15,000
BOCCIA NSW INC	10,000
BOXING AUSTRALIA (NSW) INCORPORATED	10,000
CEREBRAL PALSY SPORTING & RECREATION ASSOC. OF NSW	10,000
CONFEDERATION OF AUSTRALIAN MOTOR SPORT	25,000
CRICKET NEW SOUTH WALES	60,000
CROQUET NSW INC	15,000
CYCLING NSW	55,000
DANCESPORT NSW	10,000
DEAF SPORTS AUSTRALIA	10,000
DISABLED WINTERSPORT AUSTRALIA	20,000
DIVING NSW	20,000
DRAGON BOATS NSW INC	15,000
EQUESTRIAN FEDERATION OF AUSTRALIA (NSW BRANCH)	48,500
FIELD ARCHERY AUSTRALIA (NSW BRANCH)	5,000
FOOTBALL NSW LIMITED	30,000
GOLF NSW LIMITED	60,000
HOCKEY NEW SOUTH WALES LIMITED	55,000
ICE RACING NSW INC	5,000
INDOOR SPORTS NSW	30,000
JUDO FEDERATION OF AUSTRALIA (NSW) INC	15,000
KARTING NSW INC	15,000
KUNG FU WUSHU NSW INC	5,000
LITTLE ATHLETICS ASSOCIATION OF NSW	35,000
MASTERS SWIMMING NSW	20,000
MOTORCYCLING NSW LIMITED	55,000



2019/2020 SPORT DEVELOPMENT PROGRAM	
Organisation	Amount (\$)
NORTHERN NSW FOOTBALL	30,000
NSW AMATEUR PISTOL ASSOCIATION	30,000
NSW BADMINTON ASSOCIATION	15,000
NSW BASKETBALL ASSOCIATION	60,000
NSW BOCCE FEDERATION	5,000
NSW CLAY TARGET ASSOCIATION INC	15,000
NSW DARTS COUNCIL	10,000
NSW ENDURANCE RIDERS ASSOC INC	6,500
NSW FENCING ASSOCIATION	10,000
NSW FLYING DISC ASSOCIATION	10,000
NSW GLIDING ASSOCIATION	10,000
NSW GOALBALL ASSOCIATION	10,000
NSW GYMNASTICS ASSOC INC	55,000
NSW HANDBALL ASSOCIATION	5,000
NSW HANG GLIDING & PARAGLIDING ASSOCIATION	10,000
NSW ICE HOCKEY ASSOC	20,000
NSW ICE SKATING	10,000
NSW KARATE FEDERATION INC	5,000
NSW LACROSSE INC	5,000
NSW NETBALL ASSOCIATION	60,000
NSW POLO ASSOCIATION	10,000
NSW POWERCHAIR FOOTBALL ASSOC	5,000
NSW RIFLE ASSOCIATION	15,000
NSW RUGBY LEAGUE	60,000
NSW RUGBY UNION LTD	60,000
NSW SQUASH LIMITED	55,000
NSW TENPIN BOWLING ASSOCIATION	10,000
NSW TOUCH ASSOCIATION	55,000
NSW WATER SKI FEDERATION	30,000



2019/2020 SPORT DEVELOPMENT PROGRAM	
Organisation	Amount (\$)
NSW WEIGHTLIFTING ASSOC LTD	20,000
NSW WOMENS BOWLING ASSOC INC	30,000
NSW WRESTLING ASSOCIATION INC	15,000
ORIENTEERING ASSOCIATION NSW	20,000
PADDLE NSW INCORPORATED	20,000
POLOCROSSE ASSOCIATION OF NSW	10,000
RIDING FOR THE DISABLED ASSOCIATION (NSW)	20,000
ROWING NEW SOUTH WALES INCORPORATED	55,000
ROYAL NSW BOWLING ASSOC	30,000
SAILABILITY NSW	20,000
SAILING FOR EVERYONE FOUNDATION	10,000
SKATE NSW INC	15,000
SKI & SNOWBOARD AUSTRALIA - NORTHERN	30,000
SOFTBALL NSW INCORPORATED	55,000
SPECIAL OLYMPICS AUSTRALIA - NSW BRANCH	20,000
SPORT NSW	42,301
SPORTS 4 ALL	10,000
STATE VOLLEYBALL NSW INC	15,000
SURFING NSW INC	55,000
SWIMMING NSW LTD	40,000
TABLE TENNIS NSW INC	20,000
TENNIS NSW	60,000
THE PONY CLUB ASSOCIATION OF NSW INC	55,000
TRANSPLANT AUSTRALIA LIMITED	10,000
TRIATHLON NEW SOUTH WALES	30,000
WHEELCHAIR RUGBY LEAGUE AUSTRALIA INC.	5,000
WHEELCHAIR SPORTS NSW	20,000
	<b>2,437,301</b>



STRATEGIC PARTNERSHIP PROGRAM	
Organisation	Amount (\$)
SPORT NSW	250,000
AUSTSWIM LIMITED	30,000
ROYAL LIFE SAVING SOCIETY-HEAD OFFICE NSW	700,000
OUTDOORS NSW	93,000
	<b>1,073,000</b>

COMMUNITY SPORT RECOVERY PACKAGE			
Organisation	Sport and Recreation	Grassroots Sport Fund	TOTAL
AFL (NSW/ACT) COMMISSION LIMITED	275,096	247,000	522,096
AMPUTEE GOLF NSW	77,000	3,000	80,000
ARCHERY SOCIETY OF NSW INC	38,500	32,000	70,500
ATHLETICS NSW	160,472	72,000	232,472
AUSTRALIAN SAILING LIMITED	252,170	104,000	356,170
BLIND CRICKET NSW INC	77,000	-	77,000
BLIND SPORTING ASSOCIATION OF NSW INC	77,000	3,000	80,000
BMX NSW INC	115,500	21,000	136,500
BOXING NSW	77,000	43,000	120,000
CEREBRAL PALSY SPORTING AND RECREATION ASSOCIATION OF NSW	77,000	-	77,000
CONFEDERATION OF AUSTRALIAN MOTOR SPORT	149,010	158,000	307,010
CRICKET NSW	275,096	1,390,000	1,665,096
CROQUET NSW	115,500	67,000	182,500
CYCLING NSW	252,170	61,000	313,170
DISABLED WINTERSPORT AUSTRALIA	154,000	-	154,000
DIVING NSW INC	154,000	6,000	160,000
DRAGONBOATS NSW INC	115,500	60,000	175,500
EQUESTRIAN NSW	222,368	127,000	349,368
FIELD ARCHERY NSW	38,500	20,000	58,500
FOOTBALL NSW	275,096	702,000	977,096
GOLF NSW LIMITED	275,096	390,000	665,096

Community Sport Recovery Package funding amounts detailed in this table are rounded to the nearest dollar.



COMMUNITY SPORT RECOVERY PACKAGE			
Organisation	Sport and Recreation	Grassroots Sport Fund	TOTAL
GRIDIRON NSW INC	38,500	10,000	48,500
HOCKEY NEW SOUTH WALES LIMITED	252,170	264,000	516,170
ICE HOCKEY NEW SOUTH WALES	154,000	10,000	164,000
INDOOR SPORTS NSW INCORPORATED	190,000	31,000	221,000
JUDO FEDERATION OF AUSTRALIA (NSW) INC	115,500	30,000	145,500
KARTING (NEW SOUTH WALES) INC.	103,161	23,000	126,161
KUNG FU WUSHU NEW SOUTH WALES INC	38,500	160,000	198,500
LITTLE ATHLETICS NSW LTD	160,472	190,000	350,472
MASTERS SWIMMING NSW	91,698	17,000	108,698
MOTORCYCLING NSW LIMITED	252,170	24,000	276,170
NETBALL NSW	275,096	972,000	1,247,096
NEW SOUTH WALES BASEBALL LEAGUE ASSOCIATION	252,170	183,000	435,170
NEW SOUTH WALES DARTS COUNCIL INC	77,000	1,000	78,000
NEW SOUTH WALES FENCING ASSOCIATION	77,000	7,000	84,000
NEW SOUTH WALES FLYING DISC ASSOCIATION INC. (NSWFDA)	77,000	12,000	89,000
NEW SOUTH WALES GLIDING INCORPORATED	77,000	9,000	86,000
NEW SOUTH WALES ICE SKATING ASSOCIATION	77,000	9,000	86,000
NEW SOUTH WALES LACROSSE INCORPORATED	38,500	-	38,500
NEW SOUTH WALES RIFLE ASSOCIATION INC	68,774	75,000	143,774
NEW SOUTH WALES RUGBY LEAGUE	275,096	626,000	901,096
NEW SOUTH WALES TOUCH ASSOCIATION	252,170	128,000	380,170
NEW SOUTH WALES WOMENS BOWLING ASSOCIATION	137,547	173,000	310,547
NORTHERN NSW FOOTBALL	275,096	208,000	483,096
NSW AMATEUR PISTOL ASSOCIATION INC	137,547	118,000	255,547
NSW BADMINTON ASSOCIATION	115,500	67,000	182,500
NSW BASKETBALL ASSOCIATION LTD	252,170	84,000	336,170
NSW BOCCE FEDERATION	38,500	5,000	43,500
NSW CLAY TARGET ASSOCIATION	68,774	73,000	141,774
NSW COUNCIL OF THE AUSTRALIAN PARACHUTE FEDERATION	77,000	11,000	88,000



COMMUNITY SPORT RECOVERY PACKAGE			
Organisation	Sport and Recreation	Grassroots Sport Fund	TOTAL
NSW DEAF SPORT	77,000	9,000	86,000
NSW ENDURANCE RIDERS ASSOCIATION (NSWERA)	29,802	20,000	49,802
NSW GOALBALL ASSOCIATION	77,000	2,000	79,000
NSW GYMNASIAC ASSOCIATION INC	252,170	207,000	459,170
NSW HANG GLIDING AND PARAGLIDING ASSOCIATION	77,000	18,000	95,000
NSW KARATE FEDERATION INC	38,500	53,000	91,500
NSW POLO ASSOCIATION	77,000	20,000	97,000
NSW POLOCROSSE ASSOCIATION	77,000	46,000	123,000
NSW RUGBY UNION	275,096	345,000	620,096
NSW SQUASH LTD	252,170	27,000	279,170
NSW WATER SKI FEDERATION LIMITED	190,000	-	190,000
NSW WEIGHTLIFTING ASSOCIATION LIMITED	154,000	23,000	177,000
NSW WRESTLING ASSOCIATION INC	115,500	11,000	126,500
ORIENTEERING NSW	154,000	13,000	167,000
PADDLENSW	154,000	41,000	195,000
PONY CLUB ASSOCIATION OF NSW INCORPORATED	252,170	268,000	520,170
RIDING FOR THE DISABLED ASSOCIATION (NSW)	154,000	40,000	194,000
ROWING NEW SOUTH WALES INCORPORATED	252,170	42,000	294,170
ROYAL NSW BOWLING ASSOCIATION	137,547	514,000	651,547
SAILABILITY NSW INC	154,000	-	154,000
SKATE NSW	115,500	10,000	125,500
SNOOKER & BILLIARDS NEW SOUTH WALES INCORPORATED	38,500	-	38,500
SNOW AUSTRALIA	190,000	2,000	192,000
SOFTBALL NSW	252,170	49,000	301,170
SPORTS 4 ALL	77,000	4,000	81,000
STATE VOLLEYBALL NSW	115,500	28,000	143,500
SURFING NSW INCORPORATED	252,170	117,000	369,170
SWIMMING NSW	183,397	315,000	498,397
TABLE TENNIS NEW SOUTH WALES INCORPORATED	154,000	72,000	226,000



COMMUNITY SPORT RECOVERY PACKAGE			
Organisation	Sport and Recreation	Grassroots Sport Fund	TOTAL
TENNIS NSW	275,096	436,000	711,096
TENPIN BOWLING ASSOCIATION OF NEW SOUTH WALES INC	77,000	33,000	110,000
TRANSPLANT AUSTRALIA LIMITED NSW	77,000	-	77,000
TRIATHLON NEW SOUTH WALES INC	190,000	56,000	246,000
WATER POLO NEW SOUTH WALES INCORPORATED	252,170	51,000	303,170
WHEELCHAIR RUGBY LEAGUE AUSTRALIA INC	38,500	4,000	42,500
WHEELCHAIR SPORTS NSW	154,000	-	154,000
SPECIAL OLYMPICS AUSTRALIA	154,000	-	154,000
SURF LIFE SAVING	223,591	N/A	223,591
POLICE AND CITIZENS YOUTH CLUB NSW	223,591	N/A	223,591
REGIONAL ACADEMIES OF SPORT INCORPORATED	810,000	N/A	810,000
TRANSPLANT AUSTRALIA LIMITED NSW	77,000	-	77,000
			24,003,500

2019/2020 LOCAL SPORT DEFIBRILLATOR PROGRAM	
Organisation	Amount (\$)
ABERMAIN WESTON HAWKS RLFC	1,250
ACTIVATEUTS	1,129
ACTIVATEUTS	1,067
ALBURY HOTSPURS SOCCER CLUB INC	1,300
ALBURY TENNIS CLUB INC	1,115
ARDLETHAN, ARIAH PARK- MIRROOL FOOTBALL AND NETBALL CLUB (NORTHERN JETS)	1,300
ARMIDALE SQUASH CLUB INC	1,169
BALLINA NETBALL ASSOCIATION	1,300
BARNWELL PARK GOLF CLUB LIMITED	1,248
BATEMANS BAY TENNIS CLUB	1,300
BATHURST AND DISTRICT BRIDGE CLUB INC	1,238
BATHURST THOROUGHBRED RACING	1,248



