



Acknowledgement of Country

The Office of Sport would like to acknowledge and pay its respects to the traditional custodians of our land, the Aboriginal people of New South Wales.

The Office of Sport would also like to pay its respects to Aboriginal Elders past and present.

Artwork
"Jennebe"
By Jasmine Sarin



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31 October 2022

The Hon. Alister Henskens SC MP
Minister for Sport

52 Martin Place
SYDNEY NSW 2000

Dear Minister,

I am pleased to submit the 2021/2022 Annual Report of the Office of Sport to you for presentation to the NSW Parliament.

This report includes the operations and performance of the department, together with the financial statements for the period 1 July 2021 to 30 June 2022.

It has been prepared in compliance with the provisions of the *Annual Reports (Departments) Act 1985* and the *Annual Reports (Departments) Regulation 2015*.

Karen Jones
Chief Executive
Office of Sport



Chief Executive's Foreword

Following 2020/2021, none of us could have expected what we would face as we began the new year. From state lockdowns to '1 in 100 year' natural disasters, the word 'challenging' only begins to describe the last 12 months.

I acknowledge the severe impact COVID-19 and the devastating floods have had on the sport and active recreation sector – including cancellation of sport and outdoor recreation programs, restrictions on competitions and events, and the closure of facilities.

We have continued to work collaboratively to help support our stakeholders throughout this difficult time. Once again the sector demonstrated a level of resilience and adaptability, emerging stronger and with increased resolve.

The 2020 experience led to more creativity and innovation in 2021. At the Office of Sport, we drew from the learnings of previous years and quickly moved to set up practices, processes and communications to ensure the sector remained supported and informed. In doing so, staff demonstrated their own adaptability and flexibility, managing and juggling their own personal circumstances, including home offices and home schooling.

The flexibility, adaptability and resilience of our staff was no more evident than at our Lake Ainsworth Centre. With Lismore and surrounds hit heavily by February's unprecedented rainfall, our centre quickly moved from providing sport and recreation services to shelter, beds and warm meals, acting as an evacuation centre for those in the community suddenly left without a home.

But while we endured challenges, an annual report allows us to reflect on our achievements and successes, and for the Office of Sport there were many. Neither pandemics or natural disasters could prevent us from continuing to work towards our mission of building active communities. In fact, they only highlighted the importance of our work.

The delivery of the Sport and Recreation Recovery and Community Rebuild Package saw \$25 million injected back into the sector, while the launch of the First Lap voucher program and continuation of our Active Kids program ensured that parents and families could get their children back into sport.

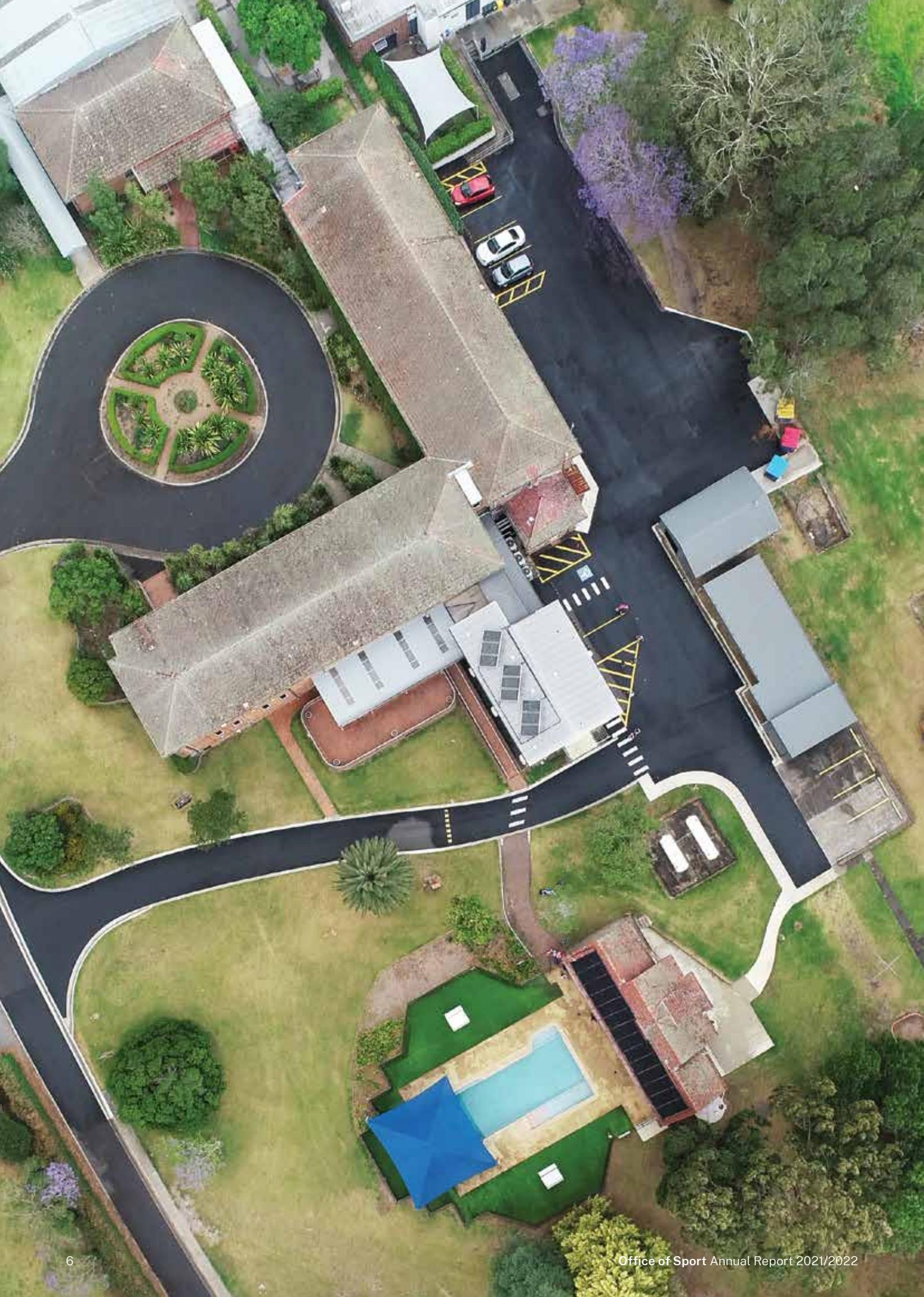
Our centres and venues jumped straight back into action when they re-opened their doors to the public in October, delivering Holiday Break and Recovery Camps to many children adversely affected by the floods and COVID-19 restrictions. Most excitingly, the artificial ski slope jump and airbag at the new National Snowsport Training Centre in Jindabyne was officially opened just in time for our winter athletes to get in some pre-Olympic training.

On April 1, the Office of Sport joined a brand-new Cluster – Enterprise, Investment and Trade. I see this change as positive for the Sector and am excited at the opportunities it provides to leverage new partnerships and investment to support and grow sport and recreation across NSW.

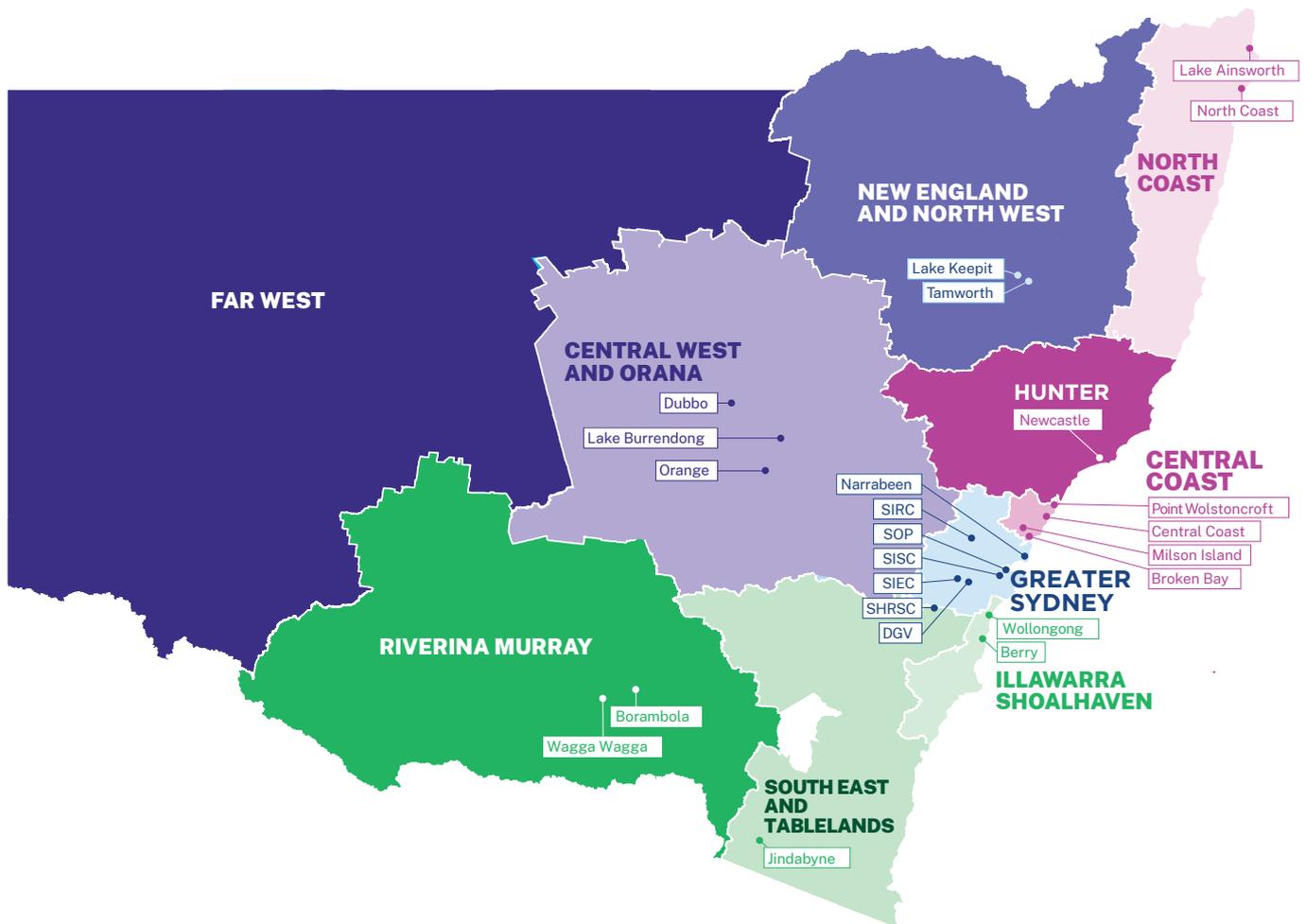
The last two years have shown us what we are capable of and taught us much about the importance of innovation and remaining agile and resilient. It has provided us with new ideas, new skills and new ways of thinking, and we will continue to apply these.

The sector stands strong for recovery and I am confident that the year ahead brings with it a new lease of life for our sector. With sport back in our communities and major events back in our stadiums, there is much to look forward to and work towards.

Karen Jones
Chief Executive
Office of Sport



Our Locations



Western cluster	Southern cluster	Greater Sydney	Northern cluster
<p>NEW ENGLAND AND NORTH WEST Lake Keepit Sport and Recreation Centre Tamworth Regional Office</p> <p>CENTRAL WEST AND ORANA Lake Burrendong Sport and Recreation Centre Orange Regional Office Dubbo Regional Office</p> <p>FAR WEST Far West Academy of Sport</p>	<p>ILLAWARRA SHOALHAVEN Berry Sport and Recreation Centre Wollongong Regional Office</p> <p>SOUTH EAST AND TABLELANDS Jindabyne Sport and Recreation Centre South East Sports Academy</p> <p>RIVERINA MURRAY Borambola Sport and Recreation Centre Wagga Wagga Regional Office</p>	<p>Narrabeen Sport and Recreation Centre</p> <p>Sydney International Regatta Centre (SIRC)</p> <p>Sydney International Equestrian Centre (SIEC)</p> <p>Sydney International Shooting Centre (SISC)</p> <p>Southern Highlands Regional Shooting Complex (SHRSC)</p> <p>Dunc Gray Velodrome (DGV)</p> <p>Sydney Olympic Park (SOP)</p>	<p>CENTRAL COAST Milson Island Sport and Recreation Centre Broken Bay Sport and Recreation Centre Point Wolstoncroft Sport and Recreation Centre Central Coast Regional Office</p> <p>HUNTER Newcastle Regional Office</p> <p>NORTH COAST Lake Ainsworth Sport and Recreation Centre North Coast Regional Office</p>

Building Active Communities

Key Highlights 2021/2022

The Office of Sport is the lead NSW Government agency for sport and active recreation. The Office provides leadership, policies and programs, funding and facilities to maximise the benefits realised through sport and recreation

Participation

Everyone in NSW participating in sport and active recreation throughout their whole life.

- The brand new First Lap voucher program was launched, providing families across NSW access to swimming lessons and water safety skills for their children.
- In partnership with the Department of Education a new Recovery Camp initiative was introduced, focused on those schools severely impacted by the COVID-19 pandemic. In total, 53 programs were run across the Office's Sport and Recreation Centres and Olympic Venues.
- For the first time, the Active Fest program expanded beyond the Far West region, targeting disadvantaged communities in south west Sydney and regional NSW. In total, 7539 participants took part in events that stretched across 29 venues in 26 different LGAs.



Places and Spaces

Everyone in NSW can access places and spaces for sport and active recreation.

- Stage 1 of the National Snowsport Training Centre in Jindabyne is complete, with the artificial ski slope jump and airbag opened for use.
- The Western Sydney Marathon at the Sydney International Regatta Centre made its return after a two year hiatus, with 724 runners of all ages and abilities participating in the various races.
- Round 1 of the new Multi-Sport Community Facility Fund and Centre of Excellence Fund were delivered, injecting just over \$150 million into the growth and development of sporting infrastructure across NSW.





Sector Sustainability

The sector continues to grow sport and active recreation across NSW.

- The Office established a Child Safe Sector Engagement Committee to enable regular engagement with key stakeholders regarding sector needs, particularly with respect to the Office's development of a Child Safe Action Plan.
- Shwh for Kids returned in May, with a selection of NSW SSOs joining the campaign including Diving NSW, Fencing NSW and Baseball NSW. In addition, this year's campaign was supported by some of NSW's biggest sporting teams, including the Sydney Swans, NSW Swifts, Sydney FC, Western Sydney Wanderers and NSW Sky Blues (the women's State of Origin team).



Partnerships and Investment

Partnerships and investment in sport and active recreation that maximise the value for everyone in NSW.

- Over 120 representatives from women's sport and business attended the Office's first Her Sport Her Way Trendspotter Forum, which showcased the opportunity for purpose-based connections that women's sport represents.
- Wollongong achieved the designation and label of UCI Bike City following its long term commitment to supporting cycling at all levels, a key outcome of the Wollongong 2022 Legacy Plan.
- The Office entered into an 18-month partnership with Sport NSW to deliver a Female Leadership Program that focuses on increasing capacity within the sector through increased diversity in leadership and boards.





01 Participation



The landscape of participation is changing. Once perceived as strictly structured and competitive, today sport and active recreation is seen as a vehicle for social interaction and better physical and mental health. There is increasing emphasis on less formal, less competitive forms that are not defined by seasons. Participation can mean anything from being an elite athlete to joining in for the first time.

The Office of Sport works to promote inclusiveness so everyone can participate regardless of age, ability, gender or background. By broadening people's understanding of participation and adapting to emerging trends, more people in NSW can take part in sport and active recreation and participate throughout their whole life.

The Office achieves this through designing and implementing initiatives to overcome barriers to participation, understanding how changing demographics and lifestyles alter the way everybody participates, and working to drive alignment of pathways with key stakeholders and partners.

Participation Initiatives and Support

ACTIVE KIDS VOUCHER PROGRAM

The Active Kids program, launched in 2018, aims to increase participation of school-enrolled children in sport and physical activity. Through the program, NSW parents, guardians and carers of school-enrolled children can access up to two \$100 vouchers per child each year to contribute towards the cost of eligible sport and active recreational activities.

The program continues to be popular amongst NSW families, with over 4.3 million vouchers redeemed since the program commenced. In the 2021/2022 financial year, 1,223,416 vouchers were downloaded and 944,505 vouchers were redeemed. This equates to almost \$94 million in savings for NSW families and support for the sports sector in the reported financial year.

While these figures demonstrate an 18% decrease in

redemption amounts when compared to last financial year, this can be largely attributed to the impacts of COVID-19 and flood-related disruptions to organised sport and recreation.

Through program data, the Office identifies communities where voucher uptake is low due to access or participation barriers. For the most part, education and engagement opportunities in the 2021/2022 financial year were limited to online interactions due to COVID-19. However, 2022 saw the recommencement of the Office planning and attending face to face engagements, particularly supporting increased voucher uptake within multicultural communities in west and south west Sydney.

Active Kids continues to demonstrate its success in promoting physical activity for children. A focus for next financial year will be the delivery of targeted engagement activities for Aboriginal communities, people in regional NSW (including far west NSW) and teenagers.

FIRST LAP PROGRAM

As part of the 2021/2022 Budget delivered in June 2021, the NSW Government announced the First Lap program – a two year, \$44 million voucher program that aims to make water safety education more accessible for NSW families. The program launched on 1 December 2021, with vouchers accessible through the Service NSW app.

Parents, guardians and carers of preschool children (aged 3-6) who are not enrolled in school can access one \$100 voucher per year to contribute towards the cost of swimming lessons. For the 2021/2022 financial year, eligibility was extended to include children in kindergarten, in recognition of the significant disruption caused by COVID-19 restrictions on the learn-to-swim journey for these children.

During the reported financial year, 221,400 vouchers were downloaded and 155,048 vouchers were redeemed. This equates to over \$15 million in savings for NSW families and support for the swimming sector.

The Vouchers team worked closely with the

Case Study



Goulburn PCYC Priority Population Project

In 2021, PCYC Goulburn delivered an 8-week Come and Try program to 20 primary school-aged children designed to increase participation and confidence in physical activity. Funded as a Regional Delivery Priority Population Project, the health and wellbeing program included group exercise, nutrition education and an introduction to activities offered at the club.

Across the program the average attendance was 76.9% with five participants identifying as First Nations people. This community partnership offered activities such as rock climbing, ball skills, judo/self

defence, boxing, volleyball and archery. Commitment to the program saw participants receive a pair of shoes and an opportunity to interact with elite athletes from Canberra University.

Throughout the program, participants displayed a positive change in confidence, self-esteem, behaviour, and attitude towards being active. The benefits of living a healthy and active life were subsequently built on three additional programs delivered by PCYC Goulburn, which leveraged Active Kids vouchers.



Multicultural Reference Group and Multicultural Aquatic Participation Action Committee to promote and deliver key messages, such as exploring opportunities to partner with peak bodies to deliver water safety workshops for multicultural families.

By making swimming and water safety education more accessible for families, the First Lap program is helping to keep NSW children healthy, happy, and safe in and around the water.

DISABILITY SPORT SUPPORT

Funding of more than \$1.68 million was provided for sports initiatives for people with disability during 2021/2022, with the Office continuing to support people with disability to get active.

This included the provision of funding to support:

- 76 projects improving access to facilities for people with disability
- 38 local sports clubs to address barriers to participation for people with disability
- 18 State Sporting Organisations (SSOs)
- Female participants with disability under the Her Sport Her Way program
- Disability Sports Australia under the Centre of Excellence program.

Across the year, the Office continued working with state and local sporting organisations through the provision of funding and support for participation strategies to improve access and program delivery.

The Active Kids program was one such focus, with 29,040 Active Kids vouchers claimed for children with a disability. The top sports for which they were redeemed were swimming, football, dance, rugby league, martial arts, and active recreation.

ABORIGINAL AND TORRES STRAIT ISLANDER SPORT SUPPORT

Sport and active recreation play an important role in Aboriginal and Torres Strait Islander communities and can offer enhanced social, education, health and

wellbeing outcomes. For many it can also provide career pathways both on and off the field.

Sport also provides an opportunity for the broader Australian community to celebrate the achievements and success of Aboriginal and Torres Strait Islander peoples.

The Office is committed to decreasing Aboriginal and Torres Strait Islander disadvantage and extending our efforts to help close the gap for Aboriginal Australians to become more involved in sport and active recreation across NSW. The Office currently employs five Aboriginal Development Officers across five regional locations in NSW. Their role is to improve access to sport participation opportunities for Aboriginal and Torres Strait Islander communities. Some initiatives delivered by the Office to assist with this have included the Far West Active Fest held in February/March 2022 and a selection of Holiday Break Camps held at some of our centres. All provided participation opportunities for Aboriginal and Torres Strait Islander children.

The Active Kids voucher program also encourages participation opportunities and access to sport and recreation for Aboriginal and Torres Strait Islander children. In 2021/2022, 66,953 Active Kids vouchers were created for children who identified as Aboriginal and Torres Strait Islander. Of these, 74% of the vouchers were redeemed. The top sports for which they were redeemed were rugby league, football, swimming, dance, netball, gymnastics, Oztag, and basketball.

MULTICULTURAL PROGRAMS

During 2021/2022, the Office continued its engagement and support of people from multicultural backgrounds to encourage these communities to participate in sport and active recreation. This included funding, support and strategies to improve access and program delivery.

The Office worked with AUSTSWIM to increase participation of multicultural communities in recreational swimming through targeted Teacher of Swimming and water safety programs. In addition,



the Office worked with NSW Health to pilot a weekly kindly gym program for pre-school aged children and multicultural (Arabic, Indian, Bangali) families in the Queanbeyan area.

A Multicultural Advisory Committee was also set up to build better links between the Office of Sport, the sport and active recreation sector, and multicultural communities.

The Office continues to roll out and execute the strategies and initiatives set out in its Multicultural Plan. This is a part of a whole of government policy framework acknowledging the diversity of the NSW community and aimed at ensuring equitable access and inclusion in the provision of facilities, services, and support while encouraging participation in a fun learning environment.

REGIONAL ACADEMIES OF SPORT

In 2021/2022, the Office continued its funding and support to the network of 11 Regional Academies of Sport across NSW, including the provision of \$2.5 million in base funding. Regional Academies directly provide a range of services to talented young athletes. They work alongside SSOs and NSWIS to provide what is often the only avenue for young, talented, regional athletes to develop within their chosen sport's pathway while remaining in their own community.

Nine of the 11 Regional Academies of Sport in NSW are operated as independent incorporated organisations governed by volunteer boards of directors. The Office continued to manage two Regional Academies – South East Sports Academy and Far West Academy of Sport – as an interim arrangement. The Regional Academies continued their important work, including the delivery of 92 sport and athlete development programs to 2,719 talented young athletes, involving 402 coaches.

LOCAL SPORT GRANT PROGRAM

The Local Sport Grant Program aims to increase regular and ongoing participation in sport and active recreation in NSW. Targeted at grassroots sporting clubs, the 2021/2022 program aided these clubs to

provide quality service to their members and meet the needs of their communities, improving access to sport and enhancing sport and recreation facilities.

This year's program objectives included increasing participation, particularly in those groups under-represented in sport participation. A total of \$3.9 million was awarded to 745 sport clubs across 59 sports and over 836 projects, supporting sport development initiatives, community sport events, sport access projects and facility development.

The program supports the NSW Government's commitment to enhance the quality of life of the people of NSW.

ACTIVE FEST NSW

The COVID-19 pandemic caused significant economic and social disruption, resulting in many children missing out on regular sport and recreation activities. The Active Fest program was funded by the NSW Government's Community Sport Rebuild and Recovery Package, which provided financial support, assistance, and participation opportunities for communities most affected by COVID-19 lockdowns, including south west Sydney and regional NSW.

Active Fest provided all children from those priority communities with the opportunity to participate in sport and active recreation, regardless of their location, background, or ability.

With a fun festival vibe, the events provided multi-sport activities with whole-of-community engagement. It featured a range of sports and activities, entertainment, giveaways, food and refreshments for children of all ages and abilities.

7359 participants took part in events that stretched across 29 venues in 26 different Local Government Areas across the state.

The partnership approach to delivery resulted in development of significant community building and connection across regional NSW and reflected great value. Rural areas had the largest participation as a percentage of population size, indicating substantial interest for sport and physical activity opportunities.

Case Study



Get Active San Remo and Blue Haven Project

The Get Active San Remo and Blue Haven project is a place-based initiative providing a wide range of opportunities for community members to be more physically active. Partnering with Central Coast Council and Central Coast Health Promotion Service, the Office is working closely with local providers to facilitate opportunities that are primarily free or at a reduced cost, accessible, inclusive, and suitable for all ages.

An understanding of community needs and barriers were first identified through extensive consultation with the community and key stakeholders. This was done via an online survey and a range of focus groups, workshops and discussions. Mapping of community facilities, open space and activity providers further enabled the Office to understand the strengths of the community and identify gaps in provision.

Engagement with stakeholders identified a number of community ‘drivers’- individuals and

organisations who were not only keen to promote the initiative, but also devote resources to the delivery, implementation, and ensure ongoing support.

Around 100 different sport, active recreation and physical activity opportunities have now been activated. Activities include social and unstructured participation such as walking groups, social tennis, basketball, yoga and community gardening, as well as some more formal and structured opportunities through partnerships with both local clubs and SSOs, including AFL, cricket and rugby league.

The project also includes physical activity “enablers”. These are opportunities for the community to access services such as podiatry, sport science services for pre-exercise screening, strengthening and base-level fitness as well as opportunities to improve fundamental movement skills in pre-schoolers through family equipment and games loan kits.



RECOVERY CAMPS

Recovery Camps were a new participation initiative introduced and funded by the NSW Government in 2021/2022 as part of the COVID-19 recovery effort. Throughout Term 1 and Term 2 of 2022, targeted primary and secondary schools were offered three-day camps at a sport and recreation centre as a 'circuit breaker' from their day-to-day routines.

Specifically focused on south-western Sydney and regional NSW, the Office worked closely with the Regional, Rural and Remote Education Policy Unit and the Directors of Educational Leadership in south western schools from NSW Department of Education to identify schools that had been severely impacted by the COVID-19 pandemic during 2020 and 2021.

The Recovery Camps were very successful with 53 programs run across nine of the Sport and Recreation Centres in addition to one Olympic Venue program. Over the course of Term 1 and Term 2, 3,398 participants attended, undertaking 44,708 hours of activity. Activities at the camps included kayaking, archery, bike riding and ball sports.

For many, it was the first time they could attend a school camp at a sport and recreation centre. A great deal of positive feedback was received from both participants and teachers.

Regional Sport and Active Recreation Plan Implementation

NORTHERN REGION

The Northern Region supports the development of active communities in the Central Coast, Hunter and North Coast by planning, coordinating and delivering programs and services through its regional offices located in Ourimbah, Newcastle and Lennox Head, and the Broken Bay, Milson Island, Point Wolstoncroft and Lake Ainsworth Sport and Recreation Centres

Activation of sport and recreation spaces continued throughout the northern region in 2021/2022, with a number of funding opportunities facilitated, including 41 regional facility grants.

The Office of Sport partnered with several organisations to provide access to participation opportunities for several communities in the region, including the Kinchela Boys Home Aboriginal Corporation and The Man Walk.

Continued facilitation of networks throughout the region has allowed collaboration with local government and organisations alike. Several outcomes listed in Regional Sport and Active Recreation plans are being implemented with the guidance of regional steering groups in the Hunter and Central Coast regions.

SOUTHERN REGION

The Southern Region consists of the Illawarra Shoalhaven, South East and Tablelands, and Riverina Murray. It includes the Berry, Jindabyne and Borambola Sport and Recreation Centres.

In the reporting period 2021/2022, the region made significant progress against the identified regional priorities set out in the Regional Sport and Active Recreation plans aligned with the Office's mission of Building Active Communities.

With respect to participation outcomes, there were seven participation projects undertaken in the South East and Tablelands region while the Shoalhaven Active Youth program continued strongly in the Illawarra Shoalhaven. The program saw a further 586 participants take part, delivered by 11 partner providers of 14 modified sport and active recreation activities.

The region also hosted five Active Fest events with over 700 participants. Borambola, Berry, and Jindabyne centres hosted schools for recovery camps in Term 1 and Term 2 of 2022.

Strong progress was also made in sport infrastructure planning across the entire southern region with engagement in a number of forums to drive collaboration across councils and with sport and recreation organisations.

Case Study



Community Activity Hub Guidelines Innovation Project

At the heart of a Community Activity Hub is the opportunity to 'build social networks and relationships through physical participation and those supporting them.'

The Community Activity Hub Guidelines were a Regional Delivery Innovation Project proposed by the Western Region with the objective of developing a best practice model to establish incorporated, community-led and community operated physical activity clubs.

As this was further dissected, an opportunity was identified in developing a framework on how to maximise community activity through a facility or space that would serve as a practical guide for Councils and community stakeholders looking to increase physical activity in their community via a multi-use space or facility.

A consultant was sought to assist with the process of developing the framework. The first stage was a desktop review of best practice guidelines from around the world. A draft framework was then developed and workshopped with sector partners, including representatives from NSW Government, Local Councils, PCYC, SSOs and partners in the community.

As an outcome of this process, case studies were also developed with organisations such as The Man Walk and Live Life, Get Active.

The end product was a set of readily accessible guidelines around four key pillars. The Office will implement the guidelines with partners through the priorities in Regional Sport and Recreation Plans to support our mission of building active communities.



The Riverina Murray region put forward a successful business case for a Targeted Project Office role to facilitate programs and priorities in the region, culminating in the appointment of the position in June 2022.

WESTERN REGION

Spanning over 30% of the state, the Western Region is unique and diverse, encompassing Orange in the south, Broken Hill in the west and Moree in the north.

With offices in Orange, Tamworth and Dubbo, staff at the Office oversee and provide community and sector support through the planning, coordination and delivery of programs to improve and build active communities across the regions of Central West and Orana, Far West and New England and North West.

The Office's Sport and Recreation Centres are based at Lake Keepit and Lake Burrendong and play an important role in providing access and opportunities for all to participate in outdoor recreation programs.

While COVID-19 continued to have an impact throughout 2021/2022, the Office continued to deliver outcomes within the Regional Sport and Active Recreation Plans, enabling place-based approaches to the planning, investment and delivery of sport and active recreation across the Western Region.

Throughout the reporting period, the Region successfully delivered a variety of programs and initiatives, including:

- Active Fest and the Dubbo Deadly Health Challenge, increasing awareness of the importance of active recreation
- Holiday Break camps, increasing the provision of sport and active recreation services through partnership and community development
- Increased utilisation of Active Kids vouchers for children
- The Boggabilla and Toomelah project, increasing the sport and active participation rate of Aboriginal and Torres Strait Islander youth.

Participation Strategy and Planning

FUTURE CHAMPIONS STRATEGY

The Future Champions Strategy supports the participation and talent pathways of sport within NSW and our next generation of sporting champions.

In 2021/2022, the Office launched the Future Champions Phase One Action Plan, the first critical step in implementing the strategy. The Plan was launched via an online conference hosted by the Office and featured international expert and keynote speaker, Assoc. Professor Mustafa Sakar (Nottingham Trent University, UK).

The Action Plan contains strategic initiatives to help all NSW sports effectively support participants at all levels. It provides critical advice and direction to the many NSW sporting organisations who have expressed their desire to align their own strategic planning with the Future Champions Strategy.

Major projects in 2021/2022 included:

- Development of online Foundational and Talent Pathways SSO Health Checks
- Development of online Regional Academy of Sport Talent Pathways Health Check
- Development of resources for parents and sporting organisations, and for coaches and sporting organisations, specific to athlete maturation.

The Office also continued to provide guidance and support to the sector through FTEM NSW Participant and Athlete Development Framework best practice principles. The Office worked directly with the Western Region, Gymnastics NSW, Triathlon NSW, Volleyball NSW, Surf Lifesaving NSW, Cricket NSW, NSW Ice Skating, Snow Australia, Cycling Australia, Surf Life Saving Australia, Regional Academies of Sport, NSWIS, Australian College of Physical Education, Sport NSW, NSW School Sport Unit, NSW Association for Independent Schools, and NSW Sports High Schools.

Workshops were also held for athletes, coaches, parents and students.



The Duke of Edinburgh's International Award

AWARD DELIVERY

The success of The Duke of Edinburgh International Award continued in 2021/2022 with an overall increase of 13% in Participant Award completions for the period achieved in all Government regions other than Central Coast, Hunter and North Coast, which was attributed to other environmental challenges.

This increase was a result of key strategies

implemented to identify and encourage those participants who had previously registered but struggled to complete their Award.

There was, however, an overall decrease of 14% in new participant registrations across the state. This was primarily attributed to the limited capacity of teachers to deliver the award during Term 1, which also resulted in a 3% decline in Award Centre registration renewals. Central West and Orana accounted for the highest regional participant registration and completion growth.

The top 5 physical recreation activities were soccer (1084), netball (854), basketball (678), tennis (634) and swimming (547).

REGISTRATIONS

Level	Registrations 2021/2022	Registrations 2020/2021	Variance
Bronze	9,249	11,050	-16%
Silver	2,362	2,605	-9%
Gold	1,181	1,231	-4%
Total	12,792	14,886	-14%

COMPLETIONS

Level	Completions 2021/2022	Completions 2020/2021	Variance
Bronze	2,979	2,472	21%
Silver	1,058	983	8%
Gold	586	652	-10%
Total	4,623	4,107	13%

REGISTERED AWARD CENTRES

Award Centre Type	2021/2022	2020/2021	% Growth
For Profit organisation	2	2	0%
Government schools	167	179	-7%
Non-Government schools	221	221	0%
State sporting organisation	2	3	-33%
Not for Profit (non-sporting organisation)	19	22	-14%
Not for Profit (sporting organisation)	4	8	-50%
Local government	1	2	-50%
TOTAL	416	437	-5%







02 Places and Spaces



Fit-for-purpose facilities and infrastructure are vital to increase the number of people participating in sport and active recreation. A network of sport and active recreation infrastructure allows communities to take part in, watch or host sport and community events. This includes community facilities through to large international venues.

The Office of Sport plays an important role in planning, coordinating and optimising sport and active recreation infrastructure so that everyone in NSW can access places and spaces for sport and recreation. This includes facilitation with stakeholders to encourage integration and collaboration, motivating the provision and funding of infrastructure that supports evolving sport formats. It also focuses on the adoption of affordable and sustainable models to manage the long-term impacts of investment in infrastructure.

The Office operates 10 Sport and Recreation Centres throughout NSW and is responsible for the management of five Olympic Sport Venues outside of the Sydney Olympic Park precinct. These facilities play a significant role in enabling physical activity opportunities for people of all ages and abilities.

Sport and Recreation Centres

From Jindabyne in the South to Lake Ainsworth in the North, and Lake Burrendong and Lake Keepit in the West, the Office owns and operates 10 Sport and Recreation Centres across NSW. Centres are also located on the Hawkesbury River, and at Narrabeen, Borambola and Berry.

A significant community asset, these centres provide a wide range of physical activity programs for schools, children, families, sporting groups, and community organisations, both in their local areas and more broadly.

In the reporting year 2021/2022, utilisation of the centres saw a total of 1,203 events and bookings,

enabling more than 188,000 people to participate in centre-based sport and recreation programs.

Despite COVID-19 restrictions impacting the accessibility and delivery of programs, Sport and Recreation Centres were able to host the following:

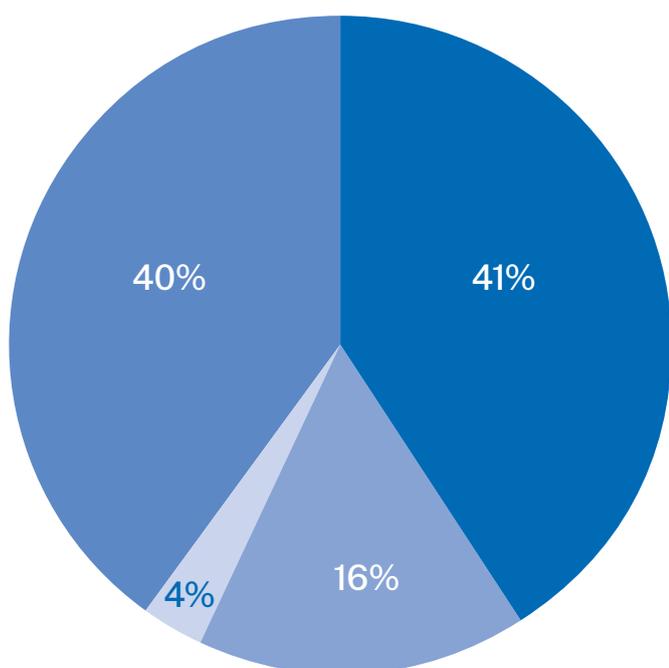
- 488 centre-based school camps with over 85,000 participants. These programs continue to contribute to the fabric of NSW school experiences, by creating lifetime memories based around physical and mental wellbeing, connection to the outdoors, and friendships.
- 197 community-based events with nearly 34,000 participants, enabling a diverse range of people to enjoy a variety of programs and activities in multiple environments.
- 477 other bookings, including self-contained accommodation and facility hire, with an estimated guest attendance of nearly 68,000 people.

As COVID-19 restrictions eased later in the year, programs and partnerships were established to increase access to sport and recreation programs. Highlights were the delivery of:

- 41 school holiday and Holiday Break programs with over 1,300 children and young people enjoying school holiday residential and day camp opportunities. The camps were targeted towards children and young people from regional NSW to increase access to camp-based experiences.
- 53 Recovery Camps for schools most adversely affected by COVID-19 restrictions. Nearly 8,000 school students participated in these camps.



SPORT AND RECREATION CENTRE BOOKINGS



- Residential programs for schools, including Recovery Camps (primary and secondary) – 41%
- Residential programs for community groups – 16%
- School holiday camps – 3%
- Other – self-contained accommodation and facility hire – 40%

To maximise the community benefits throughout 2021/2022, the Office continued building the connection of centres to the delivery of the Regional Sport and Active Recreation Plans. This work continues to enable stronger engagement with local communities and regional stakeholders.

Northern Region

BROKEN BAY

Despite the continued disruption of COVID-19 and closures due to damage from severe weather events, the Broken Bay Sport and Recreation Centre continued to deliver programs and services including school camps, holiday camps and sport development opportunities.

A diverse range of new clients, including the Penrith Panthers Referee Development Team and PCYC Duke of Edinburgh groups experienced the centre for the first time. A 3-day camp was hosted for the Disability Trust Network.

In partnership with the Office of Regional Youth, the centre hosted children from flood, drought and bushfire affected parts of the state in Holiday Break camps during the January school holidays and again in the Easter school holidays. This was in addition to over 220 children from school programs as part of the NSW Government's School Recovery camp programs.

In total, the centre welcomed 4,452 visitors who participated in school or holiday programs or used the facilities to participate in sport and active recreation activities.

MILSON ISLAND

Located on the Hawkesbury River, Milson Island Sport and Recreation Centre provides opportunities for schools, community and sporting groups to engage in sport and active recreation activities, including kayaking, canoeing, bike riding and bushwalking.

While COVID-19 restrictions once again impacted the centre's operations, forcing it to close for public bookings from June through to October 2021, the centre reopened in October with schools and community groups returning to camps and programs.

During the January school holidays and again in the Easter school holidays, Milson Island hosted two



Holiday Break camps as part of the Office of Regional Youth partnership supporting children from drought, fire and flood affected areas of regional NSW.