2019/2020 LOCAL SPORT DEFIBRILLATOR PROGRAM	
Organisation	Amount (\$)
BATLOW RSL CLUB LTD - BOWLING CLUB	1,275
BEGA SHOWJUMPING CLUB INC	1,150
BELFIELD BOWLING AND RECREATION CLUB PTY LTD	1,250
BEROWRA FOOTBALL CLUB	1,250
BIG RIVER CANOE CLUB	1,230
BLACK HEAD SURF LIFE SAVING CLUB INC	9,980
BLACKTOWN CITY NETBALL ASSOCIATION	1,250
BLAKEHURST MENS BOWLING CLUB	1,248
BLOOMFIELD JRLFC INC	1,300
BLUE MOUNTAINS BMX CLUB INC	1,250
BODALLA BOWLING AND RECREATION CLUB LTD	1,235
BOMADERRY AFC	1,250
BONDI GOLF AND DIGGERS CLUB	1,250
BOTANY BAY YACHT CLUB LIMITED	1,200
BOWRAVILLE RECREATION CLUB	1,250
BROADMEADOW MAGIC YOUTH FOOTBALL CLUB	1,150
BROULEE SURFERS SURF LIFESAVING CLUB INC	1,230
BURRANGONG PICNIC RACE CLUB	1,300
BURRUMBUCK TOCK TENNIS CLUB INC	1,235
CAMDEN CYCLE CLUB	1,250
CARDIFF AND DISTRICTS LITTLE ATHLETIC CENTRE	1,216
CARDIFF NETBALL CLUB INC	1,250
CASINO GOLF CLUB	2,588
CASTLE HILL RSL CRICKET CLUB	1,250
CC MARINERS FOUNDATION LTD	1,250
CENTRAL COAST OZTAG	1,250
CLOVELLY BOWLING AND RECREATION CLUB LTD	1,250
CLOVELLY SURF LIFE SAVING CLUB (NIPPERS)	1,067
COBAR AND DISTRICT RUGBY UNION CLUB INC	1,875
COBAR CLAY TARGET CLUB INC	1,875
COFFS HARBOUR BRIDGE CLUB INC	1,250



2019/2020 LOCAL SPORT DEFIBRILLATOR PROGRAM	
Organisation	Amount (\$)
COFFS HARBOUR CLAY TARGET CLUB INC	1,115
COFFS HARBOUR PONY CLUB	1,300
COFFS HARBOUR YACHT CLUB LTD	1,238
COLEAMBALLY COMMUNITY CLUB	1,300
COLLARROY SWIMMING CLUB	1,250
CONNELLS POINT SAILING CLUB	1,129
COOLANGATTA AND TWEED HEADS VETERAN GOLFERS	1,278
COONABARABRAN BOWLING CLUB	1,115
COWRA GOLF CLUB LIMITED	1,275
COWRA TENNIS CLUB CO-OPERATIVE	1,300
DAPTO DISTRICT RUGBY LEAGUE FOOTBALL CLUB	1,150
DEE WHY RUGBY FOOTBALL CLUB	1,250
DIAMOND BAY BOWLING CLUB	1,250
DUBBO HOCKEY ASSOCIATION INC	1,115
DUBBO MOUNTAIN BIKE CLUB INC	1,288
DUBBO SMALLBORE AND AIR RIFLE YOUTH CLUB INC	1,235
DUNHEVED GOLF CLUB LTD	1,233
EASTERN SUBURBS DOG TRAINING CLUB INC	1,115
EASTERN SUBURBS FOOTBALL ASSOCIATION	12,475
EASTWOOD THORNLEIGH DISTRICT TENNIS ASSOCIATION INC	1,250
EDGEWORTH AND DISTRICTS LITTLE ATHLETIC CENTRE INC	1,115
ELANORA COUNTRY CLUB LTD	1,250
EMMAVILLE PONY CLUB INC	1,115
ENGLANDS PARK TENNIS CLUB INC	1,248
EUGOWRA RUGBY LEAGUE CLUB	1,250
EUSTON CLUB AND RESORT	1,900
FAIRFIELD CITY COUNCIL	1,250
FAR NORTH COAST SOFTBALL ASSOCIATION INC	1,300
FEDERATION COUNCIL	1,200
FINGAL BAY BOMBORAS RLFC	1,250
FORBES RUNNING AND TRIATHLON CLUB INC	1,250



2019/2020 LOCAL SPORT DEFIBRILLATOR PROGRAM	
Organisation	Amount (\$)
FORSTER TUNCURRY RUGBY UNION FOOTBALL CLUB INC	1,250
GEORGES RIVER OVERLANDING AND RECREATION CLUB INC	1,248
GILGANDRA SHIRE COUNCIL	1,248
GLENMORE HERITAGE VALLEY GOLF ASSOCIATION	1,150
GOLDSEEKERS ORIENTEERS INC	1,250
GOOLMA TENNIS CLUB	1,250
GOSFORD SAILING CLUB	1,250
GOULBURN GREYHOUND RACING CLUB INC	1,250
GOULBURN RODEO CLUB INC	1,300
GRAFTON CYCLE CLUB INC	1,169
GRAVESEND RODEO AND CAMPDRAFT ASSOCIATION	1,248
GRAVESEND SPORT AND RECREATION CLUB	1,248
GRIFFITH AERO CLUB INC	1,300
GRIFFITH EXIES BOWLING CLUB	1,300
GUNNEDAH GOLF CLUB LTD	1,250
GWYDIR SHIRE COUNCIL	1,250
GWYDIR SHIRE COUNCIL	1,250
HARDEN COUNTRY CLUB	1,300
HARRINGTON UNITED FOOTBALL CLUB	1,250
HARRINGTON WATERS GOLF CLUB	1,129
HAWKESBURY DISTRICT AGRICULTURAL ASSOCIATION	1,250
HAWKESBURY RIVERDRAGONS INC	1,129
HAZELBROOK BOWLING AND SPORTING CLUB CO-OPERATIVE LTD	1,250
HELENSBURGH OFF ROAD CYCLE CLUB INC	1,195
HERONS CREEK PUBLIC SCHOOL PARENTS AND CITIZENS ASSOCIATION	1,246
HILLS DISTRICT TENNIS ASSOCIATION INC	2,500
HINCHINBROOK HORNETS JRLFC	1,250
HOLBROOK COMMUNITY GYM CLUB INC	1,115
HUME PISTOL CLUB INC	1,300
HUNTER SIMBA FC	1,238
HUNTER VALLEY FLY FISHING CLUB INC	1,250



2019/2020 LOCAL SPORT DEFIBRILLATOR PROGRAM	
Organisation	Amount (\$)
HURSTVILLE ALL BREEDS DOG TRAINING CLUB	1,125
ILLAWARRA ARCHERS INC	1,250
ILLAWARRA DISTRICT SQUASH RACKETS ASSOCIATION LTD	1,250
ILLAWARRA HUNTING CLUB	1,175
ILLAWARRA REGIONAL SHOOTING ASSOCIATION INC.	1,175
INVERELL JOCKEY CLUB INC	1,300
JINDERA ANGLERS CLUB	1,300
JUNEE CLAY TARGET GUN CLUB INC	1,300
JUNEE SHIRE COUNCIL	1,250
KAZOKU MARTIAL ARTS ACADEMY	1,150
KINGSCLIFF DISTRICT FOOTBALL CLUB	1,300
KINGSGROVE COLTS JUNIOR RUGBY LEAGUE FOOTBALL CLUB	1,250
KYOGLE COUNCIL	3,848
LAKE CATHIE TENNIS CLUB INC	1,150
LAKE MACQUARIE CROCS MASTERS SWIMMING CLUB	1,250
LANE COVE WEST TENNIS CLUB INC	1,250
LEETON SOLDIERS CLUB	1,300
LEICHHARDT WANDERERS JRL AND CRICKET CLUB	1,115
LISAROW OURIMBAH CRICKET CLUB INC	1,175
LISMORE MODEL FLYING CLUB INC.	1,169
LITHGOW BEARS RUGBY LEAGUE CLUB	1,300
LIVERPOOL CITY NETBALL ASSOCIATION INC	1,250
LONG REEF GOLF CLUB LTD	1,250
LORD TAVERNERS AUSTRALIA - HUNTER BRANCH	1,250
MACARTHUR TRIATHLON CLUB	1,067
MAITLAND TENAMBIT BMX CLUB INC	1,125
MANLY WARRINGAH FOOTBALL ASSOCIATION	1,250
MANNING RIVER RUGBY CLUB INC	1,250
MARLINS RUGBY CLUB COFFS HARBOUR	1,300
MG CAR CLUB NEWCASTLE INC	1,248
MICHAEL CUSACKS GAELIC ATHLETIC CLUB	1,250



2019/2020 LOCAL SPORT DEFIBRILLATOR PROGRAM	
Organisation	Amount (\$)
MID COAST SALTWATER BOARDRIDERS	1,250
MORISSET UNITED FOOTBALL CLUB INC	2,500
MOSMAN JUNIOR RUGBY CLUB	1,250
MOSS VALE BASKETBALL ASSOCIATION INC	1,125
MULLUMBIMBY GOLF CLUB	1,115
MURRUMBIDGEE TURF CLUB	1,125
MURWILLUMBAH VULCANS AUSTRALIAN FOOTBALL CLUB INC	1,169
MUSWELLBROOK SHIRE COUNCIL	18,750
NAMBUCCA SHIRE COUNCIL	1,250
NAMOI VALLEY ARCHERS INC	1,115
NARARA WYOMING CRICKET CLUB INC	1,125
NARARA WYOMING CRICKET CLUB INC	1,125
NAROOMA AUSTRALIAN RULES FOOTBALL CLUB INC	1,169
NARRABEEN BEACH SURF LIFE SAVING CLUB INC	1,248
NARROMINE SHIRE COUNCIL	1,125
NEPEAN DISTRICT TENNIS ASSOCIATION	1,115
NEWCASTLE CITY ARCHERS	1,250
NEWCASTLE DISTRICT CRICKET ASSOCIATION	13,750
NEWCASTLE KART RACING CLUB INC	1,250
NEWCASTLE NETBALL ASSOCIATION INC	1,250
NEWCASTLE SUP CLUB INC	1,067
NORTH AVOCA SURF LIFE SAVING CLUB	1,248
NORTH CURL CURL LONGBOARDERS	1,067
NORTH SYDNEY JUNIOR BASEBALL ASSOCIATION	1,115
NORTHERN BEACHES COUNCIL	1,025
NORTHERN BEACHES OUTRIGGER CANOE CLUB INC	1,250
NORTHERN POWER CRICKET CLUB	1,115
NORTHERN RIVERS DIRTY WHEELS MOUNTAIN BIKE CLUB INC	1,300
NSW BASKETBALL ASSOCIATION LTD	1,115
NYNGAN JUNIOR RUGBY LEAGUE CLUB	1,300
OBERON TENNIS CLUB INC	1,150



2019/2020 LOCAL SPORT DEFIBRILLATOR PROGRAM	
Organisation	Amount (\$)
OLD BAR BEACH RUGBY CLUB	1,250
OLD BARKER RUGBY CLUB INC	1,250
ORANA HAVEN ABORIGINAL CORPORATION	1,872
ORANGE CITY CROQUET CLUB	1,248
PARKES GUN CLUB INC	1,235
PARKES SPORTING SHOOTERS ASSOCIATION OF AUSTRALIA	1,235
PENRITH PANTHERS BMX CLUB INC	1,250
PETERSHAM BOWLING CLUB LIMITED	1,250
POONCARIE RACE CLUB	1,872
PORT HACKING DRAGON BOAT CLUB	1,250
PORT MACQUARIE CITY BOWLING CLUB	1,250
PORT STEPHENS SAILING AND AQUATIC CLUB INC	1,250
PORTLAND DISTRICT MOTOR SPORTS CLUB INC	1,250
POTTSVILLE BEACH SOCCER CLUB INC	1,288
PYMBLE GOLF CLUB	3,750
QUEANBEYAN GOLF CLUB LIMITED	1,150
QUEANBEYAN RACING CLUB LTD	1,300
RANDWICK AND COOGEE LADIES SWIMMING ASSOCIATION INC	1,250
RAWORTH RABBITOHS CRICKET CLUB	1,250
RAYMOND TERRACE ATHLETICS CENTRE	1,067
RDA KEMPSEY MACLEAY CENTRE	1,300
RICHMOND CLUB LIMITED	1,250
RIDING FOR THE DISABLED ASSOCIATION (NSW)	6,250
RIDING FOR THE DISABLED ASSOCIATION (NSW)	18,200
ROBERTSON BOWLING CLUB LTD	1,169
ROCKDALE CITY RAIDERS SOCCER CLUB INC	1,250
ROTARY CLUB OF NARROMINE	1,115
ROUSE HILL RUGBY CLUB	1,250
ROWING NSW	1,144
RUSSELL VALE P AND C ASSOCIATION	1,250
SALT ASH PONY CLUB	1,250