Term 1 2022 saw schools return to full capacity, once again providing schools and community groups with facilities and engagement opportunities in outdoor recreation programs.

Despite the disruption of COVID-19, over 1800 people attended Milson Island. They participated in school, community, or holiday programs and used the facilities to participate and enjoy sport and active recreation activities.

POINT WOLSTONCROFT

Point Wolstoncroft Sport and Recreation Centre welcomed over 16,000 visitors in the reporting year 2021/2022. This included many past clients returning after the challenges of the past two years, along with several new clients keen to experience the centre.

The centre's schools program and stakeholder relationships continued to be strong, with over 130 schools visiting during the year. The Centre places a lot of emphasis on building partnerships with schools, encouraging their engagement with the centre and their commitment to providing learning experiences that engage and inspire their students to participate in outdoor recreation activity.

Point Wolstoncroft also saw a return of community groups attending over weekends and holiday periods, including many multicultural, disability and community organisations. The centre also delivered Holiday Break programs for over 150 youth as part of the COVID-19 recovery effort, with the Daughters and Dads program further engaging the local community.

Relationships continue to develop with water sports such as Sailing, Dragon Boating and Outrigger Canoeing. The centre looks forward to hosting events again in 2022/2023.

LAKE AINSWORTH

Lake Ainsworth resumed operations in October 2021 following easing of COVID-19 restrictions. It welcomed back schools and community groups participating in camp programs and using centre facilities for sport and active recreation.

Adding to its reputation as a high performance sport and recreation centre, the centre secured an agreement to host the Fijian Drua Super Rugby Franchise for its pre-season training and homebase for the Super Rugby season from October 2021 to June 2022.

Unfortunately, in February 2022, the Northern Rivers region experienced widespread flooding. This shifted the centre's operations from delivering sport and recreation services and programs to being activated initially as an emergency evacuation facility and then as temporary housing to support displaced residents. In March, the region experienced a second severe weather event that forced the closure of the centre entirely due to inundation of water in critical on-site infrastructure.

Despite efforts to address the inundation, the centre remained closed for the remainder of the financial year.

LAKE MACQUARIE

In 2019, the Office of Sport closed the Myuna Bay Sport and Recreation Centre based on risks associated with the adjacent Ash Dam Wall at Origin Energy's Eraring Power Station.

In January 2022, the Minister for Sport announced the development of a new facility on site at nearby Morrisset.

In the period between the announcement and end of the financial year, the Office finalised the terms of a settlement with Origin Energy and appointed a Project Director to oversee development of the new centre and decommissioning of the Myuna Bay site.

Case Study



Northern Region Lake Ainsworth a Second Home for Fiji Drua

In early 2021, the Fijian Drua were admitted into the Super Rugby Pacific competition and sought to establish a base in Australia, not only for their pre-season training but as a home for the players throughout the season. After considering a selection of locations, the Drua chose the Lake Ainsworth Centre due to its ideal combination of high-class outdoor and indoor training facilities, onsite accommodation, customised meal services for professional athletes, meeting facilities and proximity to transport.

The arrangement worked well for all involved with the Drua able to prepare for their season free of COVID-19 distractions and the centre enjoying the company of the staff and players. Unfortunately, the centre was forced to close in March due to flooding in the Northern Rivers and the Drua were required to relocate for the last part of their season.

The centre received overwhelmingly positive feedback from the Drua staff and players about the facility and services provided by the Office of Sport, rating it as world class and among the best they had been to.



Southern Region

BERRY

For the most part of July through to November 2021, the Berry Sport and Recreation Centre was forced to close to the public due to COVID-19 restrictions. As restrictions eased, booking momentum picked up and, in January 2022, the centre welcomed back rowing groups to utilise the newly installed Pontoon for the first time.

Unfortunately, the weather conditions and floods experienced across parts of NSW for the first half of 2022 with the wet conditions and resulting intermittent centre closures severely impacting both the booking schedule and client experiences.

Despite the significant disruptions, the centre hosted 10,632 visitors, including 50 schools and 12 Holiday Break programs. These programs provided a much-needed circuit breaker to enable kids to reconnect with friends and peers, and to once again be comfortable being active and outdoors.

Across the reporting period, the centre hosted 14 community groups, providing opportunities to re-engage, strategize, train or simply reconnect after a challenging period of isolation and lockdowns.

BORAMBOLA

2021/2022 saw the Borambola Sport and Recreation Centre deliver high-quality active recreation programs to many Riverina Murray schools significantly impacted by recent weather disasters, COVID-19 restrictions and border closures.

The centre delivered over 500 participant days of programs supporting the Recovery Camp program for areas most affected by COVID-19 restrictions. This included communities in both south western Sydney and broader regional NSW. In addition, the Centre partnered with the Office of Regional Youth to deliver almost 600 residential Holiday Break program participation days for disadvantaged youth from the Riverina Murray region.

In collaboration with Brumbies Rugby, the Borambola Sport and Recreation Centre continued its support of regional athlete player pathways programs by once again providing accommodation and training spaces for over 200 athletes and coaches from women's, girls', and boys' rugby talent programs. Additionally, the centre hosted training events for NSW schools and community sports teams.

Future planning positions the centre as a regional hub committed to the wellbeing of the community and embedding a physical literacy framework focused on developing an individual's confidence, competence, motivation and understanding of physical activity.

JINDABYNE

Jindabyne Sport and Recreation Centre continues to be developed as a hub catering for multiple user groups, balancing the needs and requirements of the site's primary stakeholders of schools, sporting groups and the local community.

While the centre was once again impacted by COVID-19, as restrictions lifted the Jindabyne Centre saw high participant numbers for Term 4 2021 and Term 2 2022.

2021/2022 saw the finalisation of the Jindabyne Centre Masterplan, establishment of a site vision and principles guide as well as the development and implementation of a strategic framework for the centre. The centre team provided significant input into the Snowy Mountains Special Activation Precinct Plan and collaborated with TAFE and Schools Infrastructure on their co-located construction projects.

A hallmark event of the year was the continued development of the National Snowsports Training Centre, which included the official opening of the high-performance and development airbag facilities, further embedding the centre's close collaboration and partnership with Snow Australia.

2021/2022 also saw the establishment of a partnership with NSW Biathlon and the commencement of a project plan to install a laser biathlon range, criterium cycle/roller ski track and new amenities to be located at the oval precinct. This project is due to commence construction in late 2022.

Case Study



Southern Region Berry Bike Strategy

In the lead up to Wollongong hosting the UCI World Road Cycling Championships 2022, the Illawarra Shoalhaven Region has focused significantly on cycling. With an abundance of accessible trails, the Shoalhaven is becoming very popular with mountain bikers in particular.

In line with the priority strategy to leverage regional events from the Illawarra Shoalhaven Sport and Active Recreation Plan 2018 – 2022, the Berry Sport and Recreation Centre initiated an all-encompassing bike strategy.

The strategy included the purchase of a fleet of mountain bikes for use by program participants at

the centre as well as a 28-bike trailer to aid with bike transportation enabling the centre to support outreach projects in the region. This includes working in partnership with RideNation (AusCycling) to deliver bike skills activities at the centre, but also directly in the Illawarra Shoalhaven communities. To support this, program staff participated in training in conjunction with RideNation.

As the reporting year closed, the planning of a contemporary Bike Skills Track for beginner, intermediate and advanced riders had been completed. Construction on the Bike Skills Track will commence in November 2022.



Western Region

LAKE BURRENDONG

Set on 67 hectares of natural bushland in the heart of regional NSW, Lake Burrendong Sport and Recreation Centre is a central destination in western NSW welcoming groups from the entire state and beyond.

The centre delivers a range of programs to a diverse customer base, from remote and regional NSW schools to inner city school groups, community groups, corporate teams, and family and social groups.

Like other centres, in-centre service delivery was significantly reduced at the beginning of 2021/2022 due to the impact of COVID-19 restrictions. However, one unique program to emerge from this period was a new concept – ‘Burrendong in a Backpack.’

The initiative took the centre’s offerings out into the region to provide school students and other client groups within a local community setting to deliver place-based programs. It also provided the opportunity to link participants with recreational clubs and local sporting facilities in their area.

While the program’s primary objective was to support and contribute to lifelong participation in physical activity, the community outreach initiative also presented an opportunity to promote Lake Burrendong Sport and Recreation Centre to new customer groups.

As restrictions eased, in-centre service delivery for customer groups returned, allowing the chance to connect and collaborate in a supportive and safe environment. The centre has been proud to host Holiday Break camps for youth who have experienced challenging times in recent years with COVID-19 lockdowns, drought, bushfires and floods.

Looking to the future, the centre is excited to continue hosting clients from across the state, delivering valued outcomes through quality service provision and connecting clients with the benefits of lifelong participation in sport and physical activity.

LAKE KEEPIT

Lake Keepit Sport and Recreation Centre is a leading provider of active recreation programs to school, community and sporting groups within the Northwest and New England region of NSW.

2021/2022 was COVID-19 affected with minimal groups attending the centre in the first 6 months of the financial year. However, as restrictions were lifted, Lake Keepit saw record participant numbers and revenue for the period from January through to June 2022. Close to 4000 participants from 104 events engaged in active recreation activities including canoeing, mountain biking and the ‘Keepit Kommando’ mud course.

A highlight for the centre was the delivery of free Recovery Camps to 17 schools from areas severely impacted by drought, flood, fire or COVID-19 border restrictions. Through a collaborative partnership between the Office, the Office for Regional Youth and Transport for NSW, the centre provided 594 participants a much-needed opportunity to have fun, socialise and take a mental break from the daily battles associated with recent natural disasters impacting regional NSW.

Several minor works projects were undertaken at Lake Keepit during 2021/2022. An upgrade to the centre’s top precinct was completed at the beginning of the financial year, delivering a modern fit-for-purpose facility allowing for greater flexibility in accommodating bookings from diverse client groups. At the end of 2021/2022, a bike pump track with an adjoining downhill mountain track bike trail was added to the Lake Keepit stable of activities. This has proven to be an exciting and popular activity that will assist in providing important pathways into mountain biking throughout the region.

Case Study



Western Region National Reconciliation Week Staff Event

A key action in the Office's Reconciliation Action Plan is to build relationships with Aboriginal and Torres Strait Islander peoples through celebrating National Reconciliation Week.

An all-staff event was held to raise awareness of Aboriginal history, culture and traditions among non-Aboriginal staff, build relationships and trust, and explore how staff can advance reconciliation together at the Office for Sport.

Staff from across the state gathered on Wiradjuri Country to mark this important week at our Lake Burrendong Sport and Recreation Centre. The event commenced with a warm Welcome to Country and smoking ceremony by local Aboriginal elder Paul West, followed by a performance from Wellington Public School Indigenous Dance Group, which was inspired by the flora in the area.

For afternoon tea, staff were challenged to a Koori Cook Off and competed to make the best damper over a bed of coals on a fire. Josh from Blakfit Fitness judged the competition and explained how Aboriginal peoples' deep connection to country has allowed them to use the environment around them to survive for many generations.

To end the day, staff battled it out in Traditional Indigenous Games while learning about the games' rich history shaping the games we love and play today!

It was an incredibly valuable day in which staff shared in the stories, culture and traditions of our oldest continuous living culture on earth. The Office of Sport aims to continue developing a greater understanding and appreciation of Aboriginal and Torres Strait Islander culture, build positive and respectful relationships with Aboriginal and Torres Strait Island people, and, importantly, work together to close the gap.



Greater Sydney

NARRABEEN

The Sydney Academy of Sport is located on the Sydney's Northern Beaches, positioned on the shores of the Narrabeen Lagoon. The centre provides a unique environment for residential programs, including school, community, and sports programs, whilst also hosting a range of community use and sporting access through the delivery of diverse sporting facilities.

Throughout 2021/2022, COVID-19 continued to impact the operation of the site and utilisation remained lower than pre-COVID-19 times. Despite this, many groups participated in a range of residential and non-residential programs including schools, community groups, training camps and outdoor recreation programs.

The centre facilities also continued to play a key role in providing elite and community sporting groups access to suitable training environments for their specific requirements. This included groups such as the Allambie Seals, the Manly Warringah Sea Eagles, NSWIS Canoe Sprint team and Manly Warringah Little Athletics, along with many other sporting groups who utilised the Academy as their home training base throughout the year.

As a well-suited environment to host groups for people with disabilities, the centre continued to provide access to facilities that enabled programs and camps for Cerebral Palsy Football, Blind Sports, Wheelchair Sports NSW/ ACT, Arthritis NSW, Tourette Syndrome Association, Westmead Children's Hospital Brain Injury Clinic, Haemophilia NSW and NSW Muscular Dystrophy.

During the reporting year, changes to Sydney Academy of Sport's business plan and management team were made. Consideration was given to how the business operations of the Centre could best support the outcomes of the Office's Strategic Plan and highlight the role it plays in contributing to the vision of Building Active Communities.

As part of this process, following a period of consultation with staff and relevant stakeholders, a

restructure was undertaken. This restructure has provided an exciting opportunity to shift the focus of Sydney Academy, build on the centre's strengths and potential, and contribute to more people in NSW being active.

Olympic Sport Venues

The Office is responsible for the management of several Olympic sport venues outside of the Sydney Olympic Park precinct, ensuring a continued legacy for the people of NSW following the Sydney 2000 Olympic and Paralympic Games.

Venue operations were impacted throughout 2021/2022 due to COVID-19 restrictions and natural disasters, with the Office working closely to enable as many events and activities to proceed throughout the reporting period.

SYDNEY INTERNATIONAL REGATTA CENTRE

The Sydney International Regatta Centre (SIRC) continues to be regarded as one of the best rowing and sprint kayak courses in the world. In 2021/2022, SIRC successfully delivered over 1200 sport, community and recreational events, hosting 33,090 participants and 23,970 spectators.

Showcasing the spectacular environment and views of Penrith Lakes, the lower Blue Mountains and surrounding parkland, SIRC hosted key national, state and regional events across the year, including:

- Rowing Australia National Camps
- Paddle Australia Sprint GP 2
- Western Sydney Marathon
- Paralympics Australia Multi Sport Talent Day
- Paddle NSW events (State Championships and two Sprint Series)
- Rowing NSW events (State Championships and four State Regattas)



- Dragon Boat NSW Regatta
- School Regattas (Independent Girls School Sports Association, St Joseph's, Kings/ Presbyterian Ladies College, AAGPPS Sculling Trials)
- Swimming NSW State Open Water Championships
- Swimming Metro South West Open Water Championships
- Regional School Cross Country Carnivals.

The venue also demonstrated its multi-use flexibility and took on an additional role throughout 2021/2022, providing facilities and spaces for film, tv and content production purposes to a variety of clients, including Amazon, Samsung, and local business groups. Some specific examples included:

- Drone demonstration rehearsals for 2022 VIVID Drone Show
- Movie location sets (Transfusion, starring Sam Worthington and Phoebe Tonkin)
- TV/web series location sets (Limitless, National Geographic/Disney+ series starring Chris Hemsworth; Class of '07, Amazon Prime TV Series; Darlene)
- Samsung Tokyo 2020 "Performance Enhancing Music" online and TV segment broadcast during 2021 Olympics in Tokyo
- Online promotional video scene location (Penrith Business Chamber).

Unfortunately, SIRC also felt the impact of both COVID-19 and flood events during 2021/2022. The centre was closed for 100 days due to COVID-19 and a further 116 days due to flood evacuation orders, further flooding and a blue green algae outbreak. These closures had a significant impact on the venue with 485 cancelled events including two international events, 17 national and 23 state based events.

SIRC continued to work closely with the NSW Government to maintain the site as a COVID-19

vaccination clinic, with NSW Health operating through from the beginning of the reporting period until the 28 October, when it was subsequently taken over by Laverty Pathology.

SYDNEY INTERNATIONAL EQUESTRIAN CENTRE

Originally developed for hosting the Sydney 2000 Olympic and Paralympic equestrian events, the Sydney International Equestrian Centre (SIEC) continues to provide facilities for a variety of disciplines across international, national, state, regional, and club level competitions.

The period of 2021/2022 saw COVID-19 and significant weather challenges affect the venue's business operations. COVID-19 lockdown restrictions forced the venue to close for public bookings from July to October with a return to business permitted from November 2021 in compliance with the public health orders.

Despite this, the venue hosted competitions, high performance clinics, training and education courses for a multitude of clients ranging from NSOs to SSOs and other horse societies and associations. This included Equestrian Australia, Equestrian NSW, Pony Club NSW, Riding for Disabled NSW and the Showhorse Council of Australia.

In 2021/2022, the venue hosted four international sanctioned events, six national, and nine state events on the Equestrian Sport Calendar. Key events included:

- Sydney CDLite Dressage Event
- Sydney International Three-Day Event
- Summer Showjumping Classic
- Grand National Saddle Horse Championships
- Southern Cross Show Horse Spectacular
- National Pleasure Horse Association
- Australian Arabian National Championships.

SIEC also hosted a range of broader community participation events across the year, including nine



zone school cross country running events, the Sydney KOI Fish Show and towing education courses. The venue provided a scene location for an Australian TV film shoot.

Equestrian Australia's athletes continued using the facilities in 2021/2022, participating in pre-export quarantine camps for Olympic and Paralympic Australian team members prior to their departure for the Tokyo 2020 Games.

Capital works projects completed in the reporting year to continue improving the sport safety, participant and visitor experience at the centre included rubber matting installed to 154 stables and a redesign and upgrade to parking areas for both accessibility and general parking.

In March of the reporting year the NSW Legislative Council Public Works Committee conducted an inquiry into the upgrading of the SIEC Indoor Arena. The Office fully cooperated with the Committee's inquiry, making both a submission and appearing at the Public Hearing. The Office is now awaiting the findings and recommendations report to be issued from the Committee.

SYDNEY INTERNATIONAL SHOOTING CENTRE

The Sydney International Shooting Centre (SISC) continues to support shooting sports from grassroots through to the highest performance levels, maintaining its status as one of the world's premier shooting facilities.

It is home range to 22 resident shooting clubs, two schools, and Airforce and Navy cadets, who all host regular weekly or monthly club activities/competitions.

Like many of the Office's centres and venues, SISC hosted a reduced calendar of events and bookings in the reporting year 2021/2022. COVID-19 restrictions on gathering numbers and both regional and interstate travel led to the cancellation of many events and trade shows and a reduction in the number

of participants able to attend and/or participate in those events that took place.

Whilst there was a 30% reduction from the previous year with regards to the number of people who attended the Venue in 2021/2022, SISC still played host to 17,580 individual casual and club shooters, 1,361 volunteers, and 2,838 visitors and spectators under COVID safe protocols.

Key events for the 2021/2022 period included:

- Three Day Shotgun Skeet Carnival
- Sydney Cup - Pistol
- Boxing Day DTL Shotgun Carnival
- NSW Amateur Pistol Association – Junior Championships
- NSW Smallbore & Air Rifle Association – Enduro
- Combined Metropolitan Pistol Clubs Competition

Local events included the monthly Mature-Age Pistol competitions and Cecil Park Clay Target monthly comps.

The popular Try Shooting program regained traction after being heavily impacted in the previous year. 558 participants joined the Venue's experienced supervisors for a safe and enjoyable introduction to the sport. This was a considerable increase on the previous year's 368 participants.

Capital works for SISC included the completion of the upgrade to the Venue's Wi-Fi and the commencement of the refurbishment of the shotgun clubhouse. These works will maintain and enhance the standards of participant and visitor experience.

2021/2022 also saw the introduction of the new point of sale system and the implementation of the online booking system. This has significantly improved the customer journey for participants in the venue and improved compliance with legislative requirements.



SOUTHERN HIGHLANDS REGIONAL SHOOTING COMPLEX

The Southern Highlands Regional Shooting Complex (SHRSC) is a purpose-built sport shooting facility situated in natural bushland in the Southern Highlands. The range accommodates all outdoor shooting disciplines that the Sydney International Shooting Centre is unable to, including 800m, 500m and 50m ranges.

Eleven shooting clubs from the Greater Sydney, Illawarra and Southern Highlands regions regularly use the complex on weekends, all of whom host weekly or monthly club activities/competitions.

In the 2021/2022 reporting period demand for usage of the Venue continued to increase. Across the year SHRSC hosted 3,924 individual casual and club shooters, 64 volunteers and 239 visitors and spectators, an overall increase over the previous year's attendee numbers.

Key events hosted included two NSW state team selection matches for Action Pistol, as well as the second SSAA Fly Shoot and a new event called Precision Rifle which attracted 100 participants over two days.

The new online registration implemented in 2020/2021 for casual use, and the online booking portal for events hosted, were well utilised and assisted with operational efficiencies.

DUNC GRAY VELODROME

Originally the track cycling venue for the Sydney 2000 Olympic Games, Dunc Gray Velodrome (DGV) is the only indoor velodrome in New South Wales. It is owned by City of Canterbury Bankstown Council and its operations currently managed by the Office of Sport under a three-year management agreement.

Early 2021/2022 saw the venue's bookings impacted by COVID-19 restrictions, with venue closure and reduced operations. However, operations did increase as restrictions eased and the Velodrome was able to host key events such as the NSW Championships

for Jnr U19, Elite and Masters and the annual TREK Sydney Cup on Wheels.

In May 2022, a significant community event was held at the Venue by Canterbury Bankstown Council, who hosted Australia's largest citizenship ceremony, welcoming 2,400 new citizens to the country.

AusCycling continues to be based at Dunc Gray Velodrome and uses the facility for training and racing and NSW members of the Australian Para-cycling team trained at the venue for the Tokyo Games. The track is also used by NSWIS, Bankstown Sports Cycling Club and other local clubs, with the velodrome infield utilised for roller-skating by the Sydney Roller Derby League.

The Office of Sport is developing a program of essential works and maintenance to ensure that the building is in a serviceable condition for future years.

Infrastructure Funding and Support

MULTI-SPORT COMMUNITY FACILITY FUND

The NSW Government committed \$200 million in the 2021/2022 Budget to the Multi-Sport Community Facility Fund. The Multi-Sport Community Facility Fund will see \$100 million in funding per annum over two years to support new and upgraded multi-sport and multi-use facilities, recognising the critical role local sport infrastructure plays in keeping communities healthy, active and connected.

In 2021/2022 Round 1 of the Fund resulted in over \$98 million being awarded to 38 projects that will be planned, designed and built to be inclusive of all members of the community. All projects are expected to be delivered by June 2025.

Projects funded through Round 1 of the program included \$5 million for AFL NSW/ACT towards the redevelopment of Henson Park which will create a

Case Study



Sydney International Regatta Centre Return of the Western Sydney Marathon

The Western Sydney Marathon, a community-based running event for people of all ages and abilities has been held at the Sydney International Regatta Centre since 2010. COVID-19 forced the cancellation of the event in both 2020 and 2021, and in 2022 flooding in the Nepean region and subsequent damage to the venue threatened a third cancellation of this much-loved event.

Leading into the event, ongoing rain hampered repair works and it was not until eight weeks out that the event could be confirmed. It was all hands-on deck preparing for the event to welcome the running community back, including designing and measuring alternate course routes to avoid damaged sections of the venue.

With many still cautious on travelling, most participants came from Western Sydney / Blue

Mountains postcodes, with nine of the events 'Legends' who have participated every year some of the first to sign up.

Come race day, the weather could not have been more perfect, with 724 runners of all ages and abilities were registered to participate across the five race distances on offer. Known for being a fast-flat course, 60.5% of participants indicated that it was their first time at the event.

On the day, the atmosphere was overwhelmingly positive. An event for the community, giant inflatable obstacles courses and performances by the Australian Army Band kept everyone entertained. Enthusiastic volunteers cheered runners on while providing them with refreshments along the course, and the voice of long-time commentator Matt Harris called each and every runner across the finish line.



universally inclusive multi-sport venue capable of hosting all levels of female competition.

CENTRE OF EXCELLENCE FUND

The Centre of Excellence Fund is a \$150 million program to support the development of integrated high performance training, administration and community facilities aimed at improving talent pathways and community engagement for all sporting codes.

The investment in Centres of Excellence will establish world-leading high-performance sporting infrastructure across the state and provide athletes and community groups with the best opportunity for success.

In 2021/2022, Round 1 of the Fund resulted in over \$60 million being awarded to six projects, with projects expected to be delivered by March 2025. A key requirement for funding was the inclusion of dedicated female programs and facilities to improve pathways for women and girls.

Projects funded through Round 1 of the program included \$15,000,000 to Disability Sports Australia for the Disability Sports Centre of Excellence, and \$12,508,750 to Lake Macquarie Council for the NSW Trampoline Centre of Excellence.

GREATER CITIES AND REGIONAL SPORT FACILITY FUND

The \$100 million Greater Cities and Regional Sport Facility Fund aims to improve sports facilities and active recreation spaces and enable more people to participate in sport and active recreation across metropolitan and regional NSW.

In 2021/2022, Round 2 of the Fund resulted in over \$45 million being awarded to 73 projects. This follows \$54 million being awarded to 91 projects as part of Round 1 in 2020/21. Projects are expected to be delivered by June 2023.

Projects funded through Round 2 of the program include the Blacktown City Beach Volleyball in

Glenwood Reserve (Blacktown City Council), and the upgrade of Harden Memorial Swimming Pool (Hilltops Council).

SURF CLUB FACILITY PROGRAM

The Surf Club Facility Program is part of the NSW Government's ongoing commitment to support the upgrade of local Surf Life Saving Club facilities across NSW and the vital role they play in the community.

The NSW Government has committed \$16 million to support the upgrade, restoration, or construction of surf lifesaving facilities across NSW over four years until 2024/25. The Program assists eligible Surf Life Saving Clubs throughout NSW to develop facilities that enable increased facility usage, improve safety and increase participation in Surf Life Saving.

In 2021/2022 there were 23 projects awarded funding to create fit-for-purpose facilities that will not only benefit the lifesaving volunteer force and surf club users, but also the wider NSW community.

In 2021/2022 completed projects from previous rounds of the program included the refurbishment of the of the Tathra SLSC Clubhouse, major capital works at Garie SLSC and accessible lifts at the Mona Vale & Kempsey Crescent Head SLSC.

OTHER INFRASTRUCTURE PROJECTS

The Office continued its investment and support of the planning and delivery for the National Rugby League Centres of Excellence and NSW Government Centres of Excellence grants programs.

These programs support the development of high performance training facilities, in addition to the integration of administration and community facilities, enhancing opportunities for community access and engagement and the talent pathways across sports, including rugby league, netball, AFL, football and rugby union.

In 2021/2022, two Centre of Excellence projects were completed, while construction continues on a



further six Centre of Excellence projects. The Office continues to work with these funding recipients in the delivery of their projects.

FUTURE NEEDS OF SPORT INFRASTRUCTURE STUDY 2021

In December 2021 98 Councils and 56 SSOs completed the Future Needs of Sport Infrastructure Study (FNOSIS) survey. The data collected from the survey will be used to understand the community sport and active recreation infrastructure priorities of Councils and SSOs across NSW.

Councils were asked for their top 10 priorities and SSOs their top 20. 910 Council projects were submitted, with a total estimated cost of \$6 billion. 546 SSO projects were submitted with a total estimated cost of \$3 billion.

INCLUSIVE FACILITY DESIGN AND INNOVATION FORUMS

In 2021/2022, the Office introduced a series of Inclusive Facility and Innovation Design Forums aimed at exploring how to create welcoming, inclusive environments that consider the full range of human diversity - ability, language, culture, gender, age and other difference.

There were four sessions run:

- Design for Place: Focussing on shaping public spaces to maximize shared value
- Designing Thinking: Focussing on processes that design teams use to understand users, challenge assumptions, redefine problems and create innovative solutions
- Designing for Women and Girls: Focussing on facilities that provide welcoming, inclusive, fit-for-purpose places to provide women and girls equal opportunity to participate as players, officials, spectators and administrators
- Design Innovation: Focussing on the 'design

innovation' for inclusive facilities to incorporate the needs of the widest number of people

A fifth forum is scheduled to run later in 2022.

Stadia Network Planning

SUBURBAN STADIUM BUSINESS CASE

The Office completed Final Business Cases for Penrith Stadium and Brookvale Oval. In December 2021 the Government announced the redevelopment of Penrith Stadium. The NSW Government is currently considering the final scope and location of the new Penrith Stadium. This work will be completed in 2022/2023.

Asset Management

Key achievements for the 2021/2022 reporting period with respect to the Office's asset management included:

- The completion of capital works and recurrent maintenance programs totaling \$13,054,967 for the 14 Sport and Recreation Centres and Olympic Venues.
- The progress made on the major project to develop a National Snowsports Training Centre at Jindabyne Sport and Recreation Centre. Stage 1 for a new high performance dry ski ramp and air bag was completed in November 2021 and is in operation whilst Stage 2 works began in April 2022 for the winter snow sports gym.

STRATEGIC ASSET MANAGEMENT

The Office of Sport optimizes the condition and performance of its built assets by:

- Adopting a strategic approach to asset management



- Preparing masterplans for its directly managed sport campuses
- Compiling an asset data resource to better inform asset planning and including reforming the asset register
- Developing Capital Investment Plans using life cycle costing models and asset condition surveys
- Managing the capital works programs and asset maintenance programs for Sport and Recreation Centres and Olympic Venues.

The total amount expended on capital works and recurrent asset maintenance at 14 Sport and Recreation Centres and Olympic Venues in 2021/2022 totalled \$13,054,967 and consisted of:

- Major capital works project of a National Snowsports Training Centre at Jindabyne Sport and Recreation Centre which expended \$1,869,025 from a project budget of \$7,550,000 that includes contributions from Snow Australia of \$1,500,000 and NSW Institute of Sport of \$150,000
 - Stage 1. High-performance dry ski ramp and air bag (completed November 2021)
 - Stage 2. Upgrade and additions to gym for winter snow sports (works underway April 2022)
- Minor capital works program across 39 projects for \$7,563,820
- Asset recurrent maintenance program of \$3,622,122.

In July 2021, the Office submitted an Attestation Statement and a Transition Plan with a Strategic Asset Management Plan to Treasury and Infrastructure NSW as required under the NSW Government Asset Management Policy for the NSW Government Sector.

The purpose of the Policy is to ensure Government assets support Government service delivery in the most effective and efficient way. This policy substantially correlates with the Office of Sport's own Asset Policy and its Strategic Approach to Asset

Management adopted in 2017.

Full compliance with the NSW Asset Management Policy is required by July 2024.

Works completed under the Strategic Asset Management Plan in the programs for asset maintenance and capital works at the centres and Venues are detailed in TABLES A, B and C.

TABLE A – Percentage of Maintenance Jobs by Category

Asset Maintenance	%
Planned	72
Unplanned	28

TABLE B - Amount Expended on Asset Maintenance, and Minor and Major Upgrades at Sport and Recreation Centres and Olympic Venues

Asset Maintenance - Capital Works	\$
2015/2016	12,738,513
2016/2017	11,314,594
2017/2018	20,204,738
2018/2019	16,239,170
2019/2020	9,324,447
2020/2021	16,385,765
2021/2022	13,054,967

ASSET MAINTENANCE AND CAPITAL WORKS PROGRAMS

The Sport and Recreation Centres and Olympic Sport Venues asset maintenance and capital works programs continued across all centres and venues throughout COVID-19, maximising the opportunity to access facilities while visitors were unable to attend. Key upgrades completed in 2021/2022 are outlined in TABLE C.



TABLE C – Capital Works and Maintenance

Centre/Venue	Works Completed
Berry Sport and Recreation Centre	Rectified rising damp and waterproofing issues in the student lodge accommodation. Improvements to the creek waterfront facilities. Procured a design and construct contractor to build a Bike Skills Track in 2022/2023.
Borambola Sport and Recreation Centre	Little Gobba Bridge replaced with compliant concrete path via alternative route. Refurbishment to the swimming pool complex - Stage 1 completed. Swimming pool filtration plant upgraded.
Broken Bay Sport and Recreation Centre	Portable water supply upgraded. Student lodges structurally upgraded. Designed and tendered dining hall improvements for construction in 2022/2023.
Jindabyne Sport and Recreation Centre	Administration building roof was relaced due to excessive leaks. Commenced design and construction of a maze program activity and construction continued into 2022/2023.
Lake Ainsworth Sport and Recreation Centre	Existing Wi-Fi network upgraded to include the northern area of the centre. Design works completed for new roof to the lakeside conference centre for construction in 2022/2023. Design also completed for new commercial dishwasher for the dining hall for construction in 2022/2023.
Lake Burrendong Sport and Recreation Centre	Design and planning for an upgrade to the potable water supply infrastructure.
Lake Keepit Sport and Recreation Centre	New mountain bike pump track constructed. Fire detection system upgraded -99% completed. New eight ensuite bathroom facility constructed and old amenities block demolished.
Milson Island Sport and Recreation Centre	Playing field upgrade close to completion and works will be finalised in 2022/2023. New water bottle refill station installed close to field.
Myuna Bay Sport and Recreation Centre	Centre formally closed in December 2019 and will be demolished and revegetated in 2022/2023. A new Sport and Recreation Centre will be built at Morisset on Lake Macquarie.
Point Wolstoncroft Sport and Recreation Centre	Dining hall decking replaced. Initial design and planning for eastern jetty, boatshed and new pontoon for development in 2022/2023.
Sydney Academy of Sport Narrabeen	Gymnasium roof replacement in progress and will be completed early 2022/2023. Designs in progress for dormitory dining hall kitchen, Stage 2 of covered walkway at motel and boat ramps.
Sydney International Equestrian Centre	Supply and installation of rubber matting to stables - Stage 1 completed. Roads upgraded. Lighting to indoor arena in progress and will be completed early 2022/2023 when parts arrive from overseas.
Sydney International Regatta Centre	Venue external floodlighting to P1 carpark upgraded. Access controls at Gate A upgraded.
Sydney International Shooting Centre	Shotgun range clubhouse being completely upgraded and refurbished - works to be completed in 2022/2023. New toilet amenities block and CCTV being installed at the shotgun range also for completion in 2022/2023.
Southern Highlands Regional Shooting Complex	Normal annual planned and unplanned maintenance program.
Global Portfolio Programs	Annual capital Provisions Program provided plant and equipment replacements to all centres. Annual recurrent Maintenance Program provided essential planned safety and compliance servicing and unplanned breakdown repairs and replacements to all centres.



NATIONAL SNOWSPORTS TRAINING CENTRE

The Office has worked with Snow Australia to establish the National Snow Sports Training Centre.

The centre is due for completion by the end of 2022. It will provide world-leading training facilities for off-snow daily training of athletes at the pre-elite, development and elite performance levels while continuing to provide access and services to the broader Jindabyne community.

The centre will provide indoor acro facilities, a performance gym, an outdoor park with a small 13ft, medium 23ft, large 39ft and extra-large 55ft jump with airbag landing and artificial snow inrun, a rail line and start gate.

These facilities will provide snow athletes with access to modern facilities well into the future.



03 Sector Sustainability



The sport and active recreation sector delivers valued services to millions of people. The sector includes more than 10,000 providers, ranging from not-for-profit organisations to private operators, with a workforce of close to 500,000, including both paid and voluntary roles.

While diverse, the sector is united in its passion to bring the value of sport and active recreation into people's lives. However, with this comes challenges, particularly in areas such as funding, technology, data, products and compliance requirements.

The Office of Sport supports the sector to meet these challenges and provides the tools to create a fair, safe and inclusive environment so that sport and active recreation can continue to grow in NSW.

Enhancing Sector Capability

CHILD SAFE FRAMEWORK

Over the course of 2021/2022, the Office continued to work with the NSW Office of the Children's Guardian (OCG), the lead agency for child safeguarding in NSW.

Under a new Child Safe Scheme that commenced on 1 February 2022 following amendments to the *Children's Guardian Act 2019*, a requirement is now in place for all sport and recreation organisations that provide services to children to implement Child Safe Standards. The Office is one of a selection of NSW Government agencies required to prepare a Child Safe Action Plan to outline how, over a four-year period, it will build sector awareness and capability with respect to Child Safe Standards and practice. Work has begun on drafting this plan with an expectation it will be finalised and approved for implementation by February 2023.

Across the year, the Office furthered its partnership with the OCG to develop sector-specific child safe training and resources, with over \$75,000 provided in 2021/2022. This included a suite of interactive eLearning modules, with 700 sector stakeholders completing the first module. A further four modules will be developed around those topics of most interest

to club officials and leaders as well as a suite of sector-specific animations and live action videos, targeted at various sector stakeholders.

ORGANISATIONAL HEALTH INITIATIVES

The importance of good governance, well managed financial administration, and sound organisational health has never been so visibly demonstrated with the dramatic and negative impact that major events such as the COVID-19 pandemic have had on the sport sector. For SSOs still impacted by the COVID-19 restrictions throughout 2021/2022, building and ensuring effective organisational health capability continued to be key.

The Office continued to support the sector through initiatives focused on sector sustainability. These included:

- Delivery of five governance and financial management webinars to 174 representatives of recognised SSOs
- Continued development and enhancement of the Running Your SSO resource, including the release of risk, crisis management and sport business recovery resources
- Development of the COVID-19 Recovery Support Tool, designed as a short term assessment tool to assist SSOs with insight on issues they should consider and actions they can take to support their recovery from the impacts of COVID-19.

Despite the ongoing disruption of COVID-19, the sector continued to build on its long-term organisational health gains since the first measure of its organisational health in 2017/2018. As identified in the 2021/2022 SSO Health Survey, 80 per cent of the sector was rated as having 'Sound Organisational Health or Above,' based on their own self-assessment. This was a one per cent increase from 2020/2021 and a 14.8 per cent increase from the inaugural survey in 2017/2018.

Following a review of SSO recognition protocols, a further four new SSOs were recognised by the

Case Study



Child Safe Sector Engagement Committee

In January 2022, the Office established a Child Safe Sector Engagement Committee to enable regular engagement with key stakeholders regarding sector needs, particularly with respect to the development of a Child Safe Action Plan by the Office.

Jointly chaired by the Chief Executive of the Office of Sport and the OCG, the Committee met three times in the period ending June 30. Members include peak sector organisations such as Sport NSW, Outdoors NSW, PCYC, YMCA and the Aquatics and Recreation Institute in addition to representation from SSOs and the Regional Academy network.

The Sector Engagement Committee was a valuable conduit to both disseminate information to the sector and to inform the Office of sector needs and issues. This included:

- Providing advice on awareness raising and capability building strategies to include in the Office's Child Safe Action Plan
- Giving direction on strategies for sector consultation on the Plan.
- Reviewing and supplying input on child safe sector resources being developed.



Office in 2021/2022 under the new SSO Recognition Program. These were Biathlon NSW, Sport Climbing NSW/ACT, Karting Australia (NSW) and Surf Life Saving NSW.

The Office continued to collaborate with Sport Australia on a variety of shared governance issues, including governance resources for all levels of sporting organisations.

Education and Support

COACHING AND OFFICIATING

Coaching and officiating support continued to be delivered to SSOs by the Office in 2021/2022 by way of workshops, training courses and networking events.

Despite COVID-19 Public Health Order restrictions impacting the opportunity to consistently deliver this support face-to-face, the Office found other suitable channels, including webinars and email where necessary. Training was delivered to 1,019 participants and included:

- Three presenter and assessor training courses
- Four mentor training courses
- Two correspondence training courses
- Five pathway coaches webinars
- Five high performing officials webinars
- Five state coaching directors networking meetings
- Five state officiating directors networking meetings.

Combined feedback survey results for all workshops, training courses and networking events showed an average attendee satisfaction rating of over 98%.

In addition to the work delivered at a State level, the Office also contributed to the development of new national coach development frameworks and the updating of national online general principles of

coaching resources. We also continue to engage with Sport Australia on coaching and officiating initiatives that have national impact.

MEMBER PROTECTION INFORMATION OFFICER WORKSHOPS

Member Protection Information Officers (MPIO) training is a Play by the Rules course comprising an online theory module as well as an online workshop delivered by the Office.

As part of our education support to the sector, the Office held 43 MPIO workshops attended by 311 participants during the reporting period 2021/2022. These workshops continue to receive positive feedback from attendees, with over 95 per cent of participants indicating the sessions prepared them well for the MPIO role, and that they are likely to take action in the area of member protection as a result.

Member Protection Information Officers (MPIOs) have an important part to play at all levels of sport by providing information about rights, responsibilities and available options to an individual wishing to make a complaint or raise a concern.

CHILD SAFE SPORT TRAINING

In consultation with SSOs and other industry stakeholders, the Office continued to refine its Child Safe Sport Training workshops to reflect best practice in implementing the NSW Child Safe Standards at a club level.

As part of this, the Office introduced an eLearning module that participants are now required to complete prior to taking part in the interactive online workshop component. The purpose of this module being to ensure that everyone has a base level understanding of child safe standards leading into the workshops.

The two hour interactive online workshop component focuses on facilitating practical information, discussion and ideas regarding safeguarding strategies to protect children from harm and abuse when participating in sport and active recreation.



The Office has also, in conjunction with the OCG, facilitated customised face-to-face training sessions for several SSOs. Over 2021/2022 the Office coordinated 10 sessions with 141 participants. An increase in direct engagement with SSOs will be a focus of the Office moving forwards to foster implementation and compliance across the sector of child safe standards.

SHOOSH FOR KIDS

The Shoosh for Kids winter campaign was held across NSW during May, with the Office working closely with sector partners, clubs, members and associations to promote positive spectator behaviour towards children.

The campaign saw a few new SSOs join the campaign, including Diving NSW, Fencing NSW and Baseball NSW, and in addition was supported by some of NSW's biggest sporting teams, including the Sydney Swans, NSW Swifts, Sydney FC, Western Sydney Wanderers and NSW Sky Blues (the women's State of Origin team).

In total, 416 participating clubs and associations signed up to the campaign, all of them receiving free Shoosh for Kids resources to share the message of keeping sport fun for junior players so they continue to play. Messaging took on a specific theme each week, focusing on the various areas where negative spectator behaviour can have an impact e.g. refereeing, coaching and volunteers.

Shoosh for Kids remains an important initiative of the Office in promoting positive sporting environments. It is critical to ensuring that our kids continue to have fun, be active and keep coming back to grassroots sport.

INCLUSION AND DIVERSITY FORUM

The Office continued its partnership with Play by the Rules to support the annual Diversity and Inclusion in Sport Forum held in October 2021. Along with a financial contribution of \$5,000, the Office provided promotional support to encourage people to register and attend. Once again, due to the uncertainties of COVID-19, the forum was delivered as a live stream panel discussion with over 250 participants.

The forum theme was Looking Towards the 2032 Olympics – what steps does Australia need to take towards a more diverse and inclusive environment? Ten speakers across two separate sessions focused on the topic of Multicultural and Indigenous Australia, sharing valuable information and experiences across a variety of backgrounds.

The forum received positive feedback. Following a post-event evaluation, the stakeholders that drive the forum made a decision to formalise the group, creating the Diversity and Inclusion in Sport Alliance (DISA). A national alliance of diversity and inclusion professionals, the group, which includes the Office, seeks to work collaboratively to promote diversity and inclusion in sport and create a cohesive and welcoming sporting community throughout Australia.

FAR WEST COACHES NETWORK

The Western Coach (the Network) is an initiative of the Office that provides support, guidance and development to highly valued volunteers that contribute to the sector.

It offers access to learning opportunities across the region without the additional costs and barriers associated with transport, developing the skills of coaches, parents and athletes through the delivery of webinars and information sessions for sports within the Western Region.

In addition to providing learning opportunities, the Network also connects coaches and provides a platform throughout the Western Region to share knowledge, ideas, experiences, success stories and receive support from each other.

The Network has raised awareness of coach development opportunities and further education provided by local academies such as Northern Inland Academy of Sport and Far West Academy of Sport.

The Network currently brings together 62 coaches across 22 different sports and continues to work within the region to assist sport to maintain a safe environment for all.



Regulation

COMBAT SPORTS AUTHORITY

The Combat Sports Authority of NSW (the Authority) is constituted by the *Combat Sports Act 2013*. The Authority is a NSW Government agency.

Roles within the Office provide secretariat, administrative and regulatory support to the Authority through a service level agreement.

In accordance with the Act and the Combat Sports Regulation 2014 (NSW), the Authority has the following functions:

- Supervise and regulate professional and amateur combat sport in NSW
- Advise the Minister on matters related to combat sports and the Act
- Promote awareness of issues relating to combat sports.

As at 30 June 2022, there were 4,487 combatants and 1,062 industry participants and promoters registered under the Act.

The Authority granted 75 permits to hold combat sport contests in 2021/2022. The number of permits granted in 2021/2022 was affected by the impact of NSW Public Health Orders limiting and, in some instances prohibiting, gathering and travel because of the COVID-19 pandemic.

COMBAT SPORTS ACT REVIEW

The Combat Sports Authority made recommendations to the Minister for Sport arising from the second phase of its review of the Act to further promote the health and safety of combatants and improve the regulation of combat sports in NSW.

The Office led a consultation with the industry on these recommendations in the first half of 2021 and finalised proposals for Government consideration.

A Bill to amend the Act in line with these proposals is being drafted.

The NSW Government remains committed to achieving the appropriate balance between the protection of combatants and providing a framework that supports the continued growth and maturity of the sector in NSW.

REVIEW OF THE MOTOR VEHICLE SPORTS (PUBLIC SAFETY) ACT 1985

The review of the Motor Vehicle Sports (Public Safety) Act 1985 was initiated in early 2019/2020, with consultation involving a wide range of motor sport industry stakeholders.

The Office consulted with peak industry bodies and developed a detailed regulatory scheme, which will involve the accreditation of eligible major industry groups to work as regulatory partners.

These proposals are with Government for consideration and amending legislation has been drafted.

The Office continues to grant licenses under the Act to hold motor vehicle race meetings on specified grounds through delegation of the Minister for Sport.

MOTOR VEHICLE RACING GROUND LICENSING

The Office, under delegation from the Minister, administers the Motor Vehicles Sports (Public Safety) Act 1983. The Office's principal function under this Act is issuing licenses that authorise the holding of motor vehicle race meetings at the motor vehicle racing ground specified in the licence.

This licensing function relates solely to the safety consideration of whether the track is suitable for motor vehicle racing, on the advice of one of the seven sanctioning bodies recognised by the Office.

As at 30 June 2022, there were 119 current motor vehicle racing ground licences issued by the Office under the Act.

MAJOR MOTOR SPORT EVENTS

Historically, NSW has had several Acts to allow major motor racing on public roads.

The *Motor Sports Event Act 2022* was legislated in 2021/2022. It repealed the *Mount Panorama Motor Racing Act 1989*, the *Motor Racing (Sydney and Newcastle) Act 2008*, and the *Motor Sports (World Rally Championship) Act 2009*, which allowed for such racing but only in certain locations.

The new Act allows such races more broadly in NSW, enabling the sport to deliver benefits for regional economies.

Regulations will be drafted to provide specific provisions to facilitate racing at Mount Panorama and the Newcastle 500 in 2023.





04 Partnerships and Investment



Partnerships and robust investment decision-making are critical to bringing more resources and expertise to projects, enabling new solutions, and providing more sport and active recreation opportunities.

The Office of Sport has a key role in managing government investments, coordinating partnerships and providing the evidence base to ensure value for money.

By supporting and collaborating with a range of partners to work together and deliver mutually beneficial outcomes, the Office ensures that sport and active recreation continue to contribute towards a broader range of government priorities and create greater benefits for everybody in NSW.

Her Sport Her Way

HER SPORT HER WAY YEAR THREE ACTION PLAN

In 2021/2022, the Office delivered its third annual action plan containing actions and deliverables for implementing the four-year Her Sport Her Way strategy (2019-2023).

The Year Three Action Plan set a clear priority for advancing women leaders, encouraging adolescent girls to stay in sport, recognising and celebrating women leaders in sport, developing event legacy initiatives from major women's sporting events and prioritising funding for female-friendly facilities in NSW. Key actions included:

- Supporting SSO boards to achieve inclusive cultures and investing in women's leadership projects
- Investing in legacy initiatives in NSW for the 2022 FIBA Women's Basketball World Cup
- Running the third annual Her Sport Her Way Awards to recognise and celebrate achievements of women and girls in sport
- Delivering a Keep Girls in Sport Think Tank to support the retention of adolescent girls in sport.

Further actions and initiatives delivered in year three of the strategy are outlined below.

HER SPORT HER WAY AWARDS

The third Her Sport Her Way Awards were announced on 11 March, 2022 during the week of International Women's Day celebrations. The awards recognise and celebrate the achievements of leaders in women's sport and shine a light on gender equity across the sector.

Awards are presented across five categories. This year saw joint winners take out the major Her Sport Her Way Champion category. Award winners were:

Champion

Chloe Dalton OAM
Olympian, The Female Athlete Project, Change Maker

Casey Dellacqua
Olympian, NSW Women and Girls Lead, Tennis NSW

Young Achiever

Gemma Burns
Club Services Officer NSW/ACT, Australian Sailing

Local Champion

Vikki Weston
Founder, She SUPs

Outstanding Organisation

Surfing NSW

Trailblazer

Karen Dalton
Olympian, General Manager Sydney Flames

Tyan Taylor
Paralympian, Board Member, Coach, NSW Goalball

Molly Taylor
Professional Rally Driver, Extreme E Champion

Sarah Stewart
Paralympian, Director, Wheelchair Sports NSW/ACT

Case Study



Trendspotter Forum

Over 120 representatives from women's sport and business attended the Her Sport Her Way Trendspotter Forum at the Sydney Theatre Company on Friday 11 March 2022, during the week of International Women's Day celebrations.

In a period where brands are increasingly being held accountable for showing social value and embrace equity, the forum set about showcasing the opportunity for purpose-based connections that women's sport presents.

The forum facilitated new thinking by bringing

together the latest evidence, case studies, and learnings from sporting codes, brands, corporates, media, and government to map and align values between brands and women's sport providers.

The line-up included over 20 speakers from across the sport, media and commercial industries.

One of the key takeaways was that women's sport is providing genuine and meaningful ways to connect with audiences over the long-term. As athletes and teams reach new heights, so too do brands that partner with them.



DAUGHTERS AND DADS ACTIVE AND EMPOWERED

Under a continuing partnership with the University of Newcastle, the Daughters and Dads Active and Empowered Program continued its trajectory of success. Despite COVID-19 restrictions interrupting program delivery throughout the latter part of 2021, 10 programs were successfully run by the Office during Term 1 and Term 2 of 2022. Two hundred and sixty-two participants benefited from the programs delivered directly by the Office across eight different NSW locations.

Through a new partnership with Gymnastics NSW, Daughters and Dads programs were run for the first time in Term 2, 2022 at Bankstown PCYC, Leray Rhythmics Balmain and Spaghetti Circus Mullumbimby.

Partnerships with Cricket NSW, Cricket Australia and Basketball NSW to deliver sport-specific variants of the programs continued to evolve with program resources fully developed.

A total of nine facilitator training sessions were held during 2021/2022 with 56 new facilitators trained for the program.

Program impacts continue to demonstrate improvements in sport skills for daughters and stronger bonds between daughters and their fathers/father figures.

HER SPORT HER WAY GRANTS

In 2021/2022, the NSW Government invested over \$201 million in initiatives to support women and girls in sport.

In its third year, the Her Sport Her Way Grant program provided \$650,000 to 20 SSOs for 24 projects that aim to explore and test new ideas and methodologies with the objective of increasing female participation, promoting leadership and building cultures of diversity and inclusion.

This round included a particular focus on initiatives that targeted adolescent girls, following emerging data on the impacts of COVID-19 on girls' mental health and participation in sport, and the need for innovative solutions to encourage adolescent girls to stay in sport.

SSOs benefiting from the funding in 2021/2022 included Athletics, Australian Football League, Basketball, Cricket, Diving, Fencing, Football, Gridiron, Gymnastics, Hockey, Motor Sport, Parachute, Rifle Shooting, Rugby League, Sailing, Tennis, Triathlon, Volleyball, Water Polo, and Wheelchair Sports.

The annual evaluation by Sydney University's SPRINTER group found that funding under previous rounds of the program had a significant effect on increasing organisation capacity, particularly with planning, development, and evaluating programs.

Other investment included:

- \$41.17 million in Active Kids vouchers redeemed by girls to support the cost of participation in sport
- \$158.1 million for 58 infrastructure projects that included facility components specifically intended to increase female participation under the Centres of Excellence Fund, the Greater Cities and Regional Sport Facility Funds, and the Multi-Sport Community Facility Fund
- \$630,810 for projects by grassroots clubs for female participation
- \$600,000 to continue the scale up of the award-winning Daughters and Dads Active and Empowered Program
- \$200,000 to the Minerva Network to increase opportunities for athlete development and mentoring, and to increase female leaders on sport boards.

Case Study



Sport NSW Female Leadership Program

In July 2021, the Office entered into an 18-month partnership with Sport NSW to increase capacity within the sector through more diversity in leadership and boards.

This consists of three components: gender inclusive boards training to SSO boards and executives, access to training for aspiring female directors and leaders, and increasing awareness of good governance at the community sport level.

The Female Leadership Scholarship recipients were announced in April 2022 with eight successful applicants for the Chief Executive Women Leaders Program. Two full scholarships and one part-scholarship were also awarded for the Australian Institute of Company Directors course.

Ongoing mentoring and networking opportunities for successful recipients are provided.



GAME CHANGERS ADVISORY COMMITTEE

The Game Changers Ministerial Advisory Council was established in December 2021 by the Minister for Sport to provide strategic advice on how to fast-track women to take part in all levels of sport, both on and off the field. It met twice in 2021/2022 with a focus on women in sport governance and leveraging investment in women's sport.

The Council forms part of the NSW Government's women in sport strategy, Her Sport Her Way and the Office provides the secretariat for the Council as part of its role in delivering the Her Sport Her Way strategy.

The Game Changers Ministerial Advisory Council is chaired by Christine McLoughlin AM, Chairman and Co-Founder of the Minerva Network and Chair of Destination NSW. Other Council members are:

- Stephanie Brantz, Chair Sports Diplomacy Advisory Council (DFAT), Director Football NSW;
- Louise Sauvage OAM, Paralympian, High Performance Coach (NSWIS)
- Matthew Cull, Partner (Hall & Wilcox)
- Amy Duggan, Former Matilda, Director Football Federation Australia, Director Venues NSW
- Phil Kearns AM, Former Wallabies Captain, Executive Director RWC 2027 Bid (Rugby Australia)
- Marcia Ella-Duncan OAM, Former Australian Diamonds netballer, Principal Consultant (Marcia Ella Consulting)
- Dianne Everett, General Manager, Brand & Social (Commonwealth Bank)
- Monique Harris, Digital Sales & Marketing Advisor.

10 World Cups in 10 Years

WORLD CUP EVENT PLANNING AND COORDINATION

In July 2018, the Premier announced that the NSW Government would bid for 10 World Cups in the next 10 years, and proposed to contribute \$1 billion to the NSW visitor economy.

NSW secured the 10th and 11th World Cups targeted as part of the 10 World Cup initiatives with the announcement by World Rugby on 12 May 2022 that Australia will host the 2027 Rugby World Cup (men's) and the 2029 World Cup (women's). While decisions relating to the Host cities and match schedules for the Rugby World Cups are still to be finalised, the NSW Government support of the bid, led by the Office and Destination NSW and in collaboration with Venues NSW, was instrumental in Rugby Australia's successful bid.

With COVID-19 international travel restrictions and public health measures in place for the first half of the year, Office staff worked tirelessly with the industry to navigate these challenging times. The Office provided significant support to those teams and organisations navigating both international and state border restrictions, in particular Olympic and Paralympic teams with respect to the quarantine requirements for returning athletes from Japan.

The Office also maintained its focus on building a strong forward calendar of world-class international sporting events to be hosted by NSW in 2022 and beyond. Throughout the year, the Office worked closely with local organising committees and numerous other NSW Government Agencies to support operational planning of World Cup events, including those previously postponed as a result of COVID-19 and now scheduled for 2022 and 2023.

The current status of the 10 World Cup events is detailed in Table D.



TABLE D - 10 World Cups in 10 Years Event Status

Event	Scheduled Year	Status
Rugby League Nines World Cup	2019	Delivered
ICC Women's T20 World Cup	2020	Delivered
ATP Cup	Annual	2020 & 2022 delivered
		2021 moved to Melbourne
		2023 Finals secured
ICC Men's T20 World Cup	2022	Secured, postponed to 2022
World Athletics Cross Country Championships	2023	Secured, postponed to 2023
UCI Road World Championships	2022	Secured
FIBA Women's Basketball World Cup	2022	Secured
FIFA Women's World Cup	2023	Secured
Netball World Cup	2027	Secured
Rugby World Cup	2027	Secured for Australia. Host cities to be determined
Rugby League World Cup	2029	Bid process not yet commenced

LEGACY INITIATIVES

A critical objective of hosting major events is creating a long-term benefit for host cities, the community and the sporting sector. To meet this objective and ensure the benefit is spread throughout the communities of NSW, the Office supported a range of major event legacy initiatives in 2021/2022.

The NSW ATP Cup Tennis Legacy Fund in 2021/2022 provided funding to 24 projects in its third and final round. Fourteen infrastructure projects and 10 participation projects totaling over \$350,000 worth of grants were awarded. Additionally, the legacy fund supported programs delivered by Tennis NSW to increase engagement with communities from diverse backgrounds, support volunteers and upskill facility managers.

The FIBA Women's Basketball World Cup Legacy Program, executed in partnership with Basketball NSW, delivers sport development, female-specific participation programs, female leadership programs, and indigenous participation programs as well as

better access to participate in basketball for residents in regional and remote areas of NSW. One of the early success stories is the female scholarship program, which has supported 236 athletes, coaches, officials and administrators in its first year.

In 2021/2022, the third and final round of the Wollongong 2022 Legacy Partnership Program provided \$220,000 in funding to 12 organisations to support cycling initiatives in the Illawarra region and the legacy plan for the event. The legacy program also continued to support AusCycling's rollout of its pilot Ride Nation - an introductory program for school-aged children in the Illawarra.

Also in 2021/2022, a \$10 million NSW Football Legacy Program was announced. Aligned to the role NSW will play as host to several of the FIFA Women's World Cup 2023™ matches, the program will support football at all levels through the construction of new community facilities, participation initiatives, high performance, leadership and development programs as well as tourism and international engagement.

Case Study



Wollongong 2022 UCI Road World Cycling Championships Legacy Partnership Program

The NSW Government committed \$760,000 over three years to support legacy initiatives for the UCI Road World Championships.

With the support of the Office, Wollongong 2022 established a Legacy Committee with representation from key AusCycling stakeholders, Office of Sport, Wollongong City Council, and the Wollongong 2022 Local Organising Committee which set about developing a Legacy Plan. The Legacy Plan took into account the strategic objectives of each of the partners and identified seven themes as focus areas, including sport, transport, education and tourism.

The key outcome for the Legacy Plan was to achieve the UCI Bike City label for Wollongong. In early 2021, Wollongong achieved the designation in recognition of its long-term commitment to cycling.

Initiatives supported through the Legacy Partnerships program (including the Ride Nation pilot program and Wollongong City Council's Cycling Strategy) in addition to NSW Government and Wollongong City Council investment in cycling infrastructure, contributed to this outcome.



Strategic Partnerships

PEAK BODY FUNDING AND PARTNERSHIPS

In 2021/2022, the Office continued to provide funding and support to Sport NSW and Outdoors NSW/ACT to assist them in undertaking their functions as peak bodies for the sport and outdoor active recreation sectors.

Sport NSW receiving \$250,000 in funding during 2021/2022, which supported the organisation to provide programs for the sport sector, including:

- Delivery of forums and engagement with local councils
- Regular briefings to the sector on key issues
- Workshops and forums on current issues
- Education and training for sporting organisation boards and staff.

Sport NSW also received \$250,000 funding approval to increase smaller SSO capacity to implement governance and administrative enhancements that address key organisational health needs. The Office provided \$35,000 for Sport NSW's annual Champions of Sport Awards 2022.

Outdoors NSW/ACT received funding of \$95,000 in 2021/2022, which enabled it to undertake a range of initiatives to:

- Increase participation in outdoor recreation, including for Active Kids voucher providers
- Deliver and coordinate professional development forums and events
- Promote standards and guidelines for conduct and risk management in the delivery of outdoor activities.

Outdoors NSW/ACT received an additional \$20,000 for a marketing campaign to promote people re-engaging with the sector following the initial COVID-19 lockdown.

PLAY BY THE RULES

The Office continued its long-standing support of Play by the Rules (PBTR) contributing \$20,000 in addition to in-kind support for projects and campaigns. A national program designed to encourage safe, fair and inclusive sport, PBTR is a collaboration between all states and territories and Sport Integrity Australia (SIA).

PBTR primarily comprises a website (playbytherules.net.au) and provides access to many resources, including a suite of 11 online courses covering important topics such as child protection, harassment, discrimination, member protection, complaints, integrity and inclusion. These online courses are all hosted via the SIA eLearning hub, with a total of 1,152 course completions in 2021/2022 from participants in NSW.

SNOWY MOUNTAINS SPECIAL ACTIVATION PRECINCT

The Snowy Mountains Special Activation Precinct (Snowy Mountains SAP) was announced by the NSW Government in November 2019. Snowy Mountains SAP investigation area covers over 70,000 hectares, focusing on the Jindabyne town centre and areas of high tourism interest within Kosciuszko National Park. Snowy Mountains SAP will leverage the region's environmental, cultural and landscape attributes and establish Australia's alpine capital as a resilient year-round tourism destination.

The Jindabyne Sport and Recreation Centre has been identified as a catalyst sub precinct for sport and education. There has been significant progress throughout the year, with the masterplan being approved prior to the end of the 2021/2022 financial year. The site is beginning to unfold as per the Sub-Precinct Plan with the TAFE Connected Learning Centre beginning construction and Biathlon NSW planning the delivery of the Roller Ski / Cycling Criterium track and Laser Biathlon Range.

Staff from the Office continue to be heavily involved with the Snowy Mountains SAP project and remain engaged with the NSW Government Project Control



Group. Regular meetings with future site partners have been facilitated to streamline the delivery of the plan and the Office staff continue to provide strategic input into the sport and education precinct master plan.

SPRINTER

2021/2022 was the final year of the three-year SPRINTER (SPort & Recreation INTervention & Epidemiology Research) partnership between the Office of Sport and the Prevention Research Collaboration at the University of Sydney.

In the course of the partnership, SPRINTER has contributed to programs through research and evaluation, including Active Kids and Her Sport Her Way. A highlight of 2021/2022 was the completion of the three-year outcome evaluation of the Active Kids program.

In addition to contributing to Office of Sport programs, research outputs from the partnership have been published in high quality, peer-reviewed academic journals. Key research outputs published in 2021/2022 include:

- Reilly, K., Bauman, A., Reece, L. *et al.* Evaluation of a voucher scheme to increase child physical activity in participants of a school physical activity trial in the Hunter region of Australia. *BMC Public Health* **21**, 570 (2021).
- Virgona N, Foley BC, Ryan H, Nolan M, Reece L. 'One hundred dollars is a big help, but to continue, it's a challenge': A qualitative study exploring correlates and barriers to Active Kids voucher uptake in western Sydney. *Health Promot J Austr.* **33**, 7 (2022).

OTHER STRATEGIC PARTNERSHIPS

In 2021/2022, the Office entered into a number of strategic partnerships to further strategic priorities that focus on increasing participation and leadership of underrepresented groups.

The existing partnership with the Minerva Network

to support female athletes and leaders was expanded to include a specific initiative on Women in Sport Governance. It's objective was to provide a pipeline of well-qualified businesswomen to serve as Directors on sporting organisations. This work links with the Office's ongoing partnership with Sport NSW with regards to women in sport leadership and increasing the number of gender-inclusive boards.

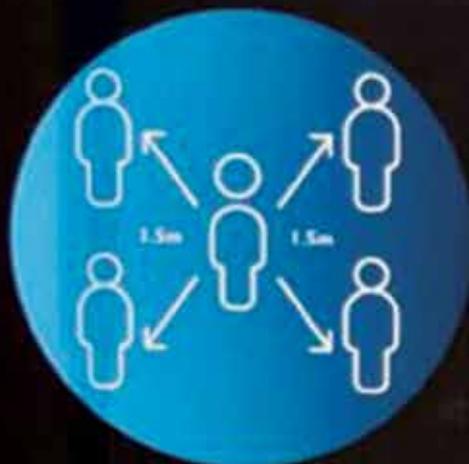
The Office also continued to partner with AUSTSWIM NSW to support ongoing training and professional development opportunities for those wishing to enter the aquatic industry as a Teacher of Swimming and Water Safety.

In 2021/2022, professional training opportunities focused on skills to deliver culturally appropriate learn to swim programs to people from multicultural communities. Opportunities also targeted improving career pathways for multicultural community members to become accredited swimming and water safety teachers.

At the completion of the training program, newly trained swimming teachers were considered for employment opportunities across five aquatic facilities in the Sydney region, increasing the diversity of aquatic staff across the industry.

PROTECT OUR SPORT PROTECT EACH OTHER

Guidance for a safe return to competition



Maintain social distancing
at all times



Follow public health
guidance for hygiene



Do not travel to competitions
if you are feeling unwell



Use your own equipment for
horse and rider



EQUESTRIAN
NEW SOUTH WALES

For further advice visit
www.nsw.equestrian.org.au

05 Support for the Sector



2021/2022 was a challenging year for the sporting sector. The impact of COVID-19 continued to be felt as, while restrictions eased, outbreaks continued to negatively influence operations and participant numbers.

For many, these impacts were further compounded by the disastrous weather and floods that impacted several parts of NSW. Many sport and recreation facilities experienced extensive damage, with sports training sessions and competitions significantly interrupted.

The Office played a critical role in supporting the sector to adapt and recover through the delivery of grant funding programs, ongoing communication and the provision of resources.

COVID-19 Response

COMMUNITY SPORT RECOVERY PACKAGE

In 2021/2022, the Office assisted and supported SSOs in administering the Grassroots Sport Fund payments provided under the Community Sport Recovery Package. Grants of up to \$1,000 were available for eligible clubs. The Office paid \$8.6 million to 95 SSOs for distribution to eligible clubs.

The Office provided funding via the Sport and Recreation Support Fund to SSOs, PCYC NSW, Surf Lifesaving NSW and YMCA NSW to support these organisations to recommence sport and recreation activities in 2021/2022.

Ensuring business continuity was a key objective of Community Sport Recovery Package. Feedback from SSOs was very positive in relation to the funding provided them. They noted the assistance the funding gave them by making sure they were well placed to support a return to sport for their communities.

The Office also delivered the COVID-19 Cross Border Sport Fund, offering grants of up to \$1,000 for eligible clubs in border regions based in NSW but

affiliated with an SSO from another State/Territory and therefore not eligible in the initial round.

SPORT AND RECREATION RECOVERY AND COMMUNITY REBUILD PACKAGE

The \$25 million Sport and Recreation Recovery and Community Rebuild Package was part of the Government's broader COVID Economic Recovery Package announced in October 2021. As well as the Community Sport Recovery Package, this included:

- \$1 million for the Outdoor Active Recreation Marketing Support Program to support the sector to promote participation in activities throughout NSW
- \$600,000 for a new Regional Athlete pathways program focused on talent, coaching and athlete performance in regional NSW
- \$600,000 for Active Fest sport days to partner with sports to engage with local communities and deliver "come and try" days
- \$500,000 funding to Sport NSW to deliver additional Activate Inclusion sport days for people with a disability in Regional NSW and South West Sydney
- \$1.5 million for Holiday Break Camps for children in regional NSW and areas impacted by COVID-19.

INFORMATION AND RESOURCE SUPPORT FOR THE SECTOR

During 2021/2022, the Office continued to provide information, advice and resources to support the sector to build its capabilities to respond and recover from the impacts of COVID-19 on operations and delivery of community sport. This included:

- Delivery of six webinars to over 174 participants on topics such as governance, crisis and business recovery, diversity, building resilience, board evaluation and legal obligations



- Continual updates of the Office's Community Sport Resource Library to provide information on financial and other assistance available to NSW sector organisations impacted by COVID-19
- Facilitating five ministerial sector videoconferences in addition to 27 COVID-19 sector update EDM communications to keep the sector updated as restrictions changed and new information was released.

The dedicated inbox set up by the Office in the previous year was maintained and organisations could continue seeking advice via this inbox, complemented by ongoing and timely updates on the Office's website.

The Office continued to maintain a close working relationship with other government agencies, providing advice on sector issues and coordinating timely responses to enquiries.

The Office also carried on assisting NSOs and professional sporting teams in the coordination of quarantine and event hosting requirements, including the return of athletes and staff from the Tokyo Olympic and Paralympic Games.

Disaster Relief Response

FLOOD RECOVERY PROGRAM

The \$55 million Sport Infrastructure Recovery Fund was announced in May 2022 in response to the February-March 2022 floods and storms that had a devastating impact on communities across NSW with considerable impact on the sport and recreation sector. Sport and recreation facilities experienced extensive damage, with sports training sessions and competitions significantly interrupted.

The fund aims to support the repair and reconstruction of flood-damaged community sporting facilities and build in future resilience

measures. The funding is a key recovery measure designed to complement existing support measures.

Funding will be staged across the 2022/2023 financial year. Highly impacted local government areas in the Northern Rivers and Hawkesbury area the first priority.

LAKE AINSWORTH UTILISATION

In February 2022, unprecedented rainfall caused catastrophic flooding across large parts of the Northern Rivers region, leaving many people homeless and communities isolated from services. The Lake Ainsworth Sport and Recreation Centre was activated as an emergency evacuation centre to support the immediate response to the flood events, including being used as a helicopter take-off and landing pad, and a coordination centre for colleagues at Resilience NSW, Department of Communities and Justice, and Police Officers from the Dubbo region.

The centre was then transitioned to temporary housing for 18 families left homeless by those floods, and staff on site had to quickly pivot from their usual day-to-day running of a sport and recreation centre to making up rooms and beds, preparing meals and in some instances running simple errands for those guests.

Further heavy rain events at the end of March caused localised flooding of Lake Ainsworth itself. This impacted critical on-site infrastructure forcing closure of the centre and the evacuation of those community members being temporarily accommodated there. Despite efforts to remove excess water from the centre as quickly as possible, the Office was unable to resume its provision of temporary housing by the end of June.

An agreement with the Department of Communities and Justice regarding the provision of temporary housing to the local community is in place until 31 January 2023.





06 Our Corporate Services



EXECUTIVE AND MINISTERIAL SERVICES

The Executive and Ministerial Services (EMS) branch sits within the Office of the Chief Executive and consists of three primary functions – executive and ministerial support, legal services and a grants unit.

Responsibility for executive and ministerial support includes briefing and correspondence requests, Cabinet submissions and Parliamentary advice between the agency and the Minister's office, right to information access, complaints handling and privacy.

Legal services delivered by the branch includes legal advice in support of the agency's operations, including contracts, interpretation and amendment of legislation, and litigation.

Administration of funding and grants across the various Office of Sport grant programs is the responsibility of the grants unit, which has seen a significant increase in workload with the introduction of several new grants over the past two years.

In the reporting year 2021/2022 there were three Standing Order 52 requests received.

GRANTS

Each year, the Office provides significant funding to the sport and recreation sector in government grants to nurture sporting talent, help build sports facilities and develop the industry as a whole. This funding has been particularly critical to the support and survival of the sector over the past year given the continued impact of COVID-19 and recent devastation caused by the flood disasters.

In 2021/2022, the Office facilitated 14 funding programs, including the establishment of the new Centre of Excellence and Multi-Sport Community Facility Funds, the continuation of the Community Sport Recovery Program and acquittal of past grant programs as projects were completed. At the end of the reporting period, the Office was responsible for more than approximately 2,000 funding agreements across all programs, 1420 of these new and executed in 2021/2022.

The Office continues to acknowledge the exceptional circumstances the sport and recreation sector has experienced. It has worked with grant recipients to accommodate all reasonable requests for variations where COVID-19 or severe weather events disrupted project delivery timelines.

AUDIT, RISK AND GOVERNANCE

The Office is committed to ensuring good governance, risk management, compliance with legislation and other external accountabilities to assist it with fulfilling its strategic objectives.

The Office fully attested to compliance with Treasury Policy TPP20-08 *Internal Audit and Risk Management Policy for the General Government Sector*. The Office Audit and Risk Committee operates under a shared arrangement with the State Sporting Venues Authority and also provides governance oversight for the Combat Sports Authority of NSW.

The internal audit function includes the role of the Chief Audit Executive, who reports directly to both the Chief Executive and the Chair of the Audit & Risk Committee.

Internal Audit Program

The Office maintains an effective internal audit function. It provides an independent, objective assurance and advisory service to improve operations. A flexible, agile, and risk-based internal audit plan was developed with the Office's internal audit provider (KPMG) to respond to changing business needs.

Four internal audits were conducted during 2021/2022 in the areas of human resource management, fraud and corruption, acquittal of grants funding, and procurement.

The result is improved management systems, compliance with legislation, better accountability, improved internal controls as recommendations from these audits are implemented.

Risk Management

The Office is committed to the proactive management



of risk as an essential element of good corporate governance.

To support increased risk maturity, culture and capability across the Office, further improvements were made in 2021/2022, including the systemisation of risk and governance registers, improved reporting, and the progressive roll-out of additional risk training.

The Office continues to identify and respond to emerging risk areas e.g. climate risk, and regularly assesses the effectiveness of controls in response to changing and increased cyber threats.

Policy Governance

The Office has continued to adapt to the changing COVID-19 landscape, introducing several policies to improve controls, ensure continuity of service delivery, and provide a safe workplace. To strengthen governance and controls, updated finance and information technology policies were released in 2021/2022 in accordance with legislated requirements.

The Office attested to and effectively met government conformance requirements and other key compliance obligations (refer to appendices for more information).

PROCUREMENT

The Office is committed to ensuring value for money in its procurement of goods and services while being fair, ethical, and transparent in procurement activities.

The Office is a Level 1 accredited agency under the NSW Government Accreditation Program for Goods and Services. This enables the Office to procure goods and services up to a maximum contract value of \$50 million for low-risk procurement activities and \$20 million for high-risk procurement activities.

During 2021/2022, the Office finalised eight procurement activities valued above \$150,000 (incl. GST), which resulted in eight contracts being awarded with a combined total whole-of-life value of approximately \$5.4 million (incl. GST).

HUMAN RESOURCES

Recruitment

Providing effective Human Resources Management and support has been a strong focus throughout the reporting period. The Office undertook 75 external recruitment actions, 29 internal Expressions of Interest, 17 talent pool activations, and 12 suitability assessments to fill roles across the Office.

To support fair and transparent recruitment and selection processes, dedicated human resources specialists provided advice and guidance to all selection panels. The Office delivered a two-day in-house Hiring Manager Training workshop to better educate and equip staff on recruitment and selection processes. The workshop attracted managers across the Office and staff wishing to build capability in best practice recruitment and selection. Workforce planning activities continued through the year to support structural realignments across the Office.

A casual recruitment team was also established to manage bulk recruitment activities for the Office's frontline staff across Sport and Recreation centres and venues. This enabled the Regional Delivery Group to readily access talent pools to fill vacancies.

Organisational Development

The focus in 2021/2022 was to improve workforce planning, performance development plan compliance and recruitment and mental health awareness capability. In addition, the team continued to focus on improvement in compliance training for Regional Delivery.

Key achievements for the year included:

- Development of a comprehensive training plan (with Regional Delivery Operations) as part of a professional development framework for Regional Delivery staff
- Implementation of a new learning management system to improve the process for tracking training compliance



- Creation of a career development training package for all staff to raise engagement with the performance development process
- Completion of an organisation-wide mental health and psychological safety review and the initiation of mental health awareness training for managers and staff.

The Office also commenced a revision of the recruitment strategy to improve both the attraction of outdoor recreation candidates following acute industry shortages, and to improve attraction of Aboriginal and Torres Strait Islander staff more broadly. The following actions have been put in place while the review and revision of the strategy is undertaken:

- Implementation of trainee programs for outdoor recreation roles
- Development of an Aboriginal employment strategy and school-based trainee program
- Development and delivery of an Office of Sport recruitment training for Hiring Managers.

People Matter Employee Survey 2021

The Office conducted the NSW Government's annual People Matter Employee Survey (PMES), achieving an engagement score of 66% and an 85% response rate. Highlight areas included job purpose and enrichment, risk and innovation, inclusion and diversity and flexible working.

Staff were consulted on the results and an Action Plan identifying key areas for improvement was developed, with progress on the Plan reviewed monthly by the Office's People Matter Action Group. Several initiatives from the 2021 Action Plan have been delivered and initiatives include a review of grievance procedures and training on acceptable behaviours, a new flexible work policy, mental health diagnostic and organisation-wide training.

Building Better Workplaces Strategy

The Office's Core Executive approved the new Building

Better Workplaces Strategy, which was officially launched in July 2020. This strategy aims to create a respectful and positive workplace environment across all our sites, preventing bullying and harassment, enhancing commitment to ethical behaviour of all employees, and developing techniques and processes to manage issues efficiently.

In 2021/2022, the Office continued to review and develop policies and procedures. This included working closely with ICAC to develop a new Conflict of Interest Policy and Procedure, which was implemented in late 2021.

Another new addition was the Probation Policy and Procedure, which was also implemented in 2022 to ensure new staff receive regular and meaningful feedback on their work performance and conduct during their probation period.

Joint Consultative Committee

The Office conducted Joint Consultative Committee meetings with senior management representatives, Public Service Association officials and delegates, and met on four occasions during the reporting period. There was no lost time as a result of any industrial disputes.

Work Health and Safety

The Office remained agile and flexible and continued to respond to challenges presented by COVID-19. Vaccination against COVID-19 was mandated for all front-line roles at the Office. Rapid Antigen Tests were also provided to staff, and regular testing protocols implemented as a further measure to reduce the spread of COVID-19. Ventilation assessments were also completed at all locations.

A flu vaccine program was also implemented across the organisation to reduce the severity of the influenza season.

The extreme weather events experienced by parts of NSW in the first half of 2022 impacted several of the Office's centres and venues. On site support for staff was provided by the Office's leadership team and the



Employee Assistance Program provider. Learnings from these events will inform a new Incident Management Framework currently being developed.

The Work Health and Safety (WHS) Steering Group continued to meet quarterly across 2021/2022, monitoring current and proposed safety assurance processes and activities. The WHS Steering Group considers WHS risks, culture and performance, and provides advice to the Core Executive on risk mitigation strategies and WHS initiatives. The Group's composition includes the Executive Directors as well as key directors and managers from across the Office of Sport.