2019/2020 LOCAL SPORT DEFIBRILLATOR PROGRAM	
Organisation	Amount (\$)
SCOUTS AUSTRALIA - NSW BRANCH	1,250
SOFTBALL ALBURY WODONGA INC	1,200
SOLDIERS POINT TENNIS CLUB INC	1,250
SOUTH COAST UNITED MOUNTAIN BIKERS INC	1,250
SOUTH COAST WOMEN'S HEALTH AND WELFARE ABORIGINAL ORGANISATION	1,250
SOUTH COAST WOMEN'S HEALTH AND WELFARE ABORIGINAL ORGANISATION	1,250
SOUTH LISMORE CELTIC FOOTBALL CLUB INC	1,238
SOUTH TAMWORTH BOWLING CLUB LTD	2,600
SOUTH WEST ROCKS COUNTRY CLUB LIMITED	1,300
SOUTHERN SPORTS ACADEMY	1,300
SOUTHSIDE MASTERS INC	1,250
SSAA (NSW) MUDGEE AND DISTRICT BRANCH INC	1,248
SSAA (NSW) NORTHERN RIVERS BRANCH	1,300
ST GEORGE FOOTBALL ASSOCIATION INC	2,500
STRATHFIELD RECREATION CLUB	1,250
STROUD AND DISTRICT TENNIS CLUB	1,238
STROUD SHOW ASSOCIATION INC	1,238
SUTHERLAND LITTLE ATHLETIC CENTRE	1,250
SYDNEY DANCE COMPANY	1,175
SYDNEY FENCING SPORTS INC	1,250
TAMWORTH JOCKEY CLUB	1,250
TELARAH BOWLING CLUB	1,250
TEMORA GOLF CLUB LTD	1,250
TEMORA RUGBY UNION CLUB INC	1,300
TERREY HILLS CRICKET CLUB	1,250
TERRIGAL BMX CLUB	1,067
TERRIGAL MATCHAM CRICKET CLUB	1,129
THE AUSTRALIAN MOTORLIFE MUSEUM	1,175
THE BAY RUGBY CLUB	1,250
THE BROKEN HILL GUN CLUB	1,688



2019/2020 LOCAL SPORT DEFIBRILLATOR PROGRAM	
Organisation	Amount (\$)
THE COVE SPORTS CLUB LIMITED	1,250
THE EASTLAKE GOLF CLUB	1,238
THE ILLAWARRA LAPIDARY CLUB INC	1,025
THREDBO SKI PATROL ASSOCIATION INC	6,500
TOCUMWAL FOOTBALL NETBALL CLUB	1,300
TOOWOON BAY SURF LIFE SAVING CLUB	2,500
TORONTO BRIDGE CLUB INC	1,200
TOTTENHAM BOWLING CLUB LTD	1,248
TOYOTA LAND CRUISER CLUB OF AUSTRALIA	1,300
TOYOTA LAND CRUISER CLUB OF AUSTRALIA	1,300
TUMBULGUM RANGERS SPORTS CLUB INC	1,200
TUMUT BASKETBALL ASSOCIATION	1,300
TUMUT GOLF CLUB LTD	1,300
TWEED DRAGONS INC	1,246
TWIN CITY BOWMEN INC	1,300
ULLADULLA GYMNASTICS CLUB INC	1,250
ULLADULLA PISTOL CLUB INC	1,144
UNITED PONTIAN BENEVOLENT BROTHERHOOD PONTOXENITEAS OF NSW LTD	1,250
WAGGA WAGGA SOCIETY OF MODEL ENGINEERS INC	1,300
WARILLA-BARRACK POINT SURF LIFE SAVING CLUB INC	1,025
WARRIEWOOD SURF LIFE SAVING CLUB	1,250
WAUCHOPE-BONNY HILLS SLSC	1,300
WEST MAITLAND JUNIOR RUGBY LEAGUE FOOTBALL CLUB	1,250
WOLLOMBI VALLEY TENNIS AND CROQUET CLUB	2,500
WOODBURN EVANS HEAD GOLF CLUB	1,235
WOODSTOCK SWIMMING POOL INC	1,169
WOOLI BOWLING AND RECREATION CLUB CO-OP LTD	1,115
WYONG GOLF CLUB	1,250
WYONG NETBALL ASSOCIATION	1,144
YARAANDOO SKI CLUB CO-OPERATIVE LIMITED	1,238
YOUNG GOLF CLUB	1,300
	635,100



GREATER SYDNEY SPORTS FACILITY FUND 2019/2020	
Organisation	Amount (\$)
CAMDEN COUNCIL	135,905
CUMBERLAND COUNCIL	580,000
GEORGES RIVER COUNCIL	600,000
NORTHERN BEACHES COUNCIL	689,700
PARRAMATTA COUNCIL	840,000
PENRITH CITY COUNCIL	647,450
	3,493,055

REGIONAL SPORT INFRASTRUCTURE FUND 2019/2020	
Organisation	Amount (\$)
AFL BROKEN HILL LTD	2,457,002
ALBURY CITY COUNCIL	720,000
BALLINA SHIRE COUNCIL	2,000,000
BATHURST REGIONAL COUNCIL	50,000
COFFS HARBOUR CITY COUNCIL	700,664
GLEN INNES SEVERN COUNCIL	750,000
GRIFFITH CITY COUNCIL	650,000
KEMPSEY SHIRE COUNCIL	167,000
LISMORE CITY COUNCIL	678,530
MAITLAND CITY COUNCIL	591,425
MOREE PLAINS	16,100
NORTHERN NSW FOOTBALL	1,980,000
PORT MACQUARIE HASTINGS COUNCIL	662,586
QUEANBEYAN PALERANG REGIONAL COUNCIL	800,000
SAILABILITY NSW	823,290
TAMWORTH REGIONAL COUNCIL	4,787,000
TWEED SHIRE COUNCIL	75,000
WAGGA WAGGA CITY COUNCIL	205,000
WARREN SHIRE COUNCIL	727,616
	18,841,213



HER SPORT HER WAY GRANT	
Organisation	Amount (\$)
AFL NSW/ACT	46,500
BASKETBALL NSW	50,000
CONFEDERATION OF AUSTRALIAN MOTOR SPORT	33,000
DEAF SPORTS AUSTRALIA	25,000
DISABLED WINTERSPORT AUSTRALIA	15,000
DIVING NSW	20,000
FOOTBALL NSW	30,000
GOLF NSW	39,000
GYMNASTICS NSW	10,000
HOCKEY NSW	50,000
MASTERS SWIMMING NSW	5,000
NORTHERN NSW FOOTBALL	12,000
NSW HANG GLIDING & PARAGLIDING ASSOCIATION	6,200
NSW RUGBY UNION	18,000
ROWING NSW	50,000
SAILABILITY	12,500
SKATE NSW	22,930
SOFTBALL NSW	25,000
SURFING NSW	50,000
TENNIS NSW	30,000
TRIATHLON NSW	20,000
WATER POLO NSW	35,000
WHEELCHAIR SPORTS NSW	30,000



2019/2020 NSW ICC T20 WORLD CUP 2020 CRICKET LEGACY FUND	
Organisation	Amount (\$)
ACC CRICKET CLUB INC	2,500
ALSTONVILLE & DISTRICT CRICKET CLUB	44,955
BATHURST DISTRICT CRICKET ASSOCIATION	40,000
BLAYNEY SHIRE COUNCIL	18,914
BLUE MOUNTAINS CRICKET ASSOCIATION	6,700
BONNY HILLS LAKE CATHIE CRICKET CLUB	15,000
BRIARS SPORTS	4,100
CAMDEN DISTRICT CRICKET ASSOCIATION INC	2,500
CAMPBELLTOWN CITY COUNCIL	200,000
CAMPBELLTOWN WESTERNERS CRICKET CLUB INC	2,500
CANTERBURY & WESTERN SUBURBS CRICKET ASSOCIATION	15,000
CANTERBURY & WESTERN SUBURBS CRICKET ASSOCIATION	2,500
CARLINGFORD WARATAHS CRICKET CLUB	5,000
CENTRAL COAST CRICKET ASSOCIATION	10,000
CESSNOCK CITY COUNCIL	107,150
CITY OF RYDE	100,000
CLARENCE VALLEY COUNCIL	21,300
CLARENCE VALLEY COUNCIL	21,300
CLUB WELDON INC.	50,000
COFFS HARBOUR CITY COUNCIL	120,500
COFFS HARBOUR DISTRICT CRICKET ASSOCIATION	16,958
CRICKET ALBURY WODONGA	30,000
CRICKET ALBURY WODONGA HIGH PERFORMANCE	27,000
CRONULLA SEAGULLS CRICKET CLUB	2,500
DUBBO REGIONAL COUNCIL	98,495
DUBBO REGIONAL COUNCIL	21,000
EASTERN SUBURBS CRICKET CLUB (WAVERLEY) INC	12,100
EPPING BULLS JUNIOR CRICKET CLUB	15,000
FAIRFIELD LIVERPOOL CRICKET ASSOCIATION	2,500
GEORGES RIVER COUNCIL	18,500
GILGANDRA JUNIOR CRICKET ASSOCIATION	3,000



2019/2020 NSW ICC T20 WORLD CUP 2020 CRICKET LEGACY FUND	
Organisation	Amount (\$)
GORDON DISTRICT CRICKET CLUB	7,500
HARWOOD CRICKET CLUB	45,000
HORNSBY KU-RING-GAI & HILLS DISTRICT CRICKET ASSOCIATION	7,500
ILLAWARRA CATHOLIC CLUB CRICKET CLUB	2,500
INNER WEST HARBOUR CRICKET ASSOCIATION	7,000
LEICHHARDT WANDERERS JRL & CRICKET CLUB	2,500
LENNOX HEAD CRICKET CLUB	75,000
LISAROW OURIMBAH CRICKET CLUB INC	3,860
MACLEAY VALLEY CRICKET ASSOCIATION INC	75,000
MAITLAND DISTRICT JUNIOR CRICKET ASSOCIATION	4,469
MANLY WARRINGAH JUNIOR CRICKET ASSOCIATION	6,000
MARRICKVILLE CRICKET CLUB	3,486
MATCHAM HOLGATE CRICKET CLUB INCORPORATED	3,200
MID NORTH COAST JUNIOR CRICKET COUNCIL	7,800
MOSMAN CRICKET CLUB	6,000
NANA GLEN CRICKET CLUB	29,585
NELSON BAY JUNIOR CRICKET CLUB	36,575
NEWCASTLE DISTRICT CRICKET ASSOCIATION	5,000
NEWCASTLE JUNIOR CRICKET ASSOCIATION	24,665
NORTH SYDNEY DISTRICT CRICKET CLUB INCORPORATED	15,321
NORTHERN DISTRICT CRICKET CLUB INC	3,915
OLD BAR CRICKET CLUB INC	30,000
ORANGE DISTRICT JUNIOR CRICKET ASSOCIATION	5,000
PARRAMATTA DISTRICT CRICKET ASSOCIATION	6,000
PENRITH CITY COUNCIL	44,500
PENRITH JUNIOR CRICKET ASSOCIATION	2,500
PORT STEPHENS COUNCIL	24,985



2019/2020 NSW ICC T20 WORLD CUP 2020 CRICKET LEGACY FUND	
Organisation	Amount (\$)
PORT STEPHENS COUNCIL	100,000
RANDWICK PETERSHAM CRICKET CLUB INC	2,700
RIVERINA CRICKET ZONE COMMITTEE INCORPORATED	6,000
RYDE HUNTERS HILL CRICKET CLUB	5,000
ST GEORGE DISTRICT CRICKET ASSOCIATION	2,500
STOCKTON AND NORTHERN DISTRICTS CRICKET CLUB	25,988
SUMMER HILL CRICKET CLUB	3,500
SUMMER HILL CRICKET CLUB	67,500
SUTHERLAND SHIRE JUNIOR CRICKET ASSOCIATION	2,600
SYDNEY COASTAL CRICKET CLUB	2,500
SYDNEY CRICKET CLUB	5,000
TAMWORTH JUNIOR CRICKET ASSOCIATION	68,500
THE ENTRANCE DISTRICT JUNIOR CRICKET CLUB	36,000
TWEED DISTRICT JUNIOR CRICKET ASSOCIATION	2,500
WAKEHURST REDBACKS CRICKET CLUB	2,500
WARREN SHIRE COUNCIL	125,000
WEST EPPING CRICKET CLUB INC	2,500
WESTERN SUBURBS DISTRICT CRICKET CLUB INC	45,000
WESTERN ZONE CRICKET COMMITTEE INCORPORATED	11,650
	2,038,771