MARKETING AND COMMUNICATIONS

The ongoing impact of COVID-19 restrictions and inclement weather ensured internal communications and sector communications remained a key focus for the Office in 2021/2022.

The Office continued to facilitate regular live stream information sessions with the Minister for Sport and distributed COVID-19 and flood updates to SSOs and peak bodies, in addition to supporting the sector capability branch with the management of enquiries. The impact of COVID-19 and the flood disasters also became a focus of external communications as the Office managed intermittent closures across our centres and venues.

Keeping staff informed and engaged was a priority. As restrictions eased, efforts were targeted communication initiatives that provided social and networking opportunities in person, including a staff event at Lake Burrendong for National Reconciliation Week.

The rollout of the new whole of government Masterbrand demanded the attention of the design team, while our media and marketing team were heavily involved in the promotion of grant programs and other initiatives, including Active Kids, Shoosh for Kids, Holiday Break camps and the Daughters and Dads Active and Empowered program.

A key highlight for the marketing and communications branch was leading the launch and promotion of the NSW Government's First Lap Voucher. The campaign ran across digital and social channels, supported by PR moments at key milestones.

With social media being a primary channel for external communications, the Office introduced two new social platforms to its existing family of channels, launching both Instagram and Tik Tok in the latter half of the reporting period. The Office now has a social media presence across Facebook, LinkedIn, Instagram, Tik Tok and YouTube. Developing engaging and informative content for our audiences on all these channels will be a key objective moving into the new financial year.

The cost to produce the 2021/2022 Annual Report was \$6250 (ex GST).





07 Annual Financial Statements



for the year ended 30 June 2022

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Financial Highlights

This summary represents the financial performance of the Office of Sport (the Office) for the year ended 30 June 2022.

TOTAL EXPENDITURE – \$453M

Nature of Expenditure

Major expenditure categories for the Office are grants and subsidies (\$351 million) paid to sporting organisations including registered activity providers and centres of excellence grant programs.

Expenditure also covers employee related expenses (\$47 million), maintenance of properties, operating leases, food and catering costs for sport and recreation centres (\$44 million) and depreciation (\$11 million).

The Office’s total expenses was \$281 million lower than budget mainly due to carry forward of some grant expenditure into 2022/2023.

TOTAL REVENUE - \$425M

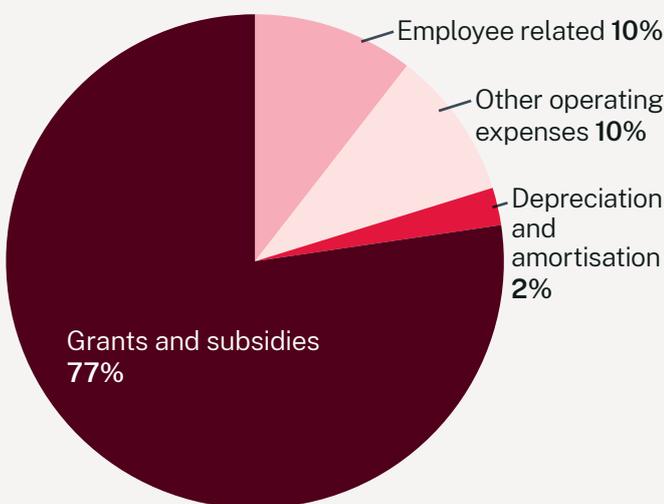
Sources of Revenue

The principal source of revenue for the Office is from Government grants and contributions (\$345 million) received mainly from the consolidated fund allocation through the Department of Communities and Justice and Department of Enterprise, Investment and Trade.

Revenue is also raised from sales of goods and services by providing recreational activities and educational programs (\$18 million). Personnel services-related revenue (\$1 million) was also received for provision of services to Combat Sports Authority.

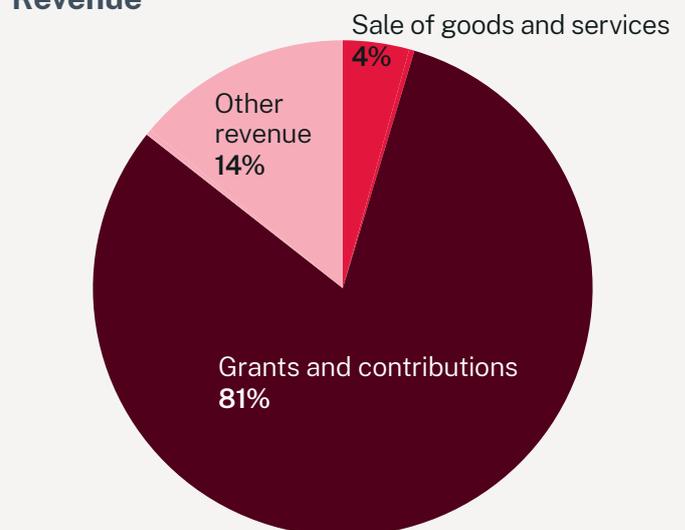
The Office’s total revenue for 2021/2022 was \$265 million lower than budget mainly due to carry forward of some recurrent grant revenue (\$318 million) into 2022/2023, partly offset by higher other revenue (\$53 million). Other revenue is mainly due to a one-off payment received in relation to the closure of Myuna Bay Sport and Recreation Centre and development of a new centre at Lake Macquarie.

Expenses



- Employee related
- Other operating expenses
- Depreciation and amortisation
- Grants and subsidies

Revenue



- Sale of goods and services
- Grants and contributions
- Other revenue



Office of Sport

Financial Statements for the year ended 30 June 2022

Statement by the Chief Executive and Chief Financial Officer

Pursuant to section 7.6 (4) of the Government Sector Finance Act 2018 ('the Act'), we state that these financial statements:

- have been prepared in accordance with the Australian Accounting Standards and the applicable requirements of the Act, the Government Sector Financial Regulation 2018 and the Treasurer's Directions
- present fairly the Office of Sport's financial position, financial performance and cash flows.

Karen Jones
Chief Executive

Date: 28 October 2022

Sajeev George
Chief Financial Officer

Date: 28 October 2022



Statement of Comprehensive Income

for the year ended 30 June 2022

		BUDGET	ACTUAL	ACTUAL
		2022	2022	2021
	Notes	\$'000	\$'000	\$'000
Expenses excluding losses				
Operating expenses				
Employee related expenses	2(a)	46,551	47,450	47,855
Other operating expenses	2(b)	49,382	43,407	42,471
Depreciation and amortisation	2(c)	11,296	11,152	11,179
Grants and subsidies	2(d)	627,610	350,941	256,454
Finance Costs	2(e)	234	131	172
Total Expenses excluding losses		735,073	453,081	358,131
Revenue				
Sale of goods and services from contracts with customers	3(a)	40,249	18,310	19,505
Investment revenue	3(b)	-	1,461	1,159
Grants and contributions	3(c)	641,407	345,235	348,136
Acceptance by the Crown of employee benefits and other liabilities	3(d)	1,751	(398)	54
Personnel services revenue	3(e)	-	1,233	3,639
Other revenue	3(f)	6,752	59,604	8,759
Total Revenue		690,159	425,445	381,252
Gains/(Losses) on disposal of non-current assets	4	-	(18)	(4,280)
Other Gains/(Losses)	5	64	371	(463)
Net Result		(44,850)	(27,283)	18,378
Other comprehensive income				
<i>Items that will not be reclassified to net result in subsequent periods</i>				
Net increase in property, plant and equipment revaluation surplus	10	-	10,914	9,348
Total other comprehensive income		-	10,914	9,348
TOTAL COMPREHENSIVE INCOME		(44,850)	(16,369)	27,726

The accompanying notes form part of these financial statements.



Statement of Financial Position

as at 30 June 2022

	Notes	BUDGET 2022 \$'000	ACTUAL 2022 \$'000	ACTUAL 2021 \$'000
ASSETS				
Current Assets				
Cash and cash equivalents	7	4,265	37,693	97,310
Receivables	8	11,607	64,583	18,945
Inventories	9	-	195	-
Total Current Assets		15,872	102,471	116,255
Non-Current Assets				
Receivables	8	2,762	2,298	2,991
Property, plant and equipment	10 & 13			
Land and buildings		183,689	176,167	170,907
Leasehold Improvements		-	460	595
Plant and equipment		10,707	9,754	11,152
Work in progress		-	4,766	1,056
Total property, plant and equipment		194,396	191,147	183,710
Right-of-use assets	11	12,128	362	8,891
Intangible assets	12	3,690	282	340
Total Non-Current Assets		212,976	194,089	195,932
Total Assets		228,848	296,560	312,187
LIABILITIES				
Current Liabilities				
Payables	14	11,824	21,456	13,447
Lease liabilities	15	2,881	160	2,035
Provisions	16	6,209	8,102	7,555
Other current liabilities	17	39	108	-
Total Current Liabilities		20,953	29,826	23,037
Non-Current Liabilities				
Lease liabilities	15	9,507	208	7,017
Provisions	16	1,063	1,076	1,076
Other non-current liabilities	17	-	762	-
Total Non-Current Liabilities		10,570	2,046	8,093
Total Liabilities		31,523	31,872	31,130
Net Assets		197,325	264,688	281,057
EQUITY				
Reserves		55,520	61,035	50,121
Accumulated funds		141,805	203,653	230,936
Total Equity		197,325	264,688	281,057

The accompanying notes form part of these financial statements.



Statement of Changes in Equity

for the year ended 30 June 2022

	Notes	Accumulated Funds \$'000	Asset Revaluation Surplus \$'000	Total Equity \$'000
Balance at 1 July 2021		230,936	50,121	281,057
Net result for the year		(27,283)	-	(27,283)
Other comprehensive income				
Net increase / (decrease) in property, plant and equipment	10	-	10,914	10,914
Total other comprehensive Income		-	10,914	10,914
Total comprehensive income for the year		(27,283)	10,914	(16,369)
Balance at 30 June 2022		203,653	61,035	264,688
Balance at 1 July 2020		214,758	45,653	260,411
Net result for the year		18,378	-	18,378
Other comprehensive income				
Net increase in property, plant and equipment	10	-	9,348	9,348
Total other comprehensive Income		-	9,348	9,348
Total comprehensive income for the year		18,378	9,348	27,726
Derecognition of Eastern Creek	10	(2,200)	(4,880)	(7,080)
Balance at 30 June 2021		230,936	50,121	281,057

The accompanying notes form part of these financial statements.



Statement of Cash Flows

for the year ended 30 June 2022

	Notes	BUDGET 2022 \$'000	ACTUAL 2022 \$'000	ACTUAL 2021 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Payments				
Employee related		(44,800)	(46,119)	(43,620)
Grants and subsidies		(627,610)	(350,941)	(252,683)
Suppliers for goods and services		(34,756)	(36,925)	(28,786)
Finance Costs		(234)	(131)	(172)
Other		(8,282)	(2,161)	(13,250)
Total Payments		(715,682)	(436,277)	(338,511)
Receipts				
Sale of goods and services		40,249	21,699	18,798
Interest received		-	35	18
Grants and contributions		641,407	345,235	348,136
Other		473	16,624	5,615
Total Receipts		682,129	383,593	372,567
NET CASH FLOWS FROM OPERATING ACTIVITIES	22	(33,553)	(52,684)	34,056
CASH FLOWS FROM INVESTING ACTIVITIES				
Proceeds from sale of property, plant and equipment		-	14	76
Purchases of property, plant and equipment		(10,740)	(5,658)	(6,035)
NET CASH FLOWS FROM INVESTING ACTIVITIES		(10,740)	(5,644)	(5,959)
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from borrowings and advances			870	-
Repayment of principal portion of lease liabilities		(2,352)	(2,159)	(1,840)
NET CASH FLOWS FROM FINANCING ACTIVITIES		(2,352)	(1,289)	(1,840)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		(46,645)	(59,617)	26,257
Opening cash and cash equivalents		50,910	97,310	71,053
CLOSING CASH AND CASH EQUIVALENTS	7	4,265	37,693	97,310

The accompanying notes form part of these financial statements.



Supplementary Financial Statements

Outcome Group Statements

for the year ended 30 June 2022

EXPENSES AND INCOME	OUTCOME GROUP 1* SPORT AND RECREATION SERVICES		OUTCOME GROUP 2* PERSONNEL SERVICES		TOTAL	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Expenses excluding losses						
Operating expenses						
Employee related	46,217	44,216	1,233	3,639	47,450	47,855
Other operating expenses	43,407	46,242	-	-	43,407	46,242
Depreciation and amortisation	11,152	11,179	-	-	11,152	11,179
Grants and subsidies	350,941	252,683	-	-	350,941	252,683
Finance costs	131	172	-	-	131	172
Total Expenses excluding losses	451,848	354,492	1,233	3,639	453,081	358,131
Revenue						
Sale of goods and services	18,310	19,505	-	-	18,310	19,505
Investment revenue	1,461	1,159	-	-	1,461	1,159
Grants and contributions	345,235	348,136	-	-	345,235	348,136
Acceptance by the Crown of employee benefits and other liabilities	(398)	54	-	-	(398)	54
Other revenue	59,604	8,759	-	-	59,604	8,759
Personnel services revenue	-	-	1,233	3,639	1,233	3,639
Total Revenue	424,212	377,613	1,233	3,639	425,445	381,252
Other Gains/(Losses)	371	(463)	-	-	371	(463)
Gain/(Loss) on disposal	(18)	(4,280)	-	-	(18)	(4,280)
Net result	(27,283)	18,378	-	-	(27,283)	18,378
Other comprehensive income						
Net increase in property, plant and equipment revaluation surplus	10,914	9,348	-	-	10,914	9,348
Total other comprehensive income	10,924	9,348	-	-	10,914	9,348
TOTAL COMPREHENSIVE INCOME	(16,369)	27,726	-	-	(16,369)	27,726

*The names and purposes of each service group are summarised in Note 6.



Supplementary Financial Statements

Outcome Group Statements

for the year ended 30 June 2022

ASSETS AND LIABILITIES	OUTCOME GROUP 1* SPORT & RECREATION SERVICES		OUTCOME GROUP 2* PERSONNEL SERVICES		TOTAL	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
ASSETS						
Current Assets						
Cash and cash equivalents	37,693	97,310	-	-	37,693	97,310
Receivables	64,583	18,945	-	-	64,583	18,945
Inventories	195				195	
Total Current Assets	102,471	116,255	-	-	102,471	116,255
Non-Current Assets						
Receivables	2,298	2,991	-	-	2,298	2,991
Property, plant and equipment						
Land and buildings	176,167	170,907	-	-	176,167	170,907
Leasehold improvements	460	595	-	-	460	595
Plant and equipment	9,754	11,152	-	-	9,754	11,152
Work in progress	4,766	1,056	-	-	4,766	1,056
Total property, plant and equipment	191,147	186,701	-	-	191,147	186,701
Right-of-use assets under leases	362	8,891	-	-	362	8,891
Intangibles	282	340	-	-	282	340
Total Non-Current Assets	194,089	195,932	-	-	194,089	195,932
Total Assets	296,560	312,187	-	-	296,560	312,187
LIABILITIES						
Current Liabilities						
Payables	21,456	13,447	-	-	21,456	13,447
Lease liabilities	160	2,035	-	-	160	2,035
Provisions	8,102	7,555	-	-	8,102	7,555
Other current liabilities	108	-	-	-	108	-
Total Current Liabilities	29,826	23,037	-	-	29,826	23,037
Non-Current Liabilities						
Lease liabilities	208	7,017	-	-	208	7,017
Provisions	1,076	1,076	-	-	1,076	1,076
Other non-current liabilities	762	-	-	-	762	-
Total Non-Current Liabilities	2,046	8,093	-	-	2,046	8,093
Total Liabilities	31,872	31,130	-	-	31,872	31,130
Net Assets	264,688	281,057	-	-	264,688	281,057

*The names and purposes of each service group are summarised in Note 6.



Supplementary Financial Statements

Outcome Group Statements

for the year ended 30 June 2022

ADMINISTERED EXPENSES AND INCOME	OUTCOME GROUP 1* SPORT AND RECREATION SERVICES		OUTCOME GROUP 2* PERSONNEL SERVICES		TOTAL		
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	
Administered Expenses	-	-	-	-	-	-	
Administered Income							
Consolidated Fund							
- Taxes, fees and fines	24	21	-	-	24	21	
Total Administered Income	24	21	-	-	24	21	
Administered Income less Expenses	24	21	-	-	24	21	
ADMINISTERED LIABILITIES							
		OUTCOME GROUP 1* SPORT AND RECREATION SERVICES		OUTCOME GROUP 2* PERSONNEL SERVICES		TOTAL	
		2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Administered Liabilities							
Current Liabilities							
Payables	-	2	-	-	-	2	
Total Administered Liabilities	-	2	-	-	-	2	
Administered Liabilities	-	2	-	-	-	2	

*The names and purposes of each service group are summarised in Note 6.



Notes to the Financial Statements

for the year ended 30 June 2022

1. Statement of Significant Accounting Policies

(a) Reporting entity

The Office is a NSW government entity and is controlled by the State of New South Wales, which is the ultimate parent. The Office is a not-for-profit entity, as profit is not its principal objective and it has no cash generating units.

The Office comprises the following groups:

- Regional Delivery
- Policy and Planning
- Office of the Chief Executive

The functions of the Office relate to delivery of sport and recreation programs, implementing policy and regulatory frameworks, coordinating sport infrastructure and sport development and providing grants to peak sporting bodies.

On 21 December 2021 the Administrative Arrangements (Second Perrottet Ministry – Transitional) Order 2021 came into effect. The changes transferred the Office from the Stronger Communities cluster into the newly created Enterprise and Investment Cluster.

These financial statements for the year ended 30 June 2022 have been authorised for issue by the Chief Executive and Chief Financial Officer on 28 October 2022.

(b) Basis of preparation

The Office's financial statements are general purpose financial statements which have been prepared on an accrual basis and in accordance with:

- applicable Australian Accounting Standards (which include Australian Accounting Interpretations)
- the requirements of the Government Sector Finance Act 2018 (the GSF Act)
- Treasurer's Directions issued under the GSF Act.

Property, plant and equipment and certain financial assets are measured at fair value. Other financial statement items are prepared in accordance with the historical cost convention except where specified otherwise.

Judgements, key assumptions and estimations management has made are disclosed in the relevant notes to the financial statements.

All amounts are rounded to the nearest one thousand dollars and are expressed in Australian currency, which is the Office's presentation and functional currency.

(c) Impact of COVID-19

The operations of the Office are unchanged from 2020-2021. However, COVID-19 had a significant negative impact on revenue generated by the Office centres and venues during the 2021-2022 financial year. To offset these losses an additional funding of \$18.5m was provided by Treasury in 2021-2022.

(d) Statement of compliance

The financial statements and notes comply with Australian Accounting Standards, which include Australian Accounting Interpretations.

(e) Administered activities

The Office administers, but does not control, certain activities on behalf of the Crown. It is accountable for the transactions relating to those administered activities but does not have the discretion to deploy the resources for the achievement of the Office's own objectives.

Transactions and balances relating to the administered activities are not recognised as the Office's income and liabilities, but are disclosed in the accompanying schedules as 'Administered Income' and 'Administered Liabilities'.

The accrual basis of accounting and applicable accounting standards have been adopted.



Notes to the Financial Statements

for the year ended 30 June 2022

(f) Accounting for the Goods and Services Tax (GST)

Income, expenses and assets are recognised net of the amount of GST, except that the:

- amount of GST incurred by the Office as a purchaser that is not recoverable from the Australian Taxation Office is recognised as part of an asset's cost of acquisition or as part of an item of expense
- receivables and payables are stated with the amount of GST included.

Cash flows are included in the Statement of Cash Flows on a gross basis. However, the GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to the Australian Taxation Office are classified as operating cash flows.

(g) Comparative information

Except when an Australian Accounting Standard permits or requires otherwise, comparative information is presented in respect of the previous year for all amounts reported in the financial statements.

(h) Myuna Bay Sport and Recreation Centre

On 29 March 2019 the Myuna Bay Sport and Recreation Centre, operated by the Office, but the assets owned and recognised by the State Sporting Venues Authority, was closed due to safety concerns relating to the nearby Eraring Ash Dam. The Office was advised by Origin Energy that if the dam wall broke in the event of a major earthquake, there would be a significant risk to the Myuna Bay Sport and Recreation Centre. The Minister requested an independent review of the Origin Energy report. On 12 December 2019 it was announced that the decision to close the Centre was reasonable and that the Centre would be permanently closed. This has resulted in the centre buildings value being impaired to nil (impact \$9.88 million) and the land impaired to \$0.6 million (impact \$2.9 million). The financial impact of these impairments have been recognised in the 2020/2021

financial statements of the State Sporting Venues Authority (the Authority).

On 3 June 2022 an agreement for a compensation payment was executed between the Office and Origin Energy. As per this agreement the first instalment of the compensation payment was received on 24 June 2022 and the second instalment was received on 16 September 2022. In accordance with the requirements of AASB 116, the compensation for impairment or loss is recognised in the Office of Sport's financial statements as at 30 June 2022.

(i) Jindabyne Sport and Recreation Centre

The Office on behalf of the Authority have entered into agreements with the following third parties in relation to the Jindabyne Sport and Recreation Centre:

- Snow Australia for the development of the National Snowsport Training Centre
- Snowy Mountains BMX Club (SMBC) for the development of the Snowy Mountains BMX Club Facility
- TAFE NSW (TAFE) for the development of the TAFE NSW Connected Learning Centre
- NSW Biathlon Association (BA) for the development of Biathlon NSW Facility
- Department of Education (DoE) for an Access and Works Licence pertaining to land owned by the Authority.

The Office engaged Deloitte to provide advice on the accounting implications for the arrangements above in the 2021-2022 financial statements of the Office and the Authority. All the recommendations where applicable were applied and reported in the financial statement for the Office and the Authority.

(j) Superannuation on annual leave loading

The Office has determined that it is not probable a liability arises to pay superannuation on annual leave loading. This position has been formed based on current inquiries, other information currently available



Notes to the Financial Statements

for the year ended 30 June 2022

to management, and after considering the facts from a decision in the Federal Court of Australia: *Finance Sector Union of Australia v Commonwealth Bank of Australia* [2022] FedCFamC2G 409. That decision confirmed that, in relation to the industrial agreement considered in that case, annual leave loading did not form part of ordinary time earnings and therefore, did not require superannuation contributions to be made under superannuation guarantee legislation because the obligation to pay annual leave loading was not referable to ordinary hours of work or to ordinary rates of pay. Rather, it was paid by reference to the period of annual leave, and for the purpose of compensating employees for their loss of opportunity to work additional hours at higher rates during this period.

This position will be re-assessed in future reporting periods as new information comes to light on this matter.

(k) Changes in accounting policies, including new or revised Australian Accounting Standards (AAS)

The accounting policies applied in 2021-2022 are consistent with those of the previous financial year.

(i) Effective for the first time in 2021-2022

- AASB 2020-5 *Amendments to Australian Accounting Standards – Insurance Contracts*
- AASB 2020-7 *Amendments to Australian Accounting Standards – Covid-19-Related Rent Concessions: Tier 2 Disclosures*
- AASB 2020-8 *Amendments to Australian Accounting Standards – Interest Rate Benchmark Reform – Phase 2*
- AASB 2020-9 *Amendments to Australian Accounting Standards – Tier 2 Disclosures: Interest Rate Benchmark Reform (Phase 2) and Other Amendments*
- AASB 2021-1 *Amendments to Australian Accounting Standards – Transition to Tier 2: Simplified Disclosures for Not-for-Profit Entities*

- AASB 2021-3 *Amendments to Australian Accounting Standards – Covid-19-Related Rent Concessions beyond 30 June 2021*
- AASB 1060 *General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities*
- *The introduction of these new or revised Australian Accounting Standards did not have an impact on the financial statements.*

(ii) Issued but not yet effective

NSW public sector entities are not permitted to early adopt new AAS, unless Treasury determines otherwise.

The following new Australian Accounting Standards have not been applied and are not yet effective.

- AASB 17 *Insurance Contracts*
- AASB 2020-1 *Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current*
- AASB 2020-3 *Amendments to Australian Accounting Standards – Annual Improvements 2018–2020 and Other Amendments*
- AASB 2020-6 *Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current – Deferral of Effective Date*
- AASB 2021-2 *Amendments to Australian Accounting Standards – Disclosure of Accounting Policies and Definition of Accounting Estimates*
- AASB 2021-5 *Amendments to Australian Accounting Standards – Deferred Tax related to Assets and Liabilities arising from a Single Transaction*
- AASB 2021-6 *Amendments to Australian Accounting Standards – Disclosure of Accounting Policies: Tier 2 and Other Australian Accounting Standards*



Notes to the Financial Statements

for the year ended 30 June 2022

- AASB 2021-7a Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections
- AASB 2021-7b Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections
- AASB 2021-7c Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections

The impact of these Standards in the period of initial application is not expected to materially affect the financial statements.

2. Expenses Excluding Losses

(a) Employee related expenses

	2022	2021
	\$'000	\$'000
Salaries and wages (including annual leave)	40,939	40,945
Superannuation - defined benefit plans	268	272
Superannuation - defined contribution plans	3,616	3,413
Long service leave*	(940)	(255)
Workers' compensation insurance	1,389	1,285
Payroll tax and fringe benefit tax	2,178	2,195
	47,450	47,855

Employee related expenses of \$102,838 (2021: \$87,159) have been capitalised in various capital works and therefore excluded from the above.

*The negative long service leave balance is due to a \$1.9 million gain (2020-2021: \$1.3m) in the present value of long service leave liability assumed by the Crown as a result of the increasing bond rates this year. Acceptance by the Crown for long service leave would be \$1.2 million without the adjustment in present value.



Notes to the Financial Statements

for the year ended 30 June 2022

(b) Other operating expenses include the following:

	2022	2021
	\$'000	\$'000
Auditor's remuneration		
- audit of the financial statements	217	203
Operating lease rental expense - minimum lease payments	917	1,097
Expenses relating to short-term leases	164	181
Maintenance*	5,227	5,565
Advertising and publicity	780	148
Program expenses	2,147	262
Materials and supplies	646	800
Insurance	775	694
Food and catering - sport and recreation centre programs	1,221	1,469
Merchandise and souvenirs	471	627
State Sporting Venues Authority in-kind variable lease expenses**	6,285	6,589
Utilities	1,500	1,464
Cleaning	2,741	2,751
Consultants	1,654	712
Contract services	10,754	11,279
Motor vehicle expenses	366	437
Telephones and postage	582	672
Information technology related expenses	3,247	3,215
Program transport	269	411
Printing and stationery	95	125
Minor equipment	984	1,426
Training	419	594
Travel and accommodation	113	147
Sponsorship	27	200
Security	848	779
Other	958	624
	43,407	42,471
	2022	2021
	\$'000	\$'000
* <i>Reconciliation - Total maintenance expense</i>		
Maintenance expense - contracted labour and other (non-employee related), as above	5,227	5,565
Employee related maintenance expense included in Note 2(a)	2,533	2,746
Total maintenance expenses included in Notes 2(a) and Note 2(b)	7,760	8,311

**The Office maintains the land and buildings of the Authority. In return, the Office receives the right to use the Authority's land and buildings for the conduct of a range of sport and recreation programs. This reciprocal arrangement is represented by the recognition of variable lease expenses and an equal revenue (Refer Note 3(f)).

Recognition and Measurement

Maintenance expense

Day-to-day servicing costs or maintenance are charged as expenses as incurred, except where they relate to the replacement or an enhancement of a part or component of an asset, in which case the costs are capitalised and depreciated.



Notes to the Financial Statements

for the year ended 30 June 2022

Insurance

The entity's insurance activities are conducted through the NSW Treasury Managed Fund Scheme of self-insurance for government entities. The expense (premium) is determined by the fund manager based on past claims experience.

Lease expense

The Office recognises the lease payments associated with the following types leases as an expense on a straight-line basis:

- Leases that meet the definition of short-term. i.e. where the lease term at commencement of the lease is 12 months or less. This excludes leases with a purchase option.
- Leases of assets that are valued at \$10,000 or under when new.

Variable lease payments not included in the measurement of the lease liability (i.e. variable lease payments that do not depend on an index or a rate, initially measured using the index or rate as at the commencement date). These payments are recognised in the period in which the event or condition that triggers those payments occurs.

(c) Depreciation and amortisation expense

	2022	2021
	\$'000	\$'000
Depreciation		
Buildings	6,961	6,740
Plant and equipment	1,989	1,601
Right of use assets	2,112	2,100
	<hr/> 11,062	<hr/> 10,441
Amortisation		
Intangibles	90	738
	<hr/> 90	<hr/> 738
	<hr/> 11,152	<hr/> 11,179

Refer Note 10, 11 and 12 for recognition and measurement policies on depreciation and amortisation expense.



Notes to the Financial Statements

for the year ended 30 June 2022

(d) Grants and subsidies

	2022	2021
	\$'000	\$'000
Government sector:		
Grants to agencies within the Sport portfolio	22,509	23,465
Grants to other government agencies*	24,200	-
Other:		
Grants to sporting organisations	19,576	33,192
Active Kids Grants Program	93,765	114,262
First Lap Swim Grants Program**	14,392	-
Centres of Excellence grant programs	46,296	30,368
Other sporting infrastructure grant programs	87,865	38,085
Community Sport Recovery Package	17,329	-
Sport Facility capital grants program	25,009	17,082
	350,941	256,454

*includes contribution to Venues NSW for Sydney Football Stadium redevelopment (\$17.5m) and the Hunter Park Business Case (\$6.7m)

** From 1 December 2021, the First Lap Voucher Program provides a \$100 voucher for parents, guardians and carers of children aged 3-6 years who are not enrolled in school towards the cost of swimming lessons. The program was also been available for children in kindergarten in 2021 or who are starting kindergarten in 2022.

Recognition and Measurement

Grants and subsidies

Grants and subsidies are recognised as expenses when the Office transfers control of the contribution. Control is deemed to have transferred when the grant is paid or payable.

(e) Finance costs

	2022	2021
	\$'000	\$'000
Interest expense on lease liability	131	172
	131	172

Recognition and Measurement

Finance costs consist of interest and other costs incurred in connection with the borrowing of funds. Borrowing costs are recognised as expenses in the period in which they are incurred, in accordance with Treasury's Mandate to not-for-profit NSW General Government Sector entities.



Notes to the Financial Statements

for the year ended 30 June 2022

3. Revenue

Recognition and Measurement

Income is recognised in accordance with the requirements of AASB 15 *Revenue from Contracts with Customers* or AASB 1058 *Income of Not-for-Profit Entities*, dependent on whether there is a contract with a customer defined by AASB 15 *Revenue from Contracts with Customers*.

(a) Sale of goods and services from contracts with customers

Rendering of services	2022	2021
	\$'000	\$'000
Participation opportunity programs	686	551
Vacation programs	387	112
Recreational User Charges	11,663	10,824
Registration Fees	1,669	1,932
Transport revenue	190	394
Accommodation	1,484	2,734
	16,079	16,547
Sale of Goods		
Sale of merchandise, publications and souvenirs	648	1,148
Facilities and Equipment hire	1,178	1,368
Other services	405	442
	18,310	19,505

Sales of Goods

Revenue from sale of goods is recognised as when the Office satisfies a performance obligation by transferring the promised goods. The Office satisfies its performance obligations when the control of the goods is transferred to the customers. The payments are due as per the agreed terms. Revenue from these sales is recognised based on the price specified in the contract, and revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur. No element of financing is deemed present as the sales are made with a short credit term. No volume discount or warranty is provided on the sale.



Notes to the Financial Statements

for the year ended 30 June 2022

Rendering of services	
Type of service	Nature of timing of satisfaction of performance obligation and revenue recognition policies
<p>Participation opportunity/vacation programs - use of our centres for school camps, community events, sporting & vacation programs.</p> <p>Recreational user charges - recreational use of our centres and facilities.</p> <p>Accommodation - booking for overnight accommodation inc. bed and breakfast</p>	<p>The performance obligation is satisfied as the participant is provided access to the facilities. Payment from customers are either received in advance or at the time of the service provision.</p> <p>Revenue from rendering of services is recognised when the Office satisfies the performance obligation by providing the promised services.</p>
<p>Registration fees - participant registration fee for Award Centres</p>	<p>The performance obligation is satisfied when the participant has completed the registration and paid the required fee.</p> <p>Revenue from rendering of services is recognised when the Office satisfies the performance obligation by providing the promised services.</p>
<p>Transport revenue - bus and ferry transport to and from centres</p>	<p>The performance obligation is satisfied when the transport services are delivered to the customer. Payments from customers are received in advance of the service provision.</p> <p>Revenue from rendering of services is recognised when the Office satisfies the performance obligation by providing the promised services.</p>

(b) Investment revenue

	2022 \$'000	2021 \$'000
Interest revenue from financial assets not at fair value through profit and loss	35	18
Rental Income	1,426	1,141
	1,461	1,159

Recognition and Measurement

Interest income

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for *financial assets that subsequently become credit-impaired*.

Rental income

Rental income arising from operating leases is accounted for on a straight-line basis over the lease term.

(c) Grants and contributions

	2022 \$'000	2021 \$'000
Recurrent grants from Principal department*	336,817	334,408
Capital grants from Principal department**	5,593	8,643
Other State Government agency grants	2,528	4,987
Other	297	98
	345,235	348,136

* Recurrent grants received in 2021-2022 include \$229 million from the Department of Communities and Justice and \$108 million from the Department of Enterprise, Investment and Trade.

** Capital grants received in 2021-2022 include \$2.4 million from the Department of Communities and Justice and \$3.2 million from the Department of Enterprise, Investment and Trade.



Notes to the Financial Statements

for the year ended 30 June 2022

The Office received grant funding from July 2021 to March 2022 from the Department of Communities and Justice which receives appropriations from the Consolidated Fund. From 1 April 2022 appropriations were received from the Department of Enterprise, Investment and Trade (DEIT). Appropriations for each financial year are set out in the Appropriation Act for that year.

Recognition and Measurement

Income from grants without sufficiently specific performance obligations is recognised when the Office obtains control over the granted assets (e.g. cash).

(d) Acceptance by the Crown of employee benefits and other liabilities

The following liabilities and / or expenses have been assumed by the Crown:

	2022	2021
	\$'000	\$'000
Superannuation - defined benefit	258	263
Long service leave	(668)	(221)
Payroll tax	12	12
	(398)	54

(e) Personnel services revenue

During 2021-2022, the Office provided personnel services to the Combat Sports Authority of NSW.

The Office in accordance with NSW Treasury Circular TC 15/07, recognises all employee related expenses and liabilities in relation to staff provided as personnel services to statutory bodies. The Office also recognises personnel services revenue and receivables for those staff.

Employee related expenses (Note 2(a)) includes personnel services provided to the Combat Sports Authority. These expenses are recovered by way of personnel services revenue.

	2022	2021
	\$'000	\$'000
Salaries and wages (including annual leave)	1,053	3,098
Superannuation - defined contribution plans	97	269
Long service leave	3	61
Workers' compensation insurance	27	34
Payroll tax and fringe benefit tax	53	177
	1,233	3,639

Personnel services revenue recovered from the following agencies:

	2022	2021
	\$'000	\$'000
Venues NSW*	-	2,441
Combat Sports Authority NSW	1,233	1,198
	1,233	3,639



Notes to the Financial Statements

for the year ended 30 June 2022

Acceptance by the Crown of employee benefits and other liabilities

	2022	2021
	\$'000	\$'000
Superannuation - defined benefit	-	1
Long service leave	-	22
	<u>-</u>	<u>23</u>

*From 1 December 2020, the *Administrative Arrangements (Administrative Changes-Venues NSW Staff Agency Order) Order 2020* transferred all staff in the Venues NSW division of the Office to the Venues NSW Staff Agency. The personnel services arrangement between the Office and Venues NSW ceased from this date.

(f) Other revenue

	2022	2021
	\$'000	\$'000
State Sporting Venues Authority in-kind services	6,285	6,589
Insurance recoveries	5,910	1,424
Other*	47,409	746
	<u>59,604</u>	<u>8,759</u>

*This includes first instalment of compensation payment received on 24 June 2022 and second instalment receivable as at 30 June 2022 for Myuna Bay Sport & Recreation Centre (MSRC).

(g) Summary of Compliance

The Department of Communities and Justice was administratively responsible for the Office up to 31 March 2022. From 1 April 2022, the Department of Enterprise, Investment and Trade is administratively responsible for the Office as a result of a Machinery of Government (MoG) change.

The Appropriation Act 2021 (Appropriations Act) and the subsequent variations appropriates the sum of \$17,053,912,000 to the Attorney General out of the Consolidated Fund for the services of the Department of Communities and Justice, and \$1,084,009,000 to the Minister for Enterprise, Investment and Trade out of the Consolidated Fund for the services of Department of Enterprise, Investment and Trade for the year 2021–2022. The spending authority of the Minister from the Appropriations Act has been delegated or subdelegated to officers of Department of Communities and Justice, Department of Enterprise, Investment and Trade and entities that they are administratively responsible for, including the Office.

The responsible Minister for each GSF agency is taken to have been given an appropriation out of the Consolidated Fund under the authority s4.7 of the Government Sector Finance Act, at the time the GSF agency receives or recovers any deemed appropriation money, for an amount equivalent to the money that is received or recovered by the GSF agency. The spending authority of the responsible Minister(s) from deemed appropriation money has been delegated or sub-delegated to officers of the Office for its own services.

A summary of compliance is disclosed in the financial statements of the Annual Report of the Department of Communities and Justice and the Department of Enterprise, Investment and Trade. It has been prepared on the basis of calculating the separate spending authorities of the Attorney General/the Minister for Enterprise, Investment and Trade for the services of each respective principal department and the responsible ministers for the services of the entities the respective principal department is administratively responsible for that receive or recover



Notes to the Financial Statements

for the year ended 30 June 2022

deemed appropriation money. It reflects the status at the point in time this disclosure statement is being made. The Office's spending authority and expenditure prior to the MoG change is included in the summary of compliance of Department of Communities and Justice, and after the MoG change in the summary of compliance of the Department of Enterprise, Investment and Trade.

The delegation/sub-delegations for FY2021/2022 and FY2020/2021, authorising officers of the Office to spend Consolidated Fund money, impose limits to the amounts of individual transactions, but not the overall expenditure of the Office. However, as it relates to expenditure in reliance on a sum appropriated through an annual Appropriations Act, the delegation/subdelegations are referable to the overall authority to spend set out in the relevant Appropriations Act. The individual transaction limits have been properly observed. The information in relation to the limit from the Appropriations Act is disclosed in the summary of compliance tables included in the financial statements of the Annual Report of the Department of Communities and Justice and the Department of Enterprise, Investment and Trade.

(h) Machinery of Government changes

On 1 April 2022, the Administrative Arrangements (Second Perrottet Ministry – Transitional) Order 2021 came into effect. The changes effectively meant the Office transferred out of the Stronger Communities Cluster and into the newly created Enterprise, Investment and Trade Cluster. Grant funding was reallocated on 1 April 2022 from Department of Communities and Justice to Department of Enterprise, Investment and Trade with no other financial impact to grant funding other than cluster origin as a result.