GREATER SYDNEY SPORTS FACILITY FUND 2019/2020	
Organisation	Amount (\$)
BRADMAN FOUNDATION	800,000
SURF LIFE SAVING NSW	493,000
AUSTRALIAN PARALYMPIC TEAM	330,000
	1,623,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
A.P.I.A. LEICHHARDT TIGERS FOOTBALL CLUB INC	5,000
ABERMAIN WESTON HAWKS RLFC	3,765
ACC CRICKET CLUB INC	2,500
ACCA DRAGON BOAT RACING TEAM	1,961
ACCA DRAGON BOAT RACING TEAM	5,000
AFL SOUTH COAST	5,000
AFRICA UNITED RUGBY LEAGUE INC	2,000
ALBION PARK TOUCH ASSOCIATION	5,000
ALBURY WODONGA EQUESTRIAN ASSOCIATION INC	15,000
ALCHERINGA SAINTS BASKETBALL CLUB	5,000
ALL SAINTS TOONGABBIE TIGERS JRLFC	5,000
ALL SAINTS TOONGABBIE TIGERS JRLFC	2,000
ALSTONVILLE AMATEUR SWIMMING CLUB	5,000
ALSTONVILLE FOOTBALL CLUB INC	2,000
AQUINAS HOLY FAMILY COLTS JUNIOR RUGBY LEAGUE CLUB	4,385
ARDLETHAN BECKHAM SPORTING CLAYS	1,365
ARDLETHAN, ARIAH PARK- MIRROOL FOOTBALL AND NETBALL CLUB (NORTHERN JETS)	5,000
ARDLETHAN, ARIAH PARK- MIRROOL FOOTBALL AND NETBALL CLUB (NORTHERN JETS)	2,000
ARMIDALE AMATEUR ATHLETICS CLUB	5,000
ARMIDALE RIDING CLUB INC	13,500
ASHFIELD AMATEUR SWIMMING CLUB	5,000
ASHFIELD AMATEUR SWIMMING CLUB	1,200
ASQUITH GOLF CLUB LTD	5,000
ASQUITH SOCCER CLUB	3,000
AUBURN DISTRICT CRICKET CLUB	2,709
AUBURN SWIMMING CLUB INC	750
AUBURN SWIMMING CLUB INC	750
AUSTRALIAN BAREFOOT WATERSKI CLUB NSW DIVISION	10,000
AUSTRALIAN NEPALESE FOOTBALL ASSOCIATION	2,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
BALLINA HOCKEY CLUB	6,865
BALLINA NETBALL ASSOCIATION	800
BALLINA OUTRIGGER CANOE CLUB INC	4,400
BALLINA PETANQUE CLUB INC	10,000
BALMAIN AND DISTRICT FOOTBALL CLUB INC	2,000
BALMAIN ROWING CLUB	4,750
BALMORAL SAILING CLUB INC	13,800
BALMORAL TRIATHLON CLUB	1,560
BANKSTOWN BASKETBALL ASSOCIATION	2,000
BANKSTOWN CITY NETBALL ASSOCIATION INC	3,600
BANKSTOWN DISTRICT CRICKET CLUB	15,000
BANKSTOWN JETS TOUCH ASSOCIATION	5,000
BANKSTOWN SPORTS AFL CLUB	4,920
BANKSTOWN SPORTS CRICKET CLUB	4,000
BANKSTOWN SPORTS WOMEN'S CRICKET CLUB	5,000
BANKSTOWN SPORTS WOMEN'S CRICKET CLUB	2,000
BATEMANS BAY BASKETBALL ASSOCIATION INC	5,000
BATEMANS BAY RUGBY AND AMATEUR SPORTS CLUB INC	5,000
BATEMANS BAY TOUCH FOOTBALL INC	2,000
BATHURST ARCHERS INC	4,200
BATHURST BUSHRANGERS AUSTRALIAN RULES FOOTBALL CLUB	450
BATHURST BUSHRANGERS AUSTRALIAN RULES FOOTBALL CLUB	3,300
BATHURST CITY AMATEUR SWIMMING CLUB INC	4,000
BATHURST CITY AMATEUR SWIMMING CLUB INC	2,000
BATHURST DISTRICT FOOTBALL	15,000
BATHURST GIANTS AUSTRALIAN RULES FOOTBALL CLUB	4,505
BATHURST GOLF CLUB LTD	1,970
BATHURST PAN DRAGONS INC	3,000
BATHURST WALLABIES TRIATHLON CLUB	1,500
BATHURST WALLABIES TRIATHLON CLUB	5,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
BAULKHAM HILLS AUSTRALIAN FOOTBALL CLUB INC	5,000
BAY AND BASIN COMMUNITY NIPPERS	3,750
BAYVIEW GOLF CLUB LTD	15,000
BCI - BOYS CLUB INVERELL GYMNASTICS INC	5,000
BEACON HILL YOUTH CLUB GYMNASTICS	12,212
BEECROFT BOWLING AND RECREATION CLUB LTD	3,120
BEECROFT CHERRYBROOK JUNIOR RUGBY CLUB INC	1,900
BEECROFT CHERRYBROOK JUNIOR RUGBY CLUB INC	3,500
BEGA BOMBERS INC	3,735
BELFIELD BOWLING AND RECREATION CLUB PTY LTD	15,000
BELLBIRD JUNIOR FOOTBALL CLUB	5,000
BELLINGEN BULLDOGS JUNIOR AFL CLUB	3,500
BELMONT SWANSEA UNITED FOOTBALL CLUB	2,000
BELMORE EAGLES FOOTBALL CLUB	2,000
BERALA CARRAMAR HARDCOURT TENNIS ASSOCIATION INC	15,000
BERESFIELD UNITED SENIOR SOCCER CLUB	3,700
BERKELEY NETBALL CLUB INC	4,500
BERMAGUI AND DISTRICT NETBALL ASSOCIATION	4,240
BEROWRA NETBALL CLUB INC	14,500
BERRIDALE TENNIS CLUB INC	10,000
BIG RIVER CANOE CLUB	3,426
BILAMBIL TERRANORA FOOTBALL CLUB	5,000
BINALONG NSW SWIMMING CLUB INC	1,930
BLACK HEAD SURF LIFE SAVING CLUB INC	4,660
BLACKHEATH TENNIS CLUB INC	5,795
BLACKTOWN AND DISTRICTS SOCCER FOOTBALL ASSOCIATION INC	720
BLACKTOWN CITY BEARS JRLC	5,000
BLACKTOWN DISTRICT RUGBY LEAGUE SPARTANS INC	1,750
BLACKTOWN JUNIOR AUSTRALIAN FOOTBALL CLUB	5,000
BLACKTOWN KINGS HOCKEY CLUB	1,500



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
BLACKTOWN TENNIS INC	467
BLACKWATTLE BAY DRAGON BOAT CLUB	2,400
BLUEFINS DRAGON BOAT TEAM INC	1,560
BLUEFINS DRAGON BOAT TEAM INC	2,331
BONDI SURF BATHERS LIFE SAVING CLUB	2,545
BOOLAROO BOWLING AND RECREATION CO-OPERATIVE SOCIETY	1,800
BOOMERS FOOTBALL CLUB INC	15,000
BOOROWA JUNIOR RUGBY LEAGUE CLUB	2,000
BOWRAVILLE RECREATION CLUB	1,840
BRADBURY CRICKET CLUB	2,000
BRADBURY CRICKET CLUB	5,000
BRAIDWOOD PISTOL AND TARGET SHOOTING CLUB	11,750
BRAIDWOOD REDBACKS RUGBY UNION CLUB	15,000
BRAIDWOOD SWIMMING CLUB	1,930
BRANXTON GOLF CLUB CO-OP LTD	4,178
BRANXTON GRETA AMATEUR SWIMMING CLUB	5,000
BRIARS SPORTS	5,000
BRIARS SPORTS	4,750
BRIARS SPORTS	1,290
BRIARS SPORTS	1,760
BRINGELLY NETBALL CLUB	1,954
BUDOKAN JUDO CLUB INC	4,075
BUDOKAN JUDO CLUB INC	1,925
BULLI AND DISTRICT TENNIS ASSOCIATION	15,000
BUNGAN BOARDRIDERS INC	3,650
BUNGENDORE PARK TENNIS CLUB INC	15,000
BURWOOD FOOTBALL CLUB	2,000
BYRON BAY BASKETBALL ASSOCIATION INC	5,000
BYRON BAY FOOTBALL CLUB	5,000
BYRON BAY FOOTBALL CLUB	2,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
CABARITA BEACH PONY CLUB INC	3,500
CABARITA BEACH SURF LIFE SAVING CLUB INC	4,475
CAMDEN HAVEN JUNIOR RUGBY LEAGUE CLUB	2,000
CAMDEN JUNIOR AFL FOOTBALL CLUB	4,000
CAMPBELLTOWN COLLEGIANS FOOTBALL CLUB	10,000
CAMPBELLTOWN GHOSTS BASEBALL CLUB	6,600
CANDELO KARATE DOJO INC	2,000
CANDELO KARATE DOJO INC	5,000
CANOWINDRA COMMUNITY BOWLS AND RECREATION CLUB	12,428
CANOWINDRA GOLF CLUB LTD	5,000
CANOWINDRA LITTLE ATHLETICS CENTRE	2,699
CANTERBURY ICE HOCKEY CLUB	3,047
CANTERBURY TOUCH FOOTBALL ASSOCIATION	3,860
CARDIFF AUSTRALIAN FOOTBALL CLUB	2,395
CASINO NETBALL ASSOCIATION INC	11,951
CASINO TOWN TENNIS CLUB	3,055
CASTLE HILL BMX CLUB INC	11,334
CASTLECRAG SPORTS CLUB INC	13,000
CAVES BEACH SURF LIFE SAVING CLUB	5,000
CENTRAL BROKEN HILL FOOTBALL CLUB	5,000
CENTRAL CHARLESTOWN JUNIOR RUGBY LEAGUE	4,800
CENTRAL COAST BASEBALL ASSOCIATION	2,000
CENTRAL COAST HOCKEY ASSOCIATION INC	15,000
CENTRAL COAST ROLLER DERBY UNITED INC	3,400
CENTRAL COAST TRIATHLON CLUB	4,485
CENTRAL COAST WAVES BASKETBALL ASSOCIATION INC	2,000
CENTRAL NORTH JUNIOR RUGBY UNION	5,000
CENTRAL NORTHERN CRICKET ZONE	2,000
CENTRAL WEST AMERICAN FOOTBALL ASSOCIATION INC	5,000
CESSNOCK DISTRICT AMATEUR BASKETBALL CLUB LTD	2,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
CHATSWOOD JUNIOR RUGBY CLUB INC	5,000
CHATSWOOD JUNIOR RUGBY CLUB INC	2,000
CHERRYBROOK SENIOR AND LITTLE ATHLETICS CENTRE INC	4,200
CHERRYBROOK SENIOR AND LITTLE ATHLETICS CENTRE INC	2,000
CHRISTIAN AUTOSPORT'S CLUB OF AUSTRALIA - NSW	5,000
CHULLORA WOLVES SOCCER CLUB INC	2,000
CHULLORA WOLVES SOCCER CLUB INC	5,000
CHURCHES FOOTBALL ASSOCIATION SYDNEY INC	800
CITY OF SYDNEY BASKETBALL ASSOCIATION	4,555
CITY OF SYDNEY NETBALL ASSOCIATION	5,000
CLARENCE COAST DRAGON BOAT CLUB INC	1,090
CLARENCE TOWN FOOTBALL CLUB INC	9,437
CLARENCE TOWN FOOTBALL CLUB INC	1,000
CLOVELLY SURF LIFE SAVING CLUB	5,000
CLUB MARCONI OF BOSSLEY PARK SOCIAL RECREATION AND SPORTING CENTRE LTD	12,000
CLUB MARCONI OF BOSSLEY PARK SOCIAL RECREATION AND SPORTING CENTRE LTD	4,000
CLUB MARCONI OF BOSSLEY PARK SOCIAL RECREATION AND SPORTING CENTRE LTD	3,000
COFFS COAST BODYBOARDING ASSOCIATION	5,000
COFFS COAST ICE HOCKEY ASSOCIATION	2,500
COFFS COAST ICE HOCKEY ASSOCIATION	5,000
COFFS COAST JUMP CLUB	5,000
COFFS EX SERVICES MEMORIAL AND SPORTING CLUB GROUP LTD - URUNGA LADIES GOLF CLUB	1,000
COFFS HARBOUR DISTRICT CRICKET ASSOCIATION	8,229
COLLARROY PLATEAU CRICKET CLUB	13,000
COLLARROY RUGBY CLUB	1,500
CONCORD BASEBALL CLUB INC	2,000
COOGEE CROQUET CLUB	3,000
COOGEE NETBALL CLUB	1,485
COOKS HILL SURF LIFE SAVING CLUB	2,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
COOLAMON REDGRAVE PARK TENNIS CLUB	1,900
COOLAMON SPORT AND RECREATION CLUB LTD	5,000
COOMA ATHLETICS INC	1,785
COOMA ATHLETICS INC	1,960
COOMA GOLF CLUB LTD	2,050
COOMA NETBALL ASSOCIATION	504
COONABARABRAN JUNIOR RUGBY UNION FOOTBALL CLUB	4,150
COOTAMUNDRA SWIMMING AND LIFESAVING CLUB	1,550
COOTAMUNDRA SWIMMING AND LIFESAVING CLUB	5,000
CORAKI GOLF CLUB LTD	15,000
CORINDI PONY CLUB	5,000
COROWA RUTHERGLEN FOOTBALL NETBALL CLUB INC	2,000
CORRIMAL RUGBY LEAGUE FOOTBALL CLUB INC	5,000
CORRIMAL RUGBY LEAGUE FOOTBALL CLUB INC	15,000
COWRA AUSTRALIAN RULES FOOTBALL CLUB INC	4,484
COWRA NETBALL ASSOCIATION INC	4,330
COWRA RUGBY CLUB INC	13,000
COWRA SENIOR SOCCER CLUB INC	5,000
CRANEBROOK CRICKET CLUB INC	5,000
CRONULLA SEAGULLS FOOTBALL CLUB	5,000
CRONULLA SHARKS NETBALL CLUB INC	2,000
CRONULLA SUTHERLAND BASEBALL CLUB INC	5,000
CROOKWELL GOLF CLUB	1,775
CRUISERS SOFTBALL CLUB INC	1,575
CUDAL AMATEUR SWIMMING CLUB	3,000
CUDGEN HEADLAND NETBALL CLUB INC	2,000
CULBURRA BEACH BOARDRIDERS CLUB	4,360
CULBURRA BEACH BOARDRIDERS CLUB	2,000
DAPTO SWIMMING CLUB	5,000
DELEGATE PONY CLUB	572