4. Gains / (Losses) on Disposal of Non-Current

	2022	2021
	\$'000	\$'000
Proceeds from disposal of plant and equipment	-	76
Written down value of assets disposed*	(18)	(4,356)
	(18)	(4,280)

* In 2020/21 cloud-based software assets (SAP and Ungerboeck) with the value of \$3.9m was written off in accordance with the IFRIC agenda decision in March 2021 and IAS 38.

5. Other Gains / (Losses)

	2022	2021
	\$'000	\$'000
Impairment of plant and equipment	-	(810)
Impairment of receivables	187	347
Derecognition of right-of-use assets and lease liabilities with Property NSW*	184	-
	371	(463)

* The net gains(losses) are recognised from the derecognition of the right-of-use asset and lease liability with Property NSW as at 30 June 2022. Please refer to Note 11(a) for further details on the derecognition.



Notes to the Financial Statements

for the year ended 30 June 2022

The net gain/(loss) from the derecognition of right-of-use asset and lease liability as at 30 June 2022 is reconciled as below:

	2022
	\$'000
Right-of-use asset	
Gross carrying value	(12,276)
Less: Accumulated depreciation and accumulated impairment provision	5,751
Net book value	<u>(6,525)</u>
Amortised balance of incentives received	-
Lease liability	6,709
Net Gains/(Losses)	<u>184</u>

6. Outcome Groups of the Office

(a) Outcome Group 1: Sport and Recreation Services

This outcome group covers the delivery of sport and recreation programs, including implementing policy and regulatory frameworks, conducting compliance and education programs, and providing grants to peak sporting bodies. It also covers the administration of grants programs to assist in developing community sporting and recreational venues and facilities, and managing government owned or controlled sporting and recreation facilities and coordinating sport infrastructure and sport development.

(b) Outcome Group 2: Personnel Services

This outcome group provides personnel services to the Combat Sports Authority.

7. Cash and Cash Equivalents

	2022	2021
	\$'000	\$'000
Cash at bank and on hand	37,693	97,310
	<u>37,693</u>	<u>97,310</u>

For the purposes of the Statement of Cash Flows, cash and cash equivalents include cash at bank and cash on hand.

Cash and cash equivalent assets recognised in the Statement of Financial Position are reconciled at the end of the period to the Statement of Cash Flows as follows:

Cash and cash equivalents (per Statement of Financial Position)	37,693	97,310
Closing cash and cash equivalents (per Statement of Cash Flows)	<u>37,693</u>	<u>97,310</u>

Refer Note 24 for details regarding credit risk and market risk arising from financial instruments.



Notes to the Financial Statements

for the year ended 30 June 2022

8. Current / Non-Current Assets – Receivables and Loans

	2022 \$'000	2021 \$'000
Current:		
Sale of goods and services	7,579	5,361
Loans receivable - Sporting Grounds Improvement Fund and Other	299	220
Other	45,000	-
	<u>52,878</u>	<u>5,581</u>
Less: Allowance for Expected Credit Losses*	(444)	(858)
Prepayments	9,076	9,830
GST receivable	3,143	4,361
Other accounts receivable	(70)	31
	<u>64,583</u>	<u>18,945</u>
Non-Current:		
Loans receivable - Sporting Grounds Improvement Fund	2,625	3,091
Less: Expected credit losses*	(327)	(100)
	<u>2,298</u>	<u>2,991</u>
* Movement in the allowance for expected credit losses		
Balance at beginning of the year	(958)	(1,310)
Amounts written off during the year	-	5
(Increase) / decrease in allowance recognised in net results	187	347
Balance at the end of the period	<u>(771)</u>	<u>(958)</u>

Refer Note 24 for details regarding credit risk arising from financial instruments.

Recognition and Measurement

All 'regular way' purchases or sales of financial asset are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the timeframe established by regulation or convention in the marketplace. Receivables are initially recognised at fair value plus any directly attributable transaction costs. Trade receivables that do not contain a significant financing component are measured at the transaction price.

Subsequent measurement

The Office holds receivables with the objective to collect the contractual cash flows and therefore measures them at amortised cost using the effective interest method, less any impairment. Changes are recognised in the net result for the period when impaired, derecognised or through the amortisation process.

Impairment

The Office recognises an allowance for expected credit losses (ECLs) for all debt financial assets not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows and the cash flows that the Office expects to receive, discounted at the original effective interest rate.

For trade receivables, the Office applies a simplified approach in calculating ECLs. The Office recognises a loss allowance based on lifetime ECLs at each reporting date. The Office has established a provision matrix based on its historical credit loss experience for trade receivables, adjusted for forward-looking factors specific to the receivable.



Notes to the Financial Statements

for the year ended 30 June 2022

9. Inventories

	2022 \$'000	2021 \$'000
Held for resale*	195	-
	<u>195</u>	<u>-</u>

*Comprised of ammunition and store items for the Sydney International Shooting Centre.

Recognition and Measurement

Inventories held for resale are stated at cost, adjusted when applicable, for any loss of service potential. A loss of service potential is identified and measured based on the existence of a current replacement cost that is lower than the carrying amount, or any loss of operating capacity due to obsolescence. Inventories (other than those held for distribution) are stated at the lower of cost and net realisable value.

10. Non-Current Assets – Property, Plant and Equipment

	Land and buildings \$'000	Leasehold improvements \$'000	Plant and equipment \$'000	Total \$'000
At 1 July 2020 - fair value				
Gross carrying amount	278,865	2,488	27,831	309,184
Accumulated depreciation and impairment	(107,118)	(1,877)	(16,265)	(125,260)
Net carrying amount	<u>171,747</u>	<u>611</u>	<u>11,566</u>	<u>183,924</u>
Year ended 30 June 2021				
Net carrying amount at start of year	171,747	611	11,566	183,924
Additions	2,811	165	1,792	4,768
Disposals	-	-	(30)	(30)
Other Adjustments	(3)	-	-	(3)
Impairment	-	-	(810)	(810)
Transfer from work in progress	643	-	235	878
Derecognition of Eastern Creek	(7,080)	-	-	(7,080)
Revaluation	9,348	-	-	9,348
Depreciation expense (Assets Owned)	(6,559)	(181)	(1,601)	(8,341)
Net Carrying amount at end of year	<u>170,907</u>	<u>595</u>	<u>11,152</u>	<u>182,654</u>
At 1 July 2021 - fair value				
Gross carrying amount	290,892	2,653	28,136	321,681
Accumulated depreciation and impairment	(119,985)	(2,058)	(16,984)	(139,027)
Net Carrying Amount	<u>170,907</u>	<u>595</u>	<u>11,152</u>	<u>182,654</u>



Notes to the Financial Statements

for the year ended 30 June 2022

	Land and buildings \$'000	Leasehold improvements \$'000	Plant and equipment \$'000	Total \$'000
Year ended 30 June 2022				
Net carrying amount at start of year	170,907	595	11,152	182,654
Additions	667	-	604	1,270
Disposals	-	-	(13)	(13)
Other Adjustments		-	-	-
Impairments	(32)	-	-	(32)
Transfer from work in progress	537	-		537
Revaluation	10,914	-	-	10,915
Depreciation expense (Assets Owned)	(6,826)	(135)	(1,989)	(8,950)
Net Carrying amount at end of year	176,167	460	9,754	186,381
At 30 June 2022 - fair value				
Gross carrying amount	305,021	2,653	27,677	335,351
Accumulated depreciation and impairment	(128,854)	(2,193)	(17,923)	(148,970)
Net carrying amount	176,167	460	9,754	186,381

Work in Progress

	2022 \$'000	2021 \$'000
Net carrying amount at start of year	1,056	1,248
Additions	4,247	1,031
Write off	-	(345)
Transfer to property, plant and equipment	(537)	(878)
Net carrying amount at end of year	4,766	1,056

Non-Current Assets – Property, Plant, Equipment and Work in Progress

	2022 \$'000	2021 \$'000
Property, plant and equipment	186,381	182,654
Work in Progress	4,766	1,056
	191,147	183,710

Recognition and Measurement

Acquisition of property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently revalued at fair value less accumulated depreciation and impairment. Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire the asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the requirements of other Australian Accounting Standards.

Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at measurement date.



Notes to the Financial Statements

for the year ended 30 June 2022

Where payment for an asset is deferred beyond normal credit terms, its cost is the cash price equivalent; i.e. deferred payment amount is effectively discounted over the period of credit.

Assets acquired at no cost, or for nominal consideration, are initially recognised at their fair value at the date of acquisition.

Capitalisation thresholds

Property, plant and equipment and intangible assets individually costing \$10,000 and above are capitalised.

Restoration costs

The present value of the expected cost for the restoration or cost of dismantling an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision is met.

Depreciation of property, plant and equipment

Depreciation is provided for on a straight-line basis for all depreciable property, plant and equipment so as to write off the depreciable amount of each asset as it is consumed over its useful life to the Office.

All material identifiable components of property, plant and equipment are depreciated separately over their useful lives.

Land is not a depreciable asset

The useful lives and methods of depreciation of property, plant and equipment are reviewed each financial year.

The following useful life ranges have been determined for each class of property, plant and equipment. The useful lives remain unchanged from the previous year.

	Useful life range in years
Buildings and infrastructure	10-80
Leasehold improvements	7-10
Plant and equipment	3-40

Revaluation of property, plant and equipment

Physical non-current assets are valued in accordance with the NSW Treasury Policy 'Valuation of Physical Non-Current Assets at Fair Value' Policy and Guidelines Paper (TPP 21-09) and Treasurer's Direction (TD21-05). This policy adopts fair value in accordance with AASB 13 Fair Value Measurement and AASB 116 Property, Plant and Equipment.

Property, plant and equipment is measured at the highest and best use by market participants that is physically possible, legally permissible and financially feasible. The highest and best use must be available at a period that is not remote and take into account the characteristics of the asset being measured, including any socio-political restrictions imposed by government. In most cases, after taking into account these considerations, the highest and best use is the existing use. In limited circumstances, the highest and best use may be a feasible alternative use, where there are no restrictions on use or where there is a feasible higher restricted alternative use.



Notes to the Financial Statements

for the year ended 30 June 2022

Fair value of property, plant and equipment is based on a market participants' perspective, using valuation techniques (market approach, cost approach, income approach) that maximise relevant observable inputs and minimise unobservable inputs. Also refer Note 13 for further information regarding fair value.

The Office revalues each class of property at least every three years or with sufficient regularity to ensure that the carrying amount of each asset in the class does not differ materially from its fair value at reporting date. The last revaluation of land and buildings was completed by Colliers International as at 31 March 2022 and the revised valuation amounts are included in the financial statements. The land increased by \$2.4 million and the value of the buildings increased by \$8.5 million, increasing the total value of land and buildings to \$177 million.

An indexation assessment of land and buildings was carried out by Colliers International as at 30 June 2022 and it was confirmed there were no material changes.

Non-specialised assets with short useful lives are measured at depreciated historical cost as an approximation of fair value. The Office has assessed that any difference between fair value and depreciated historical cost is unlikely to be material.

When revaluing property, plant and equipment using the cost approach, the gross amount and the related accumulated depreciation are separately restated.

For property, plant and equipment valued using other valuation techniques, any balances of accumulated depreciation at the revaluation date in respect of those assets are credited to the asset accounts to which they relate. The net asset accounts are then increased or decreased by the revaluation increments or decrements.

Revaluation increments are recognised in other comprehensive income and credited directly to revaluation surplus, except that, to the extent that an increment reverses a revaluation decrement in respect of that class of asset previously recognised as an expense in the net result, the increment is recognised immediately as a gain in the net result.

Revaluation decrements are recognised immediately as a loss in the net result, except that, to the extent that a credit balance exists in the revaluation surplus in respect of the same class of assets, they are debited directly to the asset revaluation surplus.

As a not-for-profit entity, revaluation increments and decrements are offset against one another within a class of property, plant and equipment, but not otherwise.

Where property, plant and equipment that has previously been revalued is disposed of, any balance remaining in the revaluation surplus in respect of that asset is transferred to accumulated funds.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end.

Impairment of property, plant and equipment

As a not-for-profit entity with no cash generating units, impairment under AASB 136 Impairment of Assets is unlikely to arise. As property, plant and equipment is carried at fair value or an amount that approximates fair value, impairment can only arise in the rare circumstances such as where the costs of disposal are material. Specifically, impairment is unlikely for not-for-profit entities given that AASB 136 modifies the recoverable amount test for non-cash generating assets of not-for-profit entities to the higher of fair value less costs of disposal and depreciated replacement cost, where depreciated replacement cost is also fair value.

The Office assesses, at each reporting date, whether there is an indication that any property, plant and equipment may be impaired. If any indication exists, or when annual impairment testing for an asset is required,



Notes to the Financial Statements

for the year ended 30 June 2022

the Office estimates the asset's recoverable amount. When the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

11. Leases

(a) Entity as a lessee

During financial year ended 30 June 2022, the Office has accepted the changes in the office accommodation arrangements with Property NSW. The main change is the introduction of the "substitution right" clause for Property NSW to relocate the entity during the term of the agreement. The clause provides Property NSW with a substantive substitution right. Therefore, these agreements are no longer accounted for as a lease within the scope of AASB 16. The corresponding right of use assets and lease liabilities have been derecognised on 30 June 2022, the effective date of the new clause. The net impact of the derecognition is recognised in "Other Gains/(Losses)" (refer to Note 5). From 1 July 2022, the accommodation charges will be recognised as expenses when incurred over the agreement duration.

The Office continues to carry the responsibility to make good, and to control the fit-out during the remaining occupancy period as the entity receives the economic benefits via using the fit-out or expected compensation from Property NSW upon relocation.

The incentives received prior to the 30 June 2022 apply to the remaining occupancy period. Therefore, the entity's accounting treatment for make-good provision and fit-out costs in relation to the relevant accommodation remains unchanged. A liability in relation to the amortised balance of incentives received has been recognised as a liability as at 30 June 2022 and will be amortised during the remaining occupancy period.

The Office leases various properties, equipment and motor vehicles. Lease contracts are typically made for fixed periods of two to five years but may have extension options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants, but leased assets may not be used as security for borrowing purposes. The Office does not provide residual value guarantees in relation to leases.

Extension and termination options are included in a number of property and equipment leases. These terms are used to maximise operational flexibility in terms of managing contracts. The majority of extension and termination options held are exercisable only by the Office and not by the respective lessor. In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option.

Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated). Potential future cash outflows have not been included in the lease liability because it is not reasonably certain that the leases will be extended (or not terminated). The assessment is reviewed if a significant event or a significant change in circumstances occurs which affects this assessment and that is within the control of the lessee. During the current financial period, no lease terms were revised.

The Office has elected to recognise payments for short-term leases and low value leases as expenses on a straight-line basis, instead of recognising a right-of-use asset and lease liability. Short-term leases are leases with a lease term of 12 months or less. Low value assets are assets with a fair value of \$10,000 or less when new and comprise mainly office equipment.



Notes to the Financial Statements

for the year ended 30 June 2022

The right-of-use assets are also subject to impairment. The Office assesses at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Office estimates the asset's recoverable amount.

(b) Right-of-use assets under leases

The following tables presents right-of-use assets that are not included in the carrying amounts of property, plant and equipment in Note 10.

	Buildings \$'000	Plant and equipment \$'000	Total \$'000
Balance at 1 July 2021	8,442	449	8,891
Additions	-	108	108
Depreciation expense	(1,917)	(195)	(2,112)
Derecognition of right-of-use-asset	(6,525)	-	(6,525)
Balance at 30 June 2022	-	362	362
Balance at 1 July 2020	10,359	435	10,794
Additions	-	197	197
Depreciation expense	(1,917)	(183)	(2,100)
Balance at 30 June 2021	8,442	449	8,891

(c) Lease liabilities

The following table presents liabilities under leases

	2022 \$'000	2021 \$'000
Balance at start of the period	9,052	10,892
Interest expenses	(131)	(172)
Payments	(1,844)	(1,668)
Derecognition of lease liabilities	(6,709)	-
Balance at end of the period	368	9,052

(d) Right-of-use expenses under leases

The following amounts were recognised in the statement of comprehensive income for the current and prior periods:

	2022 \$'000	2021 \$'000
Depreciation expense of right-of-use assets	2,112	2,100
Interest expense on lease liabilities	131	172
Expense relating to short-term leases	164	181
Variable lease payments, not included in the measurement of lease liabilities*	6,285	6,589
Gains or losses arising from derecognising the right-of-use assets and lease liabilities with Property NSW	184	-
Total amount recognised in the statement of comprehensive income	8,876	9,042



Notes to the Financial Statements

for the year ended 30 June 2022

* Variable lease payments include the in-kind amount recognised for the Office of Sport maintaining the State Sporting Venue Authorities land and buildings, in return obtaining a right-of-use.

Recognition and Measurement

The Office assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The Office recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets, except for short-term leases and leases of low-value assets.

i. Right-of-use assets

The Office recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are initially measured at cost, comprising of the amount of initial measurement of the lease liability (refer ii below), adjusted by any lease payments made at or before the commencement date and lease incentives, any initial direct costs incurred, and estimated costs of dismantling and removing the asset or restoring the site.

Right-of-use assets are measured at cost. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

- Motor vehicles and other equipment two to five years
- Property Leases two to 13 years

If ownership of the leased asset transfers to the Office at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are also subject to revaluation (except for those arising from leases that have significantly belowmarket terms and conditions principally to enable the Office to further its objectives in note iv below) and impairment.

Subsequent measurement of the right-of-use asset

After the commencement date, a lessee shall measure the right-of-use asset applying a cost model. The Office shall measure the right-of-use asset at cost less any accumulated impairment losses; and adjusted for any remeasurement of the lease liability.

ii. Lease liabilities

At the commencement date of the lease, the Office recognises lease liabilities measured at the present value of lease payments to be made over the lease term. Lease payments include:

- fixed payments (including in substance fixed payments) less any lease incentives receivable
- variable lease payments that depend on an index or a rate
- amounts expected to be paid under residual value guarantees
- exercise price of a purchase options reasonably certain to be exercised by the Office
- payments of penalties for terminating the lease, if the lease term reflects the Office exercising the option to terminate.



Notes to the Financial Statements

for the year ended 30 June 2022

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for the Office's leases, the lessee's incremental borrowing rate is used, being the rate that the Office would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

Subsequent measurement of the lease liability

After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Office's lease liabilities are included in Note 15.

iii. Short-term leases and leases of low-value assets

The Office applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

iv. Leases that have significantly below-market terms and conditions principally to enable the Office to further its objectives

Right-of-use assets under leases at significantly below-market terms and conditions that are entered into principally to enable the Office to further its objectives, are measured at cost. These right-of-use assets are depreciated on a straightline basis over the shorter of the lease term and the estimated useful lives of the assets, subject to impairment. They are not subject to revaluation.

v. Entity as a lessor

The Office lease its own buildings and the Authority buildings to third parties under a service level agreement. The lease arrangements are operating leases with rental received monthly.

Lessor for operating leases

Future minimum rentals receivable (undiscounted) under non-cancellable operating lease as at 30 June are as follows:

	2022 \$'000	2021 \$'000
Within one year	517	748
Later than one year	284	517
Two to three years	213	284
Three to four years	193	213
Four to five years	33	193
Later than five years	398	431
Total (excluding GST)	1,638	2,386



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Recognition and Measurement

Lessor for operating leases

An operating lease is a lease other than a finance lease. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in revenue in the Statement of Comprehensive Income due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the underlying asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

12. Intangible Assets

	Software \$'000
At 1 July 2020 - cost	
Gross carrying amount	10,915
Accumulated amortisation and impairment	(5,986)
Net carrying amount	4,929
Year ended 30 June 2021	
Net carrying amount at beginning of year	4,929
Disposals/write-off's	(3,983)
Amortisation (recognised in 'depreciation and amortisation')	(738)
Net carrying amount at end of year	208
At 1 July 2021 - cost	
Gross carrying amount	6,033
Accumulated amortisation and impairment	(5,825)
Net carrying amount	208
Period ended 30 June 2022	
Net carrying amount at beginning of year	208
Additions	1
Amortisation (recognised in 'depreciation and amortisation')	(90)
Net carrying amount at end of year	119
At 30 June 2022 - cost	
Gross carrying amount	6,033
Accumulated amortisation and impairment	(5,914)
Net carrying amount	119

Intangibles Work in Progress

	2022 \$'000	2021 \$'000
Net carrying amount at start of year	132	88
Additions	31	44
Net carrying amount at end of year	163	132



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for the year ended 30 June 2022

	2022	2021
	\$'000	\$'000
Non-Current Assets – Intangibles and Intangibles Work in Progress		
Intangibles	119	208
Work in progress	163	132
	282	340

Recognition and Measurement

The Office recognises intangible assets only if it is probable that future economic benefits will flow to the Office and the cost of the asset can be measured reliably. Intangible assets are measured initially at cost. Where an asset is acquired at no or nominal cost, the cost is its fair value as at the date of acquisition. Following initial recognition, intangible assets are subsequently measured at fair value only if there is an active market. If there is no active market for the Office's intangible assets, the assets are carried at cost less any accumulated amortisation and impairment losses.

The useful lives of intangible assets are assessed to be finite.

The Office's intangible assets are amortised using the straight-line method over a period of 4-10 years. The amortisation period and method are reviewed at the end of each reporting period.

Intangible assets are tested for impairment where an indicator of impairment exists. If the recoverable amount is less than its carrying amount, the carrying amount is reduced to the recoverable amount and the reduction is recognised as an impairment loss.

13. Fair value measurement of non-financial assets

Recognition and Measurement

Fair value measurement and hierarchy

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability or in the absence of a principal market, in the most advantageous market for the asset or liability.

When measuring fair value, the valuation technique used maximises the use of relevant observable inputs and minimises the use of unobservable inputs. Under AASB 13, the entity categorises, for disclosure purposes, the valuation techniques based on the inputs used in the valuation techniques as follows:

- Level 1 - quoted (unadjusted) prices in active markets for identical assets / liabilities that the entity can access at the measurement date.
- Level 2 – inputs other than quoted prices included within Level 1 that are observable, either directly or indirectly.
- Level 3 – inputs that are not based on observable market data (unobservable inputs).

The Office recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.



Notes to the Financial Statements

for the year ended 30 June 2022

(a) Fair value hierarchy

2022	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total Fair Value \$'000
Property, plant and equipment (Note 10)				
Land and buildings	-	34,360	141,807	176,167
Total	-	34,360	141,807	176,167

2021	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total Fair Value \$'000
Property, plant and equipment (Note 10)				
Land and buildings	-	31,994	138,913	170,907
Total	-	31,994	138,913	170,907

There were no transfers between Level 1, 2 or 3 during the period.

Valuation techniques, input and processes

The Office's assets are specialised with unobservable input hierarchy due to a lack of market evidence. Depreciated Replacement Cost (DRC) was used to value the Office's building assets. When DRC is used, they are classified as a level 3 input. The Office engages external, independent valuers to perform the valuation of property assets required for financial reporting purposes. The valuation reports are reviewed by management before adjustments are made to the carrying value of land and building assets.

The methods and valuation techniques used for the purpose of measuring fair value are unchanged compared to the previous reporting period.

(b) Reconciliation of recurring Level 3 fair value measurements

2022	Land and buildings \$'000	Total recurring Level 3 fair value \$'000
Fair value as at 1 July 2021	170,907	136,547
Additions	667	666
Adjustments	-	-
Impairments	(32)	(32)
Transfer from work in progress	537	537
Net revaluation increment	10,914	10,915
Depreciation	(6,826)	(6,826)
Fair value as at 30 June 2022	176,167	141,807



Notes to the Financial Statements

for the year ended 30 June 2022

2021	Land and buildings	Total recurring Level 3 fair value
	\$'000	\$'000
Fair value as at 1 July 2020	171,747	171,747
Additions	2,811	2,811
Adjustments	(3)	(3)
Transfer from work in progress	643	643
Net revaluation increment	9,348	9,348
Eastern Creek derecognition	(7,080)	(7,080)
Depreciation	(6,559)	(6,559)
Fair value as at 30 June 2021	170,907	170,907

14. Current Liabilities – Payables

	2022	2021
	\$'000	\$'000
Accrued salaries, wages and on-costs	1,009	806
Creditors	2,933	3,429
Accrued expenses	7,295	5,730
Unearned revenue	8,712	2,832
Other payables	1,507	650
	21,456	13,447

Details regarding liquidity risk, including a maturity analysis of the above payables, are disclosed in Note 24.

Recognition and Measurement

Payables represent liabilities for goods and services provided to the entity and other amounts. Short-term payables with no stated interest rate are measured at the original invoice amount where the effect of discounting is immaterial. Payables are financial liabilities at amortised cost, initially measured at fair value, net of directly attributable transaction costs. These are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised net result when the liabilities are derecognised as well as through the amortisation process.



Notes to the Financial Statements

for the year ended 30 June 2022

15. Current / Non-Current Liabilities – Lease liabilities

	2022 \$'000	2021 \$'000
Current		
Lease liabilities	160	2,035
	160	2,035
Non-Current		
Lease liabilities	208	7,017
	208	7,017

Recognition and Measurement

Lease liabilities are determined in accordance with AASB 16 (Refer to Note 11(ii)).

	Bank overdraft \$'000	Derivatives \$'000	Treasury advances repayable \$'000	Tcorp borrowings \$'000	Other loans and deposits \$'000	Leases \$'000	Total liabilities from financing activities \$'000
1 July 2021	-	-	-	-	-	-	-
Cash flows	-	-	-	-	-	-	-
New leases	-	-	-	-	-	-	-
Derecognition of leases	-	-	-	-	-	(6,525)	(6,525)
Foreign exchange adjustments	-	-	-	-	-	-	-
Others	-	-	-	-	-	-	-
30 June 2022	-	-	-	-	-	(6,525)	(6,525)



Notes to the Financial Statements

for the year ended 30 June 2022

16. Current / Non-Current Liabilities – Provisions

	2022 \$'000	2021 \$'000
Current		
Employee benefits and related on-costs		
Annual leave	6,271	5,282
On-costs	1,793	2,235
	<u>8,064</u>	<u>7,517</u>
Current annual leave obligations expected to be settled after 12 months	4,968	3,745
Current long service leave obligations expected to be settled after 12 months	1,677	2,120
	<u>6,645</u>	<u>5,865</u>
Other provisions	38	38
	<u>8,102</u>	<u>7,555</u>
Non-Current		
Employee benefits and related on-costs		
On-costs	173	193
	<u>173</u>	<u>193</u>
Other Provisions		
Restoration costs - Leasehold accommodation	903	883
Total Provisions Non-current	<u>1,076</u>	<u>1,076</u>

Restoration cost provisions are future liabilities to lessors as per accommodation lease agreements. The Office is required to pay for the cost of restoring the leasehold accommodation to its original state. The expected timing of outflows ranges from 1 July 2020 to 30 June 2031 for various agreements.

Employee benefits and related on-costs		
Provisions - current	8,064	7,517
Provisions - non-current	173	193
Accrued salaries, wages and on-costs (Note 14)	1,009	806
	<u>9,246</u>	<u>8,516</u>

Movement in provisions (other than employee benefits)

Movements in each class of provision during the financial period, other than employee benefits, are set out below:

Provision for restoration costs and other provisions:

Carrying amount at the beginning of financial year	921	1,009
Additional provisions recognised	19	-
Amounts used	-	(88)
Carrying amount at end of financial year	<u>940</u>	<u>921</u>



Notes to the Financial Statements

for the year ended 30 June 2022

Recognition and Measurement

Employee benefits and related on-costs

Salaries and wages, annual leave and sick leave

Salaries and wages (including non-monetary benefits) and paid sick leave that are expected to be settled wholly within 12 months after the end of the period in which the employees render the service are recognised and measured at the undiscounted amounts of the benefits.

Annual leave is not expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service. As such, it is required to be measured at present value in accordance with AASB 119 Employee Benefits (although short-cut methods are permitted).

Actuarial advice obtained by Treasury has confirmed that the use of an approach using nominal annual leave plus annual leave on the nominal liability (using 8.4% (2020/21, 8.4%) of the nominal value of annual leave) can be used to approximate the present value of the annual leave liability. The Office has assessed the actuarial advice on the Office's circumstances and has determined that the effect of discounting is immaterial to annual leave.

All annual leave is classified as a current liability even where the entity does not expect to settle the liability within 12 months as the entity does not have an unconditional right to defer settlement.

Unused non-vesting sick leave does not give rise to a liability as it is not considered probable that sick leave taken in the future will be greater than the benefits accrued in future.

Long service leave and superannuation

The Office's liabilities for long service leave and defined benefit superannuation are assumed by the Crown. The Office accounts for the liability as having been extinguished, resulting in the amount assumed being shown as part of the nonmonetary revenue item described as 'Acceptance by the Crown of employee benefits and other liabilities'.

Long service leave is measured at the present value of expected future payments to be made in respect of services provided up to the reporting date. Consideration is given to certain factors based on actuarial review, including expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using the Commonwealth Government Bond Rate at the reporting date.

The superannuation expense for the financial year is determined by using the formulae specified in the Treasurer's Directions. The expense for certain superannuation schemes (i.e. Basic Benefit and First State Super) is calculated as a percentage of the employees' salary. For other superannuation schemes (i.e. State Superannuation Scheme and State Authorities Superannuation Scheme), the expense is calculated as a multiple of the employees' superannuation contributions.

Consequential on-costs

Consequential costs to employment are recognised as liabilities and expenses where the employee benefits to which they relate have been recognised. This includes outstanding amounts of payroll tax, workers' compensation insurance premiums and fringe benefits tax.



Notes to the Financial Statements

for the year ended 30 June 2022

Other provisions

Other provisions exist when the Office has a present legal or constructive obligation as a result of a past event; it is probable that an outflow of resources will be required to settle the obligation; and a reliable estimate can be made of the amount of the obligation.

If the effect of the time value of money is material, provisions are discounted at 3.66% (2020/21, 0.42%), which is the Australian Government three year bond rate on 30 June 2022 that reflects the current market assessments of the time value of money and the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time (i.e. unwinding of the discount rate) is recognised as a finance cost.

17. Current / Non-Current Liabilities – Other liabilities

	2022 \$'000	2021 \$'000
Current		
Other current liabilities	108	-
	108	-
NON-CURRENT		
Other non-current liabilities	762	-
	762	-

*Government Finance Facility (GFF) loan of \$870k received for installation of solar panel system across 12 sites

18. Commitments

	2022 \$'000	2021 \$'000
Capital Commitments		
Aggregate capital expenditure contracted for the acquisition of property, plant and equipment at balance date and not provided for:		
Within one year*	6,633	-
Total (including GST)	6,633	-

*includes \$3.5m capital commitment made on behalf of the Authority at 30 June 2022.



Notes to the Financial Statements

for the year ended 30 June 2022

19. Contingent Liabilities and Contingent Assets

Contingent liabilities

The following items are considered as contingent liabilities as at 30 June 2022.

Native title claim:

On 27 February 2009 and 6 February 2012, applications were made under the Native Title Act (Commonwealth) 1993 over areas of land and water in NSW where the Office has land and buildings. It is not possible to estimate the potential liability at this stage.

Contingent assets

The following item is considered as a contingent asset as at 30 June 2022.

COVID-19 related insurance claim:

The Office had submitted a business interruption insurance claim for revenue losses during 2019-20 as a result of COVID-19 to Treasury Managed Fund. The claim is currently being finalised by Treasury Managed Fund and \$4.7 million has been received during the current financial year.

20. Budget Review

The budget amounts are drawn from the original budget financial statements presented to Parliament in respect of the reporting period. Subsequent amendments to the original budget are not reflected in the budgeted amounts. Major variances between the original budget and the actual amounts disclosed in the financial statements are explained below.

Net result

Total Comprehensive Income is a deficit of \$16.4m compared to a budget deficit of \$44.8m, a positive variance of \$28.4m. The variance mainly consists of lower expenses of \$282m, lower revenue of \$264.7m, and higher net increase in property, plant and equipment revaluation surplus of \$10.9m compared to the original budget.

The lower expenses are mainly attributed to:

- Lower grants and subsidies expense of \$276.7m mainly due to deferred grant payments of \$267.6m, lower Active Kids voucher payments of \$2.8m and lower First Lap voucher payments of \$5.6m.
- Lower other operating expenses of \$6m mainly due to the impact of COVID-19 on regional delivery and deferred expense.

The lower revenue is attributed to:

- Lower grants and contributions of \$296.2m mainly due to lower cluster grants of \$299.0m partly offset by higher other grant revenue of \$2.8m. Lower cluster grant revenue is mainly attributed to carry forward funding for deferred grant expenses.



Notes to the Financial Statements

for the year ended 30 June 2022

- Lower sale of goods and services of \$21.9m mainly due to Covid-19 related restrictions at Sport and Recreation Centres and Venues.
- Higher other revenue of \$52.9m mainly due to the Origin Energy compensation for the closure of Myuna Bay Sport and Recreation Centre.

Assets and liabilities

The actual net assets is \$264.7m compared to the budget of \$197.3m, \$67.4m higher than budgeted. This consists of \$67.7m higher than budgeted total assets offset by \$0.4m higher than budgeted total liabilities.

The higher current assets is attributed to higher cash balance of \$33.4m mainly due to various grants underspend and higher payables. The Origin Energy compensation receivable at 30 June 2022 for the closure of Myuna Bay Sport and Recreation Centre also contributed to the higher current assets. Property plant and equipment balance is \$3.2m lower than budgeted mainly due to the reallocation of capital budget for the Authority to recurrent grants. The Right of Use assets are lower by \$11.8m due to the de-recognition of right of use accommodation leases as per Treasury guidelines.

Intangible assets are \$3.4m lower than budgeted mainly due to the write-off of SAP and HomeBase software assets as per new Treasury Policy on software asset recognition.

The reduced liabilities are mainly attributed to the de-recognition of right of use accommodation leases as per Treasury guidelines.

Cash flows

The net cash outflow from operating activities are \$19.1m over budget. The variance is mainly attributed to lower sale of goods and services resulting from the impact of COVID-19 on regional delivery.

The net cash outflow from investing activities are \$5.1m under budget mainly due to the reallocation of capital budget for the Authority to recurrent grants.

21. Equity

Revaluation surplus

The revaluation surplus is used to record increments and decrements on the revaluation of non-current assets. This accords with the entity's policy on the revaluation of property, plant and equipment as discussed in Note 10.

Accumulated funds

The category 'Accumulated Funds' includes all current and prior period retained funds.

Reserves

Separate reserve accounts are recognised in the financial statements only if such accounts are required by specific legislation or AAS (e.g. revaluation surplus and foreign currency translation reserve).



Notes to the Financial Statements

for the year ended 30 June 2022

Transfers arising from an administrative restructure involving not-for-profit and for-profit government entities are recognised at the amount at which the assets and liabilities were recognised by the transferor immediately prior to the restructure. Subject to below, in most instances this will approximate fair value.

All other equity transfers are recognised at fair value, except for intangibles. Where an intangible has been recognised at (amortised) cost by the transferor because there is no active market, the entity recognises the asset at the transferor's carrying amount. Where the transferor is prohibited from recognising internally generated intangibles, the entity does not recognise that asset.

22. Reconciliation of Cash Flows from Operating Activities to Net Result

	2022	2021
	\$'000	\$'000
Net cash flows used on operating activities	(52,684)	34,056
Depreciation and amortisation	(11,152)	(11,179)
Decrease / (increase) in provisions	(547)	(413)
Increase / (decrease) in inventories	195	-
Increase / (decrease) in receivables	44,945	5,194
Decrease / (increase) in payables	(8,206)	(4,190)
Impairment	184	(810)
Loss on disposal of assets	(18)	(4,280)
Net result	(27,283)	18,378

23. Administered Liabilities

	2022	2021
	\$'000	\$'000
Speedway racing licence fee payable to Crown	-	2
	-	2

24. Financial Instruments

The Office's principal financial instruments are outlined below. These financial instruments arise directly from the Office's operations or are required to finance the Office's operations. The Office does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

The Office's main risks arising from financial instruments are outlined below, together with the Office's objectives, policies and processes for measuring and managing risk. Further quantitative and qualitative disclosures are included throughout these financial statements.

The Chief Executive with advice from the Audit and Risk Committee has overall responsibility for the



Notes to the Financial Statements

for the year ended 30 June 2022

establishment and oversight of risk management and reviews and agrees policies for managing each of these risks. Risk management policies are established to identify and analyse the risks faced by the Office, to set risk limits and controls and to monitor risks. Compliance with policies is reviewed by the Office on a continuous basis.

(a) Financial instrument categories

Financial assets	Note	Category	Carrying amount 2022 \$'000	Carrying amount 2021 \$'000
Class:				
Cash and cash equivalents	7	Amortised cost	37,693	97,310
Receivables ¹	8	Amortised cost	52,364	5,585
Financial liabilities	Note	Category	Carrying amount 2022 \$'000	Carrying amount 2021 \$'000
Class:				
Lease liabilities	11	Lease liabilities measured at present value	368	9,052
Payables ²	14	Financial liabilities measured at amortised cost	12,744	10,615

1. Excludes statutory receivables and prepayments (i.e. not within scope of AASB 7)
2. Excludes statutory payables and unearned revenue (i.e. not within scope of AASB 7)

(b) Financial risks

i) Credit risk

Credit risk arises when there is the possibility of the debtors of the Office defaulting on their contractual obligations, resulting in a financial loss to the Office. The maximum exposure to credit risk is generally represented by the carrying amount of the financial assets (net of any allowance for credit losses or allowance for impairment).

Credit risk arises from the financial assets of the Office, including cash and receivables. No collateral is held by the Office.

Cash

Cash comprises cash on hand and bank balances within the NSW Treasury Banking System.

Accounting policy for impairment of trade debtors and other financial assets

Receivables - trade debtors and loans

Collectability of trade debtors is reviewed on an ongoing basis. Procedures as established in the Treasurer's Directions are followed to recover outstanding amounts, including letters of demand.



Notes to the Financial Statements

for the year ended 30 June 2022

The Office applies the AASB 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade debtors.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

The expected loss rates are based on historical observed loss rates. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables.

The Office has identified the GDP and the unemployment rate to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

Trade debtors are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, a failure to make contractual payments for a period of greater than 120 days past due.

The Office is not materially exposed to concentrations of credit risk to a single trade debtor or group of debtors as at 30 June 2022.

ii) Liquidity risk

Liquidity risk is the risk that the Office will be unable to meet its payment obligations when they fall due. The Office continuously manages risk through monitoring future cash flows to ensure adequate holding of high quality liquid assets. The objective is to maintain continuity of funding and cash balances to meet payment commitments as they fall due.

The Office's exposure to liquidity risk is deemed insignificant based on current assessment of risk.

The liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in NSW TC 11/12. For small business suppliers, where terms are not specified, payment is made not later than 30 days from date of receipt of a correctly rendered invoice. For small business suppliers, where payment is not made within the specified time period, simple interest must be paid automatically unless an existing contract specifies otherwise. For payments to other suppliers, the Chief Executive may automatically pay the supplier simple interest. No interest was awarded in this period.



Notes to the Financial Statements

for the year ended 30 June 2022

The table below summarises the maturity profile of the Office's financial liabilities, together with the interest rate exposure.