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
DENILIQUN AND DISTRICT CRICKET ASSOCIATION	15,000
DENILIQUN GYMNASTICS CLUB INC	1,864
DENILIQUN JUNIOR GIANTS BASKETBALL ASSOCIATION	1,000
DENILIQUN PONY CLUB	2,000
DENILIQUN RHINOS CRICKET CLUB	3,000
DENMAN LITTLE ATHLETICS CENTRE INC	15,000
DIVE IN PIRANAHS SWIM CLUB	2,716
DOONSIDE JRLFC	1,900
DOUBLE BAY DIAMONDS NETBALL CLUB INC	5,000
DOUBLE BAY SAILING CLUB INC	5,000
DOUGLAS PARK WILTON ATHLETICS	5,000
DRAGON SPORTS ASSOCIATION	2,000
DRAGON SPORTS ASSOCIATION	5,000
DRUMMOYNE POWER JAFL	2,505
DRUMMOYNE WATER POLO CLUB INC	2,000
DRUMMOYNE WATER POLO CLUB INC	5,000
DUBBO AUSTRALIAN FOOTBALL CLUB	15,000
DUBBO DIRT BIKE CLUB	13,000
DUBBO KART CLUB INC	7,440
DUBBO TRIATHLON CLUB	2,714
DUDLEY REDHEAD UNITED SENIOR SOCCER CLUB	6,066
DULWICH HILL BICYCLE CLUB INC	3,067
DULWICH HILL BICYCLE CLUB INC	11,000
DUNDAS VALLEY JUNIOR RUGBY UNION CLUB	5,000
DUNGOG PONY CLUB INC	949
EAST COAST EAGLES AFL FOOTBALL CLUB INC	5,000
EAST CORRIMAL BOARDRIDERS INC	2,000
EAST CORRIMAL BOARDRIDERS INC	5,000
EAST MAITLAND ATHLETIC AND LITTLE ATHLETICS CENTRE INC	10,000
EASTERN CREEK PIONEER SOCCER CLUB	2,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
EASTERN SUBURBS DRAGON BOAT CLUB INC	5,000
EASTERN SUBURBS SOCCER CLUB INC	5,000
EASTERN SUBURBS SOCCER CLUB INC	2,000
EASTERN SUBURBS SOCCER CLUB INC	12,080
EASTWOOD RYDE NETBALL ASSOCIATION INC	2,000
EBC CRONULLA INC	4,000
ENDEAVOUR ROWING CLUB INC	4,526
ENGADINE DRAGONS CRICKET CLUB INC	5,664
ENGADINE EAGLES NETBALL CLUB INC	2,000
ENGADINE SWIMMING CLUB INC	4,900
EPPING DISTRICT ATHLETICS CLUB INC	2,000
EUROBODALLA HOCKEY CLUB	5,000
EUROBODALLA HOCKEY CLUB	5,000
EVERGLADES COUNTRY CLUB LTD	1,172
FAIRFIELD BULLS SOCCER CLUB INC	15,000
FAIRFIELD BULLS SOCCER CLUB INC	5,000
FAIRFIELD JUNIOR AUSTRALIAN FOOTBALL CLUB INC	2,000
FAIRFIELD JUNIOR AUSTRALIAN FOOTBALL CLUB INC	5,000
FAIRFIELD LIVERPOOL CRICKET ASSOCIATION	2,000
FAIRFIELD MAULERS UNITED	3,688
FALCONS HOCKEY CLUB	2,000
FAR NORTH COAST HOCKEY INC	2,800
FIGTREE FOOTBALL CLUB INC	15,000
FINLEY RETURNED SOLDIERS CLUB	10,000
FOOTBALL SOUTH COAST LTD	5,000
FORBES AND DISTRICT SOCCER CLUB	2,000
FORBES AND DISTRICT SOCCER CLUB	11,300
FORBES DRAGON BOAT CLUB INC	5,000
FORBES NETBALL ASSOCIATION INC	2,000
FORBES POLO CLUB INC	4,950



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
FOREST DISTRICTS AUSTRALIAN FOOTBALL CLUB	5,000
FORSTER TUNCURRY TOUCH ASSOCIATION	2,000
GANMAIN SWIMMING CLUB	1,788
GEORGES RIVER FOOTBALL CLUB	5,000
GERRINGONG RLFC INC	13,000
GERRINGONG SQUASH CLUB	10,000
GLEBE DISTRICT HOCKEY CLUB	2,000
GLEBE JUNIOR AUSTRALIAN FOOTBALL CLUB INC	3,000
GLEBE ROWING CLUB INC	2,139
GLEN INNES BASKETBALL ASSOCIATION	5,000
GLEN INNES JUNIOR AFL CLUB INC	4,000
GLEN INNES MINOR LEAGUE INC	8,920
GLEN INNES NETBALL ASSOCIATION	2,000
GLENBROOK PANTHERS MEN'S BOWLING CLUB INC	1,540
GLENMORE PARK FOOTBALL CLUB	2,000
GLENMORE PARK FOOTBALL CLUB	3,773
GLENWOOD AND DISTRICT NETBALL CLUB INC	4,000
GLOSSODIA FOOTBALL CLUB	5,000
GLOSSODIA FOOTBALL CLUB	1,005
GLOUCESTER THUNDERBOLTS SWIMMING CLUB	5,000
GORDON DISTRICT CRICKET CLUB	2,000
GORDON JUNIOR RUGBY CLUB	2,000
GORDON JUNIOR RUGBY CLUB	5,000
GORDON NORTH SYDNEY HOCKEY CLUB	3,995
GOSFORD CITY BASKETBALL AND SPORTS STADIUM	11,256
GOSFORD DISTRICT RIFLE CLUB	5,000
GOSFORD WATER POLO CLUB	3,000
GOULBURN AMATEUR SWIMMING CLUB	4,850
GOULBURN DISTRICT JUNIOR RUGBY LEAGUE INC	15,000
GOULBURN PISTOL CLUB INC	3,705



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
GRAFTON SPORTING CAR CLUB	5,000
GREAT LAKES NETBALL ASSOCIATION	14,500
GREATER NORTHERN REGION OF COUNTRY RUGBY LEAGUE NSW	2,000
GREATER SOUTHERN REGION RUGBY LEAGUE	5,000
GREATER SOUTHERN REGION RUGBY LEAGUE	1,534
GRENFELL GO-KART CLUB INC	10,000
GRESFORD VACY FOOTBALL CLUB	5,000
GRESFORD VACY FOOTBALL CLUB	2,000
GRETA BRANXTON FOOTBALL CLUB	2,000
GRIFFITH SAILING CLUB	4,086
GUILDFORD LEAGUES KNIGHTS NETBALL CLUB	5,000
GUNNEDAH AND DISTRICT PONY CLUB	5,000
GUNNEDAH JUNIOR RUGBY LEAGUE INC	1,208
GUNNEDAH PISTOL CLUB INC	4,100
GUNNEDAH TENNIS CLUB INC	15,000.00
GYMEA BAY CRICKET CLUB	15,000
GYMEA MIRANDA BOWLING AND SPORTS CLUB LTD	1,053
HAMILTON DUCKS RUGBY LEAGUE FOOTBALL CLUB	2,000
HAMILTON PARK TENNIS CLUB INC	15,000
HARBORD DEVILS JUNIOR CRICKET CLUB	2,500
HASTINGS ORIENTEERING GROUP	4,000
HAWKESBURY CITY LITTLE ATHLETICS CENTRE INC	2,000
HAWKESBURY CITY LITTLE ATHLETICS CENTRE INC	5,000
HAWKESBURY CRICKET CLUB INC	7,500
HAY DISTRICT CRICKET ASSOCIATION	15,000
HELENSBURGH HORSE AND PONY CLUB INC	2,000
HELENSBURGH NETBALL CLUB	2,000
HELENSBURGH-STANWELL PARK SURF LIFE SAVING CLUB INC	5,000
HENWOOD PARK FOOTBALL CLUB	3,290
HENWOOD PARK FOOTBALL CLUB	4,363



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
HILL TOP SOCCER CLUB INC	5,000
HILLS BASKETBALL ASSOCIATION INC	2,000
HILLS BASKETBALL ASSOCIATION INC	2,000
HILLS FOOTBALL INC	5,000
HILLS SENIORS RUGBY UNION INC	2,000
HILLS SPIRIT FOOTBALL CLUB INC	5,000
HISTORIC GROUP N ASSOCIATION INC	5,000
HISTORIC GROUP N ASSOCIATION INC	700
HOCKEY BLACKTOWN INC	1,500
HOCKEY BLACKTOWN INC	1,180
HOCKEY BLACKTOWN INC	1,180
HOCKEY BLACKTOWN INC	1,180
HOCKEY BLACKTOWN INC	1,180
HORNSBY DISTRICT LITTLE ATHLETICS CENTRE	5,000
HORNSBY JUNIOR RUGBY CLUB INC	2,000
HORNSBY KU-RING-GAI BASKETBALL ASSOCIATION	2,000
HORNSBY KU-RING-GAI HILLS DISTRICT CRICKET COACHES ASSOCIATION	2,000
HORNSBY RUGBY CLUB INC	5,000
HOTEL CESSNOCK CRICKET CLUB INC	5,000
HOUSECATS VOLLEYBALL CLUB	1,018
HOWLONG COUNTRY GOLF CLUB	5,165
HOWLONG PONY CLUB INC	4,500
HUNTER DISTRICT CYCLING CLUB INC	1,308
HUNTER UNITED DIVING ACADEMY INC	2,000
HUNTER VALLEY FOOTBALL REFEREES ASSOCIATION	2,000
HURSTVILLE UNITED JRLFC	5,000
ILLAROO FOOTBALL CLUB	14,249
ILLAWARRA CYCLE CLUB	4,400
ILLAWARRA DISTRICT TABLE TENNIS ASSOCIATION	1,600
ILLAWARRA WHEELCHAIR BASKETBALL INC	5,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
INGLEBURN RSL CRICKET CLUB INC	1,788
INGLEBURN TENNIS CLUB INC	4,000
JERILDERIE NETBALL CLUB	5,550
JERILDERIE NETBALL CLUB	1,200
JERVIS BAY CRUISING YACHT CLUB	2,000
JERVIS BAY CRUISING YACHT CLUB	1,150
JERVIS BAY OUTRIGGER CANOE CLUB	2,000
JERVIS BAY SAILING CLUB INC	764
JOEYS NETBALL CLUB	5,000
JOEYS NETBALL CLUB	2,000
JONES BEACH BOARDRIDERS INC	2,840
JUNEE GOLF CLUB LTD	5,297
JUNEE JUNIOR NETBALL ASSOCIATION	6,000
JUNEE RUGBY LEAGUE FOOTBALL CLUB	5,000
KANWAL WARNERVALE ROVERS FOOTBALL CLUB INC	1,000
KARIONG AND DISTRICTS RUGBY CLUB INC	2,000
KARIONG AND DISTRICTS RUGBY CLUB INC	5,000
KARUAH AND DISTRICT TENNIS CLUB INC	1,566
KEARSLEY COMMUNITY SPORTING ASSOCIATION INC	2,800
KELLYVILLE RIDGE CRICKET CLUB INC	4,000
KELLYVILLE ROUSE HILL MAGPIES AFL CLUB	2,000
KELLYVILLE ROUSE HILL MAGPIES AFL CLUB	1,699
KELLYVILLE UNITED FOOTBALL CLUB	5,000
KELLYVILLE UNITED FOOTBALL CLUB	2,000
KEMPS CREEK UNITED SOCCER CLUB INC	4,000
KEMPS CREEK UNITED SOCCER CLUB INC	13,000
KEMPSEY GOLF CLUB LTD	12,581
KEMPSEY PISTOL CLUB INC	7,681
KEMPSEY SAINTS FOOTBALL CLUB	5,000
KIAMA NETBALL ASSOCIATION INC	2,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
KIAMA NETBALL ASSOCIATION INC	3,738
KIAMA SHELLHARBOUR DISTRICT TENNIS ASSOCIATION INC	10,000
KILLARNEY VALE AUSTRALIAN FOOTBALL CLUB INC	5,000
KILLARNEY VALE AUSTRALIAN FOOTBALL CLUB INC	8,800
KINCUMBER ROOS FOOTBALL CLUB	2,000
KINGS LANGLEY SOCCER FOOTBALL CLUB	2,500
KINGS LANGLEY SOCCER FOOTBALL CLUB	2,000
KINGS LANGLEY SOCCER FOOTBALL CLUB	3,800
KINGS OLD BOYS FOOTBALL CLUB	2,000
KINGS OLD BOYS FOOTBALL CLUB	4,753
KINGSCLIFF BOARDRIDERS CLUB	2,800
KINGSCLIFF JUNIOR AUSTRALIAN FOOTBALL CLUB	2,685
KNOX OLD BOYS RUGBY UNION FOOTBALL CLUB INC	3,000
KOORINGAL-WAGGA ATHLETICS CLUB INC	5,000
KOOTINGAL-MOONBI SWIMMING CLUB INC	3,500
KORORA SQUASH CLUB INC	15,000
KOTARA SOUTH NETBALL CLUB	5,000
KU-RING-GAI STEALERS BASEBALL LEAGUE	5,000
KURRI KURRI LITTLE ATHLETICS	5,000
KURRI MINOR RUGBY LEAGUE INC	500
LAKE CATHIE BOWLING AND RECREATION CLUB LTD	5,000
LAKE CATHIE TENNIS CLUB INC	8,500
LAKE CONJOLA BOWLING AND RECREATION CLUB LTD	5,000
LAKE ILLAWARRA LITTLE ATHLETICS INC	5,000
LAKE ILLAWARRA LITTLE ATHLETICS INC	2,000
LAKE JINDABYNE SAILING CLUB INC	2,000
LAKE MACQUARIE BASEBALL CLUB	4,250
LAKE MACQUARIE BASEBALL CLUB	1,260
LAKE MACQUARIE CROCS MASTERS SWIMMING CLUB	1,000
LALOR PARK JUNIOR RUGBY LEAGUE FOOTBALL CLUB	15,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
LAMBTON JAFFAS FOOTBALL CLUB	5,000
LANE COVE BOWLING AND RECREATION CLUB LTD	8,865
LANKAN ISLANDERS CRICKET CLUB	2,000
LAURIETON SWIMMING CLUB INC	1,580
LAWRENCE GOLF AND SPORTS CLUB	12,192
LAWRENCE GOLF AND SPORTS CLUB INC	4,367
LEETON WHITTON UNITED FOOTBALL AND NETBALL CLUB	15,000
LEICHHARDT SAINTS FOOTBALL CLUB INC	1,925
LEICHHARDT WANDERERS JRL AND CRICKET CLUB	15,000
LIDCOMBE CHURCHES SOCCER CLUB INC	5,000
LIDCOMBE CHURCHES SOCCER CLUB INC	800
LISMORE BASKETBALL ASSOCIATION INC	5,000
LISMORE RUGBY CLUB	15,000
LISMORE RUGBY CLUB	4,990
LISMORE TENNIS CLUB	4,000
LISMORE TOUCH ASSOCIATION	5,000
LIVERPOOL CITY ROBINS FOOTBALL CLUB INC	1,000
LIVERPOOL EAGLES JUNIOR AFL CLUB	2,000
LIVERPOOL EAGLES JUNIOR AFL CLUB	15,000
LIVERPOOL RANGERS SOCCER CLUB INC	15,000
LIVERPOOL SPEARS SPORTS CLUB INC	5,000
LIVERPOOL SWIM CLUB	5,000
LOCHINVAR ROVERS FOOTBALL CLUB INC	5,000
LOCHINVAR ROVERS FOOTBALL CLUB INC	8,770
LOCHINVAR ROVERS FOOTBALL CLUB INC	2,000
LONDONDERRY GREYS RLFC	2,000
LONGUEVILLE TENNIS CLUB INC	15,000
LORETO NORMANHURST SWIM CLUB	1,699
LORN PARK BOWLS SPORTS AND RECREATION CLUB LTD	2,445
LUGARNO FOOTBALL CLUB	3,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
LUGARNO FOOTBALL CLUB	5,000
LYNDHURST CRICKET CLUB INC	4,000
MACARTHUR TRIATHLON CLUB	4,580
MACLEAN DIRT BIKE CLUB	15,000
MACMASTERS BEACH SURF LIFE SAVING CLUB INC	12,581
MACMASTERS BEACH SURF LIFE SAVING CLUB INC	1,386
MACQUARIE COMBINED SPORTS CLUB INC	2,000
MACQUARIE CRICKET CLUB DUBBO	1,995
MACQUARIE SHORES SWIMMING CLUB	4,000
MACQUARIE UNITED FOOTBALL CLUB	15,000
MACQUARIE YABBIES SWIM CLUB	645
MACQUARIE YABBIES SWIM CLUB	2,443
MAIA OUTRIGGER CANOE CLUB INC	1,875
MAITLAND BASKETBALL ASSOCIATION INC	15,000
MAITLAND METEORS SOFTBALL CLUB INC	5,000
MAITLAND METEORS SOFTBALL CLUB INC	2,000
MAITLAND PICKERS RUGBY LEAGUE CLUB INC	5,000
MAITLAND SENIOR AND LITTLE ATHLETICS CLUB INC	5,000
MAITLAND TOUCH ASSOCIATION INC	3,531
MAKAI PADDLERS SOCIETY	5,000
MANILDRA AMATEUR SWIMMING CLUB	965
MANILLA BOWLING CLUB	8,035
MANILLA SWIMMING CLUB	4,011
MANLY WARRINGAH BASKETBALL ASSOCIATION LTD	2,000
MANLY WARRINGAH CYCLING CLUB INC	2,000
MANLY WARRINGAH GYMNASTICS CLUB	13,000
MANLY WARRINGAH SAPPHIRES PREMIER LEAGUE NETBALL INC	5,000
MANLY YACHT CLUB INC	2,000
MANNERING PARK AMATEUR SAILING CLUB INC	4,697
MANNERING PARK AMATEUR SAILING CLUB INC	1,795



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
MANNING DISTRICT BOWHUNTERS INC	15,000
MANNING VALLEY CYCLE CLUB INC	3,143
MANYANA SOCCER CLUB INC	11,050
MARIST DRAGONS DRAGON BOAT CLUB INC	1,474
MARIST DRAGONS DRAGON BOAT CLUB INC	2,500
MARIST DRAGONS DRAGON BOAT CLUB INC	1,352
MAROUBRA BODYBOARDERS	3,000
MAROUBRA RUGBY LEAGUE FOOTBALL CLUB	5,000
MAROUBRA SEALS WINTER SWIMMING CLUB	3,700
MAROUBRA UNITED SOCCER CLUB INC	5,000
MARRAR FOOTBALL AND NETBALL CLUB INC	4,482
MARRICKVILLE CRICKET CLUB	5,000
MARRICKVILLE CRICKET CLUB	2,000
MARRICKVILLE FOOTBALL CLUB	2,000
MARRICKVILLE RSL KINGS RLFC	8,080
MARSDEN PARK FOOTBALL CLUB	5,000
MARSDEN PARK FOOTBALL CLUB	2,000
MASCOT JUNIORS RUGBY LEAGUE FOOTBALL CLUB	5,000
MATCHAM HOLGATE CRICKET CLUB INC	2,000
MEGALONG VALLEY PONY CLUB	5,241
MERRIWA SWIMMING CLUB INC	3,500
MERRIWA TENNIS CLUB	3,000
MERRYLANDS MAULERS JRLFC INC	3,000
METFORD COBRAS FOOTBALL CLUB	4,000
MILTON PONY CLUB INC	5,000
MILTON ULLADULLA FOOTBALL CLUB INC	2,128
MILTON ULLADULLA FOOTBALL CLUB INC	1,080
MINGARA ATHLETICS CLUB	5,000
MINGARA ATHLETICS CLUB	3,000
MINGARA KILLARNEY DISTRICT NETBALL CLUB INC	5,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
MINMI WANDERERS SOCCER CLUB INC	5,000
MINNIE WATER WOOLI SURF LIFE SAVING CLUB	2,877
MITTAGONG JUNIOR RUGBY LEAGUE FOOTBALL CLUB	15,000
MLC MARLINS SWIM TEAM INC	2,000
MLC MARLINS SWIM TEAM INC	5,000
MOAMA FOOTBALL NETBALL CLUB INC	2,000
MOLLYMOOK SURF LIFESAVING CLUB	5,000
MONARO PANTHERS FOOTBALL CLUB INC	5,000
MONTE SWIMMING CLUB	2,000
MOREE JUNIOR CRICKET CLUB	10,603
MOREE PONY CLUB	2,000
MOREE PONY CLUB	5,000
MOREE PONY CLUB	4,000
MOREE SERVICES CYCLING AND TRIATHLON CLUB	5,000
MORUYA SURF LIFE SAVING CLUB INC	1,750
MORUYA SURF LIFE SAVING CLUB INC	5,000
MORUYA SURF LIFE SAVING CLUB INC	5,000
MOSMAN CRICKET CLUB	15,000
MOSMAN LAWN TENNIS CLUB	3,980
MOSMAN NETBALL CLUB INC	2,000
MOULAMEIN LAWN TENNIS INC	5,000
MOUNT DRUITT LITTLE ATHLETICS CENTRE INC	4,950
MUDGE SPORTING CLAYS INC	4,949
MULGOA VALLEY CRICKET CLUB	3,225
MULLUMBIMBY BRUNSWICK VALLEY FOOTBALL CLUB	4,125
MULLUMBIMBY BRUNSWICK VALLEY FOOTBALL CLUB	5,000
MULLUMBIMBY TENNIS ASSOCIATION INC	3,897
MURRUMBATEMAN PONY CLUB INC	4,998
MURWILLUMBAH ROWING CLUB	2,000
MURWILLUMBAH VULCANS AUSTRALIAN FOOTBALL CLUB INC	4,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
NAMBUCCA AQUATIC SWIM CLUB INC	1,422
NAMBUCCA AQUATIC SWIM CLUB INC	5,000
NAMBUCCA VALLEY ARCHERY CLUB INC	5,000
NAMBUCCA VALLEY PISTOL CLUB INC	9,000
NARRABEEN SWIMMING CLUB INC	2,000
NARRAWEENA JUNIOR RUGBY LEAGUE FOOTBALL CLUB	1,500
NARRAWEENA TENNIS CLUB	13,000
NARROMINE NETBALL CLUB	5,000
NARWAN EELS RUGBY LEAGUE AND SPORTING CLUB	5,000
NARWAN EELS RUGBY LEAGUE AND SPORTING CLUB	1,500
NATURE COAST DRAGON BOAT CLUB	5,000
NELSON BAY FOOTBALL CLUB INC	5,000
NELSON BAY FOOTBALL CLUB INC	2,000
NELSON BAY HOCKEY CLUB	2,000
NELSON BAY HOCKEY CLUB	2,000
NEPALESE CRICKET ASSOCIATION AUSTRALIA	2,000
NEPEAN HOCKEY ASSOCIATION INC	14,600
NEPEAN ROWING CLUB	3,743
NEWCASTLE AND DISTRICT SOFTBALL ASSOCIATION INC	5,000
NEWCASTLE AND DISTRICT SOFTBALL ASSOCIATION INC	2,000
NEWCASTLE CITY ARCHERS	4,300
NEWCASTLE CITY JUNIOR TOUCH FOOTBALL ASSOCIATION	5,000
NEWCASTLE COALFIELDS RUGBY LEAGUE REFEREES ASSOCIATION	2,000
NEWCASTLE JUNIOR ROLLER DERBY INC	3,500
NEWINGTON SWIMMING CLUB	15,000
NEWINGTON SWIMMING CLUB	5,000
NEWY PADDLERS INC	4,579
NORAH HEAD WOMEN IN THE WAVES	4,800
NORMANHURST SPORT CLUB - CRICKET DIVISION	3,000
NORTH COAST FOOTBALL INC	2,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
NORTH CRONULLA JUNIOR BOARDRIDERS CLUB	2,000
NORTH ENTRANCE SURF LIFE SAVING CLUB LTD	4,500
NORTH ROCKS CARLINGFORD LITTLE ATHLETICS CENTRE	5,000
NORTH RYDE DOCKERS AUSTRALIAN FOOTBALL CLUB INC	5,000
NORTH RYDE RSL YOUTH BASEBALL CLUB INC	6,493
NORTH SHORE DISTRICT SOFTBALL ASSOCIATION INC	7,500
NORTH SHORE SPORTING CAR CLUB	2,000
NORTH STAR PONY CLUB	5,000
NORTH STAR PONY CLUB	5,000
NORTH STEYNE SURF LIFE SAVING CLUB INC	1,950
NORTH STEYNE SURF LIFE SAVING CLUB INC	2,000
NORTH SYDNEY JUNIOR BASEBALL ASSOCIATION	2,000
NORTH SYDNEY JUNIOR BASEBALL ASSOCIATION	2,000
NORTH SYDNEY JUNIOR BASEBALL ASSOCIATION	2,000
NORTH SYDNEY JUNIOR BASEBALL ASSOCIATION	5,000
NORTH TURRAMURRA FOOTBALL CLUB	3,998
NORTH UNITED WOLVES SOCCER CLUB INC	2,145
NORTH WEST SYDNEY FOOTBALL LTD	2,000
NORTH WEST SYDNEY FOOTBALL LTD	2,000
NORTH WEST SYDNEY FOOTBALL LTD	2,000
NORTH WEST SYDNEY FOOTBALL LTD	2,000
NORTHERN BEACHES DRAGON BOAT CLUB	5,000
NORTHERN BEACHES OUTRIGGER CANOE CLUB INC	5,000
NORTHERN DISTRICT HOCKEY ASSOCIATION INC	4,160
NORTHERN DISTRICTS TIGERS JUNIOR AUSTRALIAN FOOTBALL CLUB	4,500
NORTHERN RIVERS BASEBALL LEAGUE	2,000
NORTHERN RIVERS DIRTY WHEELS MOUNTAIN BIKE CLUB INC	2,000
NORTHERN RIVERS KART CLUB LTD	2,000
NORTHERN RIVERS KART CLUB LTD	13,000
NORTHERN RIVERS KART CLUB LTD	5,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
NORTHERN RIVERS OUTRIGGER CANOE CLUB INC	8,033
NORTHERN UNITED RLFC	1,844
NORTHERN UNITED RLFC	1,750
NORTHERN UNITED RLFC	10,066
NORTHMEAD BOWLING RECREATION AND SPORTING CLUB LTD	5,000
NOWRA VELO CLUB INC	1,500
NOWRA WATERDRAGONS AND OUTRIGGER CANOE CLUB	3,000
NSW FIELD AND GAME ASSOCIATION - COOMA BRANCH INC	9,830
NSW IRELAND RUGBY LEAGUE ASSOCIATION INC	3,040
NWS SPIRIT FOOTBALL CLUB INC	15,000
NYNGAN DISTRICT CRICKET ASSOCIATION	5,000
OAKHURST DOLPHINS NETBALL CLUB	4,790
OATLANDS GOLF CLUB LTD	5,000
OATLEY FOOTBALL CLUB INC	4,000
OATLEY FOOTBALL CLUB INC	600
OATLEY FOOTBALL CLUB INC	2,000
OLD BAR CRICKET CLUB INC	15,000
OLD BARKER RUGBY CLUB INC	1,000
ORAN PARK CRICKET CLUB	2,000
ORAN PARK CRICKET CLUB	5,000
ORANGE DISTRICT BASKETBALL ASSOCIATION	5,000
OVENS AND MURRAY AMATEUR WATER POLO ASSOCIATION INC	5,000
PACIFIC DRAGONS DRAGON BOAT AND OUTRIGGER CANOE CLUB	2,000
PAGEWOOD BOTANY FOOTBALL CLUB INC	5,000
PAMBULA BEACH SLSC	3,546
PAMBULA UNITED FOOTBALL CLUB	15,000
PANORAMA FOOTBALL CLUB INC	4,495
PANORAMA FOOTBALL CLUB INC	13,850
PANTHERS PREMIER LEAGUE NETBALL ASSOCIATION	5,000
PARK BEACH BOWLING CLUB	15,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
PARKES AUSTRALIAN FOOTBALL CLUB INC	2,400
PARKES DISTRICT CRICKET ASSOCIATION	4,500
PARKES DRAGON BOAT CLUB INC	14,780
PARKES DRAGON BOAT CLUB INC	4,990
PARKES DRAGON BOAT CLUB INC	910
PARKES RAILWAY BOWLING CLUB	7,272
PARKES RUGBY LEAGUE FOOTBALL CLUB	3,000
PARRAMATTA TOUCH ASSOCIATION INC	4,900
PEAKHURST UNITED JUNIOR SOCCER FOOTBALL CLUB INC	2,031
PENINSULA DUCKS SOFTBALL CLUB	3,180
PENNANT HILLS AUSTRALIAN FOOTBALL CLUB INC	3,250
PENRITH BASEBALL CLUB INC	1,000
PENRITH BASEBALL CLUB INC	800
PENRITH BASEBALL CLUB INC	3,000
PICKLEBALL ASSOCIATION OF NSW INC	2,500
PICTON SWIMMING CLUB INC	5,000
PIRATES JUNIOR BASEBALL CLUB INC	4,635
PITT TOWN OAKVILLE NETBALL CLUB INC	2,000
PITTWATER BASEBALL CLUB INC	2,000
PLEASANT HILLS TENNIS CLUB INC	2,000
PORT HACKING LITTLE ATHLETICS CENTRE INC	2,000
PORT KEMBLA AMATEUR SWIMMING CLUB	4,450
PORT KEMBLA FOOTBALL CLUB	7,503
PORT KEMBLA SAILING CLUB CO-OP LTD	4,499
PORT MACQUARIE AUSTRALIAN RULES FOOTBALL CLUB	15,000
PORT MACQUARIE BODYBOARDING ASSOCIATION INC	1,800
PORT MACQUARIE CYCLING CLUB LTD	3,000
PORT MACQUARIE CYCLING CLUB LTD	2,000
PORT MACQUARIE ROWING CLUB	5,000
PORT MACQUARIE RUGBY UNION CLUB	3,740