	Interest Rate Exposure			Maturity Dates			
	Nominal Amount ¹ \$'000	Fixed Interest Rate \$'000	Variable Interest Rate \$'000	Non-interest bearing \$'000	< 1 year \$'000	1 -5 years \$'000	> 5 years \$'000
2022							
Payables ² :							
Accrued salaries, wages and on-costs	1,009	-	-	1,009	1,009	-	-
Creditors	11,735	-	-	11,735	11,735	-	-
Lease liabilities	368	-	-	368	160	108	81
	13,112	-	-	13,112	12,904	108	81
2021							
Payables ² :							
Accrued salaries, wages and on-costs	806	-	-	806	806	-	-
Creditors	9,809	-	-	9,809	9,809	-	-
Lease liabilities	9,052	-	-	9,052	2,035	6,936	81
	19,667	-	-	19,667	12,650	6,936	81

Notes:

¹The amounts disclosed are the contractual undiscounted cash flows of each class of financial liabilities based on the earliest date on which the entity can be required to pay. Therefore, the amounts disclosed above may not reconcile to the statement of financial position.

²Financial guarantee contracts have been included above as the contingent obligation on behalf of the Office. The amounts disclosed are the worst-case scenario, being the maximum amount of the guarantee being allocated to the earliest period in which the guarantee could be called upon. It is unlikely that the actual liability will arise. All loans have been assessed at balance date with a nil probability of default.

iii) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Office's exposures to market risk is limited to cash as it has no borrowings or unit priced investment facilities. The Office has no exposure to foreign currency risk and does not enter into commodity contracts.

The Office does not have an exposure to market risk for loans issued under the Sporting Grounds Improvement Fund as loans are issued as fixed interest only and will be held by the Office to maturity. In addition, there could be some exposure to market risks for financial guarantees the Office makes for loans issued under the Sporting Bodies Loans Guarantee Act 1997. This is not considered material as all loans have been assessed at balance date with a nil probability of default.



Notes to the Financial Statements

for the year ended 30 June 2022

The effect on profit and equity due to a reasonably possible change in risk variable is outlined in the information below, for interest rate and other price risk. A reasonably possible change in risk variable has been determined after taking into account the economic environment in which the Office operates and the time frame for the assessment (i.e. until the end of the next annual reporting period). The sensitivity analysis is based on risk exposures in existence at the statement of financial position date. The analysis assumes that all other variables remain constant.

Interest rate risk

The Office does not account for any fixed rate financial instruments at fair value through profit or loss or as available-for-sale. Therefore, for these financial instruments, a change in interest rates would not affect profit or loss or equity. A reasonably possible change of +/- 1% is used, consistent with current trends in interest rates. The basis will be reviewed annually and amended where there is a structural change in the level of interest rate volatility. The Office's exposure to interest rate risk is set out below.

		\$'000			
	Carrying Amount	-1% Profit	Equity	+1% Profit	Equity
30 June 2022					
<i>Financial assets</i>					
Cash and cash equivalents	37,693	(377)	(377)	377	377
30 June 2021					
<i>Financial assets</i>					
Cash and cash equivalents	97,310	(973)	(973)	973	973

(c) Fair value measurement

Financial instruments are generally recognised at cost. The amortised cost of financial instruments recognised in the statement of financial position approximates the fair value, because of the short-term nature of many of the financial instruments.

25. Related Party Disclosure

(a) Key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Office, directly or indirectly. For the Office, this comprises the Minister for Enterprise, Investment and Trade, the Chief Executive and Executive Directors.



Notes to the Financial Statements

for the year ended 30 June 2022

(b) Key management personnel compensation

Key management personnel compensation was as follows:

	2022 \$'000	2021 \$'000
Short-term employee benefits		
Salaries	884	838
Other long-term benefits	70	65
Termination benefits	13	-
Total remuneration	967	903

The above disclosures are based on actual payments made for employee benefits during the reporting period. The Minister's salary is paid by the Legislature and therefore is not included in the above amounts.

(c) Other transactions with key management personnel and related entities

From time to time, key management personnel may purchase goods or services from the Office. These purchases are on the same terms and conditions as those entered into by other customers and are immaterial in nature. During 2021-2022 there have been no transactions reported with key management personnel.

During 2021-2022, the Office had related party transactions with the Combat Sports Authority in relation to the provision of personnel services (as per Note 3(e)), in-kind revenue and expense transactions with the Authority (as disclosed in Note 2(b)) and with Service NSW, who administered the Active Kids grant program on behalf of the Office (as disclosed in Note 2(d)). These transactions were considered at arm's length.

26. Events after the Reporting Period

A lease agreement commenced effective from 1st July 2022 between the Office and Office of Strategic Lands on the Sydney International Regatta Centre. There is no significant financial impact on the 2021-2022 financial statements of the Office.

There are no other events that have arisen in the interval between 30 June 2022 and the date of signing this report, any other item, transaction or event of a material or unusual nature likely, in the opinion of the Chief Executive and Chief Financial Officer to affect significantly the operations or the affairs of the Office in these financial statements.

End of audited financial statements



INDEPENDENT AUDITOR'S REPORT

Office of Sport

To Members of the New South Wales Parliament

Opinion

I have audited the accompanying financial statements of the Office of Sport (the Office), which comprise the Statement by the Chief Executive, the Statement of Comprehensive Income for the year ended 30 June 2022, the Statement of Financial Position as at 30 June 2022, the Statement of Changes in Equity and the Statement of Cash Flows, for the year then ended, notes comprising a Statement of Significant Accounting Policies, and other explanatory information.

In my opinion, the financial statements:

- have been prepared in accordance with Australian Accounting Standards and the applicable financial reporting requirements of the *Government Sector Finance Act 2018* (GSF Act), the *Government Sector Finance Regulation 2018* (GSF Regulation) and the Treasurer's Directions
- presents fairly the Office's financial position, financial performance and cash flows

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Office in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of public sector agencies
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Chief Executive's Responsibilities for the Financial Statements

The Chief Executive is responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards, the GSF Act, GSF Regulations and Treasurer's Directions. The Chief Executive's responsibility also includes such internal control as the Chief Executive determines is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Chief Executive is responsible for assessing the Office's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Office carried out its activities effectively, efficiently and economically
- about the assumptions used in formulating the budget figures disclosed in the financial statements
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Lawrissa Chan
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

28 October 2022
SYDNEY



Photographer: Elegant Exposures
Captured by: Mel Goodson



08 Governance and Charter



CORPORATE GOVERNANCE

Agency Structure

The Office of Sport is an executive agency within the Department of Communities and Justice. The Stronger Communities Cluster brings together NSW Government services aimed at achieving safe, just, inclusive and resilient communities. The Chief Executive is the Accountable Authority of the agency, and is responsible to the Minister for Sport.

The Office consists of the following core groups and entities:

- Office of the Chief Executive Group
- Policy and Planning Group
- Regional Delivery Group
- Combat Sports Authority
- State Sporting Venues Authority Cluster.

Combat Sports Authority

The Combat Sports Authority of NSW (CSA) is established under the *Combat Sports Act 2013 (the Act)*, and is an NSW Government agency for the purposes of any Act. The Authority consists of six members appointed by the Minister for Sport and one (1) police officer nominated by the Commissioner of Police. The Authority regulates professional and amateur combat sports in NSW, in accordance with the Act and the Combat Sports Regulation 2014 (the Regulation).

The Office has entered into a service level agreement with the Authority to provide administrative and regulatory support. Roles in the Office have been delegated functions of the Authority, including granting combatant, industry participant and promoter registration; granting combat sport contest permits and investigating contraventions of the Act, Regulation and Rules.

State Sporting Venues Authority

The State Sporting Venues Authority (the Authority) was established by the *Sporting Venues Authorities Act 2008*, and *Sporting Venues Authorities Regulation 2019* to maintain and improve land and facilities. The Office uses the land and facilities under a Service Level Agreement in return for maintenance of facilities.

Reporting

This Annual Report details the activities and performance of the core groups of the Office. The performance of the Authority and CSA are published in separate annual reports.

Compliance and governance structure

The governance framework consists of the frameworks, processes and behaviours that assist the Office in meeting its intended purpose, conforming with legislative and other requirements, addressing risk management and meeting the expectations of probity, accountability and transparency.

OUR ORGANISATION

Office of the Chief Executive

The Office of the Chief Executive is responsible for providing corporate support and services to divisions and entities across the Office, including human resources, finance, procurement, information management and technology, funding and performance, corporate planning, audit and risk, legal, marketing and communications, and ministerial services.

Policy and Planning Group

The Policy and Planning Group is responsible for the development of strategies that are central to the Office and the sport and active recreation sector objectives, and works with the sector and other sector partners to improve sustainability and performance.

The Policy and Planning Group enhances participation opportunities and experiences in the sport and active recreation sector through collaborative leadership, industry engagement and partnerships, evidence-based policy, infrastructure planning, regulatory functions and program delivery.

Regional Delivery Group

The Regional Delivery Group is responsible for the activation and implementation of the Regional Sport and Active Recreation Plans, working with a broad range of stakeholders across NSW.

In addition to program delivery and provision of support for the sport and active recreation sector through the regional offices, the Regional Delivery Group is responsible for the management of 10 Sport and Recreation Centres and five Olympic sport venues.



 **NSW**
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09 Appendix



Appendix A Management Structure

at 30 June 2022



KAREN JONES
Chief Executive

As Chief Executive, Karen is responsible for sport policy and strategy, as well as oversight and coordination of sport related advice, services and facilities across the State.

Karen Jones commenced at the Office of Sport in 2017 as the Executive Director of the Sports Infrastructure Group. In that role Karen oversaw the delivery of sport infrastructure across the state.

Prior to joining the Office of Sport, Karen held senior roles with the Department of Planning and Environment, and was involved in the management and assessment of the State's most critical infrastructure projects.



CELIA MURPHY
Executive Director – Policy and Planning

Celia Murphy joined the Office of Sport in April 2020 as Executive Director, Policy and Planning. Celia has 20 years' experience in shaping policy and implementing major reforms at a state and national level. She has a background in regulation, including operational and policy leadership roles.

Prior to joining the Office of Sport, Celia held senior roles with the National Disability Insurance Agency and the NSW Department of Premier and Cabinet.



ADAM BERRY
Executive Director – Regional Delivery

Adam Berry joined the Office of sport in June 2022 as Executive Director, Regional Delivery. Adam is responsible for the end to end operations and management of the network of 10 sport and recreation centres around NSW, five major sporting venues in Greater Sydney, and the implementation of Regional Sport and Active Recreation Plans.

Adam has extensive experience leading teams providing a broad range of public services in NSW, including policing, social services, community housing, public transport and major infrastructure delivery, operations and maintenance.

Prior to joining the Office of Sport, Adam held senior roles with Transport for NSW and the Roads and Maritime Service.



Appendix A Management Structure

at 30 June 2022

Office of Sport Structure



..... Reporting relationship

Appendix B

Human Resources



Staff Profile

TABLE 1: Number of full-time equivalent staff in Office of Sport (annual average)

Division	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
Office of Sport	396	432	396	368	372

The annual average number of full-time equivalent (FTE) staff across the Office of Sport increased to 372 in 2021/2022. Of the 372 FTE, 14 are related to casuals engaged during the financial year.

TABLE 2: Number of full-time equivalent staff in Office of Sport core, by division (annual average)

Division	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
Office of the Chief Executive	2	3	73	77	76
Sport and Recreation	290	311	-	-	
Sport Development	26	35	-	-	
Sport Infrastructure	16	16	-	-	
Corporate Services	62	67	-	-	
Regional Delivery			266	232	231
Policy and Planning			57	59	65
Total	396	432	396	368	372



Appendix B

Human Resources

Senior Executives

TABLE 3: Number of Public Service senior executives employed in each band as at 30 June 2022 at Office of Sport

Band	2017/2018		2018/2019		2019/2020		2020/2021		2021/2022	
	Female	Male								
Band 4	0	0	0	0	0	0	0	0	0	0
Band 3 (Deputy Secretary and Agency Heads)	0	1	0	1	0	0	0	0	0	0
Band 2 (Executive Director)	3	1	3	1	2	2	2	2	2	2
Band 1 (Director)	2	11	3	11	1	10	2	9	3	8
Total	5	13	6	14	3	12	4	11	5	10

TABLE 4: Average total remuneration package of senior executives in each band as at 30 June 2022 at the Office of Sport

The Crown Employees (Public Sector-Salaries 2021) Award provided a 2.04 per cent salary increase, effective from the first full pay period after 1 July 2021. The Statutory and Other Officers Remuneration Tribunal determined an increase of 2.5 per cent, to the minimum and maximum of the remuneration ranges for Bands 1 to 4 of the Public Service Senior Executive effective from the first full pay period, on and from 1 July 2021.

In the 2021/2022 financial year, 9.6per cent of the Office of Sport's employee related expenditure was related to Senior Executives.

Band	2017/2018		2018/2019		2019/2020		2020/2021		2021/2022	
	Range (\$)	Average (\$)								
Band 4 (Secretary)	N/A	N/A								
Band 3 (Deputy Secretary and Agency Heads)	328,901-463,550	411,407	337,101-475,150	379,393	345,551-487,050	N/A	N/A	N/A	N/A	N/A
Band 2 (Executive Director)	261,451-328,900	295,382	268,001-337,100	301,144	274,701-345,550	302,096	278,672-345,550	302,906	285,638-354,189	316,989
Band 1 (Director)	183,300-261,450	216,320	187,900-268,000	222,469	192,600-274,700	230,642	206,959-258,477	231,421	212,133-274,910	236,224

Appendix B

Human Resources



TABLE 5: Workforce diversity statistics as at 30 June 2022 at the Office of Sport

Division	Benchmark	2018/2019	2019/2020	2020/2021	2021/2022
Women	50.00%	51.90%	48.00%	47.90%	50.13%
Aboriginal and Torres Strait Islander peoples	3.30%	1.44%	3.92%	3.60%	3.34%
People whose first language spoken as a child was not English	23.20%	6.64%	6.86%	12.30%	9.51%
People with disability	5.60%	2.30%	2.12%	3.50%	1.80%
People with disability requiring work-related adjustment	N/A	0%	0%	0%	0%



Appendix C

Disability Inclusion Action Plan

The Office of Sport Disability Inclusion Action Plan 2017 – 2021 outlines the actions, policies and practices being implemented to foster inclusive environments and improves the lives of people with disability, their families and carers.

Throughout 2021/2022, the Office supported participation and inclusion of people with disability in sport and recreation through:

- Funding for sporting organisations and local sports clubs to improve program delivery and implement participation strategies
- Identifying and responding to barriers to participation and inclusion of people with disability in our programs
- Promotion of inclusive design principles and improved access in refurbishment of owned and leased buildings and the development of new facilities
- Fostering an inclusive workplace that creates positive employment experiences for employees with disability
- Delivery of several projects to improve accessibility at the Office's centres and venues
- Supporting opportunities to raise awareness through various events, including the International Day of People with Disability.

The Active Kids program continued to allow the Office to identify and respond to barriers to participation and inclusion of people with disability. 29,040 Active Kids vouchers were claimed for children with disability. The top sports for which they were redeemed were swimming, football, dance, rugby league, martial arts, and active recreation.

In addition to the above, the Office of Sport supported activities, such as:

- Hosting camps for Wheelchair Sports NSW/ACT and Junior Wheelies at the Office's Narrabeen facilities. The facility has also hosted Special Olympics for the Northern Beaches cohort

- Delivering a pilot program with NSW Health in the Queanbeyan area to support pre-school age children with disability and multicultural (Arabic, Indian, Bangali) families to increase participation and confidence in physical activities in a weekly kindy gym program.

With respect to funding, more than \$1.68 million was provided in 2021/2022 to sporting organisations and local sports clubs for initiatives to upgrade their facilities and increase access for people with disability.

The Office also awarded funding through grants programs, including:

- The Centre of Excellence Fund. Disability Sports Australia were awarded \$15 million to support the Disability Sports Centre of Excellence, which provides training, competition, education, and health services related to pathway programs
- Her Sport Her Way. Wheelchair Sports NSW/ACT were awarded \$35,500 under the grant program to build the profile of girls and women participating in wheelchair sports. The grant supports a travelling portrait exhibition and video storytelling about Paralympians and emerging athletes.

Internally, the Office supports the recruitment and retention of employees with disability and actively promotes an inclusive workforce culture.

The Office of Sport has commenced development of its Disability Inclusion Action Plan 2022-2026 to support greater participation and inclusion of people with disabilities in sport and recreation.



Appendix D

Multicultural Plan

The Office's Multicultural Plan continues to be an important platform for the work delivered in this space. In 2021/2022 the Office continued to support a range of initiatives aligned to its Multicultural Plan through grant programs, sector support, and human resources.

Engaging multicultural communities remains a priority, and in the 2021/2022 financial year the Office established:

- A Multicultural Advisory Committee to build better links between the Office of Sport, the sport and active recreation sector and multicultural communities
- A Multicultural Aquatic Participation Committee to facilitate safe participation in recreational swimming by multicultural communities. It is made up of Royal Life Saving NSW, Surf Lifesaving NSW, Multicultural NSW and other key community stakeholders.

Other initiatives across the year are outlined below.

HER SPORT HER WAY GRANTS

Hockey NSW was awarded \$26,200 under the Her Sport Her Way grant program to address the requirement for inclusive uniforms so that people playing the sport, or thinking about playing the sport, are comfortable in the uniform.

FIRST LAP

In 2021/2022, the Office of Sport launched the First Lap voucher program to support preschool-aged children, aged three to six, to participate in structured programs that increase their swimming and water safety skills.

In its first year, 30,330 vouchers were created for children from multicultural backgrounds, and 18,398 vouchers were redeemed.

The Office monitors voucher uptake and areas it has identified as having lower redemption rates. To improve uptake of the learn-to-swim vouchers and reduce participation barriers, a dedicated

First Lap engagement team works with other NSW Government agencies, such as NSW Health, the Department of Communities and Justice, Regional NSW, Education, Aboriginal Affairs NSW, Multicultural NSW and local councils. They also work closely with First Lap providers, peak bodies, non-government organisations.

ACTIVE KIDS

In 2021/2022, 77,054 Active Kids vouchers were redeemed for children from multicultural backgrounds to the value of \$7.69 million. The top sports for which they were redeemed were swimming, football, dance, martial arts, tennis and basketball.

In both metro and regional NSW, the Office continues to prioritise multicultural communities and the Active Kids campaign continues to be promoted in a range of languages (English, Arabic, Dari, Farsi, Hindi, Korean, Chinese (Simplified), Swahili, Burmese and Vietnamese). Along with translated copy, imagery is also a focus of promotional material to better reflect multicultural communities.

The Office continues to support its relationships with stakeholders in western and south western Sydney, with a range of organisations, including councils, Local Health Districts, not-for-profit and non-government organisations.

The Active Kids engagement team also work closely with the Multicultural Advisory Committee and Multicultural Aquatic Participation Action Committee to promote and deliver key messages, such as exploring opportunities to partner with peak bodies to deliver water safety workshops for multicultural families.

EVENTS AND PROGRAMS

The Office supports a number of events and programs for multicultural communities. In 2021/2022 this included:

- Hosting Active Fest events in four Sydney local council areas and in 27 regional locations as part of the NSW Government's Community Sport



Appendix D

Multicultural Plan

Rebuild and Recovery Package. Active Fest events provided financial support, assistance, and participation opportunities for communities hardest hit by the COVID-19 lockdowns

- Delivering the Duke of Edinburgh's International Award for young Australians aged 14-24 years. 12 percent of award participants in 2021/2022 spoke a language other than English at home. The most spoken languages are Mandarin, Cantonese, and Korean, with many more languages also listed
- Supporting the AUSTSWIM program to increase participation of multicultural communities in recreational swimming through the focused Teacher of Swimming and Water Safety Awareness Program
- Delivering a pilot program with NSW Health to support pre-school age children and multicultural (Arabic, Indian, Bangali) families to increase participation and confidence in physical activities in a weekly kindy gym program in the Queanbeyan area.

INFRASTRUCTURE STRATEGY, PLANNING AND DELIVERY

The Office reviewed policies, strategies, and guidelines to promote inclusive facilities, programs and events.

The Office also worked with recipients for Centre of Excellence and Multi-Sport Community Facility grants to ensure that the local community and its diverse participation requirements are accommodated.

HUMAN RESOURCES

Staff at the Office are required to complete online cultural competency courses as part of the mandatory staff training program.

Appendix E Reconciliation Action Plan

In the 2021/2022 financial year, the Office formally launched and commenced implementation of its inaugural 2021-2023 Reconciliation Action Plan (RAP).

The plan was developed in partnership with Venues NSW with a vision to break down barriers and level the playing field. The Innovate RAP is working to embed an inclusive, collaborative, and respectful culture in everything the Office does.

As a priority the Office has been busy reviewing, testing and refining internal operations so that the Office of Sport is a culturally safe place to work.

One year into the two-year innovate RAP, the RAP Implementation Team has achieved great outcomes in:

- Procurement
- Communication
- Employment
- Cultural competency training of staff

The RAP has also developed a more inclusive workplace by providing culturally significant staff participation opportunities during planned National Reconciliation and NAIDOC week events.



Appendix F Legal Change

This appendix sets out the Acts administered by the Minister for Sport as at 30 June 2022. Acts, regulations and other statutory instruments can be accessed via the NSW Government’s legislation website (www.legislation.nsw.gov.au)

Combat Sports Act 2013

Crown Lands Management Act 2016
(parts jointly with the Minister for Planning)

Institute of Sport Act 1995

Motor Vehicle Sports (Public Safety) Act 1985

Motor Sports Events Act 2022

Sporting Bodies Loans Guarantee Act 1977

Sporting Venues Authorities Act 2008

COMBAT SPORTS REGULATION 2014

This regulation was due for remaking to prevent it being repealed by virtue of the *Subordinate Legislation Act 1989*. That act automatically repeals regulations on 1 September 5 years after their making unless the regulation is remade or the repeal is postponed by the Premier. The Premier has postponed the need to take any action until 1 September 2023 on the basis that

amendments to the principal act and the regulation are at an advanced stage.

MOTOR VEHICLE SPORTS (PUBLIC SAFETY) REGULATION 2015

This regulation was due for remaking to prevent it being repealed by virtue of the *Subordinate Legislation Act 1989*. That act automatically repeals regulations on 1 September 5 years after their making unless the regulation is remade or the repeal is postponed by the Premier. The Premier has postponed the need to take any action until 1 September 2023 on the basis that amendments to the principal act are underway.

MOTOR SPORTS EVENTS ACT 2022

This Act commenced on 13 April 2002. It contains updated provisions for major motor sports events, in particular those contained in the *Motor Racing (Sydney and Newcastle) Act 2008*, the *Motor Sports (World Rally Championship) Act 2009* and the *Mount Panorama Motor Racing Act 1989*. Those pieces of legislation and any instruments made under them were repealed on the commencement of the *Motor Sports Events Act 2022*. The Act, however, provides for major motor sports events in general.

Appendix G Consultants

In 2021/22 the Office of Sport had a total of 3 consultancy engagements (greater than \$50,000) with a total value of \$1,297,286 (excl GST) as follows:

Consultants	Project	Amount (\$) Ex. GST
RPS AAP Consulting PTY LTD	Suburban Stadiums Strategic Business Case	1,131,299
Infrastructure NSW	Suburban Stadiums Gateway Review	111,988
Public Works Advisory	Sydney International Equestrian Centre Surface Upgrade Inquiry	54,000
	Total:	1,297,286

In 2021/22 the Office of Sport had a total of 22 consultancy engagements (less than \$50,000) with a total value of \$327,373 (excl GST).



Appendix H

Payment of Accounts

	Current	Less than 30 Overdue	30-60 Overdue	60-90 Overdue	over 90 Overdue
		2021/2022 (\$)	2021/2022 (\$)	2021/2022 (\$)	2021/2022 (\$)
All Suppliers					
September	68,518,354	60,495	4,054	21,340	-
December	79,690,727	6,908,625	5,253	9,755	593,098
March	113,678,325	287,502	350,635	41,603	5,771
June	140,060,044	407,809	18,046	18,046	28,646
Total	401,947,451	7,664,431	377,988	90,744	627,516

ACCOUNTS PAID ON TIME WITHIN EACH QUARTER

Quarter	Number of Accounts Due for Payment	Dollar Amount of Accounts Due for Payment	Actual % Paid on Time #	Actual % Paid on Time \$
All suppliers				
September	2,076	68,604,243	99%	97%
December	2,176	87,207,458	98%	91%
March	3,404	114,363,837	97%	99%
June	4,867	140,532,592	98%	98%
Total	12,523	410,708,130	-	-

Quarter	Number of Accounts Paid on Time	Dollar Amount of Accounts Paid on Time (\$)	Number of Payments for Interest on Overdue Accounts	Interest Paid on Overdue Accounts (\$)
All suppliers				
September	2,054	68,518,354	-	-
December	2,135	79,690,727	-	-
March	3,305	113,678,325	-	-
June	4,792	140,060,044	-	-
Total	12,286	401,947,451	-	-



Appendix I

Privacy and Personal Information

The Office conducts business in accordance with the *Privacy and Personal Information Protection Act 1988*. The Office's Privacy Statement is published on its website www.sport.nsw.gov.au/privacy.

Under Part 5 (53) of the *Privacy and Personal Information*

Protection Act 1998, a person (applicant) who is aggrieved by the conduct of a public sector agency is entitled to a review of that conduct. The Office did not receive any applications to review information under Part 5 of the Act in the 2021/2022 financial year.

Appendix J

Public Interest Disclosures

All employees of the Office must report suspected unlawful or corrupt conduct, serious maladministration, or serious and substantial waste of public money. The Office's policy establishes our commitment to support and protect staff who report wrongdoing.

The Office's Public Interest Disclosure Policy and Procedure – Internal Reporting of Wrongdoing sets out the manner in which we meet our obligations under the Public Interest Disclosures Act 1994 as well as roles and responsibilities of staff in making and receiving public interest disclosures.

Reporting of wrongdoing is regularly promoted through internal newsletters and is included in the induction training for all new staff. All staff regularly receive training on fraud and corruption awareness, and senior staff undertake periodic training on public interest disclosures. The Office also provides regular training to nominated disclosure officers.

During the 2021/2022 financial year, the Office met the NSW Ombudsman's reporting requirements via its online reporting tool. In 2021/2022, no reports of public interest disclosure were made to the Office.

	Corrupt Conduct	Maladministration	Serious and Substantial Waste	GIPA Contravention	Total
Number of disclosures	0	0	0	0	0
Number of employees making a disclosure	0	0	0	0	0
Number of disclosures finalised (including matter reported in previous years)	0	0	0	0	0

Appendix K Government Information (Public Access) Act 2009



The objective of the *Government Information (Public Access) Act 2009* is to open government information to the public by:

- Authorising and encouraging the proactive public release of government information by agencies
- Giving members of the public an enforceable right to access government information.

The Office of Sport, under the *Government Information (Public Access) Act 2009* is required to make government information available to the public unless there is an overriding public interest against disclosure. The Office of Sport does this by proactively releasing government information and giving members of the public the right to request and access information.

Open access information includes a range of information held by agencies, such as policy

documents, annual reports, guidelines and a register of government contracts.

Note: GIPA statistics in this Annual Report refer to those received for the following groups within the Office of Sport:

- Office of the Chief Executive
- Policy and Planning
- Regional Delivery.

The Office's Agency Information Guide and disclosure log can be found under Information Access on the Office of Sport website.

In the reporting period, the Office of Sport received a total of 16 requests for information under the *Government Information (Public Access) Act 2009*. A detailed breakdown of the types and nature of the requests is provided in the following tables:

CLAUSE 8A:

Details of the review carried out by the agency under section 7 (3) of the Act during the reporting year and the details of any information made publicly available by the agency as a result of the review

Reviews Carried Out by the Agency	Information Made Publicly Available by the Agency
YES	YES

CLAUSE 8B:

The total number of access applications received by the agency during the reporting year (including withdrawn applications but not including invalid applications)

Total Number of Applications Received
16

CLAUSE 8C:

The total number of access applications received by the agency during the reporting year that the agency refused either wholly or partly, because the application was for the disclosure of information referred to in Schedule 1 to the Act (information for which there is conclusive presumption of overriding public interest against disclosure)

Number of Applications Refused	Wholly	Partly	Total
	1	0	1
% of Total	100%	0%	

Appendix K Government Information (Public Access) Act 2009



Schedule 2 Statistical information about access applications to be included in annual report

TABLE A: Number of applications by type of applicant and outcome*

	Access Granted in Full	Access Granted in Part	Access Refused in Full	Information Not Held	Information Already Available	Refuse to Deal with Application	Refuse to Confirm/ Deny Whether Information is Held	Application Withdrawn	Total	% of Total
Media	0	0	0	0	0	0	0	0	0	0%
Members of Parliament	0	1	0	0	0	3	0	0	4	27%
Private Sector Business	0	1	1	1	0	1	0	0	4	27%
Not For Profit Organisations or Community Groups	0	1	0	0	0	0	0	0	1	7%
Members of the Public (by legal representative)	0	1	0	1	0	0	0	1	3	20%
Members of the Public (other)	1	1	0	0	0	0	0	1	3	20%
Total	1	5	1	2	0	4	0	2	15	-
% of Total	7%	33%	7%	13%	0%	27%	0%	13%	-	-

TABLE B: Number of applications by type of application and outcome*

	Access Granted in Full	Access Granted in Part	Access Refused in Full	Information not Held	Information Already Available	Refuse to Deal with Application	Refuse to Confirm/ Deny Whether Information is Held	Application Withdrawn	Total	% of Total
Personal Information Applications*	0	3	0	2	0	0	0	1	6	40%
Access Applications (other than personal information applications)	1	2	1	0	0	4	0	1	9	60%
Access applications that are Partly Personal Information Applications and Partly Other	0	0	0	0	0	0	0	0	0	0%
Total	1	5	1	2	0	4	0	2	15	-
% of Total	7%	33%	7%	13%	0%	27%	0%	13%	-	-

* A personal information application is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).

Appendix K Government Information (Public Access) Act 2009



TABLE C: Invalid applications

Reason for Invalidity	No of Applications	% of Total
Application does not comply with formal requirements (section 41 of the Act)	1	100%
Application is for excluded information of the agency (section 43 of the Act)	0	0%
Application contravenes restraint order (section 110 of the Act)	0	0%
Total number of invalid applications received	1	100%
Invalid applications that subsequently became valid applications	0	0%

TABLE D: Conclusive presumption of overriding public interest against disclosure: matters listed in Schedule 1 of Act

	Number of Times Consideration Used*	% of Total
Overriding Secrecy Laws	0	0%
Cabinet Information	2	100%
Executive Council Information	0	0%
Contempt	0	0%
Legal Professional Privilege	0	0%
Excluded Information	0	0%
Documents Affecting Law Enforcement and Public Safety	0	0%
Transport Safety	0	0%
Adoption	0	0%
Care and Protection of Children	0	0%
Ministerial Code of Conduct	0	0%
Aboriginal and Environment Heritage	0	0%
Privilege Generally – Sch 1(5A)	0	0%
Information Provided to High Risk Offenders Assessment Committee	0	0%
Total	2	-

* More than one public interest consideration may apply in relation to a particular access application and if so, each such consideration is to be recorded (but only once per application). This also applies in relation to Table E.

TABLE E: Other public interest considerations against disclosure: matters listed in table to section 14 of Act

	Number of Times Consideration Used*	% of Total
Responsible and Effective Government	0	0%
Law Enforcement and Security	0	0%
Individual Rights, Judicial Processes and Natural Justice	4	44%
Business Interests of Agencies and Other Persons	5	56%
Environment, Culture, Economy and General Matters	0	0%
Secrecy Provisions	0	0%
Exempt Documents Under Interstate Freedom of Information legislation	0	0%
Total	9	-

Appendix K Government Information (Public Access) Act 2009



TABLE F: Timelines

	Number of Applications*	% of Total
Decided Within the Statutory Timeframe (20 days plus any extensions)	7	78%
Decided After 35 Days (by agreement with applicant)	1	11%
Not Decided Within Time (deemed refusal)	1	11%
Total	9	-

TABLE G: Number of applications reviewed under Part 5 of the Act (by type of review and outcome)

	Decision Varied	Decision Upheld	Total	% of Total
Internal Review	0	0	0	0%
Review by Information Commissioner*	3	0	3	100%
Internal Review Following Recommendation Under Section 93 of Act	0	0	0	0%
Review by NCAT	0	0	0	0%
Total	3	0	3	-
% of Total	100%	0%	-	-

* The Information Commissioner does not have the authority to vary decisions, but can make recommendations to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made by the Information Commissioner.

TABLE H: Applications for review under Part 5 of the Act (by type of applicant)

	Number of Applications for Review	% of Total
Applications by Access Applicants	3	100%
Applications by Persons to Whom Information the Subject of Access Application Relates (see section 54 of the Act)	0	0%
Total	3	-

TABLE I: Applications transferred to other agencies

	Number of Applications Transferred	% of Total
Agency-Initiated Transfers	0	0%
Applicant-Initiated Transfers	0	0%
Total	0	-





Internal Audit and Risk Management Policy Attestation Statement for the 2021-2022 Financial Year

I, Karen Jones, am of the opinion that the NSW Office of Sport has internal audit and risk management processes in operation that are compliant with the seven (7) Core Requirements set out in the NSW Treasury Policy TPP20-08 *Internal Audit and Risk Management Policy for the General Government Sector*, specifically:

Core Requirements

Risk Management Framework		Status
1.1	The Accountable Authority shall accept ultimate responsibility and accountability for risk management in the agency.	compliant
1.2	The Accountable Authority shall establish and maintain a risk management framework that is appropriate for the agency. The Accountable Authority shall ensure the framework is consistent with AS ISO 31000:2018.	compliant
Internal Audit Function		Status
2.1	The Accountable Authority shall establish and maintain an internal audit function that is appropriate for the agency and fit for purpose.	compliant
2.2	The Accountable Authority shall ensure the internal audit function operates consistent with the International Standards for Professional Practice for Internal Auditing.	compliant
2.3	The Accountable Authority shall ensure the agency has an Internal Audit Charter that is consistent with the content of the 'model charter'.	compliant
Audit and Risk Committee		Status
3.1	The Accountable Authority shall establish and maintain efficient and effective arrangements for independent Audit and Risk Committee oversight to provide advice and guidance to the Accountable Authority on the agency's governance processes, risk management and control frameworks, and its external accountability obligations.	compliant
3.2	The Accountable Authority shall ensure the Audit and Risk Committee has a Charter that is consistent with the content of the 'model charter'.	compliant

Membership

The independent chair and members of the Audit and Risk Committee are:

- | | | |
|------------------------|----------------|------------------------------------|
| • Independent Chair | James Mitchell | 1 February 2020 to 31 January 2023 |
| • Independent Member 1 | Gerardine Brus | 1 April 2021 to 31 March 2024 |
| • Independent Member 2 | Jason Masters | 1 February 2020 to 30 June 2022 |

Shared Arrangements

I, Karen Jones, advise that the NSW Office of Sport has entered into an approved shared arrangement with the following Department/agency:

- State Sporting Venues Authority.

The resources shared include the Audit and Risk Committee, the Chief Audit Executive and/ the internal audit functions. The shared Audit and Risk Committee is a Collaborative Shared Audit and Risk Committee.



Karen Jones
 Chief Executive, Office of
 Sport

Key Contact:
 Felicity McIntyre
 Chief Audit Executive

Date: 21 September 2022

Certificate of Currency

Office of Sport

The NSW Self Insurance Corporation, branded as icare Insurance for NSW (icare), was established by the NSW Self Insurance Corporation Act 2004. The main function of icare is the administration of the Treasury Managed Fund (TMF), which provides cover for all insurance exposures (other than compulsory third-party insurance) faced by those general government sector agencies and public sector agencies that are members of the TMF scheme.

Period of Cover

This will confirm that commencing 1 July 2022, until 30 June 2023, Office of Sport, being a TMF Agency is a member of the TMF which provides insurable risk protection in accordance with the TMF Statement of Cover.

The TMF Agency, and their employees and volunteers, are fully covered for their legal liability to any third party arising out of their operations, worldwide.

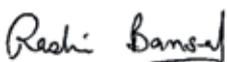
Coverage Inclusions

Cover includes, but is not limited to:

- **Multiple Identifiers for Workers' Compensation** as per current Workers Compensation Act 1987 (NSW).
- Identifier **MF100033 Legal Liability** inclusive of:
 - Public Liability for an amount of \$100,000,000,
 - Professional Indemnity for an amount of \$100,000,000,
 - Product Liability for an amount of \$100,000,000, and
 - Directors & Officers Liability for an amount of \$100,000,000.
- Identifier **MF100034 Property** coverage for loss and/or damage to all real and personal property either owned by, or the responsibility of, the TMF Agency on a full replacement (new for old) basis. Coverage includes consequential loss.
- Identifier **MF100032 Motor Vehicle** cover for loss of and/or property damage caused to or by a motor vehicle while being used for the purpose of or in connection with the TMF Agency's business.
- Identifier **MF100035 Miscellaneous Cover** inclusive of:
 - Personal Accident coverage for Voluntary Workers whilst actively engaged in voluntary work for the TMF Agency. Coverage is provided in accordance with and equivalent to the benefits payable under the Workers Compensation Act 1987 (NSW), provided under TMF Miscellaneous cover.
 - Personal Accident and Travel cover whilst travelling domestically and abroad.
 - Event Cancellation.

For full details on TMF indemnity and its protection, please refer to the relevant sections of the TMF Statement of Cover.

Note: icare hereby agrees that should such coverage be cancelled or withdrawn for any reason, 30 days' notice will be provided.



Rashi Bansal
Group Executive, Insurance for NSW & HBCF

Office of Sport - Cyber Security Annual Attestation Statement for the 2021-2022 Financial Year

I, Karen Jones, Chief Executive, am of the opinion that the Office of Sport has systems in place to manage cyber security risk in a manner consistent with the mandatory requirements set out in the NSW Government Cyber Security Policy.

This includes assessment and management of cyber security risks relating to information and systems of the Office of Sport. In addition, Governance is in place to manage the cyber-security maturity and initiatives of the Office of Sport.

In addition, there exists a current cyber incident response plan which has been tested during the reporting period.

An independent review and audit of the Office of Sport's effectiveness of controls and reporting against the mandatory requirements of the NSW Cyber Security Policy was undertaken and found to be adequate or being properly addressed in a timely manner.

Sincerely

A handwritten signature in blue ink, appearing to be "K. Jones".

Karen Jones
Chief Executive
18 October 2022

Appendix N Consumer Response



The Office welcomes and values feedback and has established a complaint management system that makes it easy for clients, stakeholders and the general public to submit complaints, compliments and suggestions to the Office.

Feedback received is collated and used to inform the continuous improvement of services provided by the Office of Sport. The Office's approach to feedback is underpinned by a suite of Complaint Handling Commitments adopted by the NSW Government, which are being implemented across the public sector.

These are:

- Respectful treatment
- Information and accessibility
- Good communication
- Taking ownership
- Timeliness
- Transparency.

During 2021/2022, the Office received a total of 91 cases. There were 51 complaints, 13 compliments, 25 suggestions and 2 enquiries.

The Office has continued to build capability within its systems and programs, including service provision and sector workshops along with seeking feedback from clients and user groups. Supported by the Data and Insights branch, the Office analyses feedback and implements improvements to these programs.