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
PORT MACQUARIE SURF LIFE SAVING CLUB INC	8,682
PORT MACQUARIE SURF LIFE SAVING CLUB INC	3,863
PORT MACQUARIE SURF LIFE SAVING CLUB INC	2,000
PORT STEPHENS AUSTRALIAN FOOTBALL CLUB	2,000
PORTLAND DISTRICT MOTOR SPORTS CLUB INC	6,500
POTTSVILLE BEACH SOCCER CLUB INC	2,500
POTTSVILLE BEACH SOCCER CLUB INC	1,500
PRESTONS NETBALL CLUB INC	634
PRESTONS NETBALL CLUB INC	1,000
PROSPECT UNITED FOOTBALL CLUB	2,500
QUAKERS HILL LITTLE ATHLETICS CENTRE INC	2,567
QUAKERS HILL NETBALL CLUB INC	2,000
QUAKERS HILL NETBALL CLUB INC	4,000
QUAKERS HILL SOFTBALL CLUB	1,575
QUAMBONE POLOCROSSE CLUB INC	13,000
QUEANBEYAN CROQUET CLUB INC	4,150
QUIRINDI NETBALL ASSOCIATION	5,000
QUIRINDI NETBALL ASSOCIATION	2,000
QUIRINDI RUGBY CLUB INC	5,000
RANDWICK BOTANY CYCLING CLUB INC	2,000
RANDWICK BOTANY HARRIERS INC	603
RANDWICK CITY FOOTBALL CLUB	5,000
RANDWICK PETERSHAM CRICKET CLUB INC	5,000
RANDWICK RUGBY NETBALL CLUB INC	5,000
RANDWICK RUGBY NETBALL CLUB INC	2,000
RANKINS SPRINGS DRAGONS RUGBY LEAGUE FOOTBALL CLUB INC	2,500
RAP 4 CHANGE MT DRUITT LIONS BASEBALL CLUB	5,000
RATHMINES BOWLING CLUB	2,409
RENOWN UNITED SPORTS CLUB INC	2,000
RICHMOND RIVER GUN CLUB INC - LISMORE CLAY TARGET CLUB	2,500



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
RICHMOND RIVER SAILING CLUB	5,000
RIPPLES ST MARYS SWIMMING CLUB INC	1,500
ROCKDALE CITY RAIDERS SOCCER CLUB INC	2,000
ROCKDALE CITY RAIDERS SOCCER CLUB INC	5,000
ROSELEA FOOTBALL CLUB INC	15,000
ROSEVILLE JUNIOR RUGBY UNION	2,000
ROSEVILLE JUNIOR RUGBY UNION	5,000
ROUSE HILL RAMS SPORTS CLUB	2,000
ROUSE HILL RAMS SPORTS CLUB	2,000
ROUSE HILL RUGBY CLUB	2,000
ROUSE HILL RUGBY CLUB	5,000
ROUSE HILL SPORTS CLUB - SOCCER	5,000
RUSE FOOTBALL CLUB INC	4,500
SAILORS WITH DISABILITIES	2,000
SAILORS WITH DISABILITIES	5,000
SALT SURF LIFE SAVING CLUB INC	4,886
SALT SURF LIFE SAVING CLUB INC	7,298
SANDY POINT DRAGONS INC	3,400
SAPPHIRE COAST AUSTRALIAN FOOTBALL LEAGUE INC	5,000
SARATOGA SAILING CLUB INC	3,000
SAWTELL GOLF CLUB LTD	15,000
SCONE BASKETBALL ASSOCIATION	6,000
SCONE GYMNASTICS CLUB	4,000
SCONE TOUCH FOOTBALL ASSOCIATION	1,900
SCOTTS HEAD BOARDRIDERS INC	5,000
SCOTTS HEAD BOARDRIDERS INC	2,000
SEAFORTH BOWLING CLUB LTD	10,000
SEAFORTH FOOTBALL CLUB INC	4,890
SHELLHARBOUR CITY SENIORS AFL CLUB INC	5,000
SHELLHARBOUR CITY SENIORS AFL CLUB INC	2,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
SHELLHARBOUR JUNIOR RUGBY LEAGUE CLUB INC	5,000
SHOALHAVEN CITY ARCHERS INC	5,000
SHOALHAVEN CLAY TARGET CLUB	2,200
SHOALHAVEN DISTRICT FOOTBALL ASSOCIATION	9,100
SHOALHAVEN GIANTS	4,310
SHOALHAVEN NETBALL ASSOCIATION	2,500
SHORTLAND WATERS GOLF CLUB LTD	1,450
SILVER CITY SCORPIONS	4,919
SINGLETON GOLF CLUB LTD	3,470
SINGLETON JUNIOR TOUCH	4,000
SINGLETON NETBALL ASSOCIATION INC	5,000
SLOTHS DRAGON BOAT CLUB INC	1,724
SLOTHS DRAGON BOAT CLUB INC	4,900
SNOWY MOUNTAINS MTB CLUB	4,800
SOFTBALL CAMPBELLTOWN	13,600
SOFTBALL CAMPBELLTOWN	6,400
SOLDIERS BEACH SURF LIFE SAVING CLUB	3,670
SOUTH BROKEN HILL FOOTBALL CLUB	15,000
SOUTH COOGEE BOWLING CLUB LTD	15,000
SOUTH WEST ROCKS DOCKERS AFL CLUB	4,750
SOUTH WEST ROCKS FOOTBALL CLUB INC	3,000
SOUTH WEST ROCKS LITTLE ATHLETICS INC	2,750
SOUTH WEST ROCKS MARLINS RUGBY LEAGUE FOOTBALL CLUB INC	5,000
SOUTH WEST ROCKS NETBALL CLUB	5,220
SOUTHERN BEACHES RUGBY UNION CLUB	5,000
SOUTHERN CROSS GLIDING CLUB	14,988
SOUTHERN DISTRICTS SOCCER FOOTBALL ASSOCIATION INC	13,000
SOUTHERN DISTRICTS SOCCER REFEREES INC	1,868
SOUTHERN DISTRICTS SOFTBALL ASSOCIATION	11,500
SOUTHERN HIGHLANDS CARRIAGE CLUB INC	7,500