In addition, the Office proactively obtains feedback from clients through customer satisfaction surveys to gain feedback and to better understand customer experience across a range of services and facilities. Areas of feedback include meals, accommodation, overall experience and site facilities.

This feedback is used to identify areas and ways the Office can continually improve its delivery to the people of NSW



Appendix O Grants



Regional Academies of Sport 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Central Coast Academy of Sport	228,000.00
Hunter Academy of Sport	228,000.00
Illawarra Academy of Sport	228,000.00
North Coast Academy of Sport	238,000.00
Northern Inland Academy of Sport	238,000.00
Southern Sports Academy	238,000.00
South West Sydney Academy of Sport	228,000.00
Western Region Academy of Sport	238,000.00
Western Sydney Academy of Sport	228,000.00
South East Sports Academy	238,000.00
Far West Academy of Sport	95,000.00
Regional Academies of Sport	75,000.00
	2,500,000.00

Organisation Support Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
AFL (NSW/ACT) Commission Limited	60,000.00
Amputee Golf NSW	10,000.00
Archery Society of NSW	5,000.00
Athletics NSW	35,000.00
AusCycling Limited (NSW)	55,000.00
Australian Olympic Committee	45,000.00
Australian Powerchair Hockey Association (NSW) Incorporated	10,000.00
Australian Sailing (NSW)	55,000.00
Australian Underwater Federation (NSW Branch)	10,000.00
Billiards and Snooker Association of NSW Inc	5,000.00

Appendix O Grants



Organisation Support Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Blind Cricket NSW	10,000.00
Blind Sporting Association of NSW	10,000.00
Boccia NSW Federation	10,000.00
Bowls NSW Limited	60,000.00
Boxing Australia (NSW) Inc	10,000.00
Cerebral Palsy Sport and Recreation Association of NSW	10,000.00
Commonwealth Games Australia (NSW Division)	20,000.00
Croquet NSW Inc	15,000.00
Dancesport Australia (NSW Branch)	10,000.00
Deaf Sport Australia	10,000.00
Disabled WinterSport Australia (NSW)	20,000.00
Diving NSW Inc	20,000.00
Dragon Boats NSW Inc	15,000.00
Equestrian NSW Incorporated	48,500.00
Field Archery NSW	5,000.00
Football NSW Limited	30,000.00
Golf NSW Limited	60,000.00
Gridiron NSW Limited	5,000.00
Gymnastics NSW	55,000.00
Hockey NSW	55,000.00
Ice Hockey NSW	20,000.00
Ice Speed Skating Association of NSW Inc	5,000.00
Indoor Sports NSW Incorporated	30,000.00
Judo Federation of Australia (NSW) Inc	15,000.00
Karting NSW Inc	22,500.00
Kung Fu Wushu NSW Inc	5,000.00
Little Athletics Association of NSW	35,000.00
Masters Swimming NSW Inc	20,000.00

Appendix O Grants



Organisation Support Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Motorcycling NSW Limited	55,000.00
Motorsport Australia (NSW)	32,500.00
Northern NSW Football	30,000.00
NSW Amateur Pistol Association Inc	30,000.00
NSW Badminton Association Inc	15,000.00
NSW Baseball League Inc	55,000.00
NSW Basketball Association Limited	55,000.00
NSW Bocce Federation	5,000.00
NSW Clay Target Association	15,000.00
NSW Council of the Australian Parachute Federation	10,000.00
NSW Cricket Association	60,000.00
NSW Darts Council	10,000.00
NSW Endurance Riders Association Inc	6,500.00
NSW Fencing Association	10,000.00
NSW Flying Disc Association	10,000.00
NSW Gliding Association	10,000.00
NSW Goalball Association	10,000.00
NSW Handball Association	5,000.00
NSW Hang Gliding & Paragliding Association	10,000.00
NSW Ice Skating Association Incorporated	10,000.00
NSW Karate Federation Inc	5,000.00
NSW Lacrosse	5,000.00
NSW Netball Association Limited	60,000.00
NSW Polo Association	10,000.00
NSW Powerchair Football Association Incorporated	5,000.00
NSW Rifle Association	15,000.00
NSW Rugby League	60,000.00
NSW Rugby Union	60,000.00

Appendix O Grants



Organisation Support Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
NSW Softball Association Inc	55,000.00
NSW Squash Ltd	55,000.00
NSW Touch Association	55,000.00
NSW Water Polo Inc	55,000.00
NSW Water Ski Federation Ltd	30,000.00
NSW Weightlifting Association	20,000.00
NSW Wrestling Association	15,000.00
Orienteering Association of NSW	20,000.00
Paddle NSW Inc	20,000.00
Paralympics Australia	30,000.00
Polocrosse Association of NSW	10,000.00
Riding for the Disabled Association NSW	20,000.00
Rowing NSW Incorporated	55,000.00
Sailability NSW	20,000.00
Sailing for Everyone Foundation Inc	10,000.00
Skate NSW Inc	15,000.00
Snow Australia	30,000.00
Special Olympics Australia (NSW)	20,000.00
SPORTS 4 ALL	10,000.00
Surfing NSW	55,000.00
Swimming NSW Ltd	40,000.00
Table Tennis NSW Inc	20,000.00
Tennis NSW	60,000.00
Tenpin Bowling Australia (NSW)	10,000.00
The Pony Clubs Association of NSW	55,000.00
Transplant Australia Ltd (NSW)	10,000.00
Triathlon NSW	30,000.00
Volleyball NSW	15,000.00

Appendix O Grants



Organisation Support Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Wheelchair Rugby League Australia (NSW)	5,000.00
Wheelchair Sports NSW/ACT Inc	20,000.00
	2,450,000.00

Community Sport Recovery Package 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Sport and Recreation Support Fund (\$)	Grassroots Sport Fund (\$)	Amount Awarded (\$)
AFL (NSW/ACT) Commission Limited	180,000.00	216,000.00	396,000.00
Amputee Golf NSW	30,000.00	-	30,000.00
Archery Society of NSW	15,000.00	25,000.00	40,000.00
Athletics NSW	105,000.00	58,000.00	163,000.00
AusCycling Limited (NSW)	165,000.00	125,000.00	290,000.00
Australian Powerchair Hockey Association (NSW) Incorporated	30,000.00	-	30,000.00
Australian Sailing (NSW)	165,000.00	118,000.00	283,000.00
Australian Underwater Federation (NSW Branch)	30,000.00	8,000.00	38,000.00
Billiards and Snooker Association of NSW Inc	15,000.00	-	15,000.00
Blind Cricket NSW	30,000.00	-	30,000.00
Blind Sporting Association of NSW	30,000.00	4,000.00	34,000.00
Boccia NSW Federation	30,000.00	4,000.00	34,000.00
Bowls NSW Limited	180,000.00	689,000.00	869,000.00
Boxing Australia (NSW) Inc	30,000.00	22,000.00	52,000.00
Cerebral Palsy Sport and Recreation Association of NSW	30,000.00	-	30,000.00
Croquet NSW Inc	45,000.00	61,000.00	106,000.00
Dancesport Australia (NSW Branch)	30,000.00	20,000.00	50,000.00
Deaf Sport Australia	30,000.00	4,000.00	34,000.00
Disabled WinterSport Australia (NSW)	60,000.00	-	60,000.00

Appendix O Grants



Community Sport Recovery Package 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Sport and Recreation Support Fund (\$)	Grassroots Sport Fund (\$)	Amount Awarded (\$)
Diving NSW Inc	60,000.00	6,000.00	66,000.00
Dragon Boats NSW Inc	45,000.00	61,000.00	106,000.00
Equestrian NSW Incorporated	145,500.00	120,000.00	265,500.00
Field Archery NSW	15,000.00	18,000.00	33,000.00
Football NSW Limited	180,000.00	708,000.00	888,000.00
Golf NSW Limited	180,000.00	377,000.00	557,000.00
Gridiron NSW Limited	15,000.00	8,000.00	23,000.00
Gymnastics NSW	165,000.00	154,000.00	319,000.00
Hockey NSW	165,000.00	243,000.00	408,000.00
Ice Hockey NSW	60,000.00	9,000.00	69,000.00
Ice Speed Skating Association of NSW Inc	15,000.00	3,000.00	18,000.00
Indoor Sports NSW Incorporated	90,000.00	19,000.00	109,000.00
Judo Federation of Australia (NSW) Inc	45,000.00	33,000.00	78,000.00
Karting NSW Inc	67,500.00	22,000.00	89,500.00
Kung Fu Wushu NSW Inc	15,000.00	136,000.00	151,000.00
Little Athletics Association of NSW	105,000.00	158,000.00	263,000.00
Masters Swimming NSW Inc	60,000.00	28,000.00	88,000.00
Motorcycling NSW Limited	165,000.00	92,000.00	257,000.00
Motorsport Australia (NSW)	97,500.00	148,000.00	245,500.00
Northern NSW Football	180,000.00	199,000.00	379,000.00
NSW Amateur Pistol Association Inc	90,000.00	122,000.00	212,000.00
NSW Badminton Association Inc	45,000.00	30,000.00	75,000.00
NSW Baseball League Inc	165,000.00	163,000.00	328,000.00
NSW Basketball Association Limited	165,000.00	91,000.00	256,000.00
NSW Bocce Federation	15,000.00	-	15,000.00
NSW Clay Target Association	45,000.00	68,000.00	113,000.00
NSW Council of the Australian Parachute Federation	30,000.00	12,000.00	42,000.00

Appendix O Grants



Community Sport Recovery Package 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Sport and Recreation Support Fund (\$)	Grassroots Sport Fund (\$)	Amount Awarded (\$)
NSW Cricket Association	180,000.00	625,000.00	805,000.00
NSW Darts Council	30,000.00	1,000.00	31,000.00
NSW Endurance Riders Association Inc	19,500.00	21,000.00	40,500.00
NSW Fencing Association	30,000.00	19,000.00	49,000.00
NSW Flying Disc Association	30,000.00	13,000.00	43,000.00
NSW Gliding Association	30,000.00	10,000.00	40,000.00
NSW Goalball Association	30,000.00	2,000.00	32,000.00
NSW Handball Association	15,000.00	-	15,000.00
NSW Hang Gliding & Paragliding Association	30,000.00	15,000.00	45,000.00
NSW Ice Skating Association Incorporated	30,000.00	9,000.00	39,000.00
NSW Karate Federation Inc	15,000.00	42,000.00	57,000.00
NSW Lacrosse	15,000.00	-	15,000.00
NSW Netball Association Limited	180,000.00	581,000.00	761,000.00
NSW Polo Association	30,000.00	19,000.00	49,000.00
NSW Powerchair Football Association Incorporated	15,000.00	-	15,000.00
NSW Rifle Association	45,000.00	76,000.00	121,000.00
NSW Rugby League	180,000.00	650,000.00	830,000.00
NSW Rugby Union	180,000.00	338,000.00	518,000.00
NSW Softball Association Inc	165,000.00	98,000.00	263,000.00
NSW Squash Ltd	165,000.00	53,000.00	218,000.00
NSW Touch Association	165,000.00	123,000.00	288,000.00
NSW Water Polo Inc	165,000.00	48,000.00	213,000.00
NSW Water Ski Federation Ltd	90,000.00	-	90,000.00
NSW Weightlifting Association	60,000.00	24,000.00	84,000.00
NSW Wrestling Association	45,000.00	14,000.00	59,000.00
Orienteering Association of NSW	60,000.00	13,000.00	73,000.00
Paddle NSW Inc	60,000.00	39,000.00	99,000.00

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Community Sport Recovery Package 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Sport and Recreation Support Fund (\$)	Grassroots Sport Fund (\$)	Amount Awarded (\$)
PCYC NSW	180,000.00	-	180,000.00
Polocrosse Association of NSW	30,000.00	39,000.00	69,000.00
Riding for the Disabled Association NSW	60,000.00	36,000.00	96,000.00
Rowing NSW Incorporated	165,000.00	40,000.00	205,000.00
Sailability NSW	60,000.00	-	60,000.00
Skate NSW Inc	45,000.00	9,000.00	54,000.00
Snow Australia	90,000.00	1,000.00	91,000.00
Special Olympics Australia (NSW)	60,000.00	-	60,000.00
SPORTS 4 ALL	30,000.00	-	30,000.00
Surf Life Saving NSW	180,000.00	-	180,000.00
Surfing NSW	165,000.00	118,000.00	283,000.00
Swimming NSW Ltd	120,000.00	286,000.00	406,000.00
Table Tennis NSW Inc	60,000.00	55,475.00	115,475.00
Tennis NSW	180,000.00	418,000.00	598,000.00
Tenpin Bowling Australia (NSW)	30,000.00	24,000.00	54,000.00
The Pony Clubs Association of NSW	165,000.00	262,000.00	427,000.00
Transplant Australia Ltd (NSW)	30,000.00	-	30,000.00
Triathlon NSW	90,000.00	54,000.00	144,000.00
Volleyball NSW	45,000.00	31,000.00	76,000.00
Wheelchair Rugby League Australia (NSW)	15,000.00	4,000.00	19,000.00
Wheelchair Sports NSW/ACT Inc	60,000.00	-	60,000.00
YMCA NSW	180,000.00	-	180,000.00
	7,755,000.00	8,592,475.00	16,347,475.00

Appendix O Grants



Project Support Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
African Australian Football Association	4,500.00
All Saints Oatley West Soccer Club	5,120.00
Alstonville Swimming Club	1,808.00
Auburn District Cricket Club	15,000.00
Australian National Sports Club	5,958.00
Bankstown Bulls Junior Rugby League Football Club	3,000.00
Bankstown Bulls Junior Rugby League Football Club	2,000.00
Bankstown Sports Athletics Club	2,500.00
Bankstown Sports Athletics Club	2,200.00
Bankstown Strikers Football Club	4,650.00
Birrong Sports Football Club	3,700.00
Birrong Sports Football Club	1,000.00
Blacktown City Judo	5,000.00
Blacktown Premier Spurs Soccer Club	4,000.00
Bobbin Head Cycle Classic	3,000.00
Bradbury Ambarvale Bears Football Club	5,000.00
Budgewoi Buff Point Bulldogs Junior Rugby League Football Club	18,752.00
Byron Bay Bowling and Recreation Club	6,135.00
Campbelltown Harelquins Rugby Club	5,000.00
Campbelltown Westerners Cricket Club	5,000.00
Canley Heights RSL Football Club	3,310.00
Collaroy Surf Life Saving Club Inc	1,000.00
Collaroy Tennis Club	525.00
Cronulla Surf Life Saving Club	5,000.00
Doonside Hawks Soccer Club	3,000.00
Doonside Junior Rugby League Club	5,000.00
Doonside Little Athletics Club	5,000.00
E.L.I.T.E. Table Tennis Club	10,000.00





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Project Support Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Eastwood Ryde Netball Association	15,800.00
Epping Bulls Junior Cricket Club	6,000.00
Epping District Athletics Club	6,000.00
Erskine Park Eagles Netball Club	5,000.00
Erskine Park Eagles Netball Club	2,000.00
Fairfield Phoenix Baseball Club	3,000.00
Flying Bats Womens Football Club	5,000.00
Georges River Football Club	10,000.00
Georges River Thistle Football Club	4,649.00
Gilgandra Rugby League Football Club	5,000.00
Glenwood Redbacks Soccer Club	6,221.53
Gosford Tennis Club	4,072.00
Group 16 Rugby League	5,000.00
Gundagai Tigers Rugby League Football Club	15,000.00
Gunners Soccer Club	5,250.00
Helensburgh Tigers RLFC	16,900.00
Hills District Junior Rugby League Football Club	5,000.00
Hills District Little Athletics Club	15,485.00
Holroyd Little Athletics Inc	5,000.00
Holroyd Rangers Soccer Club	6,000.00
Ingleburn Junior Australian Football Club	5,250.00
Jordan Springs Cricket Club	5,000.00
Jordan Springs Joeys Soccer Club	5,000.00
Jordan Springs Netball Club	5,000.00
Kings Langley Little Athletics	1,100.00
Kingsgrove Colts Junior Rugby League Football Club	7,200.00
Kingsgrove Cricket Club	2,000.00
Ku-ring-gai Amateur Swimming Club	2,000.00

Appendix O Grants



Project Support Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Ku-ring-gai Kangaroos Basketball Club	2,450.00
Ku-ring-gai Netball Association	4,080.00
Ku-ring-gai Stealers Baseball and Softball Club	10,000.00
Le-Ba-Boardriders Club	5,300.00
Leichhardt Saints Football Club	8,202.00
Leichhardt Saints Football Club	6,798.00
Leichhardt Saints Football Club	2,000.00
Lennox Head Rugby Union Club	3,914.00
Leppington Lions Soccer Club	4,080.00
Lloyd McDermott Rugby Development Team Inc	5,000.00
Macarthur Football Association	2,000.00
Macquarie Fields Cricket Club Grant	5,250.00
Manly Rugby Football Club	21,268.00
Manly United Football Club	500.00
Manly Warringah District Baseball Association	1,000.00
Marrickville Cricket Club	4,000.00
Mascot Juniors Rugby League Football Club Inc	6,021.00
Merrylands Amateur Swimming Club Inc	5,000.00
Metropolitan South West Hockey Association	4,980.00
Miranda Magpies Football Club	10,560.00
Moorebank Sports Netball Club	25,000.00
Moxon Sports Club	21,580.00
Murwillumbah Tennis Club	1,200.00
Newbury Bulls Soccer Club	2,066.33
OLQP Bulldogs Junior Rugby League Football Club	16,100.00
Outdoors NSW & ACT	10,000.00
Parramatta City Swim Club	3,100.00
Parramatta Memorial Swimming Club	10,025.00

Appendix O Grants



Project Support Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Police Citizens Youth Clubs NSW Ltd	5,000.00
Port Jackson Veterans Cricket Club	720.00
Port Macquarie Clay Target Club	10,000.00
Punchbowl United Football Club	7,105.00
Quakers Hill Junior Soccer Club	5,391.12
Quakers Hill Tigers Soccer Club	5,391.12
Randwick Petersham Cricket Club	5,000.00
River Canoe Club of NSW	15,000.00
Riverstone Schofields Junior Soccer Club	2,066.33
Roselands Raptors	8,380.00
Roselea Football Club	10,500.00
Ruse Football Club	3,000.00
Ryde Sports Foundation	5,000.00
Sir Joseph Banks High School	3,080.00
Southern Districts Soccer Football Association	15,326.00
St John's Rugby Club	2,950.00
Surfing Mid North Coast	4,800.00
Swansea South Tennis	1,100.00
Sydney Cricket Club	15,000.00
Sydney Stock Sports Inc	2,500.00
Tamworth Under 18's Waterpolo Team	5,000.00
The Flamingo Netball Club	4,140.00
The Flying Bats Women's Football Club	5,000.00
The Flying Bats Women's Football Club	5,000.00
The Ponds Football Club	2,066.33
Thirlmere Roosters	22,820.00
Uniting (NSW/ACT)	6,470.00
Veterans Surfing	90,000.00

Appendix O Grants



Project Support Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Wanda Surf Life Saving Club	2,000.00
Warilla Wanderers Football Club	13,100.00
Warrawee Wildcats and Wahroonga Netball Club	1,000.00
Warringah Cricket Club	1,000.00
West Pymble Football Club	2,000.00
Western Suburbs District Rugby League Football Club	15,000.00
Western Suburbs District Rugby League Football Club	7,000.00
Wests Boomers Baseball	6,199.00
Woy Woy Football Club	5,000.00
Zone 1 Bowls Far North Coast NSW	2,500.00
Mulgoa Valley Football Club	15,000.00
Ms Media Khalaf	400.00
Winston Hills Football Club	1,500.00
Clydesdale Farm Cricket Club	5,000.00
	861,064.76

Appendix O Grants



Partnership Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Outdoors NSW & ACT	95,000.00
Royal Life Saving NSW	700,000.00
NSW Institute of Sport	600,000.00
AUSTSWIM	30,000.00
Sport NSW	250,000.00
NSW Sports Federation Inc	500,000.00
The Primary Club of Australia	25,000.00
Commonwealth Games Australia	11,250.00
Sport NSW	35,000.00
Minerva Network	200,000.00
Sport NSW	250,000.00
SCG Cricket	50,000.00
	2,746,250

Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Abbotsford Rowing Club	5,000.00
Aberdeen Bowling Club	4,373.00
Abermain Weston Rugby League Football Club	4,765.00
ACC Cricket Club	1,980.00
ACCA Dragon Boat Racing Team Incorporated	5,000.00
ACCA Dragon Boat Racing Team Incorporated	1,707.00
ACCA Dragon Boat Racing Team Incorporated	5,000.00
Africa United Rugby League Incorporated	5,000.00
Albury Amateur Swimming Club	2,000.00
Albury Small Bore Rifle Club	5,000.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Albury Tennis Association	4,374.00
All Saints Toongabbie Tigers Junior Rugby League Football Club	2,500.00
All Saints Toongabbie Tigers Junior Rugby League Football Club	2,000.00
Alstonville Junior cricket club	4,180.00
AquaBlitz Toongabbie Swim Club	5,000.00
Armidale City Gymnastics Club	3,074.00
Armidale City Gymnastics Club	14,000.00
Arncliffe Scots Baseball Club Incorporated	4,561.00
Ashfield Amateur Swimming Club	2,000.00
Ashfield Pirates Football Club	2,000.00
Ashfield Pirates Football Club	5,000.00
Asquith Soccer Club	2,000.00
Avalon Sailing Club Ltd	15,000.00
Avoca Beach Football Club	4,000.00
Avon Valley Field Archers	1,106.00
Balance Triathlon Club	1,739.00
Ballina Bowling and Recreation Club	1,350.00
Ballina Bowling and Recreation Club Ltd	9,900.00
Ballina Little Athletics Club Incorporated	3,950.00
Ballina Outrigger Canoe Club Incorporated	3,886.00
Balmain Junior Rugby Club Incorporated	2,000.00
Balmain Junior Rugby Club Incorporated	500.00
Balmain Water Polo Club	3,025.00
Balmoral Sailing Club Incorporated	2,000.00
Bangalow Pony Club Incorporated	5,000.00
Bankstown Basketball Association Incorporated	2,000.00
Bankstown City Football Club Incorporated	4,200.00
Bankstown City Netball Association	605.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Bankstown District Amateur Football Association	2,000.00
Bankstown District Cricket Club	1,798.00
Bankstown Sports Netball Club	2,000.00
Bankstown Sports Women's Cricket Club	5,000.00
Bankstown Sports Women's Cricket Club	2,000.00
Bankstown Sports Womens Cricket Club	5,000.00
Bar In Water Polo Club Incorporated	1,725.00
Baradine Amateur Swimming Club	2,000.00
Baradine Amateur Swimming Club	1,172.00
Barden Ridgebacks Netball Club	2,000.00
Barnwell Park Golf Club	2,000.00
Batemans Bay Rugby and Amateur Sports Club Incorporated	2,177.00
Batemans Bay Seahawks Football and Netball Club	2,000.00
Batemans Bay Seahawks Football Club	5,000.00
Bathurst Archers	4,632.00
Bathurst Basketball United Incorporated	2,000.00
Bathurst Bushrangers Australian Rugby League Football Club Incorporated	1,300.00
Bathurst Hockey Association Incorporated	7,500.00
Baulkham Hills Baseball Club	2,000.00
Baulkham Hills Baseball Club	2,000.00
Belfield Bowling & Recreation Club Limited	3,500.00
Belmont District Cricket Club	5,000.00
Belmont Swansea United Football Club	5,000.00
Bendemeer Bowling Club	15,000.00
Berkeley Vale Rugby League and Sports Club	1,600.00
Bexley Golf Club	15,000.00
Big River Canoe Club	4,605.00
Blackheath Tennis Club	10,000.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Blacktown & District Soccer Football Association	12,976.00
Blacktown City Bears Junior Rugby League	1,360.00
Blacktown District Cricket Club Incorporated	2,000.00
Blacktown District Cricket Club Incorporated	5,000.00
Blacktown District Rugby League Spartans Incorporated	2,000.00
Blacktown District Rugby League Spartans Incorporated	4,600.00
Blacktown Spartans Football Club Incorporated	2,000.00
Blue Mountains Hang Gliding Club Incorporated	1,980.00
Blue Mountains Junior Rugby Club	7,842.00
Bluefins Dragon Boat and Outrigger Canoeing Club	5,000.00
Bluefins Dragon Boat and Outrigger Canoeing Club	2,000.00
Bondi Bowling Club Co-operative	4988.00
Bondi Bowling Club Co-operative Limited	1,985.00
Bondi Icebergs Club	1,550.00
Bonnyrigg White Eagles Football Club Incorporated	13,000.00
Bonnyrigg White Eagles Football Club Incorporated	5,000.00
Bonnyrigg White Eagles Football Club Incorporated	2,000.00
Bowral Bowling Club	2,000.00
Bowral Cricket Club	3,500.00
Bowraville Recreation Club Co-op Pty Ltd	5,000.00
Bradbury Ambarvale Football Club Incorporated	4,500.00
Bradbury Ambarvale Football Club Incorporated	1,500.00
Bradbury Cricket Club Incorporated	5,000.00
Bradbury Cricket Club Incorporated	2,000.00
Branxton Greta Swim Club	2,000.00
Briars Cricket Club	5,000.00
Briars Sports	3,130.00
Briars Sports	2,000.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Brisbane Water Cricket Club	4,928.00
Brisbane Water Cricket Club	2,000.00
Brisbane Water Paddlers	2,000.00
Broadmeadow Magic Womens Football Club Incorporated	4,000.00
Brookvale Football Club Incorporated	5,000.00
Brunswick Byron Netball Association Incorporated	2,000.00
Bulli & Districts Tennis Association Incorporated	12,109.00
Bungendore Riding Club	5,000.00
Bunnerong Gymnastics	2,000.00
Bunnerong Gymnastics	15,000.00
Burwood Football Club	2,000.00
Byron Bay Croquet Club	5,000.00
Byron Bay Football Club	3,134.00
Cabarita Beach Bowls and Sporting Club	15,000.00
Cabra-Vale Ex-Active Servicemens/Fairfield Athletics Centre	780.00
Cabramatta Bowling and Recreation Club Ltd	2,000.00
Camden Athletic Club	15,000.00
Camden Cricket Club Incorporated	2,322.00
Camden Haven Dragon Boat Club	3,100.00
Campbelltown District Filed Archers Incorporated	2,550.00
Candelo Karate Dojo Incorporated	3,722.00
Canterbury and District Soccer Football Association	2,000.00
Canterbury and District Soccer Football Association	2,500.00
Canterbury Rugby Club Ltd	1,300.00
Cardiff Boolaroo District Cricket Club	4,934.00
Cardiff City Football Club	2,600.00
Caringbah Redbacks Football Club Incorporated	10,000.00
Carlisle Swimming Team	14,536.00

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Recipient Organisations	Amount Awarded (\$)
Carlingford Cougars Junior Rugby League Football Club	1,990.00
Casino Magpies Cricket Club Incorporated	2,000.00
Central Coast Figure Skating Club Incorporated	5,000.00
Central Coast Junior Rugby Union	1,950.00
Central Coast Touch Association	2,000.00
Central Coast Volleyball Club Incorporated	15,000.00
Central Newcastle Water Polo Incorporated	1,000.00
Central Tablelands Rowing Club Incorporated	5,000.00
Central Tablelands Working Equitation Club	4,340.00
Centrals Cricket Club	2,000.00
Cessnock Rugby League Football Club	10,000.00
Charlestown Junior Cricket Club Incorporated	15,000.00
Chatswood Junior Rugby Club	2,000.00
Cherrybrook Senior and Little Athletics Centre Incorporated	15,000.00
Christian Autosports Club of Australia	2,000.00
City of Blacktown Basketball Association Incorporated	5,000.00
City of Sydney Aquatic Club	4,497.00
City of Sydney Basketball Association	15,000.00
Clarence Coast Dragon Boat Club Incorporated	1,260.00
Clarence Valley BMX Club	15,000.00
Clovelly Crocodiles Junior Rugby League Football Club	5,000.00
Club Charlestown	5,000.00
Club Marconi Limited	2,000.00
Club Merrylands	3,690.00
Coastal United Football Club	5,000.00
Coffs Coast Outrigger Canoe Club	5,000.00
Coffs Harbour Crusaders Junior Rugby Union Club	15,000.00
Coffs Harbour Yacht Club	5,000.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Coleambally Darlington Point Junior Rugby League	2,324.00
Collaroy Plateau Cricket Club	15,000.00
Collegians Soccer Club	2,000.00
Colyton Junior Rugby League Club Incorporated	2,000.00
Combined Districts Kart Club	14,640.00
Comboyne Rugby League Football Club Incorporated	5,000.00
Concord and Ryde Sailing Club Incorporated	2,000.00
Concord Baseball Club Incorporated	4,799.00
Concord Burwood United JRFLC Incorporated	2,000.00
Concord Burwood United JRFLC Incorporated	2,900.00
Concord Junior Soccer Club	4,000.00
Condell Park Football Club	3,000.00
Condobolin Junior Cricket Association Incorporated	5,000.00
Connells Point Sailing Club	900.00
Coogee Beach Dolphins Sports Club Incorporated	2,000.00
Coogee Netball Club	2,000.00
Coogee United Football Club	3,576.00
Cooks River Croquet Club	4,500.00
Cooma Australian Football Club Incorporated	5,000.00
Cooma Gymnastics Club	15,000.00
Cooma Sporting Clays	2,240.00
Corindi Pony Club Incorporated	5,000.00
Corowa Pony Club	14,300.00
Corrimal Rugby League Football Club	4,500.00
Country Tennis Club	1,950.00
Coutts Crossing Croquet Club Incorporated	4,997.00
Cowra Amateur Swimming Club	5,000.00
Cronulla Seagulls Football Club	4,200.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Cronulla Sharks Boardriders	5,000.00
Cronulla Sutherland Baseball Club Incorporated	5,000.00
Cronulla Sutherland Water Polo Club	4,043.00
Crookwell District Tennis Association	15,000.00
Crows Nest Rebels Cricket Club	1,500.00
Dalmeny Boardriders Association	2,000.00
Dance Move Engage	5,000.00
Dapto Swimming Club	5,000.00
Denistone Sports Club	4,457.00
Denistone Sports Club	15,000.00
Denman Junior Cricket Association	5,000.00
Different Strokes Dragon Boat Club	1,908.00
Different Strokes Dragon Boat Club	5,000.00
Diggers Cricket Club Incorporated	5,000.00
Dolls Point Football Club	2,000.00
Dolls Point Football Club	4,276.00
Double Bay Diamonds Netball club	5,000.00
Double Bay Sailing Club Incorporated	5,000.00
Double Bay Sailing Club Incorporated	2,000.00
Double Bay Sailing Club Incorporated	2,000.00
Dragon Sports Association	5,000.00
Drummoyne Amateur Swimming Club	1,260.00
Drummoyne District Junior Rugby Union Club Incorporated	2,000.00
Drummoyne District Junior Rugby Union Club Incorporated	861.00
Dubbo Dirt Bike Club	3,500.00
Dubbo Macquarie United Football Club	4,500.00
Ducati Owners Club of NSW Incorporated	2,000.00
E.L.I.T.E. Table Tennis Club	5,000.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
East Campbelltown Eagles Rugby League Football Club	11,275.00
East Hills Baseball Associated Incorporated	15,000.00
East Hills Netball Club	3,930.00
East Hills Netball Club	1,540.00
East Maitland Athletics & Little Athletics Centre Incorporated	1,000.00
Eastern Suburbs Cricket Club	2,000.00
Eastern Suburbs Rugby Union Club	14,401.00
Eastern Suburbs Rugby Union Club	2,350.00
Easts Bays Junior Rugby Union Football Club Incorporated	1,800.00
Easts Bays Junior Rugby Union Football Club Incorporated	4,452.00
Easts Football Club Incorporated	5,000.00
Easts Football Club Incorporated	3,535.00
Easts Football Club Incorporated	2,000.00
Eastwood Ryde Netball Association	4,696.00
Echuca Moama Little Athletics Centre	15,000.00
Eden Whalers Australian Football Club	1,600.00
Edgeworth Senior Soccer Club Incorporated	11,781.00
EDSACC Croquet Club Incorporated	3,437.00
Emperors Ice Hockey Club Incorporated	500.00
Endeavour Rifle Club Incorporated	2,900.00
Engadine Bowling and Recreation Club Ltd	15,000.00
Engadine Dragons Cricket Club	1,912.00
Engadine Swimming Club Incorporated	2,000.00
Epping District Cricket Club	3,500.00
Eschol Park Football Club	15,000.00
Eurobodalla Coast Hockey Club	5,000.00
Explorers Rifle Club Incorporated	2,000.00
Fairfield Bulls Soccer Club Incorporated	15,000.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Fairfield Junior Australian Football Club Incorporated	5,000.00
Fairfield Liverpool Cricket Association	15,000.00
FC Bossy Liverpool Youth	5,000.00
Federation Italian Rugby League Australia Incorporated	5,000.00
Federation Italian Rugby League Australia Incorporated	2,000.00
Figtree Australian Football Club	5,000.00
Figtree Football Club Incorporated	12,000.00
Figtree Unanderra Hockey Club Incorporated	5,000.00
Finley Little Athletics	6,600.00
Five Dock All Saints Netball Club	2,000.00
Flames Netball Club	2,000.00
Flatlands Towing Club Incorporated	2,000.00
FlyStanwell Incorporated	4,850.00
Forbes Auto Sports Club	5,000.00
Forest Baseball Softball Club Incorporated	8,049.00
Forest Districts Australian Football Club	9,249.00
Forest Rangers Football Club	15,000.00
Forster Tennis Club Incorporated	1,450.00
Forster Tuncurry Junior Rugby League Football Club	1,973.00
Gerringong Rugby League Football Club	15,000.00
Gilgandra Basketball Association	5,023.00
Gilgandra District Cricket Association	4,641.00
Gilgandra Golf Club Co-Op Ltd	2,005.00
Gilgandra Little Athletics Incorporated	6,923.00
Glen Innes Pony Club Incorporated	5,000.00
Glenmore Park Cricket Club Incorporated	2,000.00
Glenwood Redbacks Soccer Club Incorporated	2,000.00
Gloucester District Tennis Association	1,628.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Gloucester Golf Club	4,000.00
Gloucester Horse Riding Club	2,000.00
Gordon District Cricket Club	15,000.00
Gordon Junior Rugby Union Club	2,000.00
Gosford District Rifle Club	5,000.00
Gosford Netball Association	10,000.00
Goulburn Barefoot Ski Club	5,000.00
Grafton Ghosts Rugby League Football Club	2,000.00
Granville Waratah Soccer Football Club Incorporated	4,000.00
Granville Waratah Soccer Football Club Incorporated	2,000.00
Greater Port Stephens Dragon Boat Club	5,000.00
Greenway Giants Baseball Club	5,000.00
Grenfell & District Junior Rugby League Incorporated	5,000.00
Grenfell Soccer Club Incorporated	5,000.00
Greystanes Giants Softball Club	3,000.00
Griffith Swimming Club	2,000.00
Guildford Rugby League Football & Recreation Club Ltd	946.00
Gulargambone Rugby Union Club	3,303.00
Gulgong Little Athletics	1,690.00
Gundagai Horse Trials	5,000.00
Gunnedah Gymnastics Centre Association Incorporated	1,996.00
Guyra Bowling and Recreation Club	15,000.00
Hamilton Wickham Colts Junior Cricket Club	3,870.00
Harbord Bowling and Recreation Club Limited	5,000.00
Harbord Harlequins Rugby Club	2,000.00
Harrington Bowling Club Ltd	5,000.00
Harrington Bowling Club Pty Ltd	2,000.00
Harris Park Cricket Club Incorporated	5,000.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Harris Park Cricket Club Incorporated	2,000.00
Hastings Valley Vikings Rugby Union Club	4,992.00
Hawkesbury Carriage Driving Club Incorporated	3,792.00
Hay Amateur Swimming Club	1,100.00
Helensburgh Netball Club	2,000.00
Helensburgh Off Road Cycle Club	3,332.00
Henty Cricket Club	15,000.00
Hills Basketball Association Incorporated	10,125.00
Hills District Little Athletics Centre Incorporated	2,000.00
Hills District Netball Association Incorporated	10,934.00
Hills Hawks Rugby League Club	5,000.00
Hills Hornets Touch Football	2,000.00
Hills Triathlon Club	5,000.00
Hills Ultimate Frisbee Association Incorporated	3,000.00
Hills Ultimate Frisbee Association Incorporated	4,555.00
Hills Ultimate Frisbee Association Incorporated	990.00
Historic Group N Association NSW	5,000.00
Historic Touring Cars Association of New South Wales	2,000.00
Hockey Blacktown Incorporated	5,000.00
Hockey Blacktown Incorporated	2,000.00
Hornsby District Little Athletics Centre Incorporated	1,663.00
Hornsby District Little Athletics Centre Incorporated	1,899.00
Hornsby Gymnastics Incorporated	2,000.00
Hornsby Ku Ring Gai & Hills District Cricket Association	15,000.00
Hornsby Kuringgai Basketball	1,400.00
Hornsby Kuringgai Basketball Association	2,000.00
Hornsby RSL Football Club Incorporated	5,000.00
Housecats Volleyball Club	4,755.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Hunter Boccia	4,250.00
Hunters Hill Rugby Union Football Club Incorporated	1,960.00
Illawarra Water Polo	2,325.00
Illawong Athletics Incorporated	5,000.00
Iluka Bowls Club Ltd	5,000.00
Impalas Netball Club	2,000.00
Inclusive Skating Australia Limited	1,040.00
Inclusive Skating Australia Limited	5,000.00
Ingleburn RSL Softball Club	2,500.00
Inner West Magpies	4,620.00
Inverell Rugby Club	5,000.00
Jacks Ridge 3D Archers Incorporated	5,000.00
Jervis Bay Outrigger Canoe Club	5,000.00
Jervis Bay Sailing Club	4,909.00
Jesmond Football Club	2,000.00
Jindabyne Bowling and Sports Club	2,880.00
Jindabyne Rugby Union Club	2,000.00
Jindera Pony Club	3,843.00
Kaimana Outrigger Canoe Club	5,000.00
Kairali Thunders Penrith Incorporated	4,000.00
Kairali Thunders Penrith Incorporated	2,000.00
Kalang River Dragon Boat Club	5,000.00
Kamilaroi Equestrian And Performance Horses Incorporated	2,000.00
Katoomba District Athletics Club Incorporated	650.00
Kellyville Bushrangers Junior Rugby League Football Club	5,000.00
Kellyville Bushrangers Junior Rugby League Club	1,470.00
Kellyville Supersonics Sports Club Incorporated	5,000.00
Kemps Creek United Soccer Club	5,200.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Kemps Creek United Soccer Club	2,000.00
Kempsey Macleay Dragon Boat Club Incorporated	2,850.00
Kiama Junior Football Club	10,658.00
Kiama Quarriers Football club	5,000.00
Kiama Swimming Club Incorporated	2,500.00
Killara Bowling Club Limited	12,000.00
Killara Netball Club	1,050.00
Killara Netball Club	936.00
Killarney Vale Australian Football Club Incorporated	15,000.00
Kings Langley Soccer Football Club	5,000.00
Kings Langley Soccer Football Club	2,000.00
Kingscliff Swimming Club	1,850.00
Kingsgrove Cricket Club Incorporated	2,000.00
Kingsgrove Cricket Club Incorporated	1,835.00
Kissing Point Sports Club	2,000.00
Kissing Point Sports Club	4,950.00
Kotara Bowling & Recreation Club Limited	5,026.00
Ku Ring Gai Little Athletics	5,000.00
Ku-Ring-Gai Bowmen Incorporated	2,388.00
Kyogle Golf Club Limited	1,996.00
La Perouse Netball Club	2,000.00
La Perouse United Junior Rugby League Football Club	5,000.00
Lake Illawarra Athletics Association Incorporated	4,550.00
Lake Illawarra Athletics Association Incorporated	2,340.00
Lake Macquarie BMX Club Incorporated	15,000.00
Lake Macquarie City Football Club Incorporated	5,000.00
Lake Macquarie Dolphins Water Polo Club	2,000.00
Lake Macquarie Rugby Union Club Incorporated	5,000.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Lane Cove Country Club Ltd	1,950.00
Lane Cove West Football Club	2,000.00
Lankan Islanders Sports Club	2,000.00
Lankan Islanders Sports Club	4,975.00
Leeton Phantoms Rugby Club	2,100.00
Leichhardt Saints Football Club	3,914.00
Leichhardt Swimming Club	1,383.00
Leichhardt Swimming Club	2,000.00
Lightning Ridge District Bowling Club Ltd	4,750.00
Limra Sports Club Incorporated	2,800.00
Lindfield Bowling Club	6,185.00
Lismore City Archers	5,000.00
Liverpool City Netball Association	2,000.00
Liverpool City Robins Sports Club Incorporated	5,000.00
Liverpool City Robins Sports Club Incorporated	2,000.00
Lochinvar Rovers Football Club	5,000.00
Loreto Normanhurst Swim Club	3,536.00
Lorn Park Bowls Sport and Recreation Club Ltd	9,593.00
Maccabi Hakoah Feds Football Club Incorporated	5,000.00
Macksville Country Club	3,500.00
Macksville Touch Football Association	5,826.00
Maclean Manta Rays Swimming Club	5,000.00
Macquarie Scorpions Women's Rugby League	5,000.00
Macquarie Yabbies Swim Club	5,000.00
Maia Outrigger Canoe Club	5,000.00
Maitland Basketball Association Incorporated	5,000.00
Maitland Basketball Association Incorporated	2,000.00
Maitland Hockey Incorporated	4,052.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Majestic Netball Club Incorporated	2,000.00
Mako Paddle Club Incorporated	3,066.00
Mal De Mer Longriders Incorporated	1,260.00
Manildra Associates Golf Club	15,000.00
Manilla Swimming Club	2,000.00
Manly Croquet Club	4,000.00
Manly Lawn Tennis Club	7,000.00
Manly Malibu Boardriders Club	5,000.00
Manly Warringah District Baseball	5,000.00
Manly Warringah Kayak Club	15,000.00
Manly Warringah Netball Association	2,000.00
Manly Yacht Club	5,000.00
Manning River Dragon Boat Club	3,255.00
Manning River Dragon Boat Club	1,950.00
Manning River Rowing Club	2,000.00
Manning Valley Dressage & Hacking Club Incorporated	15,000.00
Manning Valley Netball Association	1,400.00
Maroubra Rugby League Football Club	1,900.00
Marrickville Cricket Club	11,000.00
Marrickville Football Club	4,500.00
Marrickville RSL Kings Rugby League Football Club	8,000.00
Marsden Park Football Club	5,000.00
Marsden Park Football Club	2,000.00
Maryland Fletcher Cricket Club	4,692.00
Mascot Junior Rugby League Football Club Incorporated	5,000.00
Mascot Kings Soccer Club Incorporated	4,979.00
Maydaan Archery Club Australia Incorporated	15,000.00
Mayfield United Junior Soccer Football Club	2,000.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Mayfield United Senior Football Club	2,000.00
McCredie Park Aquatics Swimming Club	2,000.00
Megalong Valley Pony Club	5,946.00
Menai Hawks Netball Club	2,000.00
Menai Hawks Netball Club	1,500.00
Mendooran Touch Football Association	4,983.00
Merimbula Squash Club	15,000.00
Merrylands Amateur Swimming Club	4,549.00
Merrylands Rams Junior Rugby League Football Club Incorporated	2,770.00
Merrylands Rugby Union Club Limited	4,922.00
Mets Baseball Club Incorporated	2,000.00
Mid North Coast Working Equitation Club Incorporated	2,000.00
Milton Ulladulla Football Club	2,000.00
Milton Ulladulla Junior Soccer Club	2,730.00
Minmi Wanderers Soccer Club	1,925.00
MLC Marlins Swim Team	2,000.00
Mona Vale Golf Club Ltd	4,345.00
Moore Park Tigers Junior Australian Football Club Incorporated	2,000.00
Moorebank Baseball Softball Club	1,256.00
Moorebank Sports Cricket Club	2,000.00
Moorebank Sports Cricket Club	5,000.00
Moorland Soccer Club Incorporated	2,000.00
Moree Suns AFL Club	2,926.00
Mosman Cricket Club	2,415.00
Mosman Cricket Club	1,988.00
Mosman Croquet Club Incorporated	6,901.00
Mosman Lawn Tennis Club Ltd	15,000.00
Mosman Netball Club Incorporated	2,696.00

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Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Mosman Netball Club Incorporated	2,000.00
Mount Annan Swimming Club	2,000.00
Mount Colah Cricket Club	642.00
Mountain Archers Incorporated	2,550.00
Mountains Fencing Club	2,620.00
Mt Sugarloaf Croquet Club Incorporated	6,017.00
Mudgee Junior Rugby League	5,000.00
Mulgoa Valley Cricket Club	4,500.00
Mullumbimby Tennis Association Incorporated	1,600.00
Murrumbateman Little Athletics Incorporated	5,000.00
Murwillumbah Croquet Club Incorporated	816.00
Murwillumbah Junior Rugby League Football Club Incorporated	15,000.00
Murwillumbah Rowing Club	5,000.00
Murwillumbah Vulcans Junior Australian Football Club	4,451.00
Muswellbrook Pistol Club	5,000.00
Myall Park Croquet Club Incorporated	5,000.00
Nambucca Valley Archery Club Incorporated	1,800.00
Narrabeen Swimming Club	5,000.00
Narromine Little Athletics Centre Incorporated	4,010.00
National Sports Cricket of Australia Incorporated	2,000.00
Nelson Bay Croquet Club Incorporated	14,000.00
Nelson Bay Netball Association	4,000.00
Nepalese Cricket Association Australia	2,000.00
Nepalese Cricket Association Australia	5,000.00
Nepalese Recreational Club Incorporated	2,000.00
Nepalese Recreational Club Incorporated	5,000.00
Nepalese Recreational Club Incorporated	3,000.00
Nepean Hockey Association Incorporated	14,000.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Nepean Rowing Club Ltd	1,750.00
Newcastle City & Eastern Districts Cricket Club	5,000.00
Newcastle City and Suburban Cricket Association	4,550.00
Newcastle City Little Athletics Centre Incorporated	2,000.00
Newcastle District Snooker Club	3,500.00
Newcastle Griffins Rugby Union Club Incorporated	2,000.00
Newcastle Hunter Cycling Club	2,000.00
Newcastle Hunter Cycling Club	3,751.50
Newcastle Hunter Dragon Boat Club	3,392.00
Newcastle Hunters Incorporated	5,000.00
Newcastle Junior Cricket Association	4,000.00
Newcastle Ultimate Incorporated	2,600.00
Newcastle Underwater Hockey	2,000.00
Newington Swimming Club	5,000.00
Newington Swimming Club	8,000.00
Newport Bowling Club Ltd	4,866.00
Newport Bowling Club Ltd	750.00
Newtown Breakaways Football Club	4,500.00
Newtown Swans Junior AFL Club	2,000.00
Newy Paddlers Incorporated	1,635.00
Niagara Park Junior Australian Football Club	15,000.00
North Albury Thurgoona Cricket Club	2,000.00
North Coast Ranch & Quarter Horse Association	8,360.00
North Harbour Sailing Club	5,000.00
North Rocks Carlingford Little Athletics Centre	4,445.00
North Sydney District Cricket Club	15,000.00
North Sydney District Rugby League Football Club Ltd	2,000.00
North Sydney Junior Baseball Association	5,000.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
North Sydney Leagues' Club Ltd	15,000.00
North Turramurra Football Club	4,844.00
North West Magpies Junior Rugby League Club Incorporated	5,000.00
North West Sydney Hurricanes District Cricket Club	5,000.00
Northbridge Golf Club	9,000.00
Northern Beaches Dragon Boat Club	5,000.00
Northern Districts Little Athletics Centre Incorporated	5,000.00
Northern Districts Tigers Juniors AFL Club	4,000.00
Northern Hawks Rugby League Football Club Incorporated	5,000.00
Northern Power Cricket Club Incorporated	15,000.00
Northern Rivers Baseball Club	4,000.00
Northern Sport Fencing Association Incorporated	4,850.00
Northern Storm Football and Sports Club Incorporated	12,999.00
Northern Suburbs Junior Rugby Union Club	1,600.00
Northern United Rugby League Football Club Incorporated	5,000.00
Northern United Rugby League Football Club Incorporated	1,700.00
Northlakes United Rugby Union Club Incorporated	2,808.00
Northmead Bowling and Recreational Club Limited	5,000.00
Northmead Bowling Recreational and Sporting Club Limited	15,000.00
Norwest Swimming Club	2,000.00
Novocastrian Swimming Club	1,374.00
Novocastrian Swimming Club	5,000.00
Oak Flats Tennis Club	15,000.00
Oakhurst Dolphins Netball Club Incorporated	4,678.00
Oakville Raiders Baseball Club	2,360.00
Oatley Football Club Incorporated	2,000.00
Oatley Football Club Incorporated	5,000.00
Oberon Junior Hockey Association	520.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Oberon Polocrosse Club Incorporated	1,953.00
Oran Park Cricket Club	5,000.00
Oran Park Cricket Club	1,178.00
Oran Park Cricket Club	5,000.00
Orange & District Soccer Association	11,500.00
Orange City Rugby Club Incorporated	5,000.00
Orange Mountain Bike Club	5,000.00
Orange Thunder Touch Football	2,000.00
Ourimbah Lisarow RSL Bowling Club Incorporated	5,000.00
Ourimbah Wyoming Junior Rugby League Youth and Community Club	2,000.00
Pacific Dragons Dragon Boat and Outrigger Canoe	1,800.00
Pacific Dragons Dragon Boat and Outrigger Canoe	1,440.00
Pacific Dragons Dragon Boat and Outrigger Canoe	2,132.00
Pagewood Botany Football Club	15,000.00
Panorama MCC Incorporated	5,000.00
Panthers Premier League Netball	5,000.00
Parramatta City Football Club	4,889.00
Pendle Hill Colts Cricket Club	5,000.00
Pennant Hills Golf Club	2,000.00
Penrith Rugby Union Club Incorporated	2,000.00
Penrith Softball Club	2,000.00
Penrith Touch Association	1,600.00
Petersham Juniors and Canterbury Juniors Rugby Clubs	2,000.00
Physical Disability Rugby League Australia Incorporated	990.00
Physical Disability Rugby League Australia Incorporated	3,982.00
Picnic Point Bowling and Social Club	12,774.00
Pittwater RSL Club-Bowls Club	5,000.00
Port Hacking Croquet Club Incorporated	10,000.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Port Hacking Open Sailing Club Incorporated	2,109.00
Port Kembla Leagues Club Junior League Incorporated	6,800.00
Port Macquarie Little Athletics Club	5,000.00
Port Macquarie Little Athletics Club	1,959.00
Port Macquarie Pacers Running Club	2,000.00
Port Macquarie Saints Netball Club	1,997.00
Port Macquarie Saints Netball Club	5,000.00
Port Macquarie Squash Incorporated	15,000.00
Port Stephens Netball Association	1,980.00
Port Stephens Outrigger Canoe Club	5,000.00
Powell Park Tennis Club	11,715.00
Prestons Hornets Cricket Club	5,000.00
Prestons Netball Club	4,000.00
Prestons Netball Club	2,000.00
Quakers Hill Pirates Baseball Club Incorporated	4,970.00
Queanbeyan RSL Memorial Bowling Club Ltd	15,000.00
Quirindi Netball Association	549.00
Quirindi Polo Carnival Club Incorporated	1,100.00
Rainbow Region Dragon Boat Club	5,000.00
Randwick Bowling Club	4,000.00
Randwick City Football Club	500.00
Randwick District Rugby Union Football Club Incorporated	2,000.00
Randwick District Rugby Union Football Club Incorporated	2,000.00
Randwick District Rugby Union Football Club Incorporated	5,000.00
Randwick Rugby Netball Club Incorporated	2,000.00
Raworth Rabbitohs Cricket Club	4,755.00
Raymond Terrace Bowling Club Cooperative Limited	5,000.00
Raymond Terrace Soccer Club	1,975.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Raymond Terrace Soccer Club	1,600.00
Red Bend Junior Rugby League Incorporated	4,390.00
Redhead Bowling Club Co-op Ltd	2,000.00
Renault Car Club of Australia	3,050.00
Renegades Rugby Incorporated	3,500.00
Renegades Rugby Incorporated	5,000.00
Richmond ExServicemen's Soccer Club	9,133.00
Richmond River Sailing Club Incorporated	5,000.00
Ripples St Marys Swimming Club Incorporated	5,000.00
Riverina Riding Club Incorporated	14,500.00
Riverstone Little Athletics	2,000.00
Rockdale City Raiders Football Club	2,000.00
Rockdale City Raiders Soccer Club	2,000.00
Rockdale Ilinden Football Club (Juniors) Incorporated	15,000.00
Rockdale Ilinden Football Club (Juniors) Incorporated	5,000.00
Rockdale Ilinden Soccer Club Incorporated	5,000.00
Rooty Hill RSL Hockey Club	2,000.00
Roseville District Cricket Club	4,178.00
Rouse Hill Rams Little Athletics Centre Incorporated	9,600.00
Rouse Hill RAMS Softball	2,000.00
Rouse Hill Rangers Football Club Incorporated	5,000.00
Rouse Hill Rangers Football Club Incorporated	2,000.00
Ruse Football Club Incorporated	5,000.00
Russell Vale Junior Soccer Club	12,000.00
Ryde Baseball Club Incorporated	5,000.00
Ryde Dragon Boat Club Incorporated	5,000.00
Ryde Hunter Hills Pirates Cricket Club	15,000.00
Ryde Saints United Football Club	2,000.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Ryde Water Polo Club	3,954.00
Salt Ash Pony Club	1,150.00
Sandy Point Dragons Incorporated	899.00
Sandy Point Dragons Incorporated	1,305.00
Saratoga Sailing Club Incorporated	2,650.00
Scone Hardcourt Tennis Association	1,787.00
Scone Triathlon Club	1,580.00
Scotts Head Boardriders Incorporated	3,000.00
Shark Island Paddlers Incorporated	2,000.00
Shellharbour City Physie and Dance	14,000.00
Shellharbour Junior Rugby League Club Incorporated	5,000.00
Shoalhaven Heads Golf Club	2,100.00
Silversword Fencing Academy	5,000.00
Singleton Triathlon Club	4,927.00
Singleton United Rugby League Football Club Incorporated	15,000.00
Smithfield Catholic Club Netball	5,000.00
South Cardiff Football Club	1,985.00
South Coast Blaze Incorporated	1,435.00
South Cronulla Bowling and Recreation Club	6,148.00
South Lismore Bowling & Recreation Club	3,295.00
South Sydney Senior Athletics Club	4,800.00
South West Rocks Football Club Incorporated	4,960.00
Southern Beaches Rugby Union Club Incorporated	2,000.00
Southern Districts Soccer Referees Incorporated	3,979.00
Southern Lakes Cricket Club	5,000.00
Southern Riverina Gliding Club Incorporated	2,000.00
Souths Netball Club	2,001.00
Spears Sports Club	4,303.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Special Table Tennis	4,000.00
Sporties Tuncurry Netball Club	1,500.00
Springwood Country Club Ltd	2,667.00
Springwood District Athletic Club	3,587.00
Springwood Tennis Club Incorporated	10,000.00
SS Brewers Sports Club Incorporated	3,500.00
St Bernadette's Netball Club Incorporated	4,000.00
St Bernadette's Netball Club Incorporated	2,000.00
St Christophers Junior Rugby League Football Club	2,411.00
St George Australian Football Club Incorporated	15,000.00
St George Basketball Association Incorporated	2,000.00
St George Basketball Association Incorporated	5,000.00
St George Basketball Association Incorporated	3,250.00
St George District Athletics Club	1,800.00
St George Football Association Incorporated	5,000.00
St George Football Association Incorporated	1,980.00
St George Football Referees Association Incorporated	2,000.00
St George Randwick Hockey Club Incorporated	5,000.00
St Ives Junior Cricket Club	5,000.00
St Ives Junior Rugby Club Incorporated	2,000.00
St Ives Netball Club Incorporated	2,000.00
St Marys Football Club	5,000.00
St Patricks Junior Rugby Club	2,500.00
St Patricks Sports Club	5,000.00
Stockton Junior Rugby League Football Club	3,000.00
Stockton Swim Club	2,000.00
Strathfield Cricket Club	1,950.00
Strathfield Cricket Club	4,950.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Strathfield Croquet Club Incorporated	1,200.00
Strathfield Junior Soccer Club	5,000.00
Strikers Softball Club Incorporated	2,239.00
Stuarts Point Bowling Club	1,800.00
SUDU Dragon Boat Club Incorporated	5,000.00
Summer Hill Lakers	2,000.00
Suns Table Tennis Association	2,000.00
Sussex Inlet Golf Club	15,000.00
Sutherland Bowling & Recreation Club Ltd	8,906.00
Sutherland Netball Association Incorporated	1,600.00
Sutherland Shire Junior Cricket Association	5,000.00
Sydney Arrows Ice Racing	1,500.00
Sydney Huskies Basketball Incorporated	2,649.00
Sydney Huskies Basketball Incorporated	1,697.00
Sydney Lions Sports Clun Incorporated	2,300.00
Sydney Northern Beaches Waterpolo Club	5,000.00
Sydney Off Road Racing Incorporated	2,000.00
Sydney Pacific Athletic Club Limited	1,900.00
Sydney Pacific Athletic Club Limited	3,306.00
Sydney Pacific Athletic Club Limited	5,000.00
Sydney Rangers Football Club	3,900.00
Sydney Roosters Junior Rugby League Incorporated	1,000.00
Sydney Roosters Junior Rugby League Incorporated	1,000.00
Sydney Underwater Rugby Club	4,000.00
Sydney United Sports Club Incorporated	5,000.00
Sydney Vaulting Group Incorporated	1,815.00
Sylvania Bowling Club Co Operative Ltd	6,500.00
Sylvania Heights Netball Club	5,000.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Tamworth and Peel Valley Rifle Club Incorporated	4,000.00
Tamworth Baseball Incorporated	2,000.00
Tamworth City Swimming Club	2,920.00
Tamworth City Swimming Club	1,648.00
Tamworth New England Goalball Incorporated	2,000.00
Tamworth Swans Australian Football Club	5,000.00
Tarcutta Horse Sports Incorporated	5,000.00
Taree Junior Rugby League Football Club	2,000.00
Taree Red Rovers	5,000.00
Taree United Cricket Club	4,816.00
Taren Point Bowling and Recreation Club	2,000.00
Taren Point Bowling and Recreation Club	15,000.00
Team Skatel Artistic Roller Skating Club Incorporated	10,725.00
Temora Schoolboys Junior Rugby League Club	1,605.00
Tenterfield Endurance Riding Club Incorporated	7,296.00
Terrigal Matcham Cricket Club	5,000.00
Terrigal Rugby Club Incorporated	2,000.00
Terrigal Wamberal Rugby League and Youth Club	2,000.00
The Bundanoon Tennis Club	15,000.00
The Entrance District Cricket Club	3,750.00
The Entrance Leagues Club	1,365.00
The Ice Skating Club of New South Wales Co-Operative Limited	5,000.00
The Ice Skating Club of New South Wales Co-Operative Limited	15,000.00
The Lakes Outrigger Canoe Club	3,574.00
The Lakes Outrigger Canoe Club	5,000.00
The Lakes Outrigger Canoe Club	1,766.00
The Padstow Bowling & Recreation Club	4,740.00
The Peninsula Cricket Club Incorporated	5,000.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
The Rock Yerong Creek Cricket Club	750.00
The Sloths Dragon Boating Club	1,900.00
The Sloths Dragon Boating Club	4,500.00
Thornton Little Athletics Club	5,000.00
Thredbo Ski Racing Club Limited	2,000.00
Tivoli Swim Club Incorporated	2,000.00
Tooraweenah Endurance Club	5,000.00
Tottenham Swimming Club Incorporated	2,000.00
Toukley Rugby League Football Club Incorporated	15,000.00
Toyosports Car Club of NSW	5,000.00
Trangie Amatuer Swim Club	15,000.00
Trangie Community Tennis Club	2,000.00
Triple Diamond 4WD Club of NSW	1,115.00
Tumbarumba Adult Riding Club Incorporated	1,483.00
Tumbarumba Basketball Association Incorporated	2,000.00
Tumut Swimming Club	9,654.00
Tuross Head Tennis Club	9,400.00
Turvey Park Australian Football Club Incorporated	15,000.00
Tweed Heads Croquet Club Incorporated	1,600.00
Tweed Heads Tennis Club	15,000.00
Tweed United Football Club Incorporated	2,000.00
Tweed United Football Club Incorporated	7,940.00
Twofold Bay Yacht Club Incorporated	900.00
Unique Badminton Club Association Incorporated	4,430.00
Unique Badminton Club Association Incorporated	2,000.00
Unique Badminton Club Association Incorporated	5,000.00
Uralla and Distrcit Pony Club	5,000.00
UTS Karate-do Incorporated	4,000.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Valley & Rivers Showjumping Incorporated	1,778.00
Valley Aquatic Club Incorporated	4,000.00
Wagga Wagga Combined Hockey Association	9,016.00
Wagga Wagga Crows Junior Rugby Union	3,680.00
Wagga Wagga Cycling Club Incorporated	4,900.00
Wahroonga Rugby Club	10,754.00
Wallagoot Lake Boat Club	2,400.00
Wallsend Athletic Club Incorporated	5,000.00
Wallsend District Cricket Club	2,000.00
Wallsend Football Club	13,600.00
Wallsend Touch football Association	1,480.00
Waratah Netball Club	2,000.00
Warnervale Cricket Club	5,000.00
Warradale Little Athletics Centre Incorporated	2,930.00
Warringah Golf Club	2,000.00
Wauchope RSL Cricket Club	5,000.00
Wee Waa Soccer Club Incorporated	3,200.00
Wellington Golf Club	9,300.00
Wenden Swimming Club	1,000.00
Werris Creek Rugby League	13,436.00
West Maitland Junior Rugby League club	5,000.00
West Pennant Hills Cherrybrook Cricket Club	2,000.00
West St Nowra Croquet Club	15,000.00
West Wyalong Amateur Swimming Club	15,000.00
West Wyalong Services and Citizens Club	3,723.00
Western City Tigers Junior Rugby League Club	2,000.00
Western City Tigers Junior Rugby League Club	5,000.00
Western Raptors Rugby Club	2,000.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Western Raptors Rugby Club	5,000.00
Western Suburbs District Cricket Club	11,000.00
Western Suburbs District Rugby League Football Club	2,000.00
Western Suburbs District Rugby League Football Club	5,000.00
Western Suburbs District Rugby League Football Club	5,000.00
Western Sydney Whitewater Club	1,683.00
Western Wildcats Netball Club	2,000.00
Westerns Suburbs Junior Rugby League Football Club	10,160.00
Westlakes Wildcats Football Club Incorporated	13,015.00
Wests Boomers Baseball Club	5,000.00
Wetherill Park Cricket Club	800.00
Wetherill Park Westerners Sports Club Incorporated	2,500.00
Windale Senior Rugby League	12,000.00
Windang Tennis Club	5,000.00
Windsor Paddlesports Club Incorporated	4,900.00
Wine Country Cricket Club	5,000.00
Wingello Tigers Cricket Club	2,963.00
Winmalee Netball Club Incorporated	10,000.00
Winston Hills Junior AFL Incorporated	3,666.00
Winston Hills Junior AFL Incorporated	2,000.00
Winston Hills Soccer and Sports Club	5,000.00
Wollondilly Junior Australian Football Club	2,000.00
Wollondilly Junior Australian Football Club	5,000.00
Wollondilly Knights Senior Australian Football Club	1,700.00
Wollondilly Knights Senior Australian Football Club	5,000.00
Wollondilly Pony Club	2,500.00
Wollongong Croquet Club Incorporated	1,610.00
Wollongong District Cricket Club	4,995.00

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Local Sport Grant Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Wollongong Kart Racing Club	516.00
Wollongong Kart Racing Club	2,584.00
Wollongong United Football Club	10,000.00
Woollahra Colleagues Rugby Union Football Club	5,000.00
Woonona Shamrocks Rugby Club	1,080.00
Woonona Sports and Recreation Club	1,986.00
Wyong District Tennis Association Incorporated	8,000.00
Wyong Lakes Australian Football Club	2,000.00
Wyong Warrior Sports Club Incorporated	2,000.00
Wyong Warriors Sports Club Incorporated	5,000.00
Yass Swimming Club Incorporated	5,000.00
Yass Swimming Club Incorporated	2,000.00
Young Dressage Association Incorporated	4,672.00
Young Junior Rugby League Football Club Incorporated	5,000.00
	3,903,909.50

Greater Cities Sports Facility Fund 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Arncliffe Aurora Football Club Incorporated	176,200.00
Blackheath Golf Club Ltd	578,000.00
Blacktown City Council	999,999.00
Blacktown City Football Club	888,000.00
Broadmeadow Magic Youth Football Club	1,000,000.00
Camden and District AFL Club	330,000.00
Camden Rugby Club Incorporated	552,552.00
Camden Rugby League Football Club	1,000,000.00

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Greater Cities Sports Facility Fund 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Canada Bay City Council	1,000,000.00
Canterbury-Bankstown Council	1,000,000.00
Centennial Parklands Sports Centre	251,860.00
Georges River Council	1,000,000.00
Hamilton Hawks Rugby Union Club Inc	1,000,000.00
Hornsby Shire Council	980,000.00
Hornsby Shire Council	940,000.00
Inner West Magpies AFL Club	260,000.00
Kotara South Junior Football Club	521,737.00
Moorebank Liverpool District Hockey Club	641,956.00
Newcastle Netball Association Inc	514,670.00
North Sydney Council	135,090.00
Parramatta City Council	1,000,000.00
Penrith City Council	1,000,000.00
Riding for the Disabled Association NSW Tall Timbers Centre	200,000.00
Ryde City Council	1,000,000.00
St George Football Association Incorporated trading as Football St George	546,038.00
Strathfield Recreation Club	120,000.00
Sydney East Hockey Association	588,357.00
The Hills Shire Council	984,556.00
Ultimate Football Pty Ltd	848,130.00
Wallsend Football Club	252,602.00
Waratah Mayfield District Cricket Club	103,877.00
Western Raptors Rugby Club	277,500.00
	20,691,124.00

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Regional Sport Facility Fund 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Bogan Gate Recreation Reserve Land Manager	416,460.00
Bourke Bowling Club	485,210.00
Byron Shire Council	389,543.00
Cessnock City Council	648,640.00
Clarence Valley Council	947,382.00
Collingillie Glenfield Park Football Netball Club Inc	320,001.00
Glen Innes Severn Council	734,763.00
Goulburn Mulwaree Council	967,603.00
Gwydir Shire Council	247,562.00
Hill Top Northern Villages Cricket Club Inc	137,000.00
Hilltops Council	997,500.00
Howlong Football Club Incorporated	258,407.00
Kariong United Football Club	592,923.00
Kempsey Shire Council	940,000.00
Kendall Tennis Club	250,000.00
Kyogle Council	250,000.00
Lake Keepit Soaring Club	577,271.00
Lake Macquarie City Council	1,000,000.00
Lake Macquarie City Council	1,000,000.00
Lightning Ridge District Bowling Club	906,900.00
MA Ice Rinks Pty Ltd T/as Erina Ice Arena	592,395.00
Manning Valley Cycle Club	240,000.00
Molong Golf Club Limited	156,086.00
Moss Vale and District Basketball Association Inc	546,477.00
Murrumbateman Tennis Club Inc	130,000.00
Muswellbrook Shire Council	1,000,000.00
Orange City Council	888,899.00
Orange Kart Race Club Incorporated	765,644.00

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Regional Sport Facility Fund 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Orange Mountain Bike Club	325,191.00
Port Stephens Council	693,100.00
Port Stephens Council	999,980.00
Saint Johns Junior Rugby League Football Club Inc	999,999.00
Shoalhaven District Football Association	1,000,000.00
Snow Australia	767,000.00
Snowy Valleys Council	401,921.00
Temora Shire Council	518,078.00
Tweed Shire Council	319,811.00
Tweed Shire Council	430,000.00
Upper Lachlan Shire Council	978,601.00
Uralla Camp Drafting and Sporting Club	112,126.00
Wagga Rugby League Inc	955,000.00
	24,887,473.00

Multi Sport Community Facility Fund 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
AFL (NSW/ACT) Commission Ltd	5,000,000.00
Bayside Council	5,000,000.00
Bayside Council	1,000,000.00
Blacktown City Council	5,000,000.00
Camden Tigers Football Club Incorporated	1,000,000.00
Canterbury-Bankstown Council	1,000,000.00
Parramatta Council, City of	5,000,000.00
Coffs Harbour City Council	1,100,000.00
Coffs Harbour Kart Racing Club	2,165,000.00
Forbes Shire Council	3,528,014.00

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Multi Sport Community Facility Fund 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Goulburn Mulwaree Council	3,600,854.00
Hawkesbury City Council	3,310,104.00
Hay Shire Council	2,996,175.00
Hornsby Shire Council	1,370,000.00
Hunters Hill Rugby Union Football Club Inc	1,300,000.00
Inverell Shire Council	5,000,000.00
Lachlan Shire Council	1,000,000.00
Moree Plains Shire Council	4,843,912.00
Newcastle Junior Cricket Association	2,562,120.00
Northern Sydney and Beaches Hockey Association	2,720,000.00
NSW Baseball League Incorporated	2,900,000.00
Penrith City Council	5,000,000.00
Penrith City Council	1,425,000.00
Police Citizens Youth Clubs NSW Ltd	1,000,000.00
Queanbeyan-Palerang Regional Council	1,100,000.00
Ryde City Council	2,499,000.00
Shellharbour City Council	1,013,333.00
Shoalhaven City Council	1,821,398.00
Shoalhaven City Council	1,500,000.00
Snow Australia	1,550,000.00
Sydney Maccabi Tennis Club Ltd	1,000,000.00
Sydney Sport Management Group	2,000,000.00
Upper Lachlan Shire Council	1,188,366.00
Wagga Wagga City Council	2,741,255.00
Wagga Wagga City Council	5,000,000.00
Walgett Shire Council	1,000,000.00
Willoughby City Council	5,000,000.00
Wollondilly Shire Council	2,076,116.00
	98,310,647.00

Appendix O Grants



Centre of Excellence Fund 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Cricket NSW	6,400,000.00
Disability Sports Australia Limited	15,000,000.00
Lake Macquarie City Council	12,508,750.00
Sydney Football Club Pty Ltd	5,500,000.00
Sydney Swans Limited	5,980,000.00
Western Sydney Football Club Limited	15,000,000.00
	60,388,750.00

Surf Club Facility Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Bermagui Surf Life Saving Club Inc	105,775.00
Bilgola Surf Lifesaving Club	65,000.00
Bilgola Surf Lifesaving Club	46,785.00
Cabarita Beach Surf Life Saving Club	500,000.00
Cooks Hill Surf Life Saving Club	254,000.00
Freshwater Surf Life Saving Club	150,000.00
Kiama Surf Life Saving Club	60,378.00
Macksville-Scotts Head Surf Life Saving Club	38,340.00
Macmasters Beach Surf Life Saving Club Incorporated	52,000.00
Mona Vale Surf Lifesaving Club Inc	110,000.00
North Cronulla Surf Life Saving Club	412,379.00
Pambula Beach Surf Life Saving Club Incorporated	51,753.00
Port Kembla Surf Life Saving Club Inc	210,079.00
Salt Surf Life Saving Club Inc	31,939.00
Shoalhaven Heads Surf Life Saving Club Inc	50,257.00
Soldiers Beach Surf Life Saving Club Inc	33,240.00

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Surf Club Facility Program 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Tacking Point Surf Life Saving Club	116,956.00
Terrigal Surf Life Saving Club Inc	500,000.00
Umina Surf Life Saving Club Inc	36,840.00
Wanda Surf Life Saving Club Incorporated	148,271.00
Warilla Barrack Point Surf Life Saving Club Inc	59,091.00
Warriewood Surf Life Saving Club Incorporated	369,925.00
Wollongong City Surf Life Saving Club	49,628.00
	3,452,636.00

Her Sport Her Way 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
AFL (NSW/ACT) Commission Ltd	24,750.00
AFL (NSW/ACT) Commission Ltd	24,460.00
Australian Sailing Limited	48,250.00
Confederation of Australia Motor Sport T/A Motorsport Australia	18,750.00
Diving NSW Inc	20,000.00
Football NSW	21,510.00
Gridiron NSW	11,614.00
Gymnastics NSW Limited	50,000.00
Hockey NSW	26,200.00
Hockey NSW	18,500.00
Little Athletics NSW	15,616.00
New South Wales Basketball Association Ltd	26,500.00
New South Wales Cricket Association	20,000.00
New South Wales Rifle Association	33,600.00
New South Wales Rifle Association	14,000.00

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Her Sport Her Way 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
New South Wales Rugby League Incorporated	50,000.00
NSW Fencing Association Inc	33,100.00
NSW Parachute Council	27,950.00
Tennis New South Wales Ltd	23,500.00
Triathlon NSW	22,000.00
Triathlon NSW	28,000.00
Volleyball NSW	31,600.00
Water Polo NSW Inc	24,600.00
Wheelchair Sports NSW/ACT	35,500.00
	650,000.00

NSW ATP Cup Tennis Legacy Fund 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Beechwood Tennis Club Inc	5,000.00
Bowral Tennis Club Incorporated	28,174.55
City Community Tennis	9,970.00
Eastwood Thornleigh District Tennis Association	13,118.00
Eglinton District Tennis Club Inc	6,067.05
Hallam Avenue Tennis Club Incorporated	25,000.00
Henty Park Tennis Club	7,985.45
Illawarra Suburbs Lawn Tennis Association	12,500.00
Inner West Council	20,925.00
Kiama/Shellharbour District Tennis Association Incorporated	9,090.91
Learmonth Park Tennis Club Incorporated	10,000.00
Mosman Lawn Tennis Club Ltd	30,000.00
Narrandera Tennis Club Incorporated	50,000.00

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NSW ATP Cup Tennis Legacy Fund 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Oak Flats Tennis club	6,827.27
Parkes Tennis Club Inc	8,235.00
Parramatta City Tennis Inc	33,581.00
Pearl Beach Tennis & Recreation Club Inc	12,837.27
RALLY4EVER	7,639.00
Reclink Australia	7,000.00
Soldiers Point Tennis Club	11,300.00
Sydney Sports Management Group	10,000.00
The Hills Shire Council	7,500.00
Westside Tennis Club Inc	6,908.18
Woolgoolga Tennis Club	7,600.00
	347,258.68

2022 UCI Road World Cycling Championships 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Destination Wollongong	20,000.00
Healthy Cities Illawarra	20,000.00
Helensburgh Off Road Cycle Club	32,172.95
Highlands Trails	31,000.00
Illawarra High School	12,497.05
Keira High School NSW Department of Education	15,000.00
Shellharbour Anglican College	12,000.00
Southlake Illawarra BMX Club	20,000.00
The Disability Trust	17,990.00
UOW Cycling Club	10,000.00
Vikings Rugby Club	18,616.00
Wollondilly Anglican College	10,724.00
	220,000.00

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Cross Border Sport Fund 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Albury Netball Association Inc	1,000.00
Albury Wodonga Badminton Club	1,000.00
Albury Wodonga Table Tennis Association Inc	1,000.00
Albury Wodonga Triathlon Club	1,000.00
Bilambil Terranora Football Club	1,000.00
Cobram Barooga Equestrian Club Inc	1,000.00
Corowa Cricket Club	1,000.00
Corowa Rutherglen United Hockey Club Inc.	1,000.00
Corowa Touch Association	1,000.00
Deniliquin Pony Club inc	1,000.00
Deniliquin Rovers Football and Netball Club	1,000.00
Finley Bowling Club Ltd.	1,000.00
Harden Murrumburrah Rugby league Football Club	1,000.00
Howlong Little Athletics Centre	1,000.00
Howlong Pony Club Incorporated	1,000.00
Lismore Swans Juniors AFL	1,000.00
Moama Echuca Border Raiders Soccer Club	1,000.00
Murrumbateman Little Athletics Club	1,000.00
Murwillumbah Vulcans Junior Australian Football Club	1,000.00
New City Cricket Club	1,000.00
North Broken Hill Cricket Club	1,000.00
Queanbeyan Park Tennis Club	1,000.00
Riverina Riding Club	879.00
Sharp Shooters Netball Club	990.00
Tocumwal Football Netball Club Inc	1,000.00
Tweed Dragons Inc	1,000.00
Tweed Heads and Coolangatta Rowing Club Incorporated	1,000.00
Tweed Heads Croquet Club Incorporated	1,000.00

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Cross Border Sport Fund 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Waratah Hockey Club Inc	1,000.00
Yass Junior Rugby Union Club Inc	1,000.00
	29,869.00

Outdoor Active Recreation and Marketing Support 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Addventageous	19,500.00
Attunga Camps and Conferences Inc	47,930.00
AusJourney Pty Ltd	6,065.00
Australian International Sports Organisation Pty Ltd	32,000.00
Blue Mountains Climbing School	49,878.00
Boomerang Bikes	20,000.00
BU Adventures	34,000.00
Bushwalking NSW Inc	18,200.00
Churches of Christ Community Care	47,845.00
CoastXP	46,000.00
GeckoSports Newcastle and Lake Macquarie	50,000.00
Journey Outdoors in Nature	19,792.00
Land's Edge Foundation	50,000.00
Lets Go Surfing	50,000.00
Newcastle Community Tennis Centre Pty Ltd	50,000.00
Newcastle Surf SUP School Pty Ltd	8,180.00
Primal Adventures	6,000.00
Rugbytots Pty Ltd	50,000.00
Runhunters Pty Ltd	45,375.00
SB Holiday Rentals and Tours Pty Ltd	49,440.00

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Outdoor Active Recreation and Marketing Support 2021/2022

Program Area as per Budget Paper: Active and Inclusive Communities - Office of Sport Programs

Recipient Organisations	Amount Awarded (\$)
Scouts Association of Australia NSW Branch	50,000.00
Snorkel Safari Pty Ltd Trading as Dive Newcastle	50,000.00
Soccer X Pty Ltd	48,100.00
Sydney Harbour Kayaks	31,350.00
The Australian Outward Bound Foundation	50,000.00
Valley Outdoors / Paddle & Portage Canoes	21,704.00
Women Embrace Adventure	50,000.00
Escape trekking Adventures	19,049.00
	1,020,408.00





Office of Sport

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