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
SOUTHERN HIGHLANDS RIFLE CLUB	15,000
SOUTHERN LAKES UNITED FOOTBALL CLUB	4,500
SOUTHERN SYDNEY SWIM TEAM SWIMMING CLUB	2,000
SOUTHERN TABLELANDS FOOTBALL ASSOCIATION INC	15,000
SOUTHSIDE MASTERS INC	3,000
SPORTING ROVERS INC	5,000
SPRINGWOOD AND DISTRICTS BASKETBALL ASSOCIATION	2,000
SPRINGWOOD COUNTRY CLUB	5,000
SPRINGWOOD SWIMMING CLUB	15,000
SPRINGWOOD UNITED FOOTBALL CLUB	3,000
ST BERNADETTE'S FOOTBALL CLUB	5,000
ST BERNADETTE'S NETBALL CLUB	1,200
ST BERNADETTE'S NETBALL CLUB	5,000
ST CLAIR CROWS JUNIOR AFL CLUB	5,000
ST CLAIR NETBALL CLUB	2,000
ST CLAIR NETBALL CLUB	5,000
ST GEORGE BASKETBALL ASSOCIATION	2,000
ST GEORGE BASKETBALL ASSOCIATION	5,000
ST GEORGE DISTRICT ATHLETIC CLUB	920
ST GEORGE DISTRICT NETBALL ASSOCIATION	2,000
ST GEORGE DISTRICT NETBALL ASSOCIATION	5,000
ST GEORGE JUNIOR BASEBALL CLUB	10,000
ST GEORGE SUTHERLAND WOMEN'S CRICKET CLUB	2,970
ST GEORGES BASIN COUNTRY CLUB LITTLE ATHLETICS	2,000
ST GEORGES BASIN COUNTRY CLUB LITTLE ATHLETICS	3,666
ST GEORGES BASIN FOOTBALL CLUB INC	2,000
ST IVES JUNIOR AFL CLUB	2,000
ST IVES JUNIOR RUGBY CLUB INC	2,000
ST JOHN BOSCO YOUTH CENTRE BASEBALL AND SOFTBALL CLUB	5,000
ST PATRICKS JUNIOR RUGBY LEAGUE CLUB	15,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
ST PATRICKS SPORTS CLUB SUTHERLAND INC	3,900
STRATHFIELD CRICKET CLUB INC	1,950
STRATHFIELD CRICKET CLUB INC	4,900
STRIKERS SOFTBALL CLUB	4,500
STROUD SEALS SWIM CLUB	4,984
STUARTS POINT EUNGAI CRICKET CLUB INC	3,600
SUMMER HILL LAKERS NETBALL CLUB	5,000
SURFING WESTERN SYDNEY INC	4,000
SUTHERLAND DISTRICT BASKETBALL ASSOCIATION INC	5,000
SUTHERLAND DISTRICT CRICKET CLUB INC	10,485
SUTHERLAND LEISURE CENTRE AQUADOT SWIM TEAM INC	2,000
SUTHERLAND LOFTUS UNITED JRLFC	5,000
SUTHERLAND SHIRE NETBALL ASSOCIATION INC	2,850
SUTHERLAND SHIRE NETBALL ASSOCIATION INC	1,900
SWANSEA CAVES JRLFC	5,000
SWIMMING METRO NORTH WEST ASSOCIATION	2,000
SYDNEY ARROWS ICE RACING CLUB	4,900
SYDNEY BMX CLUB	6,975
SYDNEY CBD FOOTBALL CLUB INC	4,496
SYDNEY COOLONG FOOTBALL CLUB	5,000
SYDNEY MACCABI TENNIS CLUB	11,646
SYDNEY NORTH VOLLEYBALL INC	2,000
SYDNEY ROLLER DERBY LEAGUE INC	5,000
SYDNEY SHIRES CRICKET UMPIRES ASSOCIATION INC	4,000
SYDNEY SHIRES CRICKET UMPIRES ASSOCIATION INC	2,000
SYDNEY SIRENS WOMEN'S ICE HOCKEY CLUB	2,000
SYDNEY STINGERS INC	3,500
SYDNEY SUPERSONICS SPORTS CLUB INC	5,000
SYDNEY UNDERWATER RUGBY CLUB INC	1,500
SYDNEY UNITED SPORTS CLUB INC	5,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
SYDNEY UNITED SPORTS CLUB INC	2,000
SYLVANIA BOWLING CLUB CO-OPERATIVE LTD	6,000
TABLE TOP TENNIS CLUB INC	15,000
TAMWORTH BASEBALL INC	5,000
TAMWORTH CITY BMX CLUB INC	15,000
TAMWORTH CYCLE CLUB	12,000
TAMWORTH JUNIOR RIDING AND PONY CLUB	5,000
TAREE CROQUET CLUB INC	4,500
TAREE TOUCH ASSOCIATION	1,800
TAREN POINT TITANS JRLFC	2,000
TEMORA RUGBY UNION CLUB INC	3,100
TERRIGAL BMX CLUB	2,000
TERRIGAL RUGBY CLUB INC	3,500
THE ENTRANCE DISTRICT CRICKET CLUB	5,000
THE ENTRANCE WATER POLO CLUB	2,000
THE FOREST CLAY TARGET CLUB INC	15,000
THE GRENFELL AMATEUR SWIMMING CLUB INC	2,000
THE MONA VALE GOLF CLUB LTD	4,720
THE OAKS PONY CLUB	5,000
THE ROCKETS TENPIN BOWLING CLUB	2,000
THIRROUL RUGBY LEAGUE FOOTBALL CLUB INC	15,000
THORNTON JUNIOR FOOTBALL CLUB INC	5,000
THREDBO SKI RACING CLUB LTD	2,000
TILLIGERRY TENNIS CLUB INC	8,000
TOCUMWAL FOOTBALL NETBALL CLUB	4,316
TORONTO AWABA JUNIOR SOCCER FOOTBALL CLUB INC	5,000
TORONTO CROQUET CLUB INC	1,200
TOUKLEY NETBALL CLUB	1,000
TRANGIE COMMUNITY TENNIS	12,874
TRANGIE MAGPIES RLFC INC	5,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
TULLOONA PONY AND RIDING CLUB	5,000
TULLOONA PONY AND RIDING CLUB	1,800
TUMUT LAWN TENNIS CLUB	8,569
TUROSS HEAD TENNIS CLUB INC	6,250
TWEED BYRON GROUP 18 JUNIOR RUGBY LEAGUE CLUB	5,000
TWEED COAST OUTRIGGERS	5,000
TWEED COAST OUTRIGGERS	5,000
TWEED DISTRICT JUDO CLUB INC	2,200
TWEED DRAGONS INC	2,781
TWEED HEADS AND COOLANGATTA ROWING CLUB	5,000
TWEED HEADS AND COOLANGATTA ROWING CLUB	750
TWEED HEADS CROQUET CLUB INC	4,800
TWEED HEADS TENNIS CLUB INC	12,500
TWEED NETBALL ASSOCIATION INC	5,000
TWEED UNITED FOOTBALL CLUB INC	2,000
ULLADULLA DOCKERS AFC	3,815
UMINA SURF LIFE SAVING CLUB INC	5,000
UNANDERRA TENNIS CLUB	13,000
UNITED WOMEN'S HOCKEY	1,314
UNSW SWIMMING CLUB INC	2,430
URANA BOWLING CLUB LTD	14,746
URBENVILLE AND DISTRICT CAMPDRAFT ASSOCIATION	14,830
UTS NORTHERN SUBURBS ATHLETIC CLUB INC	2,000
UTS NORTHERN SUBURBS ATHLETIC CLUB INC	5,000
VALENTINE ELEEBA CRICKET CLUB	15,000
WAGGA CITY CRICKET CLUB	10,500
WAGGA KANGAROOS JUNIOR RUGBY LEAGUE FOOTBALL CLUB INC	10,000
WAGGA RUGBY LEAGUE	15,000
WAGGA WAGGA COMBINED HOCKEY ASSOCIATION	4,000
WAGGA WAGGA COUNTRY CLUB LTD	2,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
WAGGA WAGGA MOTORCYCLE SPORTS CLUB	15,000
WAGGA WAGGA NETBALL ASSOCIATION	2,000
WAGGA WAGGA NETBALL ASSOCIATION	2,700
WAGGA WAGGA WATER POLO INC	5,000
WAGGA WAGGA WATER POLO INC	4,450
WAHROONGA RUGBY CLUB INC	5,000
WALGETT JUNIOR RUGBY UNION CLUB INC	5,000
WALLAGOOT LAKE BOAT CLUB	4,750
WALLSEND ATHLETIC CLUB INC	4,300
WALLSEND FOOTBALL CLUB	4,085
WALLSEND TOUCH ASSOCIATION INC	2,000
WARILLA LAKE SOUTH MRLFC	5,000
WARILLA WANDERERS FOOTBALL CLUB INC	4,000
WARRAGAMBA JUNIOR RUGBY LEAGUE FOOTBALL CLUB INC	2,000
WARREN AMATEUR SWIMMING CLUB	5,000
WARREN GUN CLUB INC	15,000
WARREN JUNIOR NETBALL	5,000
WARREN LITTLE ATHLETICS	3,000
WARRINGAH AQUATIC SWIM CLUB INC	1,500
WARRINGAH TRIATHLON CLUB	1,500
WASP BOARDRIDERS INC	5,000
WATERBOARD BOWLING CLUB CO-OP LTD	13,475
WELLINGTON AMATEUR SWIMMING CLUB	4,896
WELLINGTON DISTRICT CRICKET ASSOCIATION	13,000
WELLINGTON GOLF CLUB LTD	2,000
WENDEN SWIMMING CLUB INC	650
WENTWORTH GOLF CLUB LTD	3,000
WERRINGTON LITTLE ATHLETICS	4,000
WEST HARBOUR RUGBY UNION FOOTBALL CLUB LTD	3,000
WEST PENNANT HILLS CHERRYBROOK CRICKET CLUB	3,400



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
WEST PORT MACQUARIE TENNIS CLUB INC	6,000
WEST PYMBLE BICENTENNIAL BOWLING CLUB	5,000
WEST PYMBLE CRICKET CLUB	1,000
WEST WYALONG TENNIS CLUB INC	1,733
WESTERN PHOENIX FOOTBALL CLUB	15,000
WESTERN RAPTORS JUNIOR RUGBY UNION CLUB INC	1,500
WESTERN RAPTORS JUNIOR RUGBY UNION CLUB INC	4,500
WESTERN SUBURBS DISTRICT CRICKET CLUB INC	2,000
WESTERN SUBURBS RUGBY LEAGUE FOOTBALL CLUB MAITLAND INC	5,000
WESTERN SYDNEY MOUNTAIN BIKE CLUB INC	1,430
WESTERN SYDNEY MOUNTAIN BIKE CLUB INC	1,480
WESTON WORKERS BEARS FOOTBALL CLUB	5,000
WESTS BOOMERS BASEBALL CLUB INC	14,999
WESTS ILLAWARRA AQUATIC SWIM CLUB	5,000
WHALE BEACH SLSC INC	5,000
WILCANNIA GOLF CLUB LTD	12,500
WINDANG SURF LIFESAVING CLUB	3,878
WINDSOR BOWLING CLUB CO-OPERATIVE	9,410
WINGHAM GOLF CLUB LTD	10,041
WINGHAM JUNIOR RUGBY LEAGUE FOOTBALL CLUB INC	1,500
WINGHAM RIFLE CLUB	15,000
WINSTON HILLS JUNIOR AFL INC	5,000
WINSTON HILLS JUNIOR AFL INC	2,000
WIRADJURI WARRIORS RUGBY LEAGUE FOOTBALL CLUB	4,800
WOLLONDILLY JUNIOR AUSTRALIAN FOOTBALL CLUB	5,000
WOLLONDILLY JUNIOR AUSTRALIAN FOOTBALL CLUB	1,500
WOLLONGBAR ALSTONVILLE RUGBY CLUB INC	5,000
WOLLONGONG BULLDOGS	5,000
WOODBURN PONY CLUB	4,512
WOOLGOOLGA SURF LIFE SAVING CLUB	5,000



2019/2020 LOCAL SPORT GRANT PROGRAM	
Organisation	Amount (\$)
WOOLLAHRA COLLEAGUES RUGBY UNION FOOTBALL CLUB	8,350
WOOLLAHRA SAILING CLUB	1,400
WOONONA JUNIOR FOOTBALL CLUB	3,000
WORKING EQUITATION DOWN UNDER	2,500
WOY WOY WATERPOLO CLUB INC	5,000
WYNDHAM PONY CLUB	2,491
WYOMING FOOTBALL CLUB	3,000
WYONG LAKES AUSTRALIAN FOOTBALL CLUB	4,200
WYONG LAKES AUSTRALIAN FOOTBALL CLUB	5,800
WYONG LAKES AUSTRALIAN FOOTBALL CLUB	4,600
WYONG WARRIORS SPORTS CLUB INC	1,000
WYONG WARRIORS SPORTS CLUB INC	5,000
YAMBA BREAKERS NETBALL CLUB INC	2,000
YAMBA TOUCH FOOTBALL INC	1,200
YARRA BAY SAILING ASSOCIATION	1,900
YASS LAWN TENNIS CLUB	1,000
YASS MINOR RUGBY LEAGUE INC	3,462
YASS NETBALL ASSOCIATION INC	4,500
YASS NETBALL ASSOCIATION INC	1,250
YASS POLOCROSSE CLUB	1,900
YOUNG AND DISTRICT NETBALL ASSOCIATION INC	4,500
YUKON MARATHON CANOE RACING CLUB AUSTRALIA INC	2,000
	4,606,121



2019/2020 ELECTION COMMITMENTS	
Organisation	Amount (\$)
ALSTONVILLE PLATEAU BOWLS AND SPORTING CLUB	60,000
ALSTONVILLE RSL SUB-BRANCH	45,000
BASKETBALL ASSOCIATION OF NEWCASTLE	1,180,000
BRUNSWICK SURF LIFE SAVING CLUB	50,000
BYRON BAY GOLF CLUB LTD	60,000
BYRON BAY RUGBY UNION CLUB INC	100,000
EASTERN SUBURBS DISTRICT RUFC	250,000
FAIRFIELD CITY COUNCIL	700,000
FORSTER TUNCURRY GOLF CLUB	1,208,000
GEORGES RIVER COUNCIL	300,000
GOULBURN MULWAREE COUNCIL	1,000,000
GREATER HUME SHIRE COUNCIL	99,500
JINDERA FOOTBALL CLUB INC	22,825
KEMPSEY SHIRE COUNCIL	760,000
LENNOX HEAD LIONS CLUB INC	45,000
NAMBUCCA VALLEY CONNECTED - SHARING	200,000
PARRAMATTA PARK TRUST	1,000,000
PENRITH CITY COUNCIL	925,000
QUEANBEYAN-PALERANG REGIONAL COUNCIL	590,000
ROUS MILL AND DISTRICT MEMORIAL HALL	31,000
SNOWY VALLEYS COUNCIL	150,000
SPORTING SHOOTERS ASSOCIATION OF AUSTRALIA NSW	300,000
	<b>9,076,325</b>



2019/2020 MINISTER'S DISCRETIONARY FUND	
Organisation	Amount (\$)
ALBURY UMPIRES LEAGUE INC	5,000
AVOCA FOOTBALL CLUB	1,687
CENTAUR PUBLIC SCHOL P&C	800
CHURCHES FOOTBALL ASSOCIATION SYDNEY	10,000
COLO NETBALL CLUB	2,000
CRONULLA CHRISTIAN BOARDRIDERS	5,000
GLENMORE PARK JUNIOR RUGBY LEAGUE	5,000
GREENACRE TIGERS JRLFC	5,000
HILLS DISTRICT NETBALL ASSOCIATION	1,500
HURSTVILLE UNITED FOOTBALL	2,000
ISKA	25,000
JUNEE CLAY TARGET CLUB	5,000
JUNIOR ST PATRICK'S BASEBALL CLUB	5,000
KEISHA MCLEAN	500
KENTHURST DISTRICT CRICKET CLUB	3,000
KINCUMBER ROOS FOOTBALL CLUB	2,500
KIRRAWEE KANGAROOS FC	4,000
MANLY MALIBU BOARDRIDERS	3,500
MOOREBANK NETBALL CLUB	5,000
NARROMINE JETS	2,500
NEPEAN DUCKS GRIDIRON CLUB	2,500
NORTH SYDNEY DISTRICT RLFC	5,000
PADSTOW BOWLING CLUB	5,000
PANORAMA FOOTBALL CLUB	10,000
PENRITH WARATAHS JRLFC	2,500
PORT HACKING OUTRIGGER CANOE CLUB	3,000
TAREE AMATEUR SWIMMING CLUB	5,000
WERRIS CREEK BOWLING CLUB	5,000
YAMBA RUGBY CLUB	5,000
YASS GOLF CLUB	4,200
INDIVIDUAL SPORT ACCESS PROJECTS	7,700
	<b>148,887</b>



## OFFICE OF SPORT

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(with the exception of public holidays)

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